



A meeting of the **OVERVIEW AND SCRUTINY PANEL (PERFORMANCE AND GROWTH)** will be held in **CIVIC SUITE, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON PE29 3TN** on **WEDNESDAY, 3 SEPTEMBER 2025** at **7:00 PM** and you are requested to attend for the transaction of the following business:-

## AGENDA

### APOLOGIES

**1. MINUTES** (Pages 5 - 16)

To approve as a correct record the Minutes of the Overview and Scrutiny Panel (Performance and Growth) meeting held on 8th July 2025.

**Contact Officer: L Adams**  
**01480 388234**

**2. MEMBERS' INTERESTS**

To receive from Members declarations as to disclosable pecuniary and other interests in relation to any Agenda item.

**Contact Officer: L Adams**  
**01480 388234**

**3. OVERVIEW AND SCRUTINY WORK PROGRAMME** (Pages 17 - 30)

a) The Panel are to receive the Overview and Scrutiny Work Programme and the notices of Key Executive decisions 1st August 2025 to 30th November 2025

b) Members to discuss future planning of items for the Work Programme

**Contact Officer: L Adams**  
**01480 388234**

**4. OUTSTANDING RESPONSES FROM PREVIOUS MEETINGS** (Pages 31 - 32)

To note the responses outstanding from previous meetings.

**Contact Officer: L Adams**  
**01480 388234**

**5. CORPORATE PEER CHALLENGE UPDATE 2025/26 Q1** (Pages 33 - 68)

The Overview and Scrutiny Panel (Performance & Growth) is invited to comment on the contents of the report and make any comments for Cabinet.

*Executive Councillor: Sarah Conboy*

**Contact Officer: N Sloper**  
**01480 388635**

**6. CORPORATE PERFORMANCE REPORT 2025/26 (QUARTER 1)** (Pages 69 - 234)

The Overview and Scrutiny panel (Performance & Growth) is invited to consider and comment on progress and performance during Quarter 1.

*Executive Councillor: S Ferguson*

**Contact Officer: B Clifton-Attfield**  
**ben.cliftonattfield@huntingdonshire.gov.uk**

**7. PLANNING ENFORCEMENT** (Pages 235 - 238)

The Panel are recommended to note the explanation provided in the amended report.

*Executive Councillor: Tom Sanderson.*

**Contact Officer: A Twyford**  
**01480 388484**

**8. LOCAL GOVERNMENT OUTCOMES FRAMEWORK INITIAL CONSULTATION RESPONSE** (Pages 239 - 448)

The Overview and Scrutiny Panel (Performance & Growth) (Environment, Customers & Partnerships) is invited to comment regarding the proposed feedback submission (Appendix 9 & 10) in the government's initial engagement period which will be submitted by 22<sup>nd</sup> September 2025.

*Executive Councillor: Stephen Ferguson.*

**Contact Officer: N Sloper**  
**01480 388635**

## 9. COMMERCIAL INVESTMENT STRATEGY (Pages 449 - 458)

The Overview and Scrutiny Panel (Performance & Growth) (Environment, Customers & Partnerships) is invited to comment on the revised strategy document appended to the report for consideration by Cabinet when approving the strategy.

*Executive Councillor: Brett Mickelburgh*

**Contact Officer: S Jones  
01480 388214**

27 day of August 2025

**Michelle Sacks**

Chief Executive and Head of Paid Service

### **Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests.**

Further information on [Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests is available in the Council's Constitution](#)

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**Please contact Miss Lauren Adams, Democratic Services Officer, Tel No. 01480 388234/e-mail [Lauren.Adams@huntingdonshire.gov.uk](mailto:Lauren.Adams@huntingdonshire.gov.uk) if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Committee/Panel.**

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

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**Emergency Procedure**

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit.

## HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the OVERVIEW AND SCRUTINY PANEL (PERFORMANCE AND GROWTH) held in Civic Suite, Pathfinder House, St Mary's Street, Huntingdon PE29 3TN on Tuesday, 8 July 2025.

PRESENT: Councillor C M Gleadow – Chair.

Councillors A Blackwell, J Catmur, B S Chapman, I D Gardener, A R Jennings, R Martin, S R McAdam and S L Taylor.

APOLOGIES: Apologies for absence from the meeting were submitted on behalf of Councillors S J Corney, Dr M Pickering and C H Tevlin.

### 15. MINUTES

The Attendees from the meeting held 10th June 2025 have been amended to reflect the presence of Councillors J Catmur and S Taylor.

The final paragraph of minute 25/11 was amended to read:

***Councillor Taylor sought clarification on the progress and spend so far regarding funding for the health and wealth building that was put aside at full Council.***

After which the minutes of the meeting held 10th June 2025 were approved as a correct record and signed by the Chair.

### 16. MEMBERS' INTERESTS

Councillor C Gleadow declared an other registerable interest in minute 25/22 by virtue of being a ward Councillor for St Ives.

Councillor S Taylor declared an other registerable interest in minute 25/22 by virtue of being a ward Councillor for St Neots.

Councillor A Jennings declared an other registerable interest in minute 25/22 by virtue of being a ward Councillor for St Neots Eatons.

Councillor S McAdam declared an other registerable interest in minute 25/22 by virtue of being a ward Councillor for The Stukeleys.

Councillor A Blackwell declared an other registerable interest in minute 25/22 by virtue of being a ward Councillor for The Stukeleys.

Councillor B Chapman declared an other registerable interest in

minute 25/22 by virtue of being a ward Councillor for St Neots Eatons.

## **17. OVERVIEW AND SCRUTINY WORK PROGRAMME**

With the aid of a report by the Democratic Services Officer (Scrutiny) (a copy of which is appended in the Minute Book) the Overview and Scrutiny Work Programme was presented to the Panel.

## **18. OUTSTANDING RESPONSES FROM PREVIOUS MEETINGS**

The Panel received and noted the responses received in relation to questions arising at previous meetings of the Panel.

Further detail was requested pertaining to minute 25/10, Cold spots. It was confirmed this would be taken away and a response sought.

## **19. LOCAL PLAN ENGAGEMENT REVIEW**

By means of a report by the Senior Planning Officer of Strategic Growth (a copy of which was appended in the Minute Book), The Local Plan Engagement Review Report was presented to the Panel.

Councillor Gardener and Chapman sought clarification regarding engaging with Parish Councils concerning developments for sites within their area but also if sites bordering their area will be included in this as well. The Panel heard that at the next stage of consultation, there will be a draft local plan which will include all of the sites and will go to all the Parish Councils.

After a question from the Panel, it was heard that the consultation period would be 6 weeks as they have now reached the key part of the Local plan process which must be completed by December 2026.

Councillor Jennings expressed his thanks for the detail in the report, but queried the percentages of increases since the last consultation calculated as he does not think this is accurate. He sought confirmation as this will be published to the public domain. He drew attention to point 5:9, the responses from a wide variety of stakeholders, members of the general public and Parish Councils and requested a breakdown of the sources of respondents. The Panel heard that this would be taken away and responded to by the Officers.

Councillor Taylor requested clarification as to whether the Cambridge Fire & Rescue service and the East of England Ambulance service were represented as consultees as any growth would affect the respective services. The Panel heard that the list of statutory consultees are those that are required by regulation. It was confirmed that both services were in the consultation database and they are in contact with them through the development of infrastructure study.

After a question from the Panel, it was heard that a report would be published regarding the Statement of Compliance which will set out the duty to cooperate and actions.

Councillor Martin drew attention to point 7:5 of the report and requested if the Members could be given a week's notice so they can respond to any questions from their constituents. The Panel heard this will be actioned.

Councillor Martin joined the meeting at 19:15.

Following the discussion, it was

RESOLVED

that the comments of the Overview and Scrutiny Panel be passed to Cabinet for their consideration when making a decision upon the recommendations within the report.

## **20. CORPORATE PEER CHALLENGE UPDATE 2024/25 Q4**

By means of a report by the Head of Policy, Performance & Emergency Planning (a copy of which was appended in the Minute Book), The Corporate Peer Challenge Update 2024/25 Q4 Report was presented to the Panel.

Councillor Martin expressed his appreciation of the report and drew attention to Recommendation 1, commenting that the restructuring is going well but wanted to know how the Cabinet fit in the structure. The Panel heard that there have been no changes yet but could possibly look at a further review over the next year but it may be prudent to wait until the next administration to do this.

In response to a question regarding communication and engagement, the Panel heard that this is more of a document rather than a strategy and Officers would be coming back with the internal communications document via an update which will help reinforce the Corporate Plan and consolidate the messages included.

Councillor Catmur commented that it would be appreciated if the Original Actions and the Linked Actions could be traceable for ease of reading. The Panel heard this could be actioned.

After a question from Councillor Blackwell, the Panel heard that there could be updates on particular actions but they would be back next Quarter for the full update to the Panel. It was also confirmed that they are trying to be more mindful in their reports and not to give overwhelming amounts of pages for the Panel to review and encouraged the Panel to feed back through the Chair moving forward.

Following the discussion, it was

RESOLVED

that the comments of the Overview and Scrutiny Panel be passed to Cabinet for their consideration when making a decision upon the recommendations within the report.

## **21. INCREASING AFFORDABLE HOUSING- INSPIRED SOLUTIONS**

By means of a report by the Head of Economy, Regeneration & Housing Delivery (a copy of which was appended in the Minute Book), The Increasing Affordable Housing – Inspired Solutions Report was presented to the Panel.

Councillor Gardener expressed concern in point 3:3 which advises Inspired Solutions (IS) have not completed any developments but have agreements in place for 750 homes for other Local Authorities and wanted clarification of how many homes have actually been completed. He surmised that if they have not completed any other developments, how can we guarantee that they can deliver. The Panel heard that per the report, IS have not completed any properties to date but are at various stages of completion in different areas. They confirmed that discussions with IS have been more challenging and probing because of this and have the opportunity of engagement with other Authorities who are working with IS as part of their continued due diligence. Confidence was expressed to the Panel that other Councils are ahead of Huntingdonshire, and they will be liaising with them to ensure they agree with the approach that is being taken. The Panel heard that the concepts presented to the other Authorities were innovative and new which is why they have not completed yet. The Panel were advised that the nature for the Partnership resulted in modest up-front costs and if they do not provide the units as agreed, the Council will not be liable to pay for the tenancies. This means there is a substantial limitation of risks to the partnership as set out.

Councillor Gardener requested confirmation that if there is an issue with another Authority, can Huntingdon pull out at any point without incurring additional costs. The Panel heard that the Council will continue with their due diligence throughout the project and the only costs incurred would be legal costs for this due diligence. Only once it reaches the point when they have sites that they are actively considering and entering into lease agreements, would the Council incur additional costs.

Councillor Gleadow requested further confirmation that there will be no exposure for the Council until they enter into formal agreements. This was reiterated to the Panel and it was highlighted that whilst there is risk in every partnership, this is considered low risk and reasonable against the benefit this would be for residents in the area.

Councillor McAdam praises the report and what it promises but his concern lies with IS not having completed any projects to date. He requested clarification as to how the Council reached the decision to partner with them rather than another Organisation that have experience. He made reference to the

pension funds that are mentioned in the report and asked how confident the Council can be making this decision, suggesting they should take a step back to reconsider all the options available before moving forward. It was confirmed that the Council had met with other Developers but they have confidence in IS and what they are proposing. It was acknowledged that there is low risk and no guarantee that it will come forward but there is a risk of inaction for our residents who are on the Housing Register and that this is an opportunity to improve the quality of housing available to them.

Councillor McAdam reiterated his concern with partnering with IS who don't have a proven track record, asking if it made more sense to go with a Developer who has. He stated that he needs confidence which he does not feel as this comes with a risk of homes not being completed in a timely manner. The Panel heard that there is a measure of risk as this is a new approach which is being taken, and attention was drawn to page 156 of the reports pack that the individuals employed by IS have experience in delivering housing schemes and financial models. It was highlighted that the Council are trying to be innovative as they are solely reliant on Housing Associations for homes and that Huntingdonshire have a good track record in the last few years of providing affordable homes. They recognise that this cannot be guaranteed to continue so they are looking at different ways to achieve this. This is a low-risk way of trying to address the 3000 residents on the Housing Register at any given point in time.

Councillor Martin expressed his concern of choosing a Developer with no experience and considers this a risk to the Council. He asked what makes IS better than the other Developers who the Council have spoken to. He suggested providing the site and asking Developers to pitch their ideas for the space as an alternative option. He requested a firm plan be presented to the Panel as he found this report vague. The Panel heard that the Council will not be providing the land, this would be sourced by IS. It was confirmed that the business model is upfront private funding, to achieve the acquisition and build. The suggestion Councillor Martin made is a different model of housing provision but this is a contract with IS who would take the responsibility for sourcing the land. The Panel heard that IS are the best fit with HDC's ideals, such as social consciousness, environmental sustainability and their model is not based on buying up existing housing stock but developing their own. This agreement would not commit to exclusivity or impede HDC working with other housing providers

Councillor Martin thanked the Officers for their explanation and expressed his appreciation for the work that has gone into this but he still has the concern that IS do not have the track record he would be comfortable with and wondered if this was the right

time to do this as the review of the new Local Plan is underway. He requested clarification as to why this is not part of those discussions and how it will fit into it. The Panel heard this report does not have a Planning significance and anyone can bring forward houses in compliance with the current Local Plan and dealing with the housing situation should not be delayed because of the review of the Local Plan. It was pointed out that quick wins for IS would be to look at existing planning permissions that have already been granted on sites that have not come forward.

Councillor Blackwell expressed her own concerns, referencing no business plan, a basic website, no completed houses and no costs. She drew on page 155 of the report pack, commenting on there being no legal agreement. The Panel heard that UKREiiF is a legitimate setting to meet Organisations in the scope of doing business. It was reiterated to the Panel that the risk to HDC is minimal financially and not bringing this forward means missing an opportunity to deal with the housing issues the Council faces.

Councillor Catmur mentioned the risks involved and queried the Pension scheme, asking for clarification as to whether this is HDC staff's pension and if they have invested into it. He requested that the risk section of the report be expanded to include the additional risks raised by the Panel. The Panel heard that the Officers will reflect on the language used for the risks as they believed the points raised had been covered already. It was advised the risk is to the objective of 200 homes being provided for the next 40 years to the Council but what is the harm to the Council if that objective is not met and invites the Panel to reflect on this and to clearly explain what their concerns are.

Councillor Jennings echoed the sentiments raised by the other Panel members and advised the specific risks he sees are void and vandalism risk. He expressed concern and suggested taking a step back to see how the projects IS already have in place work out. He highlighted the issue that the housing provisions for the other Authorities in question are very different to the housing provisions of Huntingdonshire and that IS are not working with any similar District Councils outside of London. Councillor Jennings requested making an amendment to the recommendations in the report. The Panel heard again that the risk is modest and that there is no liability to the Council if the houses are not provided.

Councillor Chapman confirmed there is a need for affordable housing but there is no comparison between the London market and areas of Huntingdonshire so he does not draw comfort from this. He questioned the timing, referencing that the homes should be delivered within 36 months when the Council is facing

LGR and has a potential end date of 18 months. The Panel heard that HDC are not proposing to invest a stake in these properties so this would not be the Council's liability. The stake they do have would be purchasing the properties at a significant discount at the end of the 40 years. Regarding the timing of the project in relation to LGR, this will be completed within the 40 years of the project, and this was taken into consideration in the 200-unit figure put forward and any Local Authority who HDC could be merged with, would also need affordable housing. The risk the Officers are concerned about is the responsibility of covering the costs of the housing if we cannot provide a tenant.

Councillor Taylor expressed her support of the proposal, although she understands the concerns of the Panel, she urged them to remember why the Council are doing this and that is the need for affordable housing. She feels the risks are low but would have liked to see more figures, referencing point 3:10 that the Council would need to set aside the budget of potential void risk areas and damage caused by tenants. She sought the figures of what this would actually cost the Council. She expressed concern regarding LGR, particularly wanting to ensure these homes go to residents of Huntingdonshire as it stands now and wants clarification on how to safeguard these properties from being built outside of Huntingdonshire. The Panel heard that there are decisions yet to be taken that cannot be predicted, such as post LGR and how they will deal with the housing lists going forward. The Officers heard that they would take the request regarding budget figures away and see what they can produce.

Councillor Gleadow advised that there is further clarification that the Panel wants to see before the proposal moves forward and to come back with a more detailed proposal. The Panel heard that their comments would be taken away and reflected upon.

Councillor Blackwell commented that the Panel have been provided with a draft letter of intent and sought clarification as to the Members who do not want to proceed with this as she was concerned about the report reaching Cabinet with mixed messages.

Councillor Gleadow asked for confirmation relating to the specific wording for the new recommendation to Cabinet and Councillor Martin seconds Councillor Jennings proposed additional recommendation to the Cabinet.

The Panel hears the new Recommendation and a vote is called. 6 Members are For, 1 Against and 1 Abstainer.

Following the discussion, the Panel were informed that their comments would be added to the Cabinet report in order for Cabinet to make a decision upon the recommendations within the report, and additionally, the Panel request that the Cabinet consider adding the following recommendation to their report;

- 1) The recommendation in paragraph 2.1 relating to the principle of establishing a partnership with IS has been accepted.
- 2) However, for the reasons outlined above, the Panel has voted on and approved a formal proposal that **the Cabinet should be RECOMMENDED not to delegate authority to Officers as set out in paragraph 2.2.**

## 22. REGENERATION OPPORTUNITIES REPORT

By means of a report by the Head of Economy, Regeneration & Housing Delivery (a copy of which was appended in the Minute Book), The Regeneration Opportunities Report was presented to the Panel.

Councillor Jennings praised the proposal's substance and that this Company has a proven track record which he approves of but referred to Appendix A's missing information. The Panel heard this information was later in the report. He sought clarification as to what the Council are entering, is it providing the £1 million from the reserves immediately or are they recommending moving onto the next stages, then come back to the Panel when they are ready to commit the £1 million. The Panel heard confirmation that the recommendations being heard are to support the principle of working forward and developing proposals, but this would include upfront costs in stage 1 from the reserves. They do not anticipate this will reach £1 million but this has been flagged for stage 1.

Councillor Jennings asked if this issue would be going onto Full Council due to the level of expenditure out of reserves as it is outside of the budget cycle. A supplementary item has been added to the report for Full Council's reference.

Councillor Taylor expressed her concerns over the report, highlighting that the company were met at the UKREiiF but the Council has not sought anyone else. She acknowledged their impressive track record but wonders why the funds from the reserves of £1 million is being given to a private company when this could be spent on the Council's own assets, referencing St Neots as an example. The Panel heard that the purpose of the proposal is to stimulate change in our market towns and to unlock a substantial degree of value for residents for market

towns and the economy as well as housing elements. It is a rare opportunity to spend in a way that unlocks measures of value. The Council would not be handing money over to a private company but developing proposals and engaging through a consultation process. The Council would seek feedback from residents which would inform what the Council does. The Panel heard that they seek to regenerate the market towns and do not wish to be reliant on grant pots to achieve this and they are confident in working with the selected company.

Councillor Gleadow acknowledged the track record of the proposed company but reflected that it very urban based and not market or conservation areas. She asked if they had experience in a similar region. The Panel heard that a lot of the company's activity is around Manchester, but they have worked on smaller projects in other areas such as in Farnworth. It was confirmed that they protect heritage assets, choosing to work with the existing buildings around sites such as this rather than demolishing for development. Homes England have given them a substantial funding which shows their confidence in delivery.

Councillor Chapman asked what this project will do that other reports such as the Inner Circle or Charter have not done. He commented that there was a lot of work regarding what can be done but nothing is being delivered. He expressed his support of Councillor Taylor's comments and asked why the money cannot be spent on implementing projects that are already in the pipeline. The Panel heard this is a delivery proposal which proposes to take the first stage towards implementing ideas from the Master Plans. Partnering with Capital and Centric (C&C) presents a delivery route which is cost effective as it would result in 2 years of interest rather than 30. It is a way of addressing what the market is not delivering.

Councillor Martin confirmed that he has been researching C&C since UKREiiF and expresses his enthusiasm for regeneration in this way, though not necessarily this business case. He referenced Councillor Taylor's comments regarding paying a private company but confirms that the benefit to the community from the projects they have already completed was greater than the money they had put in, using a ratio cost benefit of 1:3.5. He expressed his pleasure from photos seen of the works that have been done that emulate the styles of the existing structures. He expressed his concerns about the proposal and would like to see how this will look and how this will fit in with the regeneration of the market towns and how this can be utilised to improve those areas. The Panel heard Councillor Martin's research into this was appreciated and confirmed they would not propose working with C&C if they did not work to compliment the existing structures. The Panel were encouraged to recognise this as an opportunity that there will be further development in our market towns in the future and this gives

them the opportunity to influence who does that and what it will look like.

Councillor Taylor expressed her support of Councillor Martin's findings of C&C's past projects. Her concern stems from the business plan and how it could affect our residents, using the regeneration of St Neots as an example and the difficulties this presented. She urges the Council to engage with residents through this process as it can be controversial and sought further clarification as to why C&C want to work with the Council and why they need our funds. The Panel heard that C&C have had great success at public engagement and have a track record of doing this. They were advised that C&C wish to work with local partners, communities and residents in bringing forward things that are wished for and desired locally. The Council would be working collaboratively with them to bring forward proposals.

Councillor Gleadow reiterated the need for huge local engagement for it to succeed and considers this a reasonable proposal.

Following the discussion, it was

**RESOLVED**

that the comments of the Overview and Scrutiny Panel be passed to Cabinet for their consideration when making a decision upon the recommendations within the report.

Councillor B Chapman departed the meeting at 21:30.

The meeting was adjourned at 21:30.

The meeting resumed at 21:35.

### **23. EXCLUSION OF PRESS & PUBLIC**

**RESOLVED**

that the press and public be excluded from the meeting because the business to be transacted contains exempt information relating to the financial or business affairs of any particular person (including the authority holding that information).

### **24. SHARED SERVICES AGREEMENT RENEWAL**

The Panel were reminded of the Part Two nature of the item and that the contents of the report and subsequent discussion should remain confidential.

The Panel gave consideration to an exempt report by the Corporate Director - Communities (a copy of which was appended in the Minute

Book), The Shared Services Agreement Renewal Report which was presented to the Panel. Following the discussion, it was

Following the discussion, it was

RESOLVED

that the comments of the Overview and Scrutiny Panel be passed to Cabinet for their consideration when making a decision upon the recommendations within the report.

Chair

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**NOTICE OF EXECUTIVE KEY DECISIONS INCLUDING THOSE TO BE CONSIDERED IN PRIVATE**

**Prepared by:** Councillor Sarah Conboy, Executive Leader of the Council  
**Date of Publication:** 18 August 2025  
**For Period:** 1 August 2025 to 30 November 2025

Membership of the Cabinet is as follows:-

Councillor Details		Councillor Contact Details
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Agenda Item 3

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Councillor T Sanderson	Deputy Executive Leader and Executive Councillor for Planning	29 Burmoor Close Huntingdon Cambridgeshire PE29 6GE  Tel: 01480 436822 E-mail: <a href="mailto:Tom.Sanderson@huntingdonshire.gov.uk">Tom.Sanderson@huntingdonshire.gov.uk</a>
Councillor S Wakeford	Executive Councillor for Economy, Regeneration and Housing	4 Croft Close Brampton Huntingdon Cambridgeshire PE28 4TJ  Tel: 07762 109210 E-mail: <a href="mailto:Sam.Wakeford@huntingdonshire.gov.uk">Sam.Wakeford@huntingdonshire.gov.uk</a>

Notice is hereby given of:

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- Key decisions that will be taken by the Cabinet (or other decision maker)
- Confidential or exempt executive decisions that will be taken in a meeting from which the public will be excluded (for whole or part).

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Formal notice is hereby given under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that, where indicated part of the meetings listed in this notice will be held in private because the agenda and reports for the meeting will contain confidential or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. See the relevant paragraphs below.

Any person who wishes to make representations to the decision maker about a decision which is to be made or wishes to object to an item being considered in private may do so by emailing [Democratic.Services@huntingdonshire.gov.uk](mailto:Democratic.Services@huntingdonshire.gov.uk) or by contacting the Democratic Services Team. If representations are received at least eight working days before the date of the meeting, they will be published with the agenda together with a statement of the District Council's response. Any representations received after this time will be verbally reported and considered at the meeting.

**Paragraphs of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) (Reason for the report to be considered in private)**

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the Financial and Business Affairs of any particular person (including the Authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations that are arising between the Authority or a Minister of the Crown and employees of or office holders under the Authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings
6. Information which reveals that the Authority proposes:-
  - (a) To give under any announcement a notice under or by virtue of which requirements are imposed on a person; or
  - (b) To make an Order or Direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Huntingdonshire District Council  
Pathfinder House  
St Mary's Street  
Huntingdon PE29 3TN.

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- Notes:-
- (i) Additions changes from the previous Forward Plan are annotated \*\*\*
  - (ii) Part II confidential items which will be considered in private are annotated ## and shown in italic.

<b>Matter for Decision</b> <b>Description of Decision</b>	<b>Decision Maker</b>	<b>Date decision to be taken</b>	<b>Documents Available</b>	<b>How relevant Officer can be contacted</b>	<b>Reasons for the report to be considered in private (paragraph no.)</b>	<b>Relevant Executive Councillor</b>	<b>Relevant Overview &amp; Scrutiny Panel</b>
<b>Community Chest Grant Aid Awards 2025/26</b>  To consider applications received via the Community Chest Awards Scheme for 2024/25.	Grants Panel	18 Mar 2026		Claudia Deeth, Public Protection Manager Tel: (01480) 388233 or email: Claudia.Deeth@huntingdonshire.gov.uk		S Howell & L Davenport-Ray	Environment, Communities & Partnerships
<b>Energy Strategy***</b>	Cabinet	16 Sep 2025		Kerry Slater, Energy and Sustainability Officer Tel: (01480) 388242 or email Kerry.Slater@huntingdonshire.gov.uk  Matthew Raby, Facilities Manager – Hard Services Tel: (01480) 387921 or email Matthew/Raby@huntingdonshire.gov.uk		S Howell	Environment, Communities & Partnerships

<b>Matter for Decision</b> <b>Description of Decision</b>	<b>Decision Maker</b>	<b>Date decision to be taken</b>	<b>Documents Available</b>	<b>How relevant Officer can be contacted</b>	<b>Reasons for the report to be considered in private (paragraph no.)</b>	<b>Relevant Executive Councillor</b>	<b>Relevant Overview &amp; Scrutiny Panel</b>
<b>Play Sufficiency</b>  To approve a new framework for play provision in the District and to ensure provision is sustainable and meets the needs of all communities.	Cabinet	16 Sep 2025		Helen Lack, Development and Delivery Manager - Parks Countryside and Climate Tel: (01480) 388658 or email: Helen.Lack@huntingdonshire.gov.uk		S Taylor	Environment, Communities & Partnerships
<b>Paxton Pits Nature Reserve##</b>	Cabinet	16 Sep 2025		Gregg Holland, Head of Leisure Service, Health and Environment	3	S Howell	Environment, Communities & Partnerships

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<b>Matter for Decision</b> <b>Description of Decision</b>	<b>Decision Maker</b>	<b>Date decision to be taken</b>	<b>Documents Available</b>	<b>How relevant Officer can be contacted</b>	<b>Reasons for the report to be considered in private (paragraph no.)</b>	<b>Relevant Executive Councillor</b>	<b>Relevant Overview &amp; Scrutiny Panel</b>
<b>Community Infrastructure Levy Funding</b>  To consider application for funding from the Test Community Infrastructure Levy Funding round which opened on 2 June 2025.	Cabinet	14 Oct 2025		Claire Burton, Implementation Team Leader Tel No: (01480) 388274 / email: Claire.Burton@huntingdonshire.gov.uk		T Sanderson	Performance & Growth

<b>Matter for Decision</b> <b>Description of Decision</b>	<b>Decision Maker</b>	<b>Date decision to be taken</b>	<b>Documents Available</b>	<b>How relevant Officer can be contacted</b>	<b>Reasons for the report to be considered in private (paragraph no.)</b>	<b>Relevant Executive Councillor</b>	<b>Relevant Overview &amp; Scrutiny Panel</b>
<p><b>Huntingdon Sport and Health Hub - RIBA Stage 2##</b></p> <p>To gain approval to proceed with the preferred option and provide detail on the final designs, costs and capital requirements.</p>	<p>Cabinet</p>	<p>14 Oct 2025</p>	<p>Huntingdon Sport and Health Hub Feasibility Report - RIBA Stage 1            Built Facility            Strategy            Swim            England            Aquatics            Review</p>	<p>Gregg Holland, Head of Leisure Service, Health and Environment            Tel No: (01480) 388157 / email: Gregg.Holland@huntingdonshire.gov.uk</p>	<p>3</p>	<p>S Howell</p>	<p>Environment, Communities &amp; Partnerships</p>

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# Overview and Scrutiny Work Programme 2025-26 - Performance and Growth

## Forward Agendas

Meeting Date	Pre-Scrutiny	Scrutiny Review
3 <sup>rd</sup> September 2025	<ul style="list-style-type: none"> <li>• Corporate Performance Report 2025/26 (Quarter 1)</li> <li>• Local Government Outcomes Framework Initial Consultation Response</li> <li>• Commercial Investment Strategy (Private)</li> </ul>	<ul style="list-style-type: none"> <li>• Corporate Peer Challenge Update 2025/26 Q1</li> <li>• Planning Enforcement</li> </ul>
8 <sup>th</sup> October 2025	<ul style="list-style-type: none"> <li>• Community Infrastructure Levy Funding</li> <li>• Transformation Approach and Plan</li> </ul>	
5 <sup>th</sup> November 2025	<ul style="list-style-type: none"> <li>• Corporate Performance Report 2025/26 (Quarter 2)</li> <li>• Treasury Management 6 Month Performance Review</li> </ul>	<ul style="list-style-type: none"> <li>• Corporate Peer Challenge Update 2025/26 Q2</li> </ul>
3 <sup>rd</sup> December 2025		

## Unscheduled Agenda Items

Item	Notes	Progress
Local Plans	<ul style="list-style-type: none"> <li>• Engagement with Parishes and residents – ease of submitting responses</li> </ul>	
Market Towns Project	<ul style="list-style-type: none"> <li>• Lessons learnt following project completion</li> </ul>	

Market Towns Project – Ramsey	<ul style="list-style-type: none"> <li>Requested to see progress and development of the projects plans involving Ramsey</li> </ul>	
CIL Strategic Allocation		
Local Development Order for Brampton Cross		
Housing Strategy Refresh		
Decision to implement 2025/26 Parking Fees		
Parking Strategy Refresh		Under development, anticipated for inclusion in the democratic cycle in Spring 2026

### O&S Topics Identified For Further Consideration

Subject	Brief	Status
Huntingdonshire Evening Economy	<ul style="list-style-type: none"> <li>Huntingdonshire's Evening Economy - supporting the night-time economy across our District</li> <li>How HDC currently supports the evening economy across our market towns and rural areas (possibly across financial/business support, safety, growth, CCTV service, rural rates relief policies), as well as how we can influence our partners to provide further support for this strategic sector (including wider economic support, skills and employment).</li> </ul>	More info and scoping requested from Cllrs

# Overview and Scrutiny Work Programme 2025-26 - Environment, Communities and Partnerships

## Forward Agendas

Meeting Date	Pre-Scrutiny	Scrutiny Review
4 <sup>th</sup> September 2025	<ul style="list-style-type: none"> <li>• Energy Strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Right to Grow</li> <li>• Council Tax Premium Working Group – to appoint members</li> </ul>
14 <sup>th</sup> October 2025	<ul style="list-style-type: none"> <li>• Huntingdon Sport and Health Hub – RIBA Stage 2 (Private)</li> </ul>	
6 <sup>th</sup> November 2025	<ul style="list-style-type: none"> <li>• Play Sufficiency</li> <li>• Council Tax Support 2026/27</li> </ul>	
4 <sup>th</sup> December 2025		

## Unscheduled Agenda Items

Item	Notes	Progress
Fleet Decarbonisation Project	<ul style="list-style-type: none"> <li>• Report under development and discussed with the Climate working group for initial feedback</li> </ul>	Report being finalised prior to scheduling onto the democratic cycle of meetings in the Autumn.
Community Safety Partnerships	<ul style="list-style-type: none"> <li>• Consider bringing forward a paper to review and understand what Huntingdonshire District Council has done or is currently doing in relation</li> </ul>	Report being developed ahead of scheduling onto the Agenda.

	<p>to the Community Safety Partnership (CSP).</p> <ul style="list-style-type: none"> <li>• Given the importance of community safety, I believe it would be beneficial to examine the CSP's activities, outcomes, and any ongoing initiatives to ensure transparency and alignment with local needs, thus improve local understanding.</li> <li>• Is it working, could this be improved?</li> </ul>	
Community Health and Wealth Update	Following the project launch an update on initial feedback and successes will be brought to the Panel.	Report being developed ahead of scheduling onto the Agenda.

## O&S Topics Identified For Further Consideration

Subject	Brief	Status
Civil Parking Enforcement Update	<ul style="list-style-type: none"> <li>• An update on implementation and feedback on progress was requested by Councillor Alban at the July meeting of the Panel</li> </ul>	Investigating with Officers an appropriate time to schedule onto the agenda
Hinchingbrooke Hospital	<ul style="list-style-type: none"> <li>• Update on redevelopment works</li> <li>• Big organisations making a difference locally, local recruitment</li> <li>• Link to preventative and integrated care</li> </ul>	More info and scoping requested from Cllrs
Open Spaces in Huntingdonshire	<ul style="list-style-type: none"> <li>• HDC owned – HCP, Paxton Pits</li> <li>• Great Fen</li> <li>• Green spaces perspective and how links with the local plan</li> <li>• Access for residents – health lifestyles, mental health, OLAL</li> <li>• Purpose of open spaces, and strategic use of them</li> </ul>	More info and scoping requested from Cllrs

	<ul style="list-style-type: none"> <li>• Mental Health, Well-being</li> <li>• Wildlife corridors</li> </ul>	
Customer Service Model	<ul style="list-style-type: none"> <li>• Community support</li> <li>• Merits of speed of customer contact versus depth of discussion and customer outcome</li> </ul>	More info and scoping requested from Cllrs
Huntingdonshire's Legacy	<ul style="list-style-type: none"> <li>• Culture and influence of Huntingdonshire</li> <li>• Creating a legacy for the district</li> </ul>	More info and scoping requested from Cllrs

## Working Groups

<b>Climate Working Group</b>
<b>Members:</b> Cllrs N Hunt, T D Alban, M Hassall, C Lowe, B Pitt and D Shaw <b>Lead Officer:</b> Adjusted to suit the topic, enquiries to B Buddle
<b>Progress:</b> <b>November 2022:</b> Initial Meetings held to establish Terms of Reference for the group. <b>April 2023:</b> Regular meetings established. Evidence and information gathering to be progressed. Group to be involved in the Electric Vehicle Charging Strategy Development. <b>January 2024:</b> Meetings held to discuss proposed work plan for the group and to discuss HVO Fuels project <b>November 2024:</b> Meeting to discuss future proposed projects <b>January 2025:</b> Group met to review the HVO draft report prior to its consideration by the Panel <b>August 2025:</b> Group scheduled to meet twice to discuss both the Energy Strategy and the Fleet Decarbonisation Project for initial feedback prior to their inclusion in the democratic cycle of meetings over Autumn 2025 <b>Next Steps:</b> Meetings to be scheduled to allow involvement in proposed works.
<b>Disabled Facilities Grants Group</b>
<b>Members:</b> I P Taylor, B Banks, C Tevlin and C Lowe <b>Lead Officer:</b> Claudia Deeth
<b>Progress:</b> <b>February 2024:</b> Councillors invited to express their interest in being involved with the project. <b>August 2024:</b> initial meeting held and scope of project discussed <b>February 2025:</b> Further meeting held to update the group on the progress of the project <b>Next Steps:</b> DFG team to arrange ongoing schedule of meetings

**Overview and Scrutiny (Performance and Growth) Panel – Questions and actions requiring a response.**

<b>Minute No.</b>	<b>Item</b>	<b>Councillor</b>	<b>Question</b>	<b>Answer</b>
25/10	Corporate Performance Q4	Cllr Taylor	Asked for further detail as to why 2 areas- East Cambs & St Neots- were identified as FE Cold Spots but funding has been given to additional areas.	East Cambridgeshire and St Neots were identified as FE Cold Spots in the 2021 CPCA programme due to low skills participation and limited access to further education, and were therefore prioritised for targeted support. However, the 2024 feasibility study, funded through a £4.5 million grant, identified wider sector-specific skills gaps across the region—in areas such as health, social care, construction and digital—prompting a broader approach. When the Skills Capital Grant Funding programme launched in February 2025, bids were welcomed from across the region, provided they addressed strategic priorities and supported Cold Spot learners. Some successful projects offered delivery models spanning multiple areas or brought specialist provision to locations that serve the Cold Spots. For example, St Neots’ immersive learning room connects with facilities at CRC’s Cambridge or Huntingdon campuses, allowing local learners to access real-time lessons delivered elsewhere. While East Cambridgeshire and St Neots remain the programme’s primary focus, funding was awarded where it could most effectively address skills needs and deliver meaningful impact.
25/19	Local Plan Engagement Review	Cllr Jennings	Asked for a breakdown of the sources of respondents to the Plan.	The response is currently being sought.
25/24	Shared Services Agreement Renewal	Cllr Gardener	Requested an update regarding the outstanding debt owed by Cambridge City Council.	The response is currently being sought.
25/24	Shared Services Agreement Renewal	Cllr Martin	Does 3C Legal have the expertise to deal with Parking fines & fees.	The response is currently being sought.



**Public**  
**Key Decision – No**

## HUNTINGDONSHIRE DISTRICT COUNCIL

**Title:** Corporate Peer Challenge Actions Update

**Meeting/Date:** Performance & Growth – 3<sup>rd</sup> September 2025

**Executive Portfolio:** Councillor Sarah Conboy, Executive Leader

**Report by:** Head of Policy, Performance and Emergency Planning

**Ward(s) affected:** All

---

### **Executive Summary:**

This report provides the Quarter 1 update for 2025/26 against the actions identified from the Corporate Peer Challenge (CPC) completed in May 2024. The CPC report was received by the Council on 17<sup>th</sup> July 2024.

CPC is a key part of the improvement and assurance framework for local government. The Challenge assists councils to meet part of their Best Value duty, with the UK Government expecting all local authorities to have a CPC at least every five years.

The action plan developed from the Corporate Peer Challenge (CPC) report and recommendations address the eight formal and additional informal recommendations. The action plan contains 27 actions linked to the eight recommendations and 7 actions linked to additional comments.

### **RECOMMENDATIONS:**

The Overview and Scrutiny Panel (Performance & Growth) (Environment, Customers & Partnerships) is invited to comment on the contents of the report and make any comments Cabinet.



**Public**  
**Key Decision – No**

## **HUNTINGDONSHIRE DISTRICT COUNCIL**

**Title:** Corporate Peer Challenge Actions Update

**Meeting/Date:** Performance & Growth – 3<sup>rd</sup> September 2025

**Executive Portfolio:** Councillor Sarah Conboy, Executive Leader

**Report by:** Head of Policy, Performance and Emergency Planning

**Ward(s) affected:** All

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### **Executive Summary:**

This report provides the Quarter 1 update for 2025/26 against the actions identified from the Corporate Peer Challenge (CPC) completed in May 2024. The CPC report was received by the Council on 17<sup>th</sup> July 2024.

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The action plan developed from the Corporate Peer Challenge (CPC) report and recommendations address the eight formal and additional informal recommendations. The action plan contains 27 actions linked to the eight recommendations and 7 actions linked to additional comments.

### **RECOMMENDATIONS:**

The Overview and Scrutiny Panel (Performance & Growth) (Environment, Customers & Partnerships) is invited to comment on the contents of the report and make any comments Cabinet.

## 1. PURPOSE OF THE REPORT

- 1.1 This report presents progress against the actions identified from the Corporate Peer Challenge undertaken in May 2024 (Appendix 1) for scrutiny.

## 2. WHY IS THIS REPORT NECESSARY?

- 2.1 Corporate Peer Challenge (CPC) is a key part of the improvement and assurance framework for local government. The Challenge assists councils to meet part of their Best Value duty, with the UK Government expecting all local authorities to have a CPC at least every five years.
- 2.2 Council on 16<sup>th</sup> October requested an appropriate mechanism for reporting back to Council Members on progress with the actions identified through the Corporate Peer Challenge.

## 3. SUMMARY

### 3.1 Corporate Peer Challenge

- 3.1.1 The Peer Challenge provides an opportunity for external peers from other Local Authorities to assess how effectively we deliver our services and measure our ability to deliver on our plans and vision for the future. This will help inform and shape our improvement journey and share learning.

- 3.1.2 The Corporate Peer Challenge focused on five core components that underpin good performance that all LGA Corporate Peer Challenges cover. They are:

- **Local priorities and outcomes:** Are the council's priorities clear and informed by the local context? Is the council delivering effectively on its priorities and achieving improved outcomes for all its communities?
- **Organisational and place leadership:** Does the council provide effective local leadership? Are there good relationships with partner organisations and local communities?
- **Governance and culture:** Are there clear and robust governance arrangements? Is there a culture of respect, challenge and scrutiny?
- **Financial planning and management:** Does the council have a clear understanding of its current financial position? Does the council have a strategy and a clear plan to address its financial challenges?
- **Capacity for improvement:** Is the organisation able to support delivery of local priorities?

## 3.2 Update on progress for reporting period

### 3.2.1 Formal Recommendations

There are 27 actions linked to the eight formal recommendations. The progress position for this reporting period is shown in the table below.

Recommendation	Number of completed actions	Number of action in progress	Total actions	Status
One	1		1	Completed
Two	3	2	5	Outstanding
Three	2		2	Completed
Four	5		5	Completed
Five	6		6	Completed
Six	2	1	3	Outstanding
Seven	2		2	Completed
Eight	1	2	3	Outstanding
Total	22	5	27	

- Of the 27 overall actions linked to formal recommendations; 22 actions are showing as completed, and five actions are showing as in progress.
- This progress position has improved since the previous reporting period Q4 2024/25:
  - Recommendation seven relating to support and development of a member led scrutiny work programme is completed and fully met.
  - An additional three actions have been completed since last reporting period:
    - Recommendation 6 Action: The Development of a full program of Member training,
    - Recommendation 6 Action: Recruitment of a Monitoring and Deputy Monitoring Officer,
    - Recommendation 7 Action: processes and Approach to Briefings (Relating to Scrutiny).
- Of the eight formal recommendations, five recommendations have been completed and fully met. The remaining three recommendations are outstanding with actions still to be completed:
  - **Recommendation two: Strengthen the internal approach to engagement** which ensures the voice of residents/service users are at the heart of decision making. In progress target dates in August and September 2025. 3 out of 5 actions complete.
  - **Recommendation six: Continue to strengthen the council's approach to governance, compliance and risk.** In progress target date February 2026. 2 out of 3 actions complete.

- **Recommendation eight: Define and communicate your approach to transformation/ continuous improvement.** In progress target dates in August and September 2025. 4 out of 6 actions complete.
- The status of the five outstanding actions in progress at the end of June 2025 is showing as four actions being within target and on schedule to be completed as expected, and one action showing as within tolerance of target. This action CPC026 'A new approach to service planning' has been delayed by one month with a new approach and proposals being presented to leadership team in August instead of July 2025.

### 3.2.2 Additional Suggestions

There are ten actions linked to the additional suggestions from the CPC. Six of these actions have been completed, with four actions in progress and to be completed. The status of the four actions in progress, three are within target and on schedule to be completed as expected, and one action showing as within tolerance of target. This action CPC034 regarding driving efficiencies and value for money across the Council has been delayed with the unit costing proposals to reviewed in September rather than originally scheduled for in July 2025.

- 3.2.2 A summary of the recommendations and actions is shown in Appendix 1, this has been sectioned into actions outstanding and actions completed. The full breakdown of actions and detail is shown in Appendix 2.

## 4. RISKS

- 4.1 Corporate Peer Challenge (CPC) is a key part of the improvement and assurance framework for local government. The Challenge assists councils to meet part of their Best Value duty, with the UK Government expecting all local authorities to have a CPC at least every five years.
- 4.2 The Peer Challenge provides an opportunity for external peers from other Local Authorities to assess how effectively we deliver our services and measure our ability to deliver on our plans and vision for the future. As such the CPC and actions contribute to the governance of the Council and control of risk.

## 5. LINK TO THE CORPORATE PLAN, STRATEGIC PRIORITIES AND CORPORATE OBJECTIVES

- 5.2 The Corporate Plan provides a 'golden thread' throughout the organisation, linking activity at strategic levels from Huntingdonshire Futures through to activity in service plans, filtering through to objectives set for teams.

### 5.3 Priority 3 – Doing our Core Work Well is focused on:



The Corporate Plan has a specific action in 2024/25:

**58. Deliver an independent Corporate Peer Challenge of the Council that will assess, challenge and improve what we do**

## 6. RESOURCE IMPLICATIONS

6.1 There are no additional resource requirements arising from the Corporate Peer challenge or the Action Plan derived from the recommendations.

## 7. REASONS FOR THE RECOMMENDED DECISIONS

7.1 This report presents Council members with an update on the progress with Actions arising from the Corporate Peer Challenge 2024.

## 8. LIST OF APPENDICES INCLUDED

Appendix 1 – Corporate Peer Challenge Actions Update  
Appendix 2 – Corporate Peer Challenge Detailed Actions

## 9. BACKGROUND PAPERS

Council 16<sup>th</sup> October – [Local Government Association Corporate Peer Challenge](#)

[Local Government Association Corporate Peer Challenge, item 40.](#) PDF 109 KB

[Appendix 1 - Corporate Peer Challenge Action Plan, item 40.](#) PDF 89 KB

## CONTACT OFFICER

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# CORPORATE PEER CHALLENGE:

**Appendix A: Action Plan summary**  
**Updated Q1 2025/26**

# Introduction

Since receiving the corporate peer challenge (CPC) report in July 2024, we have:

- Developed an action plan setting out how we will address the eight formal, and other informal, recommendations in the report.
- Appropriate officers have been identified to ensure appropriate responsibility for delivery and governance, and a lead Member to aid with political accountability and ownership (whilst the overall response to the CPC remains within the remit of the Leader and Chief Executive).
- The action plan contains **27 actions** linked to the **eight recommendations**.
- The CPC Team completed a progress review in March 2025 with 3 actions linked to additional suggestions.
- There are now **10 actions** linked to the **additional suggestions**.

# Overview of the Action Plan

## 27 Actions linked to 8 Formal Recommendations

- 5 recommendations have been completed and fully met
- 3 recommendations remain outstanding with 5 actions in progress to be completed

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Recommendation	Number of completed actions	Number of action in progress	Total actions	Status
One	1		1	Completed
Two	3	2	5	Outstanding
Three	2		2	Completed
Four	5		5	Completed
Five	6		6	Completed
Six	2	1	3	Outstanding
Seven	2		2	Completed
Eight	1	2	3	Outstanding
Total	22	5	27	

## 10 Actions linked to Additional Suggestions

Number of completed actions	Number of action in progress	Total actions
6	4	10

## **Section 1 - Formal Recommendations: Outstanding with actions in progress**

## Formal Recommendations outstanding and actions in progress

### Recommendation two

**Strengthen the internal approach to engagement which ensures the voice of residents/service users are at the heart of decision making.**

**STATUS**

Outstanding

#### Ongoing actions

- **CPC004 Policy decision to strengthen internal approach.** To more effectively manage consultation and engagement activity aligned to Senior Team restructure. Collaboration is now taking place with services to develop a funding proposal for a fixed term resource, with a paper set to go to CLT in July. **In progress, due Sept 25**
- **CPC006 Focussed resources to support delivery of engagement events.** And to ensure there is a co-ordinated approach for the delivery of the Corporate Consultation Schedule. Areas of consultation for 25/26 have been identified and resources to support co-ordination of engagement activities are on track to be in place by the end of August. **In progress, due Aug 25.**

### Recommendation six

**Continue to strengthen the council's approach to governance, compliance and risk.**

**STATUS**

Outstanding

#### Ongoing actions

- **CPC020 A Constitution Review Working Group** has been established and key areas of focus identified. Meeting in February 2025 completed to review Council Procedure Rules and Scheme of Delegation, LGR being factored in whilst setting priorities. Meetings have continued through June, with the next scheduled for September 4th. **In progress, due February 2026**

## Recommendation eight Define and communicate your approach to transformation/ continuous improvement.

**STATUS**

Outstanding

### Ongoing actions

Page 46

- **CPC026 A new approach to service planning** has been established, approved by SLT, and launched for 2025/26 in December 2024 to generate a single Transformation Plan focused on change projects (replaces the Annual Delivery Plan and Productivity Plan). This has a shared ambition of a 15% net reduction in expenditure through efficiency savings and/or increased income/commerciality. The approach has now been drafted with proposals for CLT and heads of service ready for comment in August. Slight delay on original delivery of July. **In progress within tolerance, due August 2025.**
- **CPC027 Improvements to data management** and use of data to drive risk-based decisions is underway. A data quality audit was conducted in quarter 1, with the subsequent action plan being developed. The data maturity assessment is also set to conclude in July, with over 60 respondents reflecting input from all service areas. **In progress, due September 2025**

## **Section 2 - Additional suggestions: Outstanding with actions in progress**

## Additional suggestions outstanding and actions in progress

**Suggestion: To meet the council's ambitions for enhanced partnership working, review the skills and capacity needed to support this work with senior stakeholders and partners.**

- CPC028 Action: To identify a maturity assessment tool and develop the partnership working model and proposals for how it is used by September 2025. Implementing the model with supporting training and action plan by December 2025. Work due to commence in July in assessing options for Partnership review. **In progress, due December 2025**

**Suggestion: The council to continue driving efficiencies and value for money across the organisation through service improvement and contract management to enable focused delivery on political priorities.**

- CPC034 Action:
  - Additional support in Contract Management; Audit and Transformation services has been completed by February 2025
  - CLT have set a shared organisational target of a 15% reduction in net expenditure driven through either efficiency, savings or income opportunities as a clear driver behind the 2025/26 Service Planning. All services are to contribute towards this target. The service planning process is focused on transformational actions to contribute towards this target. This quarter has also seen the drafting of a unit costing proposal ready for review in quarter two, being slightly later than expected July delivery. **In progress within tolerance, due September 2025**

## Additional suggestions outstanding and actions in progress

**Suggestion: Develop the PAS review action plan and utilise the Councils scrutiny functions to oversee the action plan and implementation of recommendations.**

- CPCupdate.2 Action: To develop the PAS review action plan and to develop appropriate governance for scrutiny. **In progress, due September 2025.**
  - ✓ Evidence: CPCU2 The report has been approved and work on the 16 recommendations has now started, with four being completed.

**Suggestion: Peer suggest further communication on the process and timeline for how reviewing the 121 processes, working with Unison looking at performance management and L&D will be linked to pay increments and remuneration in the future.**

- CPCupdate.3 Action: To provide further communications for staff regarding the expectations of the 121s for managing performance and development, and how this aligns to the pay increment and remuneration process. **In progress, due September 2025**
  - ✓ Evidence: CPCU3 April saw the launch of the new 121 process, to positive feedback, and works on incremental progression are set to be completed within the set timescales.
  - ✓ Pay review completed with Council on NJC for negotiated pay settlement

## **Section three - Formal Recommendations and actions completed**

## Recommendation one

**Align finance and workforce to deliver the agreed political priorities including a review of organisational structure.**

**STATUS**

**Completed**

### Completed action

- A consultation with senior staff was conducted on restructuring the senior leadership team.
- Following the closure of the consultation in December, the final proposal presented on 17th January 2025.
- The new structure has been fully implemented. Heads of Service are now meeting portfolio holders and internally there is clear governance for leadership direction in setting priorities **Completed March 2025**

✓ **Evidence:** CPC001 Senior Leadership Team consultation outcome January 2025

## Recommendation two

**Strengthen the internal approach to engagement which ensures the voice of residents/service users are at the heart of decision making.**

**STATUS**

Outstanding

Ongoing actions – two actions are in progress and reported in section one

### Completed actions

- Page 52
- **Policy decision about Communications being accountable for engagement.** The new Senior Leadership structure has been fully implemented. Heads of Service are now meeting portfolio holders and internally there is clear governance for leadership direction in setting priorities for Communications and engagement. **Completed March 2025**
    - ✓ **Evidence:** CPC003 Senior Leadership Team consultation outcome January 2025
  
  - **Community Health and Wealth building – co-design.** Three community co-production workshops took place in August and September 2024, which were as demographically balanced as possible to garner a share of voices from across our communities. Further focus groups have taken place with seldom heard groups, including young people and people living in low-income households, rural communities, and from ethnic minority backgrounds. **Completed December 2024**
    - ✓ **Evidence:** CPC003 Overview and Scrutiny Panel 5 June 2025 item 8. Community Health and Wealth Building
  
  - **Champions.** A network of communications champions has been established with services across the council to provide more co-ordinated communications messages, share learning and develop key campaigns. **Completed January 2025**
    - ✓ **Evidence:** CPC005 The Communication Network Champions internal group have been meeting once a quarter with an updated list of pipeline activity.

## Recommendation three

**Develop a resourced Communications and Engagement Strategy which defines the HDC brand and strategic narrative.**

**STATUS**

Completed

### Completed actions

- **A Communications Strategy** and supporting Communications Action Plan has been developed and shared with Cabinet. **Completed December 2024**
  - ✓ Evidence: CPC007 The development of a Communications Strategy 2024-28.
  
- **A new corporate narrative** has been developed, and work is now underway to embed this across the organisation. **Completed December 2024**
  - ✓ Evidence: CPC008 The Corporate Narrative has been completed.
    - New additional action suggested by Peer Review Team March 2025 is to produce an elevator pitch for the Corporate Narrative. See additional suggestions page

## Recommendation four

**Review the planning service to ensure that within the planning policy framework the council's priorities are being delivered, for example climate, environment and inclusive growth.**

**STATUS**

Completed

### Completed actions

- **Engagement with the team.** From November, monthly member briefings are being used to encourage a holistic view to delivering the Council's growth and development ambitions. All Member briefings are now embedded as part of the wider approach to information sharing and council decision making.

Further work will continue with Planning specifically, alongside the action plan for this service.

**Completed March 2025**

✓ Evidence: CPC011 The May 2025 Member Briefing

- **A Planning Service Peer Review** was completed, recommendations provided, and an action plan developed to take into 2025/26. Draft report received and comments fed back with action plan linked to service planning for 2025/26. **Completed March 2025**

✓ Evidence: CPC009 Development Management Committee 19 May 2025 item 7 - Planning Service Peer Review

- **The Council wide continuous improvement journey** was one of the key objectives for the Service Planning process rolled-out early 2025. All Services have now submitted actions and projects focused on continuous improvement and transformation efficiency and change. This continued focus across the Council is linked into the budget setting process, regular review of service plan projects and actions, and identified audits and external reviews.

**Completed March 2025**

✓ Evidence: CPC013 Presentation to Leadership and Service Managers early 2025, with service plans submissions completed in March 2025.

## Continued Recommendation four

**Review the planning service to ensure that within the planning policy framework the council's priorities are being delivered, for example climate, environment and inclusive growth.**

### Completed actions continued

- **A Local Plan consultation** on issues and options was conducted December 2024. And in March 2025 a response to the Government's National Planning Policy Framework expectations to produce an updated Local Development Scheme plan was completed and submitted to MHCLG. **Completed March 2025**
  - ✓ Evidence: CPC010 Consultation for 'Further Issues and Options Paper' Local Plan November 2024
  
- **Delivery board, strategic board and lessons learnt** at both the tactical project level, and the sponsor level, to inform future HDC delivery of significant change programmes requiring planning. The recommendations from an independent project review were endorsed in January 2025, identifying lessons learnt for earlier engagement with Planning Services. **Completed February 2025**
  - ✓ Evidence: CPC012 An independent review of the major project at Hinchingsbrooke Park identified lessons learnt.

## Recommendation five Deliver the imminent Workforce Strategy at pace – including addressing staff concerns.

**STATUS**

Completed

### Completed actions

- An action plan, which includes a schedule of prioritised actions, timeframes and resources, was approved by Employment Committee, and is now underway with regular quarterly reports being provided. **Completed December 2024**
  - ✓ Evidence: CPC014 to CPC019 Employment Committee 25 Feb 2025 item 6 Workforce Strategy Update

This includes:

- Awareness of impacts to team performance and absence with implementation of robust policies and practices.
- Development of an employee value proposition is scheduled between January to March 2025, which will feed into the corporate narrative.
- Staff pay review is underway.
- A new provider in place to provide Employee Assistance Programme to support wellbeing for staff.
- A review of policy and practice is continuously ongoing.
- Shortlisted for an LGC Workforce 2024 award for the ‘best innovation in recruitment’ category

## Recommendation six

# Continue to strengthen the council's approach to governance, compliance and risk.

**STATUS**

Outstanding

Ongoing actions – One action in progress and reported in section one above

### Completed actions continued

**The development of a full program of Member training** to help develop and upskill our members. **Completed June 2025**

- ✓ Evidence: CPC022 A full training program is now established and ongoing, with Democratic services logging completed sessions. Members briefings and special LGR briefings are also available periodically.

**Recruitment of a Monitoring and Deputy Monitoring Officer** to follow completion of the Senior Team restructure (recommendation one). **Completed June 2025**

- ✓ Evidence: CPC021 Monitoring officer is now fully embedded at HDC full time.

## Recommendation seven

**Support and develop a member led scrutiny work programme and prioritise areas where they can add value and help mitigate risk – SLT support.**

**STATUS**

Completed

### Completed actions

➤ **Processes and approach to briefings** has been reviewed and developed in partnership with the Member Development Group. A best practice guide and topic submission form process are now in place. The agendas have changed and are published ahead of time with the Chair's briefing including the future plan for meetings and tracking of actions. **Completed June 2025**

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✓ **Evidence:** CPC023 Future agenda items are readily available and are shared with both panels ahead of time.

➤ Training has also been provided by EELGA regarding self-scrutiny, Member Development Group supporting best practice and topic submission. **Completed December 2024**

✓ **Evidence:** CPC024 Reflection on the training has resulted in an agreed Overview and Scrutiny process map for how topics are requested, considered and decided upon for future work programmes. This has been shared with members.

### Improvements identified

- Ensure less pre-decision scrutiny and less of information items
- Develop a clearer forward plan of items for scrutiny consideration; making use of service plan actions
- Identify additional topics outside of service plan scope
- Identify policy development involvement
- Identify agenda items following monthly member briefings
- Identify external partners to present to panel to strengthen partnership working

## Recommendation eight

# Define and communicate your approach to transformation/ continuous improvement.

**STATUS**

Outstanding

Ongoing actions – Two actions in progress and reported in section one above

### Completed actions

- Appointment of a new Chief Digital Information Officer across the shared IT service reporting to the Chief Executives to drive focus change.

**Completed November 2024.**

✓ Evidence: Employee recruited

- A new appointment to the role of Business Performance and Transformation Manager, with the Improvement Team becoming the Transformation Team. **Completed November 2024**

✓ Evidence: Employee recruited

- Action identified to combine the outputs from the Annual Delivery Plan process with the three cross-cutting service reviews; customer, leisure, planning - with appropriate governance in place. **Completed January 2025**

✓ Evidence: CPC025 Cabinet Away Day Briefing 2025 Service Planning

- 2025/26 Transformation Approach **Completed February 2025**

✓ Evidence: Framework was approved by CLT in February 2025 for implementation Q1 2025/26.

## **Section four – Additional suggestions and actions completed**

# Additional suggestions

**Suggestion: Create and communicate key points of entry into the council for partners and stakeholders.**

- Action: Simplify the reporting arrangements and responsibilities through Senior Team restructure. The new structure has been fully implemented. **Completed March 2025**
- ✓ **Evidence:** CPC029 Senior Leadership Team consultation outcome January 2025

**Suggestion: Facilitated top team development would assist the new team in building relationships, understanding leadership styles and create space for strategic visioning.**

- Action: CEX has appointed team development coaches to work with CLT and HoS. CLT team coaching commenced in December and HoS commenced in March. **Completed March 2025**
- ✓ **Evidence:** CPC030 Development training and coaching programme for Senior Leadership Team

**Suggestion: Further work is needed with service managers to improve horizon scanning and feed this into the budget setting process.**

- Action: To be undertaken as part of annual service planning and budget setting.
- Action: The updated and simplified service planning process for 2025/26 requires all services to undertake a SWOT analysis to be the basis of the actions for change in the next three years for each service area. This is linked to the Contextual Information for Huntingdonshire established in 2024/25 as part of the Council's Performance Management Framework. **Completed March 2025**
- ✓ **Evidence:** CPC031 New approach rolled-out across the Council and service planning process including looking ahead three years.

## Additional suggestions

**Suggestion: The Ideas Board should be taking a more strategic approach to reviewing requests for funding, making sure any bids are aligned to the councils' priorities and clearly drive innovation. There also needs to be consideration given to how any projects funded on a trial basis could be sustained in the longer term if deemed successful.**

- Action: A review of the Ideas process was completed in May 2025, with actions to improve the process and controls identified and implemented.

**Completed May 2025**

- ✓ Evidence: CPC033 Delivery Board Presentation (20<sup>th</sup> May)

**Suggestion: Consideration should be given to undertaking a full staff survey.**

- Action: A full staff survey was completed in September. Results have been reported to SLT with any concerns raised with relevant Managers.

**Completed September 2024**

- ✓ Evidence: CPC032 A review will happen in September 2025 to assess whether a further survey is required.

## March 2025 Peer Team Revisit - Additional suggestions

**Suggestion: Produce a short punchy statement to accompany corporate narrative. Communicate to staff and members, and use this narrative statement for internal and external communication.**

- Action: To produce an elevator pitch to provide a brief and introduction for the corporate narrative document. **Completed June 2025**

- ✓ Evidence: CPCU1 The elevator pitch has been uploaded to the intranet alongside the Corporate Narrative.

## HDC Peer Review 2024 - ACTION PLAN

Unique ref	Recommendation number	Recommendation	Definition	Action description	Assigned to owner	Month due to be completed	Action delivery status	In progress RAG	Progress comments for 2025/26 Qrt1
CPC001	<b>Recommendation 1</b>	<b>Align finance and workforce to deliver the agreed political priorities including a review of organisational structure.</b>	A single narrative needs developing and communicating so that everyone is clear what the priorities are, how they are being delivered and what the timescales are for this. The council needs to ensure its officer structure enables delivery of the political priorities, that officer capacity is directed to the priority areas and the finances are aligned	A restructure of Senior Leadership Team to be launched for consultation in October 2024	Michelle Sacks	Mar-25	Complete	Complete	Evidence: Senior Leadership Team consultation outcome January 2025
CPC002	<b>Recommendation 2</b>	<b>Strengthen the internal approach to engagement which ensures the voice of residents/service users are at the heart of decision making.</b>	Building on the good practice shown in consulting on Huntingdonshire Futures, develop different engagement mechanisms to gain the views of residents/service users on their experience of the council and how these can be responded to.	Policy decision about whether Comms is accountable for engagement across the organisation to be agreed	Michael Hann	Mar-25	Complete	Complete	Evidence: Senior Leadership Team consultation outcome January 2025 Note: not showing as completed on summary as linked to action 006 for completion by recruiting a resource.
CPC003	Recommendation 2			Community health and wealth building - resident workshops to co-deliver a strategy. This is the start of the live engagement opportunities available to our residents	Michael Hann/ John Taylor	Dec-24	Complete	Complete	Evidence – Link for Overview and Scrutiny Panel 5 June 2025 item 8. Community Health and Wealth Building
CPC004	Recommendation 2			Options paper created for different engagement events and approval from Informal Cabinet once completed. Depending on the option chosen there will be a likely budget identified but there will be a need for BAU coordinator resource to facilities and advice on service specific engagement activities	Michael Hann	Sep-25	In progress	Within target	We have been working with services to develop a funding proposal for a fixed-term resource, with the aim of taking a paper to CLT in the coming weeks for approval. Following this, we will begin recruitment for a full-time engagement resource.
CPC005	Recommendation 2			Network of Communications Champions established within HDC to share learning and key campaigns, in order to provide coordinated comms and key messaging	Michael Hann	Jan-25	Complete	Complete	Engagement Group meet quarterly. Evidence – The Communication Network Champions internal group have been meeting once a quarter with an updated list of pipeline activity.
CPC006	Recommendation 2			Creation of a corporate consultation schedule to a managed approach to consultation. This will include corporate consultations eg: on budget setting as well as service specific consultations eg: Local Plan	Michael Hann	Aug-25	In progress	Within target	We have identified the areas that require some form of consultation or engagement for the 25/26 financial year, and are now in the process of finalising the associated schedule.

Unique ref	Recommendation number	Recommendation	Definition	Action description	Assigned to owner	Month due to be completed	Action delivery status	In progress RAG	Progress comments for 2025/26 Qrt1
CPC007	<b>Recommendation 3</b>	<b>Develop a resourced Communications and Engagement Strategy which defines the HDC brand and strategic narrative.</b>	Promote the services the council delivers. Don't undersell the impact being made in the community by leisure, parks and open spaces and operational services. Ensure everyone knows these are delivered by HDC. Be clear about who leads external communications to prevent confusion of messages and brands.	Communications strategy for the year ahead being refreshed and being approved by Informal Cabinet	Michael Hann	Dec-24	Complete	Complete	Evidence: The development of a Communications Strategy 2024-28
CPC008	Recommendation 3			LGA commissioned to create the HDC narrative and develop a comms and engagement strategy to deliver individual campaigns. Within the campaign plans will be a resource and budget profile	Michael Hann	Dec-24	Complete	Complete	Evidence - Yes Evidence: The Corporative Narrative and elevator pitch (short, persuasive summary) have been completed.
CPC009	<b>Recommendation 4</b>	<b>Review the planning service to ensure that within the planning policy framework the council's priorities are being delivered, for example climate, environment and inclusive growth.</b>	Create understanding across all council services that there needs to be a holistic approach to deliver the councils growth and development ambitions. The planning service is a major contributor to fulfilling the longer-term outcomes of the council, but the results will benefit and impact on the whole council and it is important the service is appropriately positioned and supported to deliver these ambitions	Undertake a Peer review challenge on the Planning department through engagement with the LGA to agree timeframes. The review will then provide recommendations and an action plan to take into 25/26	Clara Kerr	Mar-25	Complete	Complete	Evidence - Yes Development Management Committee 19 May 2025 item 7 - Planning Service Peer Review
CPC010	Recommendation 4			Local Plan consultation on issues and options. Activities and findings to be presented SLT, Management team, Strategic Board, Members	Clara Kerr	Mar-25	Complete	Complete	Evidence no. Consultation for 'Further Issues and Options Paper' Local Plan November 2024
CPC011	Recommendation 4			Cultural issue to take an holistic view - want to have monthly briefings on topics for Informal Cabinet and Management team about what's going on and why it's important.	Mike Gildersteeves	Mar-25	Complete	Complete	Evidence - May 2025 member briefing
CPC012	Recommendation 4			Delivery board, Strategic Board and lessons learnt at both the tactical project level and the sponsor level to inform future HDC delivery of significant change programmes requiring planning	Mike Gildersteeves	Feb-25	Complete	Complete	Evidence - An independent review of the major project at Hinchingsbrooke Park identified lessons learnt
CPC013	Recommendation 4			Facilitation of the continuous improvement journey - that as an organisation we need the peer reviews over a number of different services and not just planning	Mike Gildersteeves	Mar-25	Complete	Complete	All Services, including Planning, when submitting their Annual Service Planning actions and projects, focussed on the need of continuous improvement and transformation efficiency and change. Action complete. Evidence: Presentation to Leadership and Service Managers early 2025, with service plans submissions completed in March 2025

Unique ref	Recommendation number	Recommendation	Definition	Action description	Assigned to owner	Month due to be completed	Action delivery status	In progress RAG	Progress comments for 2025/26 Qrt1
CPC014	<b>Recommendation 5</b>	<b>Deliver the imminent Workforce Strategy at pace – including addressing staff concerns.</b>	The extensive consultation on the new strategy has raised awareness and staff have high expectations of what it will deliver. Ensure the strategy addresses the inconsistency in policy and practice and brings services together to support a one council approach, where best practice is shared across services and fairness and equity is at its core.	Action plan to be prioritised and then presented at SLT, Informal Cabinet and then Employment Committee for approval. Will include a scheduled plan to show prioritised actions, timeframes and resources. Employment committee - will be monitoring the WFS action plan alongside established KPIs eg: sickness, staff turnover.	Leanne Harfield	Dec-24	Complete	Complete	Evidence - Yes Evidence CPC Recommendation 5 - Evidence Workforce Strategy Action Plan A4 Updated Feb 20255
CPC015	Recommendation 5			Impacts to performance and absence likely to occur in team and services with the introduction of robust implementation of policies and practices - needs to be considered against the KPIs to give context.	Leanne Harfield	Mar-25	Complete	Complete	Evidence: Link for Employment Committee 25 Feb 2025 item 6 Workforce Strategy Update
CPC016	Recommendation 5			Employee value proposition to be developed, which will feed into the corporate narrative	Leanne Harfield	Mar-25	Complete	Complete	Evidence: Link for Employment Committee 25 Feb 2025 item 6 Workforce Strategy Update
CPC017	Recommendation 5			Staff pay review undertaken	Leanne Harfield	Mar-25	Complete	Complete	Evidence: Link for Employment Committee 25 Feb 2025 item 6 Workforce Strategy Update
CPC018	Recommendation 5			Well being for staff review undertaken	Leanne Harfield	Mar-25	Complete	Complete	Evidence: Link for Employment Committee 25 Feb 2025 item 6 Workforce Strategy Update
CPC019	Recommendation 5			Policy and practice review undertaken	Leanne Harfield	Mar-25	Complete	Complete	Evidence: Link for Employment Committee 25 Feb 2025 item 6 Workforce Strategy Update
CPC020	<b>Recommendation 6</b>	<b>Continue to strengthen the council's approach to governance, compliance and risk.</b>	To support the council's improved governance approach: Review the council's constitution	Establish a Constitution Review Working Group - constitutional review, supported by Association of Democratic Services Officers (ADSO) for 6 meetings. An opportunity for Members say what they are concerned with and work up proposal to address. Paper will go to Governance committee and then full council for approval	Suzanne Jones	Feb-26	In progress	Within target	The first working group met on June 26th, with ADMO support and has begun reviewing the constitution. Members were able to raise their concerns and have begun to think about proposals to address them. The next meeting is scheduled for September 4th, and the review is on track to be completed within the timeframe.
CPC021	Recommendation 6		Provide additional capacity for MO and DMO roles	Recruitment for MO and DMO roles to ensure dedicated resource for each individual council in the shared services partnership.	Suzanne Jones	Jun-25	Complete	Complete	Evidence: Our new Monitoring Officer commenced working for the council full-time on 30th June.
CPC022	Recommendation 6		Ensure sufficient investment and resource for member development	Full programme of member training to identify concerns of Peer review and from Members. Certain number of session already delivered to the Cabinet, about how officers and Members work together. Ways of working can be optimised with LGA training	Suzanne Jones	Jun-25	Complete	Complete	The training completed is being logged and is available from Democratic Services. Members also benefit from specialist Members Briefings and LGR Briefings to help develop them in the fields.  Evidence: A Training programme exists, and a log is available from Democratic Services. Due to its ongoing nature, this action has moved to BAU.

Unique ref	Recommendation number	Recommendation	Definition	Action description	Assigned to owner	Month due to be completed	Action delivery status	In progress RAG	Progress comments for 2025/26 Qrt1	
CPC023	<b>Recommendation 7</b>	<b>Support and develop a member led scrutiny work programme and prioritise areas where they can add value and help mitigate risk – SLT support.</b>		Ensure there is adequate time between Overview and Scrutiny Committees and Cabinet for members to add value to the process. Support them to shape agendas and work plans and contribute to policy development.	Agendas changed for the meeting - chairs briefing also includes the future plan for meetings In September update on priority one to partnership O&S panel (quarterly) - OM	Mike Gilderleeves	Jun-25	Complete	Complete	Future agendas are now published ahead of time and are readily available. These plans are shared with both panels ahead of time and are not split by topic or remit.
CPC024	Recommendation 7			Centre for Governance & Scrutiny to come in and do a review - to help understand best practice and steps we can undertake to improve our scrutiny panels	Suzanne Jones	Dec-24	Complete	Complete	Evidence: Reflection on the training has resulted in an agreed Overview and Scrutiny process map for how topics are requested, considered and decided upon for future work programmes. This has been shared with members.	
CPC025	<b>Recommendation 8</b>	<b>Define and communicate your approach to transformation/continuous improvement.</b>	Put in place the cross-cutting foundations (technology, workforce, structures, culture, communications) to prepare the organisation for holistic service transformation rather than reinforcing some silos and risk services continuing their own custom and practice.	Combine the outputs from the Annual Delivery Plan process with the 3 cross-cutting service reviews; customer, leisure, planning - with appropriate governance in place (through Delivery Board)	John Taylor	Jan-25	Complete	Complete	Evidence: Cabinet Away Day Briefing 2025 Service Planning	
CPC026	Recommendation 8			Play back to SLT the update from the continuous improvement/transformation plan to confirm strategic activities and prioritisation	John Taylor	Aug-25	In progress	Tolerance of target	The final approach has now been drafted, with proposals for CLT and HoS ready to approve at their meeting on August 26th. Slightly behind expected delivery, changed from July to August.	
CPC027	Recommendation 8			Improvements to data will be managed on a risk-based approach in order to manage workloads and impacts across the organisation	John Taylor	Sep-25	In progress	Within target	The Data Maturity Self-Assessment is concluding in July. So far, we have received over 60 responses, reflecting input from the entire Management team. A Data Quality Audit has also been concluded by the Internal Audit, with the resulting Action plan ready to be agreed by the end of July.	
<b>Additional comments and actionable activities</b>										
CPC028	Additional comments		To meet the council's ambitions for enhanced partnership working, peers recommend the council reviews the skills and capacity needed to support this work with senior stakeholders and partners.	Identify a maturity assessment tool, and develop proposals for how it is used. With supporting training and action plan.	Michelle Sacks	Dec-25	In progress	Within target	Work to assess options for Partnership review has been commissioned to start in July. Proposals are set to be approved in Q2 with work ready to begin soon after.	
CPC029	Additional comments		Creating and communicating key points of entry into the council for partners and stakeholders would significantly help the council to develop its partnerships and generate opportunities to enable and influence.	Simplify the reporting arrangements and responsibilities through Senior Team restructure.	Michelle Sacks	Mar-25	Complete	Complete	The new structure has been fully implemented and completed by March 2025. Further key points of entry to be addressed by maturity assessment tool for Partnership working and implemented action plan.	
CPC030	Additional comments		Peers advise some facilitated top team development would assist the new team in building relationships, understanding leadership styles and create space for strategic visioning.	Implementaion of Senior Team development following restructure.	Michelle Sacks	Mar-25	Complete	Complete		

Unique ref	Recommendation number	Recommendation	Definition	Action description	Assigned to owner	Month due to be completed	Action delivery status	In progress RAG	Progress comments for 2025/26 Qrt1
CPC031	Additional comments		Further work is needed with service managers to improve horizon scanning and feed this into the budget setting process.	Service planning to include horizon scanning and inform transformation, aligning to budget cycle.	John Taylor	Mar-25	Complete	Complete	
CPC032	Additional comments		Consideration should also be given to undertaking a full staff survey.	Pulse survey being undertaken in August Full staff survey will be delivered as part of the WFS Action plan dates and resources TBC	Leanne Harfield	Sep-24	Complete	Complete	
CPC033	Additional comments		The Ideas Board should be taking a more strategic approach to reviewing requests for funding, making sure any bids are aligned to the councils' priorities and clearly drive innovation. There also needs to be consideration given to how any projects funded on a trial basis could be sustained in the longer term if deemed successful.	Review the Ideas Process to focus on transformation, simplification, deliver more focussed support to develop outline business cases for consideration including financial benefits realisation and/or process to project initiation Revise terms of reference and governance to reflect a transformation focus, council wide view on change projects.	John Taylor	May-25	Complete	Complete	A review of the Ideas process was completed in May 2025, with actions to improve the process and controls identified and implemented
CPC034	Additional comments		The council to continue driving efficiencies and value for money across the organisation through service improvement and contract management to enable focused delivery on political priorities	Revise Council's approach to transformation and contract management.	Neil Sloper	Sep-25	In progress	Tolerance of target	Additional support in Contract Management; Audit and Transformation services has been completed by February 2025. The Corporate Transformation Framework was approved by CLT on 17 February 2025. Service changes will begin in Q1 of 2025/26. A hybrid transformation approach has been agreed: - Service-led changes will be driven through service planning. (ongoing review) - Corporate-wide opportunities will be identified using unit cost analysis and benchmarking by the end of Q2. Unit costing proposal drafted in Q1, ready for review in Q2. - The Transformation Plan will be finalised in August 2025, outlining key actions to improve efficiency. - Work on budget efficiencies will begin in parallel with the benchmarking process. Tolerance of target due to change of expected delivery: Chaged from July to Sept

Unique ref	Recommendation number	Recommendation	Definition	Action description	Assigned to owner	Month due to be completed	Action delivery status	In progress RAG	Progress comments for 2025/26 Qrt1
CPC.update.1	Additional comments		<u>Relating to Recommendation 3</u> Produce a short punchy statement to accompany corporate narrative. Communicate to staff and members, and use this narrative statement for internal and external communication	<u>New action from March 2025 revisit.</u> To produce an elevator pitch to provide a brief and introduction for the corporate narrative document.	Michael Hann	Jun-25	Complete	Complete	Evidence: The corporate Elevator pitch has been added to the intranet, alongside Corporate Narrative, for all staff to access.
CPC.update.2	Additional comments		<u>Relating to Recommendation 4</u> Develop the PAS review action plan and utilise the Councils scrutiny functions to oversee the action plan and implementation of recommendations	<u>New action from March 2025 revisit.</u> To develop the PAS review action plan and to develop appropriate member oversight.	Clara Kerr	Sep-25	In progress	Within target	All of the 16 Peer Review recommendations have been started, with four being completed. Four further individual actions have been completed. The Agents & Developers forum has taken place (21/7/2025), a new Comms plan has been created and is now being workshopped, a DM process review is happening, and automation is being implemented. Application Validation is being reorganised and improved, the S106 process is being streamlined, AI opportunities are being scoped, and a Community Engagement Platform is being procured.
CPC.update.3	Additional comments		<u>Relating to Recommendation 6</u> Peer suggest further communication on the process and timeline for how reviewing the 121 processes, working with Unison looking at performance management and L&D will be linked to pay increments and remuneration in the future	<u>New action from March 2025 revisit.</u> To provide further communications for staff regarding the expectations of the 121s for managing performance and development, and how this aligns to the pay increment and remuneration process.	Leanne Harfield	Sep-25	In progress	Within target	The new 121 process was launched in April, and initial feedback is positive. Work is now being undertaken on linking it to incremental progression. On track to be completed within timescales.

**Public**  
**Key Decision - No**

## HUNTINGDONSHIRE DISTRICT COUNCIL

<b>Title/Subject Matter:</b>	Corporate Performance Report, Quarter 1 2025/26
<b>Meeting/Date:</b>	Overview and Scrutiny (Performance and Growth) Panel, September 3rd 2025
<b>Executive Portfolio:</b>	Councillor Stephen Ferguson, Executive Councillor for Resident Services and Corporate Performance and Councillor Lara Davenport-Ray, Executive Councillor for Climate Transformation & Workforce
<b>Report by:</b>	Ben Clifton-Attfield (Insights Coordinator) and Neil Sloper (Head of Policy, Performance & Emergency Planning)
<b>Ward(s) affected:</b>	All

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### **Executive Summary:**

The purpose of this report is to provide Overview and Scrutiny Panel Members the opportunity to review and comment on the report to Cabinet setting out the Council's performance against the Corporate Plan at the end of Quarter 1 2025/2026 (covering the period April to June 2025) including:

- Progress with Corporate Plan actions and projects
- Operational performance measures.

The comments from the Panel will be incorporated within the Cabinet report for consideration alongside the report.

The Overview and Scrutiny (Performance and Growth) Panel's consideration of the quarterly Performance Reports is part of the Council's Performance Management Framework. This report provides regular performance data, allowing Councillors to review progress against strategic outcomes.

### **Recommendations:**

The Overview and Scrutiny panel (Performance & Growth) is invited to consider and comment on progress and performance during Quarter 1, as summarised in the Corporate Performance Report attached and detailed in Appendices A, B, C and D.



**HUNTINGDONSHIRE DISTRICT COUNCIL**

<b>Title/Subject Matter:</b>	Corporate Performance Report, Quarter 1 2025/26
<b>Meeting/Date:</b>	Cabinet, September 16 <sup>th</sup> , 2025,
<b>Executive Portfolio:</b>	Councillor Stephen Ferguson, Executive Councillor for Resident Services and Corporate Performance and Councillor Lara Davenport-Ray, Executive Councillor for Climate Transformation & Workforce
<b>Report by:</b>	Ben Clifton-Attfield (Insights Coordinator), Neil Sloper (Head of Policy, Performance & Emergency Planning) and Gregory Moore (Performance Coordinator)
<b>Ward(s) affected:</b>	All

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**Executive Summary:**

This report provides Cabinet with an update on the Council's performance against the Corporate Plan at the end of Quarter 1 2025/2026 (covering the period April to June 2025) including:

- Progress with Corporate Plan actions and projects
- Operational performance measures.

**Recommendations:**

The Cabinet is invited to consider and comment on progress and performance during Quarter 1, as summarised in the Corporate Performance Report attached and detailed in Appendices A, B, C and D

## 1. PURPOSE

- 1.1 This report presents the Council's progress against the Corporate Plan Actions and Corporate Performance Indicators during Quarter 1 (April to June 2025).

## 2. BACKGROUND

- 2.1 The Council's Corporate Plan 2023-2028 was refreshed for 2025/26 and approved at Council in May 2025.
- 2.2 The performance data in the attached Corporate Performance Report and its appendices relate to the performance measures, actions and projects agreed for 2025/26 and has been collated in accordance with standardised procedures.
- 2.3 An accessible version of the performance data is enclosed as Appendix D.

## 3. PERFORMANCE MANAGEMENT

- 3.1 Robust performance management is a priority at Huntingdonshire District Council, with stretch targets being commonplace and external benchmarking occurring where possible. This was noted as strength for HDC by our recent Local Government Association Corporate Peer Challenge.
- 3.2 Appendix E shows the proposed targets and tolerances for the remaining performance metrics through the annual refresh process.
- 3.3 Cabinet members and the Overview and Scrutiny (Performance and Growth) Panel are central to the Council's Performance Management Framework. This report provides regular performance data, allowing Councillors to review quarterly progress on strategic outcomes.
- 3.4 The annual target setting process varies according to its specific context. A growth KPI will use the previous years target, plus a data driven percentage increase, to increase the target. A maintain KPI will retain the same target each year. A reduction KPI will reduce the target from the previous year, based on the available data. Stretch targets are in place where possible and help to drive continuous improvement.
- 3.5 The **Corporate Performance Report (Appendix A)** summarises progress and performance by outcome. Each outcome has a summary followed by tables and pie charts summarising the status of actions/ and projects followed by the performance measures. A full list is also provided for each outcome which shows the status reported for each action/project and performance measure linked to that outcome as at the end of Quarter 1. The appendices to the Corporate Performance Report provide more detail.
- 3.6 **Appendix B** provides integrated updates on Corporate Plan actions and projects from officers, covering both progress against planned delivery and the impact that has had on the outcome.

3.7 **Appendix C** provides updates on operational performance measures, showing performance, this year broken down by month and how this compares to targets, intervention levels and last year's performance, where possible. This is provided via graphs to make such comparisons simpler and provide a visual indicator of direction of travel. For those who may need to use screen readers to access the information, an accessible table version is available online here:

[Corporate Plan and Performance - Huntingdonshire.gov.uk](https://www.huntingdonshire.gov.uk/Corporate-Plan-and-Performance)

3.8 The following table summarises overall progress in delivering Corporate Plan actions for 2025/26 at the end of Q1:

Status of Corporate Plan Actions	Number	Percentage
<b>Green (on track)</b>	47	85%
<b>Amber (within acceptable variance)</b>	8	15%
<b>Red (behind schedule)</b>	0	0%

Note: actions being delivered as/through projects/programmes are not included in this table as their status is being reported via project reporting mechanisms instead and this avoids any double counting. Percentages may not sum to 100% due to rounding.

The year has started strong, with 85% of our actions reporting as on track (green), 15% reporting within the acceptable variance (amber) and none reporting behind schedule (red). Of these actions, 18 (32%) were directly carried over from last year, and of these, one has improved from amber status to green.

3.9 The statuses of Corporate Plan projects at the end of June 2025 are shown in the following table.

Status of Corporate Plan Projects/Programmes	Number	Percentage
<b>Green (on track)</b>	11	91%
<b>Amber (within acceptable variance)</b>	1	9%
<b>Red (behind schedule)</b>	0	0%

Note: this only includes corporate projects which are linked to actions in the current [Corporate Plan](#).

The year has commenced positively in relation to our corporate plan projects, with 91% reported as on track (green), 9% within acceptable variance (amber), and none identified as behind schedule (red). Of these projects, 25% were directly carried over from last year and are remaining to report as on track (green).

3.10 The latest status of operational performance measures at the end of June are summarised here:

Latest Operational Performance Indicator Results	Number	Percentage
<b>Green (on track)</b>	25	74%
<b>Amber (within acceptable variance)</b>	4	12%

Red (behind schedule)

5

14%

Metric	Result	Direction of Travel (since Q4)
8. The number of households housed through the Housing Register and Home-Link scheme	R	↓
10. Net change in the number of homes with a council tax banding	R	↔
11. The number of new affordable homes delivered	R	↓
19. Percentage of household waste reused / recycled / composted	R	↓
32. Staff short-term sickness days lost per FTE	R	↔

Please note: that other metrics are routinely reported internally to other committees (e.g. HR data goes before the Employment Committee and the Corporate Governance Committee receives an annual report on complaints and compliments), copies of these reports can be requested.

- 3.11 The number of attendances at our One Leisure Active Lifestyles continue to climb this quarter and are currently up 35% year-on-year. Following the improvements to the DFG system earlier in the year, we have seen our best quarter one in the last three years, with the number of people helped being up nearly 50%. Footfall in our four market towns has continued to increase this quarter, with more residents coming to our highstreets for our markets, shopping and civic events than in previous years. Finally, the number of fly-tips reported continues to remain below the target this quarter, showing the early successes of our interventions, culminating in our best performance in the last three years.
- 3.12 The number of households housed through the Housing Register and Home-Link scheme has fallen below the accepted tolerance this quarter, at only 125 households. This is due to the number of new homes becoming available being lower than in previous years. However, as houses become available, we are working hard to get our residents housed. This trend has, in turn, impacted the number of homelessness preventions achieved, with the performance falling below the tolerance at the start of the quarter. However, this has since bounced back above target due to our work with our partners to deliver more homes and minimise the root causes of homelessness.
- 3.13 While the delivery of affordable housing remains below target this quarter, this is due to external factors beyond our direct control. These include market conditions, developer viability assessments, broader economic pressures such as inflation and interest rates and government funding. While we continue to work proactively with partners to maximise delivery, it is important to recognise that progress is inherently linked to these external dependencies and that most Council's do not achieve their yearly target of affordable delivery matched to demand
- 3.14 In June, a total of 5329.32 tonnes of waste were collected from domestic properties across the district, with 51% of this either recycled or composted. Year to date, the recycling and composting rate stands at 51%, a 4% decrease on last year. Although the number of garden waste subscriptions is higher for the 2025/26 period, the amount of garden waste being collected has reduced, mainly due to the exceptional dry period we are experiencing, as recycling is measured by weight this has a direct impact on the overall % recycled.

3.15 Short-term sickness has increased slightly, following a detailed review there is no clear pattern or reason at this point. HR continues to work with managers to address the increase by helping people back into work. This reflects a national trend in short-term sickness increases.

#### **4. COMMENTS OF OVERVIEW & SCRUTINY PANELS**

4.1 The Overview and Scrutiny (Performance & Growth) Panel is due to receive this report at its meeting on 4<sup>th</sup> September 2025. Comments from the Panel will be shared with Cabinet following the Overview and Scrutiny Panel's meeting.

#### **5. RECOMMENDATIONS**

5.1 The Cabinet is invited to consider and comment on progress and performance during Quarter 1, as summarised in the **Corporate Performance Report (Appendix A)** and detailed in **Appendices B and C**.

#### **6. LIST OF APPENDICES INCLUDED**

##### **Corporate Performance Report, Quarter 4, 2024/25**

**Appendix A** – Cover Report, Quarter 1, 2024/25

**Appendix B** – Progress on Corporate Plan Actions/Projects, Quarter 1, 2024/25

**Appendix C** – Operational Performance Measure Graphs, Quarter 1, 2024/25

**Appendix D** – Accessible Copy of Performance Measure, Quarter 1, 2024/25

**Appendix E** – Proposed targets and tolerances for the remaining performance metrics.

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# Huntingdonshire

D I S T R I C T C O U N C I L

## Performance Report

### Quarter 1 - 2025/26

Do - Enable - Influence



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# Outcome 1: Improving the happiness and wellbeing of residents

**We want the highest possible quality of life for the people of Huntingdonshire. It will be a place which attracts employers and visitors and somewhere residents are proud to call home. We will be evidence based, responsive and support the foundations of a good life. This includes personal independence, prosperity, social connection, community and good health.**



*All of the corporate plan actions for this outcome are on track at the end of this quarter. Delivery of the Community Health and Wealth strategy has continued to progress well this quarter, with workshops being held with residents as well as the community and voluntary sector representatives to develop a funding model. The initial proposal, based on this input, is now being drawn into a Pilot study that is set to run throughout August.*

*This quarter has also seen us further embed the priorities of Huntingdonshire Futures into our work as a council, whilst enabling our communities to do the same. The project to determine the value of establishing a self-designated landscape in the Great Ouse Valley was initiated, in collaboration with the Great Ouse Valley Trust, and a business case is being developed. The Huntingdonshire Futures grant scheme was also re-launched this quarter, with renewed criteria focused on building pride in place and on building from the 2024 scheme. 35 applications were received before the scheme had to close early due to the strong demand.*

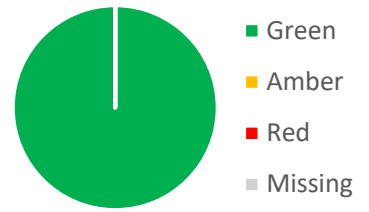
*Our work to maximise the impact of businesses on local health and wellbeing has also seen significant progress this quarter. Through our utilisation of the UK Shared Prosperity Fund, we were able to work with the North West Anglia NHS Trust to identify new employment opportunities for our residents in the build of the new hospital. This is the first of the anchor institution initiatives that will provide opportunities for young people, as well as those looking to reskill or make the move back into the workplace.*

*The One Leisure program has also made strides this quarter. The website redevelopment is in its final stages and is on target for completion by quarter 2. The Huntingdon and Ramsey gym upgrades are also well underway and are on track for completion by Autumn 2025, better enabling our residents to get active.*

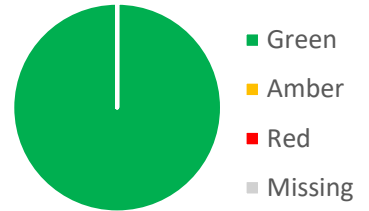
*The number of residents attending our One Leisure Active Lifestyles and Sport Development sessions has seen a 35% growth compared to our best ever June performance. Active lifestyles are continuing to deliver weight management programmes for inactive adults, frailty sessions with older adults, and specialist sessions such as the two new cancer exercise sessions. One Leisure has similarly had a good start to the year, seeing 9.5k more attendances than the same period last year.*

## Performance Summary:

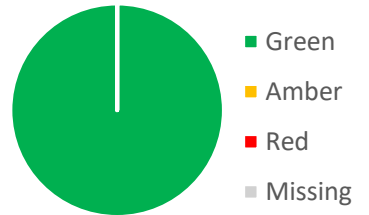
Status of Corporate Plan actions	Number	%
Green (on track)	4	100%
Amber (within acceptable variance)	0	0%
Red (behind schedule)	0	0%
Missing	0	0%



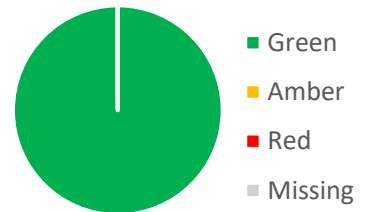
Status of Corporate Plan projects/programmes	Number	%
Green (progress on track)	6	100%
Amber (behind schedule, project may be recoverable)	0	0%
Red (significantly behind schedule, serious risk/issues)	0	0%
Missing	0	0%



Operational PI latest status	Number	%
Green (achieved)	2	100%
Amber (within acceptable variance)	0	0%
Red (below acceptable variance)	0	0%
Missing	0	0%



Operational PI year-end forecast status	Number	%
Green (achieved)	2	100%
Amber (within acceptable variance)	0	0%
Red (below acceptable variance)	0	0%
Missing	0	0%



Corporate Plan Action	Direction of Travel	Latest Status
1. Deliver the approved Community Health & Wealth Strategy and go-live with funding mechanisms to invest in initiatives identified and chosen by our communities.	N/a	G
2. Refresh our Social Value Procurement Policy to ensure our spend benefits local communities and ensure our work complies with recent changes to the Procurement Act 2024.	N/a	G
3. Improve our evaluation of how we make a difference to local people ensuring we become even better at demonstrating impact	N/a	G
4. Deliver continued improvements to the One Leisure offer, enhancing existing facilities, implementing recommendations of the One Leisure Long-Term Operating Model and other beneficial opportunities.	N/a	G

Corporate Plan Project/Programme	Direction of Travel	Latest Status
5. Work with partners to further skills and employment opportunities in the District: including direct delivery of funded schemes.	N/a	G
6. Work with other organisations and businesses to maximise the impact they can have on the health and wellbeing of local communities. Our focus will be on piloting new approaches that can be embedded in future years	N/a	G
7. Focus on maximising physical activity in the district, and work to promote this across local partners.	N/a	G
8. Maximise, and report on, the benefits of a targeted approach to support residents to improve their quality of life through the promotion and delivery of relevant services.	↔	G
9. Continue to work with statutory partners to secure improvements to transport options for Huntingdonshire, including active travel.	↔	G
10. Embed the priorities of Huntingdonshire Futures across the work of the Council and Partners whilst influencing and enabling communities to do the same.	N/a	G

Operational Performance Indicator	Latest Status	Forecast Status
The number of attendances at One Leisure Active Lifestyles and Sports Development Programmes	G	G
The number of One Leisure Facilities Admissions - swimming, Impressions and fitness classes, sports hall and pitches (excluding Burgess Hall and school admissions)	G	G

## Outcome 2: Keeping people out of crisis



**We will identify the root causes that lead people into crises and find ways to prevent them. We will do this through our own actions. We will also work in partnership with residents, businesses, community groups, charities and our public sector partners.**

*All of the actions and projects linked to this outcome have ended quarter 1 with a Green status. The delivery of an integrated financial vulnerability model, working with our partners, continues to progress well. Recommendations have now been shared from the Cambridgeshire Poverty Commission, and discussions are now underway to utilise our Residents Advice team as a 'single front door' for residents tackling poverty. Work is also underway with Places for People so that we can directly support their highest need tenants.*

*Quarter one has also seen reviews commence on the homelessness prevention pathways relating to care leavers, prison leavers and vulnerable young people. The pathways aim to deliver a multi-agency early intervention approach to help tackle the root causes of homelessness. These reviews are scheduled for completion in 2025, with a further substance misuse toolkit and pathway set to start later in the year.*

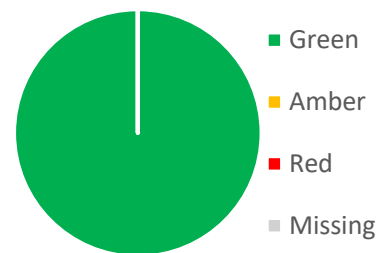
*Following our successful pilot study into Serious and Violent Crime prevention with the Police & Crime Commissioner last financial year, works have now commenced to expand the trial and to help minimise the risks of serious and violent crime in the district. This quarter, we were able to meet with the Police, Cambridgeshire County and Cambridgeshire Insight to work on a set of proposals, scheduled for completion later this year.*

*The number of residents enabled to live safely at home and prevented from requiring a long hospital stay due to Disabled Facilities Grants (DFG) has seen a great start to the year, with 67 people getting access to the funding. The average time taken between referral and completion of DFG-funded jobs has also improved since this time last year, decreasing by around 5 weeks. The improvements to this service are critical, helping our residents get access to the funding they need to live independently.*

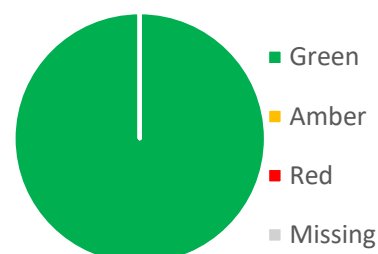
*However, the number of households housed through the Housing Register and Home-Link scheme has fallen below the accepted tolerance this quarter, at only 125 households. This is due to the number of new homes becoming available being lower than in previous years. However, as houses become available, we are working hard to get our residents housed. This trend has, in turn, impacted the number of homelessness preventions achieved, with the performance falling below the tolerance at the start of the quarter. However, this has since bounced back above target due to our work with our partners to deliver more homes and minimise the root causes of homelessness.*

## Performance Summary:

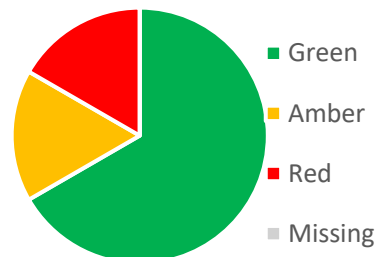
Status of Corporate Plan actions	Number	%
<b>Green (on track)</b>	3	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (behind schedule)</b>	0	0%
<b>Missing</b>	0	0%



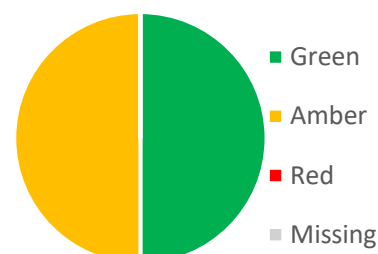
Status of Corporate Plan projects/programmes	Number	%
<b>Green (progress on track)</b>	1	100%
<b>Amber (behind schedule, project may be recoverable)</b>	0	0%
<b>Red (significantly behind schedule, serious risk/issues)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI latest status	Number	%
<b>Green (achieved)</b>	4	67%
<b>Amber (within acceptable variance)</b>	1	17%
<b>Red (below acceptable variance)</b>	1	17%
<b>Missing</b>	0	0%



Operational PI year-end forecast status	Number	%
<b>Green (achieved)</b>	3	50%
<b>Amber (within acceptable variance)</b>	3	50%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Corporate Plan Action	Direction of Travel	Latest Status
12. Act on opportunities for early intervention and regularly report on learning and impact.	↔	G
13. Maximise, and report on, the benefits of a targeted approach to support residents at risk of experiencing crisis through the promotion and delivery of relevant services (e.g. improve data sharing with the police to inform a targeted on-the-ground door-knocking campaign to help prevent crime).	↔	G
14. Prevent the causes of homelessness wherever we can by our own efforts but also by working with other partners to tackle the root causes where we can	N/a	G

Corporate Plan Project/Programme	Direction of Travel	Latest Status
11. Report regularly on progress on the delivery of an integrated financial vulnerability model between HDC and partners (PROJECT).	↔	G

Operational Performance Indicator	Latest Status	Forecast Status
The number of residents enabled to live safely at home and prevented from requiring care or a prolonged stay at hospital due to a Disabled Facilities Grant (DFG)	G	A
The average time (weeks) between date of referral and practical completion of jobs funded through Disabled Facilities Grants	A	A
The average number of days to process new claims for Housing Benefit and Council Tax Support	G	G
The average number of days to process changes of circumstances for Housing Benefits and Council Tax support	G	G
The number of homelessness preventions achieved	G	A
The number of households housed through the Housing Register and Home-Link Scheme	R	G

# Outcome 3: Helping people in crisis

**Where a crisis has already happened, we will work holistically to understand the issues, the cause of these issues and what opportunities exist to address them. We will seek to prevent multiple personal crises becoming entrenched and unmanageable by addressing root causes**



*All actions relating to this outcome have remained at green status since quarter 4, 2024/25, and the two new additions have also started the year strong at green status. We have continued to support guests in Huntingdonshire through the Homes for Ukraine scheme, helping them to establish independent and resilient lives within our district. Due to the number of new arrivals being low, our focus has shifted to sustaining accommodation for our existing guests and providing more support to our hosts.*

*Following the review of the Disabled Facilities Grant system in 2024/25, by a cross-party working group, an action plan was established and has been underway throughout quarter one. This has resulted in various improvements to the DFG system and our best performance in the last three years for both DFG metrics.*

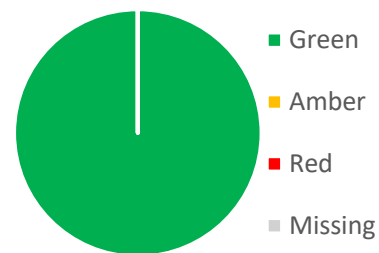
*Our work to lobby and support campaigns for improvements to the living conditions of residents has seen progress in quarter one. Our officers continued to lobby for Huntingdonshire's communities, ensuring that our residents' voices were heard as the county developed a Poverty Strategy, with the report being finalised in May. We believe that this now will translate into commitments within the district to support our work in preventing a crisis.*

*Through our work to be an active partner in health and social care, we have been able to ensure that new projects and initiatives are delivered in Huntingdonshire and that they maximise the positive impact felt locally. This quarter, we were able to use our influence within the Integrated Care Board and North West Care Board to minimise the disruption felt by our residents following changes to the NHS. Alongside this, we have also been working with local and neighbourhood GPs to help our residents better access healthcare. The involvement of our Active Lifestyles team and the WorkWell programme has resulted in a strong partnership working model, helping us to maximise the full benefits of the public healthcare system for our residents.*

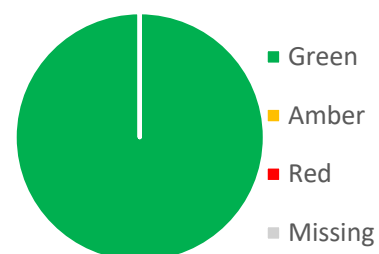
*Despite a lower number of households housed through Homelink and the Housing register this quarter, our efforts to tackle root causes of homelessness has meant number of households in temporary accommodation consistently below target every month this quarter, and remains below the national average.*

## Performance Summary:

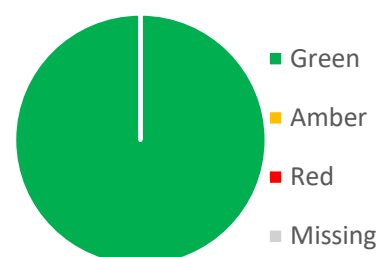
Status of Corporate Plan actions	Number	%
<b>Green (on track)</b>	5	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (behind schedule)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI latest status	Number	%
<b>Green (achieved)</b>	1	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI year-end forecast status	Number	%
<b>Green (achieved)</b>	1	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Corporate Plan Action	Direction of Travel	Latest Status
15. Continue to support refugees and other guests, seeking to support good community relations and smooth transition into long-term residency or return home.	↔	G
16. Deliver the recommendations of the review into Disabled Facilities Grants undertaken by Officers and Members in 2024/25.	N/a	G
17. Maximise, and report on, the benefits of a targeted approach to support residents experiencing crisis through the promotion and delivery of relevant services (e.g. identifying individuals who could benefit from support offered by the Resident Advice and Information team and reporting on outcomes).	↔	G
18. Lobby, and support campaigns, for improvements to the living conditions of local residents.	↔	G
19. Be an active partner working with others within health and social care to make sure projects and new initiatives are delivered within Huntingdonshire and maximise the positive impact felt locally	N/a	G

Operational Performance Indicator	Latest Status	Forecast Status
The number of households in temporary accommodation	G	G

# Outcome 4: Improving housing



**We want everyone to live in a safe, high quality home regardless of health, stage of life, family structure, income and tenure type. Homes should be energy efficient and allow people to live healthy and prosperous lives. New homes should be zero carbon ready and encourage sustainable travel.**

*Quarter one saw the advancement of the works on a new Housing Strategy for 2025-2030, with work remaining on track to conclude before the deadline. We have continued to source new and up-to-date information to inform the strategy, including the latest Housing Needs assessment, which will help direct the delivery of new homes to where they are needed most, and will ensure that the right types of housing are built to match the districts needs.*

*Our aim to develop a policy to support private sector housing enforcement and to implement the government's new Supported Housing Act has stalled this quarter. This is due to the delays the central Government have faced in releasing information about the policies, as well as in releasing the outcomes of the Supported Housing consultation. These are expected in quarter two, after which work can resume.*

*We have also continued to maintain the level of new housing delivery within the district through our work with partner Housing Associations and developers. Construction across most sites takes place in the spring and summer; therefore, we expect delivery to be higher in the coming months. This has also impacted our performance in the construction of affordable housing, which is reported as red this quarter.*

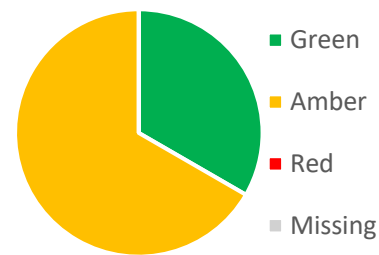
*Through our work with Places for People, we have begun a regeneration project in Huntingdonshire to help improve the conditions in their existing accommodation. Awaabs Law is also set to come into effect later this year, which will tackle issues surrounding mould, damp and other emergency hazards, giving us greater ability to take action against indecent accommodation.*

*Our work with Health and Social Care Providers to explore future models of housing has advanced this quarter, with housing profiles now becoming available on specialist housing need in the district. These will now be used to better inform our discussions with housing developers and Housing Associations so we can better provide for the residents of our district.*

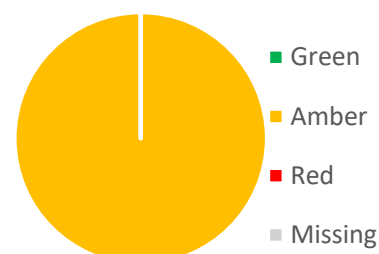
*The planning service has excelled this quarter, completing 13/14 major applications, 74/76 minor applications and 152/156 householder applications on time. The planning backlog has also ended as Green this quarter and is down to 27 cases from 78 in June last year.*

## Performance Summary:

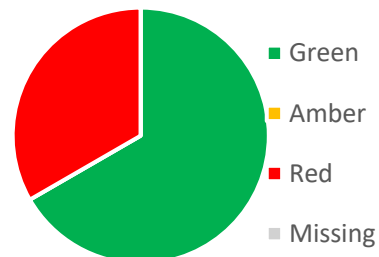
Status of Corporate Plan actions	Number	%
<b>Green (on track)</b>	3	33%
<b>Amber (within acceptable variance)</b>	6	67%
<b>Red (behind schedule)</b>	0	0%
<b>Missing</b>	0	0%



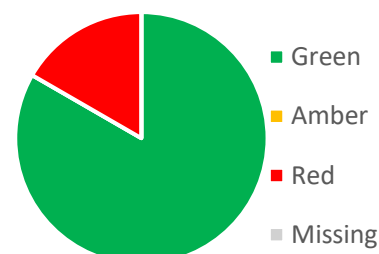
Status of Corporate Plan projects/programmes	Number	%
<b>Green (progress on track)</b>	0	0%
<b>Amber (behind schedule, project may be recoverable)</b>	1	100%
<b>Red (significantly behind schedule, serious risk/issues)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI latest status	Number	%
<b>Green (achieved)</b>	4	67%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	2	33%
<b>Missing</b>	0	0%



Operational PI year-end forecast status	Number	%
<b>Green (achieved)</b>	5	83%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	1	17%
<b>Missing</b>	0	0%



Corporate Plan Action	Direction of Travel	Latest Status
20. Develop a new Housing Strategy and Action Plan for 2025-26.	N/a	G
22. Develop policy to support the use of civil penalties with regard to private sector housing enforcement.	↔	A
23. Implement the government's new Supported Housing (Regulatory Oversight) Act, review of supported exempt accommodation in the area and introduce licensing regulations.	N/a	A
24. Maintain the level of new housing delivery, which meets the needs of Huntingdonshire residents, including the type of home and tenure (open market and social housing).	↔	A
25. Work in partnership to look at best practice and funding to improve housing conditions, including retrofit programmes in social and private housing.	↔	A
26. Work with Registered Providers to improve conditions in existing accommodation through regeneration schemes.	↑	G
27. Work with partners to address barriers to housing delivery and support housing delivery rates.	N/a	A
28. Work with Health and Social Care Providers to explore future models of housing, support and care, enabling people to live independently for longer.	↔	G
29. Produce sustainable housing guidance for developers that encourages sustainable construction methods and new homes to be of high environmental standards.	N/a	A

Corporate Plan Project/Programme	Direction of Travel	Latest Status
21. Continue to use surplus Council owned sites to deliver affordable housing (PROJECT).	N/a	A

Operational Performance Indicator	Latest Status	Forecast Status
The net change in the number of homes with a council tax banding	R	G
The number of new affordable homes delivered	R	R
Percentage of planning applications process on target - Major (within 8 weeks or agreed extended period)	G	G
Percentage of planning applications process on target - Minor (within 8 weeks or agreed extended period)	G	G
Percentage of planning applications process on target - Household Extension (within 8 weeks or agreed extended period)	G	G
The number of planning applications over 16 weeks old where there is no current extension in place (total at the end of the month)	G	G

## Outcome 5: Forward-thinking economic growth

**We want our local economy to attract businesses that prioritise reducing their carbon footprint. A place where businesses choose to start up, grow and invest in high value jobs so they and our residents and high streets, can flourish and thrive. Local people should be able to develop their skills to take advantage of these opportunities, with businesses and education providers working more closely together to deliver an inclusive economy.**



*This quarter has seen the continued promotion of Huntingdonshire as a destination for high-value inward investment, culminating with the launch of the new Invest in Huntingdonshire website. This new website features a sustainability section to help guide businesses to reduce their carbon footprint, and is paired with the new Huntingdonshire Business Awards, which include two categories dedicated to green initiatives.*

*Preparatory works also began in quarter one for the final year of the Rural England Prosperity Fund grants, including the signing of the REPF formal agreement, ready for the roll out of the program in August 2025. We have also been in contact with the CPCA regarding the UK Shared Prosperity Fund and are now awaiting sign-off on the program, ready for rollout in quarters two and three. The Economic Growth Strategy is also in the final stages of approval now and is going before the cabinet for approval in July, helping to direct the economic growth efforts of the district.*

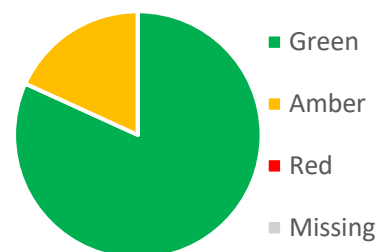
*Significant progress has been made on our Local Plan refresh, with the Gypsie, Traveller, Travelling Show People Accommodation assessment and the Economic and Employment needs assessment being published on our website. This quarter, work also commenced on other subsidiary works, including Integrated Water management studies, a Strategic Transportation Study and the Infrastructure Delivery study. These reports are all being used to evidence and support the delivery of our local plan, helping us to be best in class.*

*This quarter, we also collaborated with two secondary schools to deliver enterprise days for year 9 and 10 students, highlighting the range of careers available in the construction sector, raising awareness of the career opportunities available to young people and helping to develop their career and employability skills.*

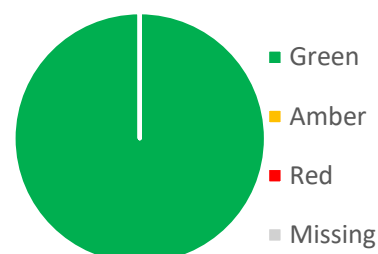
*The Economic Development team was also out representing the district at events all over the country this quarter. Over 100 new businesses were engaged with at these events, strengthening our relationships across sectors and providing us insights into business needs, and increasing the awareness of our local support offers.*

## Performance Summary:

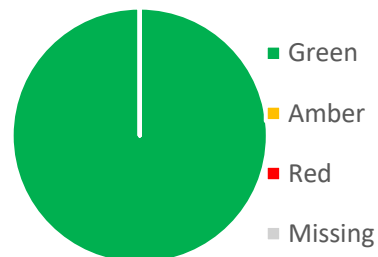
Status of Corporate Plan actions	Number	%
<b>Green (on track)</b>	9	82%
<b>Amber (within acceptable variance)</b>	2	18%
<b>Red (behind schedule)</b>	0	0%
<b>Missing</b>	0	0%



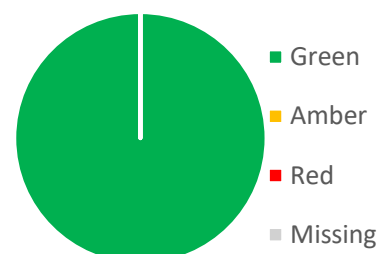
Status of Corporate Plan projects/programmes	Number	%
<b>Green (progress on track)</b>	1	100%
<b>Amber (behind schedule, project may be recoverable)</b>	0	0%
<b>Red (significantly behind schedule, serious risk/issues)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI latest status	Number	%
<b>Green (achieved)</b>	2	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI year-end forecast status	Number	%
<b>Green (achieved)</b>	2	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Corporate Plan Action	Direction of Travel	Latest Status
30. Promote Huntingdonshire as a destination for high value inward investment, prioritising businesses that are proactively reducing their carbon emissions, and produce an annual report on activity.	↔	G
32. Establish the Economic Growth Strategy and Action Plan.	N/a	G
33. Delivery of the Market Town Programme and their High Street projects. Ensuring their promotion to drive additional economic and social activity.	N/a	A
34. Continue the update to the Local Plan, including updating evidence bases in line with National Planning Policy, particularly where it relates to Economy, Environment and Housing.	N/a	G
35. Support our market towns and town centres as hubs of economic and social activity.	N/a	G
36. Support the visitor economy and culture sector including CPCA Local Visitor Economy Partnership.	N/a	A
37. Work with the CPCA and partners to support skills development and opportunities.	N/a	G
38. Work with partners to secure investment and growth in Huntingdonshire, maximising the opportunities presented through Local Government Reorganisation and additional devolved powers.	N/a	G
39. Influence delivery of infrastructure including East West Rail, A428, A141 Strategic Outline Business Case and future Transport Strategies.	↔	G
40. Support and engage in the development of the Local Growth Plan as it is developed by the CPCA, highlighting the inward investment and growth priorities and opportunities for Huntingdonshire	N/a	G
41. Run and attend a programme of events to promote the profile of Huntingdonshire as a place to invest, grow and deliver economic growth.	N/a	G

Corporate Plan Project/Programme	Direction of Travel	Latest Status
31. Deliver the business grants within the UK Shared Prosperity Fund (UKSPF) and Rural England Prosperity Fund (REPF) programme.	↔	G

Operational Performance Indicator	Latest Status	Forecast Status
Cumulative footfall in our market towns (Huntingdon, St Ives, St Neots & Ramsey) (monthly)	G	G
Total number of business engagements by the Economic Development team	G	G

# Outcome 6: Lowering carbon emissions



**We will take positive action to reduce carbon emissions and become a net zero carbon Council by 2040. We will enable and encourage local people and businesses to reduce carbon emissions and increase biodiversity across Huntingdonshire.**

*All actions on this outcome are reporting as Green status at the end of quarter one, with good progress made all around.*

*Following the approval of a business case for the use of Hydrotreated Vegetable Oil (HVO) in our operations fleet last quarter, we have now entered the final stages of tender. Once the contract is in place, we will be launching full fleet usage of HVO, which will reduce fleet emissions by around 82%. The contract is on track to be in place by the end of July 2025. This quarter also saw our waste fleet surpass its energy-efficient driving score target every month, ending the quarter above target and helping contribute towards lowering our CO2 emissions.*

*This quarter has also seen us maximise our use of solar panels across operational buildings, with five solar installations being completed and signed off this quarter (all five sites were the One Leisure buildings).*

*The project to implement the use of household food waste collections is also well underway, with vehicles and caddies being procured and arriving later this year. All back office systems are now being updated, new routes are being modelled and optimised, and the comms plan is being finalised. The recruitment of new staff is also now in the planning phase ready for implementation later in the year.*

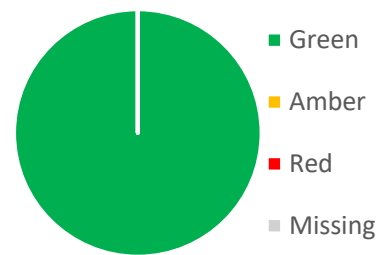
*Our aim to expand positive climate action support for local businesses is also progressing well, with the Annual Climate Report being submitted to Overview and Scrutiny and cabinet approval being planned for July. Planning is now underway for our third annual Climate Conference, focusing on community resilience.*

*The St Ives nature corridor project has had audits completed by the graduate ecologists, and the data is currently being processed. Community engagement is also being completed alongside the Dart Green Project. Following the processing of the data, it will be used to support the development of management plans across the corridor sites.*

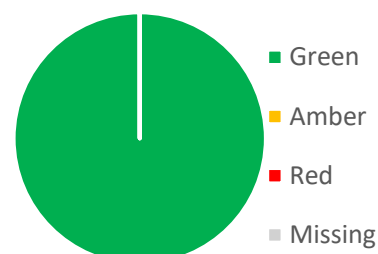
*Our work with natural flood defences has also advanced, with two sites now being agreed for use with internal and external stakeholders (Spring Common and Loves Farm). Ecological audits, topographical surveys and archaeological surveys are now in progress and will help inform the planning of the physical works later in the year.*

## Performance Summary:

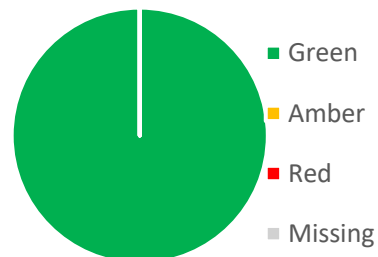
Status of Corporate Plan actions	Number	%
<b>Green (on track)</b>	8	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (behind schedule)</b>	0	0%
<b>Missing</b>	0	0%



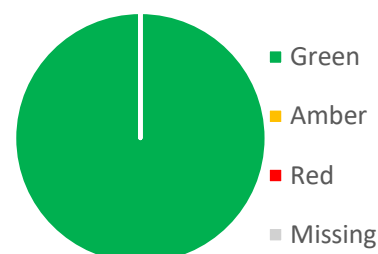
Status of Corporate Plan projects/programmes	Number	%
<b>Green (progress on track)</b>	4	100%
<b>Amber (behind schedule, project may be recoverable)</b>	0	0%
<b>Red (significantly behind schedule, serious risk/issues)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI latest status	Number	%
<b>Green (achieved)</b>	1	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI year-end forecast status	Number	%
<b>Green (achieved)</b>	1	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	0	0%



Corporate Plan Action	Direction of Travel	Latest Status
42. Maximise opportunities to expand the use of Hydrotreated Vegetable Oil (HVO) Fuel where there is a business case to do so.	N/a	G
43. Maximise decarbonisation of our fleet where there is a business case to do through a fleet strategy.	N/a	G
44. Minimise use of fossil fuels for energy where there is a business case to do so.	N/a	G
45. Showcase and encourage community action to lower carbon emissions.	N/a	G
46. Identify emissions from HDC IT data centres to include in reporting and establish disposal methods for IT equipment to reduce environmental impact.	N/a	G
47. Delivery of Climate Awareness Training across the Council.	N/a	G
52. Develop the Council's procurement rules to further embed social and environmental value.	N/a	G
53. Expand positive climate action support for local businesses, celebrating best practice and sharing knowledge.	N/a	G

Corporate Plan Project/Programme	Direction of Travel	Latest Status
48. Maximise use of solar of Council operational buildings (PROJECT).	N/a	G
49. Improve household recycling, reduce greenhouse gas emissions and reducing food waste through implementation of household food waste collections (PROJECT).	N/a	G
50. Support community projects that reduce carbon emissions. Net Zero Villages (PROJECT).	N/a	G
51. Enabling community action and engagement to achieve greater biodiversity. Biodiversity4All extension to pilot urban nature corridors and natural flood prevention (PROJECT).	N/a	G

Operational Performance Indicator	Latest Status	Forecast Status
Efficiency of vehicle fleet driving - Energy Efficient Driving Index score for the waste service	G	G

## Outcome 7: Delivering good quality, high value-for-money services

**Around 80% of our resources are aligned to business as usual (BAU) service delivery and this priority focuses on delivering good quality, high value for money services with good control and compliance with statutory functions. We will continue to provide a wide range of existing statutory and important services and seek to improve their efficiency and effectiveness.**



*Following the delivery of an independent corporate peer challenge in quarter three 24/25 and the formation of an action plan, work has been underway to act on the recommendations in the action plan. To date, 22 out of 27 actions linked to the eight formal recommendations are completed, and 6 out of 10 additional recommendations are completed. The quarter one update report for this is set to head to Overview and Scrutiny in September.*

*This quarter also saw four out of five projects and programmes on this outcome report as being on track. Planning permission was granted in June for the Hinchingsbrooke park project to commence, and a communications partner has been engaged to help with the messaging behind it, helping to highlight the new benefits available to our residents.*

*The implementation of Civil Parking Enforcement across the district is now nearing completion, with the Government announcing it will commence in early August 2025. Once started, this project will help us counter unsafe and inappropriate parking through the use of fines, helping to keep the districts roads safer.*

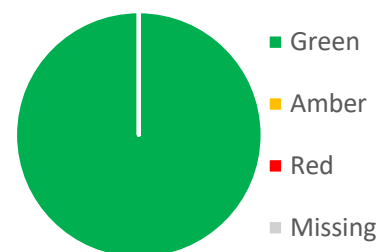
*Eleven operational performance indicators exceeded their targets this quarter, with two being delayed and reporting as amber, and a further two falling behind and reporting as red. This still includes staff short-term sickness, which ended as red in quarter one despite efforts to bring it back down.*

*Whilst the number of missed bins remained higher than expected, it ended the quarter within the acceptable range. To date, we have a missed collection rate of 0.061%, which is significantly lower than the national average of 0.076%. Further analysis and reporting are taking place to help identify problem areas.*

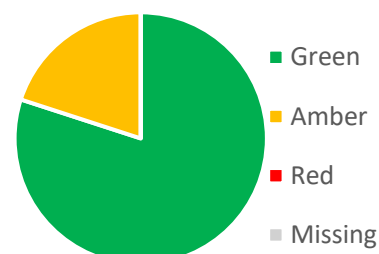
*The number of fly-tips has exceeded its target every month this quarter and is 28% lower than the same period last year, representing the efforts to reduce their frequency by the operations team. Our street cleansing team continues to excel, reporting a 100% pass rate at all cleanliness spot checks in quarter one. This effort has ranked us top of our benchmarking group and top nationally.*

## Performance Summary:

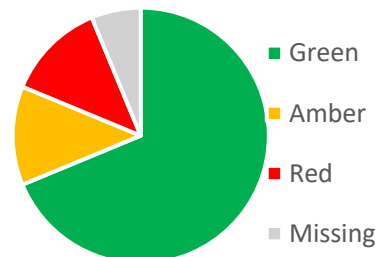
Status of Corporate Plan actions	Number	%
<b>Green (on track)</b>	9	100%
<b>Amber (within acceptable variance)</b>	0	0%
<b>Red (behind schedule)</b>	0	0%
<b>Missing</b>	0	0%



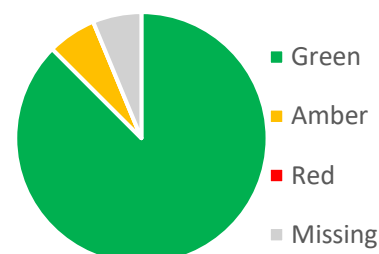
Status of Corporate Plan projects/programmes	Number	%
<b>Green (progress on track)</b>	4	80%
<b>Amber (behind schedule, project may be recoverable)</b>	1	20%
<b>Red (significantly behind schedule, serious risk/issues)</b>	0	0%
<b>Missing</b>	0	0%



Operational PI latest status	Number	%
<b>Green (achieved)</b>	11	69%
<b>Amber (within acceptable variance)</b>	2	13%
<b>Red (below acceptable variance)</b>	2	13%
<b>Missing</b>	1	6%



Operational PI year-end forecast status	Number	%
<b>Green (achieved)</b>	14	88%
<b>Amber (within acceptable variance)</b>	1	6%
<b>Red (below acceptable variance)</b>	0	0%
<b>Missing</b>	1	6%




Corporate Plan Action	Direction of Travel	Latest Status
54. Refresh our Commercial Investment Strategy to support informed and impactful investment.	N/a	G
60. Implement the recommendations and suggestions made from the Local Government Association Corporate Peer Challenge, continuing to drive transparent continuous improvement.	N/a	G
61. Extend the use of benchmarking data to identify opportunities for transformation.	N/a	G
62. Expand the use of unit costing within priority service areas to demonstrate productivity and opportunities for transformation.	N/a	G
63. Identify opportunities to use Artificial Intelligence in a targeted way to support transformation and efficiency in compliance with emergent legislation.	↔	G
64. Listen to local residents and respond to their input on service delivery.	↔	G
65. Engage proactively with Local Government Reorganisation to ensure the priorities, opportunities and efficiencies for our communities are maximised	N/a	G
66. Enable our outstanding volunteers in our parks, nature reserves and elsewhere to continue to improve the quality of those spaces.	↔	G
67. Our well-run Council will act as a model for our peers.	↔	G

Corporate Plan Project/Programme	Direction of Travel	Latest Status
55. Delivery of the Workforce Strategy Action Plan equipping the workforce with skills for the future whilst attracting, retaining and nurturing talent (PROJECT).	↔	G
56. Continue our Customer Services improvement programme to ensure that our customers are always at the heart of what we do (PROJECT).	↑	G
57. Progress the Development Management Improvement programme informed by the Local Government Association Peer Review to deliver continued efficiency in the planning service (PROJECT).	↔	A
58. Progress delivery of Civil Parking Enforcement across the District to enforce on-street parking activity (PROJECT).	↔	G
59. Build the enhancements to visitor facilities at Hinchingsbrooke Country Park (PROJECT).	↔	G

Operational Performance Indicator	Latest Status	Forecast Status
Percentage of household waste reused / recycled / composted	R	G
Collected household waste per person (kilograms)	G	G
Residual waste collected per household (kilograms)	A	G
Number of missed bins	A	G
The percentage of sampled areas which are clean or predominantly clean of litter, detritus, graffiti, flyposting or weed accumulations	G	G
The number of flytips reported (cumulative)	G	A
Sanctions against environmental crimes and anti-social behaviour	G	G

Operational Performance Indicator	Latest Status	Forecast Status
The number of programmed food safety inspections undertaken (cumulative)	G	G
Percentage of calls to the Contact Centre answered	G	G
Average wait time for customers calling the Contact Centre (seconds)	G	G
Customer Satisfaction (Contact Centre) [Collection Due to Commence in Q3]	0	0
Council Tax collection rate	G	G
Business Rates collection rate	G	G
Short-term staff sickness days lost per full time equivalent (FTE) (rolling 12-month total)	R	G
Long-term sickness days lost per full time equivalent (FTE) (rolling 12-month total)	G	G
Staff Turnover (per month)	G	G

## Appendix A: Progress on Corporate Plan Actions



**Outcome: Improving the happiness and wellbeing of residents**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
1. Deliver the approved Community Health & Wealth Strategy and go-live with funding mechanisms to invest in initiatives identified and chosen by our communities.	ClIr Ferguson	Workshops have been held with community and Voluntary and Community Sector representatives to develop a funding model. The initial proposal, based on input, is now being drawn up for the pilot of the Community Health & Wealth Strategy fund. The proposal is that the pilot will run throughout August, followed by a review and amendments, and a launch of the remaining fund will take place in September.	N/a	G	The actions taken have significantly progressed this project, with us now having a clear plan for the pilot.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
2. Refresh our Social Value Procurement Policy to ensure our spend benefits local communities and ensure our work complies with recent changes to the Procurement Act 2024.	Cllr Davenport-Ray	A working group has been set up with work commencing in the last week of July, and key stakeholders have been invited. Work completed will be taken to the Procurement Board for validation.	N/a	G	The formation of this board has allowed the refreshment process to have the appropriate oversight, helping us to deliver a high-quality service.
3. Improve our evaluation of how we make a difference to local people ensuring we become even better at demonstrating impact	Cllr Ferguson	To support the delivery of our ambition, licences have been bought for a software tool that allows us to capture and quantify the impact of our work on health and wealth building. The principles of the approach were shared with O&S in June 2025.	N/a	G	We will be able to measure, quantify and track the impact we have, and demonstrate back to residents the impact of our work.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
4. Deliver continued improvements to the One Leisure offer, enhancing existing facilities, implementing recommendations of the One Leisure Long-Term Operating Model and other beneficial opportunities.	Cllr Howell	The One Leisure Website update is in the final stages of redevelopment and is on target for completion in Autumn 2025. Huntingdon Gym & Changing Rooms and Ramsey Gym investment projects are underway and will be completed by Autumn 2025. Huntingdon Sports and Health Hub is progressing to RIBA (architectural stages) stage 2. Work is underway to secure funding for an additional 3G synthetic turf pitch at St Ives Outdoor Centre. Active Lifestyles are continuing to deliver weight management programmes for inactive adults and frailty in older adults activities in partnership with the local Primary Care Network and integrated neighbourhoods.	N/a	G	Better facilities and services for our residents. More activities and options are available for residents. Improvement to OL digital offering for customers and staff. Attendances are up 30% year to date for Active Lifestyles, and One Leisure is 5% ahead of 24/25.



**Outcome: Improving the happiness and wellbeing of residents**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
5. Work with partners to further skills and employment opportunities in the District: including direct delivery of funded schemes.	Cllr Ferguson	Through the Workwell initiative, we are proposing to trial an initiative with the voluntary and community sector where they receive a grant for work experience that they offer to individuals who are unemployed/ signed off/ wanting to re-train. Work is progressing with the anchor project. We are awaiting further details on the day-to-day activities from North West Anglia NHS Foundation Trust.	N/a	G	Funding is reaching the VCS differently so that they feel encouraged to invest in volunteers through training, courses, etc, meaning that the individual is more 'work ready'.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
<p>6. Work with other organisations and businesses to maximise the impact they can have on the health and wellbeing of local communities. Our focus will be on piloting new approaches that can be embedded in future years</p>	Cllr Ferguson	<p>Utilising the UK Shared Prosperity Fund, we are working with North West Anglia NHS Foundation Trust to identify employment opportunities for Huntingdonshire residents within the build of the new hospital and the roles involved for its operation. This is the first of the anchor institution initiatives that will provide opportunities for young people as well as those looking to reskill or move from unemployed to employed. Through this approach, we are seeking investment from local businesses to duplicate this model and provide opportunities for those who would normally be overlooked.</p>	N/a	G	<p>This ensures that residents are aware of the employment opportunities and associated pathways provided by employers local to them. This will ensure the retention of talent and help those who have no recent work experience to use as part of the application process.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
7. Focus on maximising physical activity in the district, and work to promote this across local partners.	Cllr Howell	<p>Strategic Sports Development have been working with various partners to ensure S106 is released and spent on projects to improve sporting access across the district, including Warboys Parish Council.</p> <p>1,479 sessions have been delivered in Q1 by Active Lifestyles (Sport and Health), which is our best performance to date for Q1; enabling more people to access safe, effective and fun physical activity sessions across the district.</p> <p>Active Lifestyles has attended thirteen events across the district in Q1, leading to over 1,600 contacts with residents. The events have included Integrated Neighbourhood Board partnership events and Workplace Wellbeing Week in partnership with Living Sport.</p>	N/a	G	<p>When the S106 project is delivered, it will enable Warboys Sports and Social Club Field to be better used and ensure the village is well set for the changes to football pitch sizes being implemented nationally for children.</p> <p>An average of 2,800 individuals have taken part in an Active Lifestyles session since April.</p> <p>The increase in sessions delivered has contributed to the highest Q1 attendances ever at 17,298, and an increase in average attendance per session to 12.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
<p>8. Maximise, and report on, the benefits of a targeted approach to support residents to improve their quality of life through the promotion and delivery of relevant services.</p>	<p>ClIr Ferguson</p>	<p>The Residents Advice and Information Team continues to provide day-to-day services, and so does the Active Lifestyles Team.</p> <p>In addition, the WorkWell programme is helping ~40 residents into work each month by supporting residents from sickness to working.</p>	<p>↔</p>	<p>G</p>	<p>This action enables us to ensure help is available to those who need it, improving our residents' quality of life.</p>



**Outcome: Improving the happiness and wellbeing of residents**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
9. Continue to work with statutory partners to secure improvements to transport options for Huntingdonshire, including active travel.	Cllr Sanderson	This quarter has seen active engagement with our colleagues at Cambridgeshire County Council to help influence the delivery of transport improvements, resulting in the Tiger Bus scheme being successfully renewed for under-25s by the CPCA. We have also been actively trying to influence this through the delivery of planning applications.	↔	G	Through our work with CCC and the CPCA, we can help influence the delivery of transport improvements within the district, improving the mobility and quality of life of our residents.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
10. Embed the priorities of Huntingdonshire Futures across the work of the Council and Partners whilst influencing and enabling communities to do the same.	Cllr Conboy	<p>A project to determine the value of establishing a self-designated landscape in the Great Ouse Valley in Huntingdonshire was initiated, working in partnership with the Great Ouse Valley Trust. Consultants have begun to research and develop the business case.</p> <p>Huntingdonshire Futures grants were also re-launched, with renewed criteria focusing on building Pride in Place in Huntingdonshire, building on the success of the 2024 scheme. 35 applications were received before the scheme closed early due to demand. 19 organisations from across Huntingdonshire were awarded small grants of £500 - £2,500, totalling circa £40,000.</p>	N/a	G	Grants have enabled 19 community groups, charities, and Town and Parish councils to deliver activities and events in their communities. The events support Pride in Place, celebrating what makes Huntingdonshire and its communities special.



**Outcome: Keeping people out of crisis**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
11. Report regularly on progress on the delivery of an integrated financial vulnerability model between HDC and partners (PROJECT).	Cllr Ferguson	Recommendations have now been shared from the Cambridgeshire Poverty Commission, reflecting some of the work started by Huntingdonshire. Discussions are underway with partners to utilise the RAI Team as a 'single front door' for residents aligned to tackling poverty via sustained independence as opposed to short-term help. Conversations have taken place with Places for People to directly support their highest need tenants, who are struggling with debt and arrears, to find long-term solutions, including securing employment.	↔	<b>G</b>	Recognition of the need to align support for residents, as well as ensuring that longer-term solutions to situations are found, as opposed to relying on expensive short-term solutions. In turn, this is guiding the model that we will, in time, implement.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
12. Act on opportunities for early intervention and regularly report on learning and impact.	Cllr Ferguson	Close working has begun between the RAI and CAB to ensure a single approach and that the customer tells their story once and receives the correct support from the outset. As part of the way of working, we are moving towards an expectation from all of a 10% focus on prevention to move away from a reliance on public services. Conversations are taking place with RPs in relation to providing direct support to residents experiencing issues, as well as with CCC on delivery of the outcomes from the Poverty Commission. This additional work would be delivered on a paid basis.	↔	<b>G</b>	Aligning support to customers ensures that they receive the right support from the outset and also helps to establish a sustainable service.



**Outcome: Keeping people out of crisis**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
13. Maximise, and report on, the benefits of a targeted approach to support residents at risk of experiencing crisis through the promotion and delivery of relevant services (e.g. improve data sharing with the police to inform a targeted on-the-ground door-knocking campaign to help prevent crime).	Cllr Ferguson	We are working with the Police on a potential expansion of the successful trial to share data and help tackle the risks of serious violence in the District.  In Q1, we met with CCC, Police and Camb Insights to work up a set of proposals.	↔	G	Working with partners allows us to make a bigger impact on the quality of life of local people, and preventing the risk of serious crime occurring would be a welcome contribution
14. Prevent the causes of homelessness wherever we can by our own efforts but also by working with other partners to tackle the root causes where we can	Cllr Ferguson	Reviews of the homelessness prevention pathways relating to care leavers, prison leavers, and vulnerable young people have all commenced. These aim to be completed this year, with the substance misuse toolkit and pathway also due to start later in the year.	N/a	G	These pathways aim to deliver a multi-agency early intervention approach across all agencies working with residents at high risk of homelessness. The pathways are being reviewed to ensure they are working effectively and maximise opportunities to intervene early, and will be amended where necessary so that all partners are working together to tackle the root causes of homelessness.



**Outcome: Helping people in crisis**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
15. Continue to support refugees and other guests, seeking to support good community relations and smooth transition into long-term residency or return home.	Cllr Ferguson	Arrivals from Ukraine continue to be minimal, so the focus has been on sustaining accommodation for existing guests and supporting moves within hosts. We have agreed to support an Afghan cohort if suitable accommodation can be procured by the MOD. Asylum seeker numbers accommodated in the district continue to be low, with 17 individuals currently placed in dispersed accommodation. This is due to the difficulties faced by our partners in procuring rental properties.	↔	G	We continue to support our refugee cohort and are actively working with partner agencies and the VCS to ensure that those accommodated in the district have access and support to the services that they need. In turn, this managed approach ensures reduced likelihood of community tensions.
16. Deliver the recommendations of the review into Disabled Facilities Grants undertaken by Officers and Members in 2024/25.	Cllr Ferguson	Action plan in place and underway. We received confirmation from MHCLG in June that the legislation is being reviewed, including the amount of funding awarded to LAs in line with need.	N/a	G	Ensuring effective delivery of this grant means that our most vulnerable residents get the help and assistance that they need.



**Outcome: Helping people in crisis**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
17. Maximise, and report on, the benefits of a targeted approach to support residents experiencing crisis through the promotion and delivery of relevant services (e.g. identifying individuals who could benefit from support offered by the Resident Advice and Information team and reporting on outcomes).	Cllr Ferguson	Discussions are underway with CAB to create one offer across CAB and RAI so that issues are identified sooner, improving the outcome for residents. A focus on both services will include a 10% provision focused on prevention - helping reduce repeat cycles of behaviour. The Poverty Commission findings are now published, and conversations are scheduled with CCC for the RAI to be the delivery arm for Huntingdonshire. Meeting with Places for People to consider a payment by results approach to supporting their higher need/ cost tenants and focus on improved outcomes.	↔	<b>G</b>	These conversations are helping explore options for establishing a longer-term and sustainable offer from the RAI team that is funded via multiple partners. This recognises the importance that partners place on this area of work.



**Outcome: Helping people in crisis**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
18. Lobby, and support campaigns, for improvements to the living conditions of local residents.	Cllr Conboy	In Q1, officers continued to lobby for Huntingdonshire's communities, with the work to ensure HDC's voice was heard as the County Council and other partners developed a Poverty Strategy being a key task. The report was finalised in May, and we are hopeful that in Q2 this will translate into commitments within the District to support our work on preventing crisis.	↔	G	These actions will help us to support those experiencing crisis and will also be significant for prevention, allowing us to better help those most in need.
19. Be an active partner working with others within health and social care to make sure projects and new initiatives are delivered within Huntingdonshire and maximise the positive impact felt locally	Cllr Ferguson	HDC is a key partner within the integrated care board and North West Care Board. In Q1, the changes in approach to delivering these services as a consequence of changes to the NHS have been a key challenge  Alongside this, working with local GPs in neighbourhoods has progressed with impacts from Active Lifestyles and the Workwell Programme leading to strong partnership working.	N/a	G	Influencing key partners for the benefit of Huntingdonshire is a key approach in the Corporate Plan - and with an ageing population, it is vital we maximise the full benefit of the public health system.



**Outcome: Improving housing**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
20. Develop a new Housing Strategy and Action Plan for 2025-26.	Cllr Wakeford	We have continued to source and compile data to support the new Housing Strategy for later this year. We are also working alongside the Local Plans Team concerning the Housing Needs Assessment as part of the Local Plan evidence. This will support the identification of housing need across the district. Following the completion of this work, the activity on the Housing Strategy will be escalated in the second quarter of the year.	N/a	G	This will enable the Council to have a Housing Strategy based on the most up-to-date information for the district and support the Council's Corporate Plan outcome of Improving Housing. At a practical level, it will enable the Council to have accurate information on the level and type of demand for housing.
21. Continue to use surplus Council owned sites to deliver affordable housing (PROJECT).	Cllr Wakeford	Work has continued to be undertaken by Amplius, formerly Longhurst, to bring forward the first site that is part of the contract of nine sites. At the end of June, a planning application was submitted for this site.	N/a	A	This action will have the ability to support the Council's Corporate Plan outcome of Improving Housing within the District. The use of surplus Council-owned sites to deliver much-needed affordable housing is an important element of the plan and the Council's Housing Strategy.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
22. Develop policy to support the use of civil penalties with regard to private sector housing enforcement.	Cllr Ferguson	We are currently awaiting further information to allow the policy to best help our residents.	↔	A	Once actioned, this policy will help drive better conditions in private sector housing, improving the living conditions of our residents.
23. Implement the government's new Supported Housing (Regulatory Oversight) Act, review of supported exempt accommodation in the area and introduce licensing regulations.	Cllr Ferguson	The Act became law in August 2023, empowering the Government to introduce: National Supported Housing Standards, Local Licensing Schemes and a duty for Councils to produce supported housing strategies. Govt consultation opened in February and closed in May. We are still awaiting the outcome of this consultation and further guidance on the Act.	N/a	A	This action will support creating a better Huntingdonshire for Future generations by improving housing conditions.

**Outcome: Improving housing****Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
24. Maintain the level of new housing delivery, which meets the needs of Huntingdonshire residents, including the type of home and tenure (open market and social housing).	Cllr Wakeford	The Council continues to work with partner Housing Associations and Developers to deliver new housing, including affordable homes. Most construction tends to take place over the spring/summer months, and we therefore tend to achieve higher numbers of units in the last two quarters of the year. Officers are also looking to bring forward innovative opportunities to increase supply when the opportunity is available.	↔	A	This action will have the ability to support the Council's Corporate Plan with Improving Housing in the District. The delivery of new housing across all tenures is an important element of the plan and the Council's Housing Strategy.
25. Work in partnership to look at best practice and funding to improve housing conditions, including retrofit programmes in social and private housing.	Cllr Wakeford	As and when opportunities occur, the Council's Housing and Climate teams work in partnership to ensure there is take-up on retrofit and other housing programmes to enable the improvement of housing in the district.	↔	A	This action supports the Council's Corporate Plan action in Improving Housing.



**Outcome: Improving housing**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
26. Work with Registered Providers to improve conditions in existing accommodation through regeneration schemes.	Cllr Wakeford	The Council is working with Places for People (P4P) on a regeneration project in Huntingdon. Residents have now been made aware, and discussions have commenced with Planning colleagues as part of a PPA. Regular quarterly meetings are now taking place with P4P to address issues that are identified by the Corporate Team. Awaab's Law comes into effect in October 2025 in relation to hazards around damp/mould and all emergency hazards, with further elements over the next 2 years. This will give greater ability by the Regulator of Social Housing and Environmental Health Teams to take action.	↑	G	This action supports the Council's Corporate Plan action in Improving Housing.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
27. Work with partners to address barriers to housing delivery and support housing delivery rates.	Cllr Wakeford	The Council continues to work with partner Housing Associations and Developers to deliver new housing, including affordable homes, in a timely manner. The housing and planning teams work closely together to ensure barriers to delivery of sites with planning permission are considered and supported as soon as they occur.	N/a	A	This action supports the Council's Corporate Plan action in Improving Housing.
28. Work with Health and Social Care Providers to explore future models of housing, support and care, enabling people to live independently for longer.	Cllr Wakeford	Housing profiles are now available on specialist housing need in the district, this informs our discussion on housing sites being brought forward by Developers and Housing Associations. The new Housing Needs Assessment and Housing Strategy will further enhance the data held.	↔	G	This action supports the Council's Corporate Plan action in Improving Housing.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
29. Produce sustainable housing guidance for developers that encourages sustainable construction methods and new homes to be of high environmental standards.	Cllr Wakeford	This work will centre on low carbon construction, including off-site fabrication to align with Part L(2025), including improved insulation, triple glazing, solar PV and heat pumps and ensure compliance with Future Homes Standard (2025) for net zero-ready homes. It will also include use of low VOC and prioritise lifecycle carbon assessments and sustainable transport integration, and aim for BREEAM excellent or Passivhaus opportunities.	N/a	A	This action will support creating a better Huntingdonshire for Future generations by lowering carbon emissions and providing good quality housing.



**Outcome: Forward-thinking economic growth**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
30. Promote Huntingdonshire as a destination for high value inward investment, prioritising businesses that are proactively reducing their carbon emissions, and produce an annual report on activity.	Cllr Wakeford	We have launched a new "Invest Huntingdonshire" website, featuring a sustainability section to guide businesses on reducing their carbon footprint. Additionally, we have introduced the Huntingdonshire Business Awards, including two categories dedicated to green initiatives.	↔	G	The launch of the new Invest Huntingdonshire website, featuring a dedicated sustainability section, has equipped local businesses with practical guidance to help reduce their carbon footprint and adopt more environmentally responsible practices. Complementing this, the introduction of the Huntingdonshire Business Awards—with two categories focused on green initiatives—has raised the profile of sustainability within the local business community, recognising those leading the way and encouraging others to follow suit.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
31. Deliver the business grants within the UK Shared Prosperity Fund (UKSPF) and Rural England Prosperity Fund (REPF) programme.	Cllr Wakeford	<p>Please note that due to significant progress between Q4 2024/45 and Q1 2025/26, some of the programmes have been completed, so the action has been renamed.</p> <p>Prep work has begun for the final year REPF grants this quarter, including the signing of the REPF formal agreement, ready for delivery in August. We are currently awaiting sign off from the CPCA for the UKSPF; due to the recent mayoral changes, however, this is not expected to impact rollout in quarters 2 and 3.</p>	↔	<b>G</b>	These grants will help local businesses expand and invest, driving local economic development.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
32. Establish the Economic Growth Strategy and Action Plan.	Cllr Wakeford	The Economic Growth Strategy is being presented to the Cabinet for final approval in mid-July. Following approval, it will be published on the Invest Huntingdonshire website, accompanied by a launch event to bring everyone involved together and express our gratitude.	N/a	G	Once approved and published on the Invest Huntingdonshire website, the strategy will provide a shared framework for action, aligning partners around common priorities. The planned launch event will help strengthen collaboration, reinforce stakeholder commitment, and recognise the valuable contributions made during its development

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
33. Delivery of the Market Town Programme and their High Street projects. Ensuring their promotion to drive additional economic and social activity.	Cllr Wakeford	In relation to the St Neots projects, the Town Centre Improvement Project has now been completed, and there was an event at the end of May which was supported by thousands of residents. Work has commenced on the Priory Centre and is proceeding well, and we continue to support the owner of the Old Falcon to bring forward the planning application that was considered earlier in the year. Projects in Ramsey are progressing well in partnership with the Town Council, although this is slightly behind schedule. The Digital Screens have now been installed and are being used by the community. Other projects within the programme are progressing well across all Market Towns.	N/a	A	The Market Towns Programme supports the aim in the Corporate Plan of Forward Thinking Economic Growth.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
34. Continue the update to the Local Plan, including updating evidence bases in line with National Planning Policy, particularly where it relates to Economy, Environment and Housing.	Cllr Sanderson	Local plan strategy and policy development has commenced, informed by the outcomes of the Further Issues and Options and the Additional Sites consultations. Progress is being reviewed by the Local Plan Advisory Group. Evidence is being published on our website as it becomes available. Since April 2025, the Gypsy, Traveller, Travelling Showpeople Accommodation Assessment and the Economic and Employment Needs Assessment have been published. Work is ongoing on the Integrated Water Management Studies, Strategic Transport Study, Infrastructure Delivery Study, Viability Assessment and Habitats Regulations Assessment.	N/a	G	Work is well underway to complete the local plan and is informed by our public consultations. The evidence base is growing and being published online.



**Outcome: Forward-thinking economic growth**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
35. Support our market towns and town centres as hubs of economic and social activity.	Cllr Wakeford	We are enhancing town centres by improving vacant unit aesthetics, promoting local markets, expanding events, and collaborating with Huntingdon BID. Efforts include exploring a district-wide BID and boosting online presence through the Discover Huntingdonshire website and Instagram.	N/a	G	These combined efforts are helping to revitalise town centres, attract footfall, support local traders, and strengthen place identity, contributing to more vibrant, economically resilient high streets across the district.
36. Support the visitor economy and culture sector including CPCA Local Visitor Economy Partnership.	Cllr Wakeford	We are currently awaiting an update from the Mayor to understand if this programme is going ahead. LVEP meeting held on 9.7.25.	N/a	A	We are currently awaiting an update from the Mayor to understand if this programme is going ahead. LVEP meeting held on 9.7.25.



**Outcome: Forward-thinking economic growth**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
37. Work with the CPCA and partners to support skills development and opportunities.	Cllr Wakeford	This quarter, we collaborated with two secondary schools to deliver enterprise days for Year 9 and Year 10 students, highlighting the variety of careers available in the construction sector, an industry facing long-term skills shortages.	N/a	G	This activity has helped to raise awareness of career opportunities in construction among young people, inspiring future talent and contributing to efforts to address long-term skills shortages in a key local industry.
38. Work with partners to secure investment and growth in Huntingdonshire, maximising the opportunities presented through Local Government Reorganisation and additional devolved powers.	Cllr Wakeford	We held meetings with several key businesses following the UKREiiF conference to promote our district as a prime location for growth and investment.	N/a	G	These meetings helped strengthen relationships with potential investors and key employers, hence raising the profile of the district as a competitive and attractive location for future growth and inward investment.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
39. Influence delivery of infrastructure including East West Rail, A428, A141 Strategic Outline Business Case and future Transport Strategies.	Cllr Sanderson	This quarter, we have entered into a Planning Performance Agreement with East-West Rail to influence their application to the central government, and have seconded a Development Management Officer to assist in the management of the project. On the A428 Black Cat to Caxton Gibbet scheme, our Implementation Team was heavily involved in the Development Consent Order application, and now that construction work is well underway, we still sit on the Project Board to ensure that the delivery of the scheme has its impact on residents minimised. We have also been involved in the A141 Strategic Outline Business Case this quarter.	↔	<b>G</b>	The planning team has been helping with business cases and has been influencing the development of these key infrastructure developments, helping to ensure our residents have access to high-quality transport infrastructure.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
40. Support and engage in the development of the Local Growth Plan as it is developed by the CPCA, highlighting the inward investment and growth priorities and opportunities for Huntingdonshire	Cllr Wakeford	Officers from the service area are contributing to the Local Growth Plan development through workshops and meetings. The CPCA CMT is scheduled to review the draft Local Growth Plan as part of the CA Board process.	N/a	G	Officer involvement in the development of the Local Growth Plan ensures that local priorities and opportunities are well-represented in the emerging strategy, helping to shape a more place-responsive plan that supports future investment and economic growth across the district.
41. Run and attend a programme of events to promote the profile of Huntingdonshire as a place to invest, grow and deliver economic growth.	Cllr Wakeford	The team engaged with over 100 businesses through these events: We organised and delivered the CEO Breakfast event on 8th May and hosted a stall at the Cambs B2B North Peterborough Chamber of Commerce. Additionally, we arranged and ran the Business Network event on 18th June at the East Anglia Energy Academy and had a stand at the Town and Parish Forum on 19th June.	N/a	G	These meetings and events have strengthened relationships across sectors, increased awareness of local support offers, and provided valuable insight into business needs, helping to shape future service delivery and promote the district as a dynamic place to do business.



**Outcome: Lowering carbon emissions**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
42. Maximise opportunities to expand the use of Hydrotreated Vegetable Oil (HVO) Fuel where there is a business case to do so.	Cllr Kerr	The final stages of tender for the fuel contract of HVO are underway. Once we have a full response from the market with a clear pricing structure, we will approach Finance/Place directors for a financial decision on how the HVO will be financed (fixed price, spot market, etc). Once a contract is in place, we will be launching full fleet usage of HVO, with expected completion at the beginning of July 25, along with engaging with blue light services to access the HVO.	N/a	G	HVO implementation across the entire HDC fleet is now in the final stages. Once rolled out, the CO2 emissions will be reduced by around 82%, aligning with our corporate goals and climate strategy aspirations of net zero by 2040.
43. Maximise decarbonisation of our fleet where there is a business case to do through a fleet strategy.	Cllr Kerr	Final stages of tender for fuel contract of HVO underway. Once we have a full response from the market with a clear pricing structure, we will approach Finance/Place directors for financial decisions on how the HVO is financed (fixed price, spot market, etc). Once the contract is in place, we will be launching full fleet usage of HVO.	N/a	G	HVO implementation across the entire HDC fleet is now in the final stages. Once rolled out, the CO2 emissions will be reduced by around 82% this will align with our corporate goals and climate strategy aspirations of net zero by 2040.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
44. Minimise use of fossil fuels for energy where there is a business case to do so.	Cllr Kerr	The full rollout of HVO in the service is underway and should be completed by July 25. This will see only a small number of specialist plant and machinery (strimmers, chainsaws, etc) still requiring fossil fuels.	N/a	G	This will significantly reduce the emissions from the HDC fleet, improving the quality of air for our residents and helping us become a greener authority.
45. Showcase and encourage community action to lower carbon emissions.	Cllr Howell	<p>Completion of partnership with Warboys Parish Council and Cambridge Carbon Footprint for the thermal imaging camera project.</p> <p>Sponsorship of 3 sustainability accolades for the 'Invest in Huntingdonshire' business awards</p>	N/a	G	<p>56 people were trained across Great Paxton and Warboys to use the thermal imaging cameras. 73 properties were surveyed, resulting in residents applying measures to reduce their energy bills, including increasing loft insulation, fitting radiator reflectors, and applying draft exclusion measures</p> <p>The sustainability awards will recognise businesses that have made key steps in their carbon savings journey. This will provide an additional platform to promote their brand, as well as become more attractive to eco-conscious customers.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
46. Identify emissions from HDC IT data centres to include in reporting and establish disposal methods for IT equipment to reduce environmental impact.	Cllr Conboy	This project was completed in early 2025.	N/a	G	This project was completed in early 2025.
47. Delivery of Climate Awareness Training across the Council.	Cllr Howell	Online Climate training is now available for all staff to access through the Learning and Development portal.	N/a	G	All staff now have access to online training to help up-skill them, contributing to HDC's Climate agenda.
48. Maximise use of solar of Council operational buildings (PROJECT).	Cllr Howell	5 Solar installations have been completed and signed off during Q1. Solar Canopy at OLSI (Sport England Funded). OLH, OLSIO, OLSN, OLR (HDC Funded).	N/a	G	Reduction in HDC carbon emissions and reduction in utilities across the one leisure centre.
49. Improve household recycling, reduce greenhouse gas emissions and reducing food waste through implementation of household food waste collections (PROJECT).	Cllr Kerr	The project is on target, with vehicles and caddies arriving in 2025. Our back office systems are being updated, routes are modelled and being transferred to an In-cab system. Recruitment of new staff is currently in the planning stages. Comms plan is being finalised.	N/a	G	This project will help to reduce greenhouse gas emissions and will help to reduce food waste, reducing the amount we send to landfills each year.



**Outcome: Lowering carbon emissions**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
50. Support community projects that reduce carbon emissions. Net Zero Villages (PROJECT).	Cllr Howell	<p>Currently collating evidence for a heat feasibility mapping funding bid for Huntingdon. Partners include HDC, NHS (Hinchingbrooke Hospital) and Aces Trust. Currently awaiting confirmation from Cambs police.</p> <p>Net Zero Villages - 5 out of 11 projects completed, along with a press release to show updates.</p>	N/a	<b>G</b>	<p>If successful, a survey will be conducted to assess the heat emitted from buildings in Huntingdon. This will then present an opportunity for further funding to examine effective ways to harness this heat, reducing energy bills and subsequently carbon emissions.</p> <p>Net Zero Villages - enabling community group buildings to become more energy efficient, saving on their bills, and reducing carbon emissions.</p>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
51. Enabling community action and engagement to achieve greater biodiversity. Biodiversity4All extension to pilot urban nature corridors and natural flood prevention (PROJECT).	Cllr Howell	<p>St Ives Nature Corridor Project - Audits have been completed by the Graduate Ecologists, and the Data has been processed. Some community engagement work has been done through piggybacking on the Dart Green Project, which is being completed in partnership between St Ives Eco Action and the Parks, Countryside and Climate Team.</p> <p>Natural Flood Defence Project - Two sites have been agreed with internal and external stakeholders (Spring Common and Loves Farm). Working in partnership with CCC and ecological audits, archaeological surveys and Topographical surveys have been actioned for these sites. Finding suitable sites for natural flood defences has been challenging, and we are engaging with CCC to identify more potential sites and work with Private landowners.</p>	N/a	G	<p>St Ives Nature Corridor Project - Community and key stakeholders have been engaged and are supportive of the work. The key milestone of the data being processed has been completed and could be used to support the development of management plans for the sites.</p> <p>Natural Flood Defence Project - site identification and evidence gathering have been the main focus. Physical work will come later in the project.</p>



**Outcome: Lowering carbon emissions**

**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
52. Develop the Council's procurement rules to further embed social and environmental value.	Cllr Davenport-Ray	Sustainable procurement and decarbonisation training has already taken place in February 25. Learning will be embedded and the council's position will be captured on the social value toolkit being developed. A Working group is in place, and a meeting is to be held at the end of July.	N/a	G	This will help us to further embed social and environmental value in our procurement service, helping us to be best in class.
53. Expand positive climate action support for local businesses, celebrating best practice and sharing knowledge.	Cllr Howell	Annual Climate Report submitted to Overview & Scrutiny, with Cabinet planned for July 2025. Independent Climate Scorecard results published showing significant improvement and notably a 44% increase in Collaboration and Engagement. Plans have started for our 3rd Annual Climate Conference focusing on Community Resilience.	N/a	G	HDC is delivering against key themes to contribute to the reduction of Carbon in the District, climbing up 13 spaces in the independent climate scorecard.



**Outcome: Delivering good quality, high value-for-money services**

**Activity type: Do**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
54. Refresh our Commercial Investment Strategy to support informed and impactful investment.	CLlr Mickelburgh	Workshop held, draft strategy reviewed by Treasury Management and Capital Group in June. The proposed revised strategy will next go through O&S and the governance process.	N/a	G	This will work to ensure our investments are both impactful and ethical, resourcing us to better help our residents.
55. Delivery of the Workforce Strategy Action Plan equipping the workforce with skills for the future whilst attracting, retaining and nurturing talent (PROJECT).	CLlr Davenport-Ray	The Leadership Development programme is underway - HR Module, Continuous Improvement and Recruitment and Onboarding have commenced. Also, A new one-to-one form titled 'My Conversation' has been launched, and the iCare Awards Ceremony has been held. Procurement commenced on the Electric Vehicle Salary Sacrifice Scheme. Initiatives were held during Mental Health Awareness Week, and the WFS Roadshows were held at all sites and HDC.	N/a	G	Based on Q4 Employment Committee Data (most recent available) - 21 leavers in the quarter compared to 33 in the previous quarter. - 15 existing staff were promoted or moved into other internal positions in HDC. - Sickness absence to the end of Q4 has decreased to 8.3 days per FTE, which is a decrease from 8.5 days per FTE in Q3.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
56. Continue our Customer Services improvement programme to ensure that our customers are always at the heart of what we do (PROJECT).	Cllr Ferguson	Partnered with Bumps to Baby to provide wellbeing support through webinars to staff on parental and midlife support.	↔	<b>G</b>	The website and FAQ upgrades have resulted in more residents engaging with the website, and for longer periods.
57. Progress the Development Management Improvement programme informed by the Local Government Association Peer Review to deliver continued efficiency in the planning service (PROJECT).	Cllr Sanderson	Of the 16 Peer Review recommendations, four have been completed, with a further 11 started. Four further individual actions have been completed. The Agents & Developers forum is scheduled to take place on 21/7/2025. A new Comms plan has been created and is now being workshopped, a DM process review is happening, and automation is being implemented. Application Validation is being reorganised and improved, the S106 process is being streamlined, AI opportunities are being scoped, and a Community Engagement Platform is being procured.	N/a	<b>G</b>	Following up on our peer review actions will help to improve the planning process, helping us to be best in class and helping to deliver a value-for-money and efficient service for our residents.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
58. Progress delivery of Civil Parking Enforcement across the District to enforce on-street parking activity (PROJECT).	Cllr Kerr	Communication received suggest that Civil Parking Enforcement will commence in early Aug 25. Works continuing to transition to new service	N/a	G	Works continue to deliver Civil Parking Enforcement in Huntingdonshire, helping to make the streets safer.
59. Build the enhancements to visitor facilities at Hinchingsbrooke Country Park (PROJECT).	Cllr Howell	Planning Permission was submitted for the development in Mar 25, with permission being granted in Jun 25. Communication partner engaged to help manage the messaging.	N/a	G	The project will ensure financial sustainability for not only Hinchingsbrooke Countryside Park, but also the entire strategic parks portfolio.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
60. Implement the recommendations and suggestions made from the Local Government Association Corporate Peer Challenge, continuing to drive transparent continuous improvement.	Cllr Ferguson	Since the review was published, 22 of the 37 actions have been completed with the evidence base reported to Overview and Scrutiny on 8th July. The remaining 15, which are still in progress, are all reporting as being within target. The Q1 Peer Review Update is currently going through the governance cycle and will be reported to Overview & Scrutiny in September.	N/a	G	<p>The Corporate Peer Challenge supports Priority 3 of the Corporate Plan – Doing our Core Work Well. It ensures the Council focuses on key learning and development areas identified through external peer review. Outcomes include:</p> <ul style="list-style-type: none"> <li>A management structure aligned with Corporate Plan delivery</li> <li>A communications network supporting the corporate narrative</li> <li>A continuous improvement programme informed by peer review</li> <li>An engaged workforce guided by the Workforce Strategy</li> <li>Enhanced member skills through targeted training</li> <li>A developed approach to transformation</li> </ul>

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
61. Extend the use of benchmarking data to identify opportunities for transformation.	Cllr Ferguson	Following a recent recruitment, the new Performance and Insight Team are now fully operational. Scoping of the project has been completed this quarter, and a draft proposal is being taken to the next delivery board, ready for the programme to commence in Q2. Data collection has started in Q1 in order to gain endorsement for the model of review and prioritisation, to better inform and test organisational transformation priorities.	N/a	G	The performance and insight team have developed a working model to better enable the senior management team to reflect and assess whether transformation is prioritised and focused on in the areas of greatest impact. This will help drive the maximum benefit for the community and district as a whole, and is scheduled for release in Quarter 2.
62. Expand the use of unit costing within priority service areas to demonstrate productivity and opportunities for transformation.	Cllr Ferguson	The Performance and Insight team is now fully resourced. Following collaboration with other services, scoping of the project has been completed this Quarter, and a proposal is being drafted ready for the Operations Board for Quarter 2.	N/a	G	Scoping has now been completed, and a working model has been developed in Q1 to inform an overall proposal, ready for the Operations board in Q2. Following its approval, the programme will be able to officially begin.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
63. Identify opportunities to use Artificial Intelligence in a targeted way to support transformation and efficiency in compliance with emergent legislation.	Cllr Ferguson	<p>A number of staff at HDC are using AI to help deliver day-to-day services. Examples include summarising meetings or drafting documents. Work is also underway to look at the potential to summarise conversations with customers in the Call Centre to reduce 'wrap-time' for advisors.</p> <p>In addition, the arrival of the CDIO in 3C ICT has introduced a stronger level of input into our approach and strategy - especially in ensuring compliance within a complex and changing technical environment.</p>	↔	G	Using technology effectively will make the Council more efficient, but this must be done safely and securely to ensure data is used appropriately
64. Listen to local residents and respond to their input on service delivery.	Cllr Conboy	Workshops held with community and VCS representatives to develop a funding model for CHAWS. As part of the local plan, consultation for Additional Sites Land Availability Assessments and Additional Sites Sustainability Appraisals was conducted from 23 April 2025 for 6 weeks to Wednesday 4 June 2025.	↔	G	The Local Plan activity has allowed residents and relevant stakeholders to have their say on how and where growth should take place across the district.

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
65. Engage proactively with Local Government Reorganisation to ensure the priorities, opportunities and efficiencies for our communities are maximised	Cllr Ferguson	Resources have been secured for a research and policy officer, dedicated to LGR, as well as project coordinators, who will be starting in Q2. Two stand-ups a week are in place with the wider LGR team, as well as regular transformation catch-ups with a shared actions tracker. There is now an established single point of contact for all LGR resources and actions to go through, ensuring that priorities are met. We have also been proactive in holding a member workshop on scaling up services and risk, and beginning work early to identify case studies for the creation of the business case.	N/a	G	Actions tracker is in place to ensure deadlines are met and we are less at risk of losing sight of information. We have set up a shared Teams site for capturing information for the business case, and heads of service are aware of their additional responsibilities. A shared risk register is in the process of being created, which will allow us to have greater oversight of any issues/potential workstreams. The LGR 'team' is now well established and embedded within the project.



**Outcome: Delivering good quality, high value-for-money services**

**Activity type: Enable**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
66. Enable our outstanding volunteers in our parks, nature reserves and elsewhere to continue to improve the quality of those spaces.	Cllr Howell	Volunteering continues to be at the heart of our parks and open spaces. With spaces on work parties, delivering volunteering opportunities is being filled quickly.	↔	G	Community engagement and empowerment foster greater ownership of our parks and open spaces, leading to additional usage, footfall and partnership working.



**Outcome: Delivering good quality, high value-for-money services**

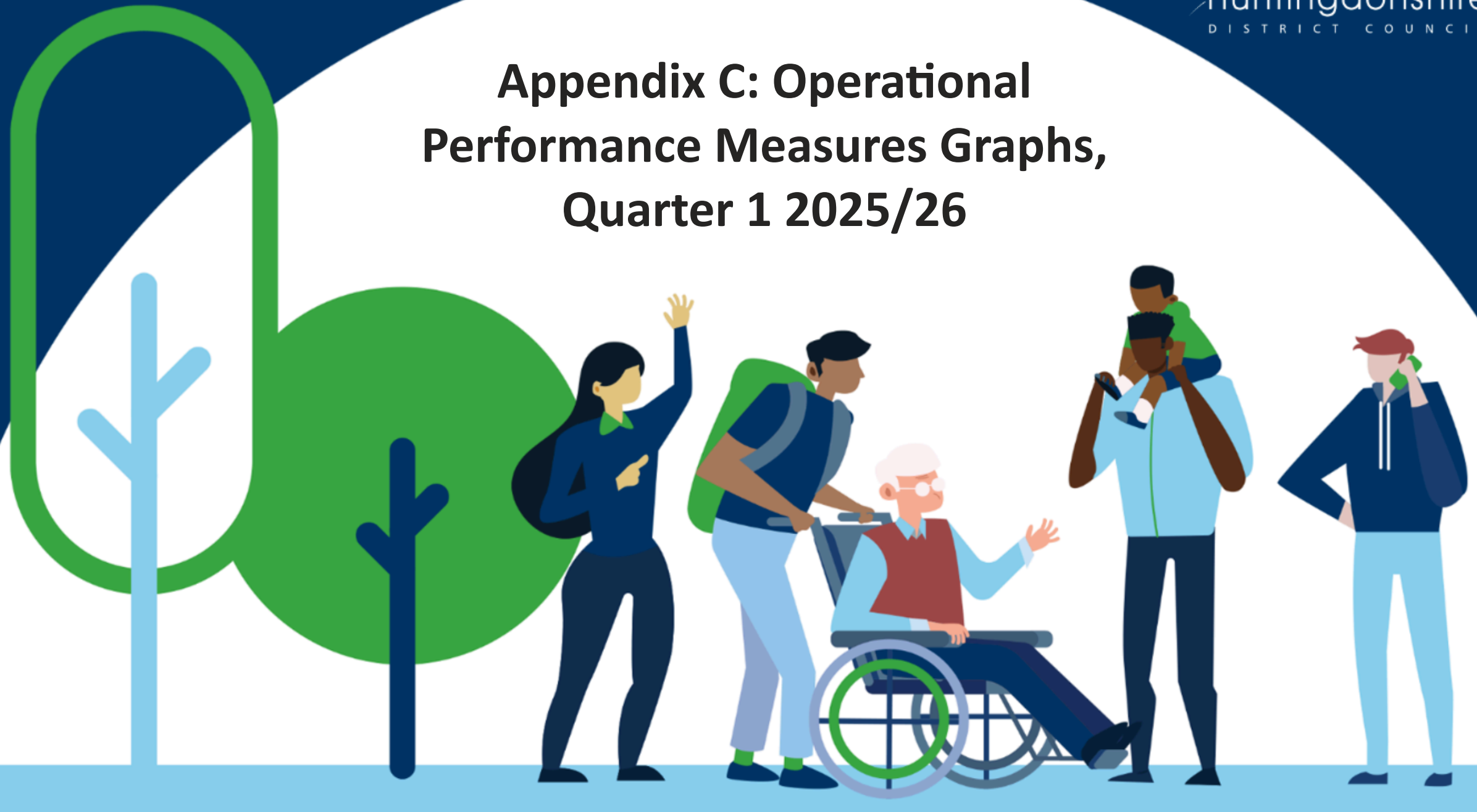
**Activity type: Influence**

2025/26 Actions/Projects	Portfolio Holder	Progress Update at Quarter 1	Direction of Travel	Latest Status	Impact as a Result of Action
67. Our well-run Council will act as a model for our peers.	Cllr Conboy	<p>We continue to show good delivery of services with multiple demonstrations of this in Q1 - the Peer Review Challenge update, attendance at UKReif, Town &amp; Parish Forum and many other events and positive service delivery demonstrate this.</p> <p>In addition, other actions within this plan (e.g. benchmarking date) are being progressed alongside this action.</p>	↔	G	Demonstrating our impact will enhance our reputation with residents, businesses and other key partners.

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# Appendix C: Operational Performance Measures Graphs, Quarter 1 2025/26

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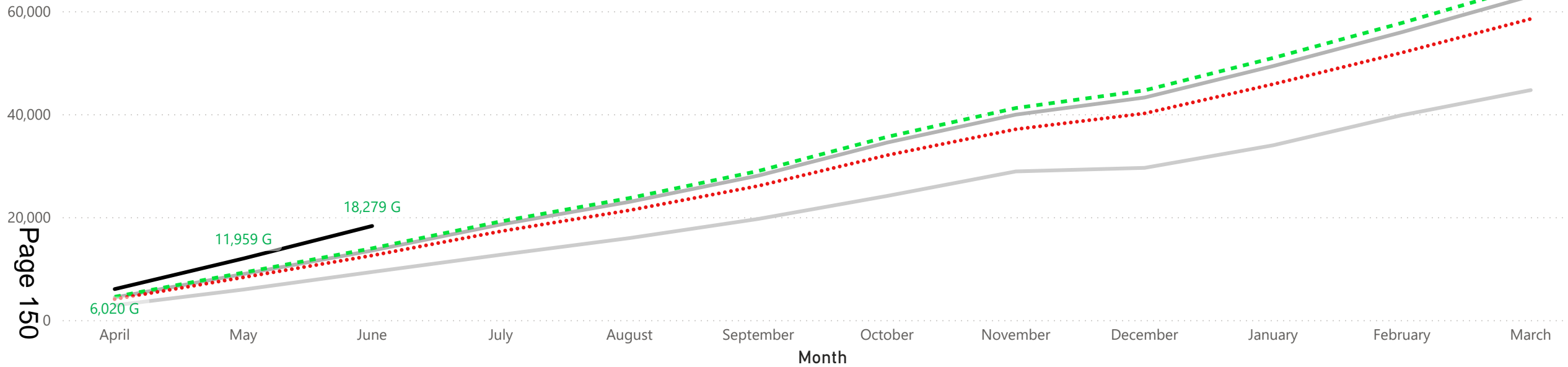
Improving the happiness and wellbeing of residents		Latest RAG	Forecast
1	The number of attendances at One Leisure Active Lifestyles and Sports Development Programmes	G	G
2	The number of One Leisure Facilities Admissions - swimming, Impressions and fitness classes, sports hall and pitches (excluding Burgess Hall and sc...	G	G
Keeping people out of crisis		Latest RAG	Forecast
3	The number of residents enabled to live safely at home and prevented from requiring care or a prolonged stay at hospital due to a Disabled Faciliti...	G	A
4	The average time (weeks) between date of referral and practical completion of jobs funded through Disabled Facilities Grants	A	A
5	The average number of days to process new claims for Housing Benefit and Council Tax Support	G	G
6	The average number of days to process changes of circumstances for Housing Benefits and Council Tax support	G	G
7	The number of homelessness preventions achieved	G	A
8	The number of households housed through the Housing Register and Home-Link Scheme	R	G
Helping people in crisis		Latest RAG	Forecast
9	The number of households in temporary accommodation	G	G

Improving Housing		Latest RAG	Forecast
10	The net change in the number of homes with a council tax banding	R	G
11	The number of new affordable homes delivered	R	R
12	Percentage of planning applications process on target - Major (within 8 weeks or agreed extended period)	G	G
13	Percentage of planning applications process on target - Minor (within 8 weeks or agreed extended period)	G	G
14	Percentage of planning applications process on target - Household Extension (within 8 weeks or agreed extended period)	G	G
15	The number of planning applications over 16 weeks old where there is no current extension in place (total at the end of the month)	G	G
Forward thinking economic growth		Latest RAG	Forecast
16	Cumulative footfall in our market towns (Huntingdon, St Ives, St Neots & Ramsey) (monthly)	G	G
17	Total number of business engagements by the Economic Development team	G	G
Lowering carbon emissions		Latest RAG	Forecast
18	Efficiency of vehicle fleet driving - Energy Efficient Driving Index score for the waste service	G	G
Delivering good quality, high value-for-money services		Latest RAG	Forecast
19	Percentage of household waste reused / recycled / composted	R	G
20	Collected household waste per person (kilograms)	G	G
21	Residual waste collected per household (kilograms)	A	G
22	Number of missed bins	A	G
23	The percentage of sampled areas which are clean or predominantly clean of litter, detritus, graffiti, flyposting or weed accumulations	G	G
24	The number of flytips reported (cumulative)	G	A
25	Sanctions against environmental crimes and anti-social behaviour	G	G
26	The number of programmed food safety inspections undertaken (cumulative)	G	G
27	Percentage of calls to the Contact Centre answered	G	G
28	Average wait time for customers calling the Contact Centre (seconds)	G	G
29	Customer Satisfaction (Contact Centre) [Collection Due to Commence in Q3]	0	0
30	Council Tax collection rate	G	G
31	Business Rates collection rate	G	G
32	Short-term staff sickness days lost per full time equivalent (FTE) (rolling 12-month total)	R	G
33	Long-term sickness days lost per full time equivalent (FTE) (rolling 12-month total)	G	G
34	Staff Turnover (per month)	G	G
35	Average length of staff service (years)	A	G

Outcome: Improving the happiness and wellbeing of residents

PI 1: Attendances at Active Lifestyles & Sports Development Activities

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

June saw 35% growth on the previous best ever June performance (6,304 v 4,654). There are two new Cancer and Exercise Sessions now up and running in partnership with Hunts Community Cancer Network in St Ives and St Neots. Circa 1,600 attendances at Commissioned Activities. Planning is well underway for the school's summer holiday period with 63 commissioned Parish sessions, 18 sessions at Hinchingsbrooke Country Park and 5 supporting the Snack Shack on Oxmoor with the Integrated Neighbourhood Team.

Latest year-end forecast:

68,500

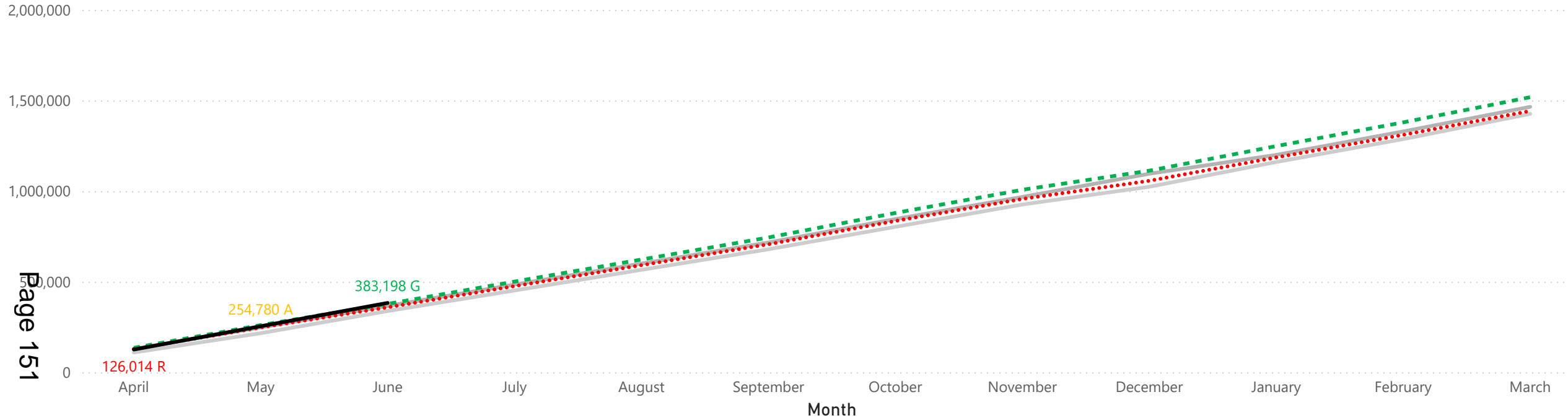
Latest projected outturn status:

G

Outcome: Improving the happiness and wellbeing of residents

PI 2: Number of One Leisure Facilities admissions - swimming, Impressions, fitness classes, sports hall and pitches (Exc Burgess Hall & school admissions)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

A strong performance in June saw attendances increase +7k vs. the target +9.5k vs. June 24 and +54k year on year. The forecast outturn for 25/26 is +1.2k. The main activity drivers for overperformance are swimming, swim courses and gym. With the current investment in Huntingdon Leisure Centre gym and changing rooms, the service is optimistic that the year-end target will be exceeded.

Latest year-end forecast:

1,519,529

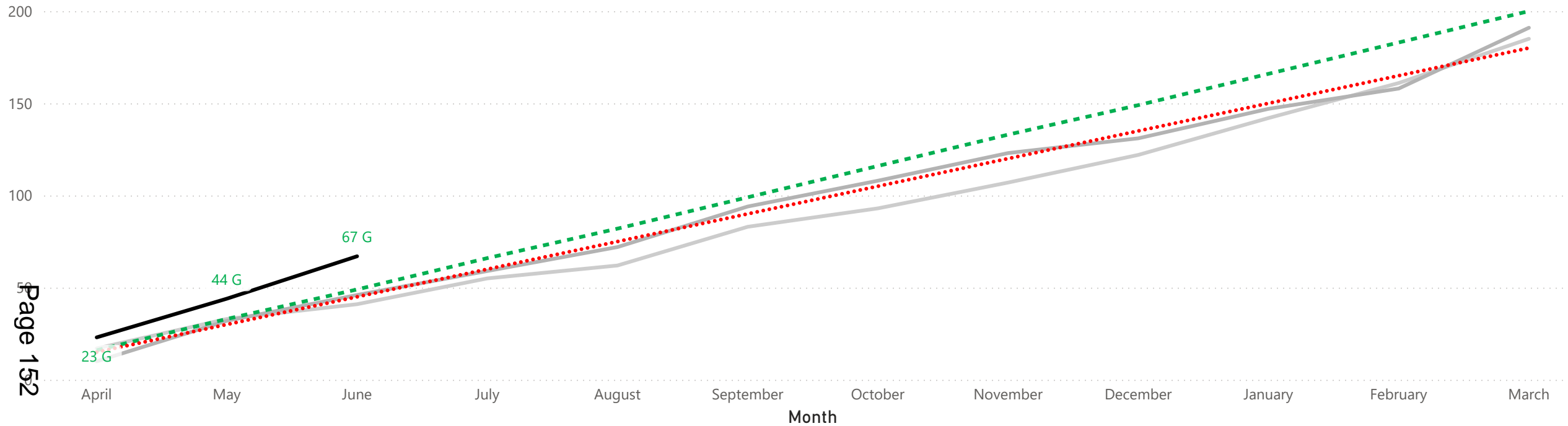
Latest projected outturn status:

G

## Outcome: Keeping people out of crisis

PI 3: The number of residents enabled to live safely at home and prevented from requiring care or a prolonged stay in hospital due to a Disabled Facilities Grant (DFG)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The number of residents helped via a Disabled Facilities Grant is up by 22 cases compared to June 2024. While there are still delays relating to Places for People approving works, and other complex cases, this metric has seen a significant improvement compared to previous years performance.

Latest year-end forecast:

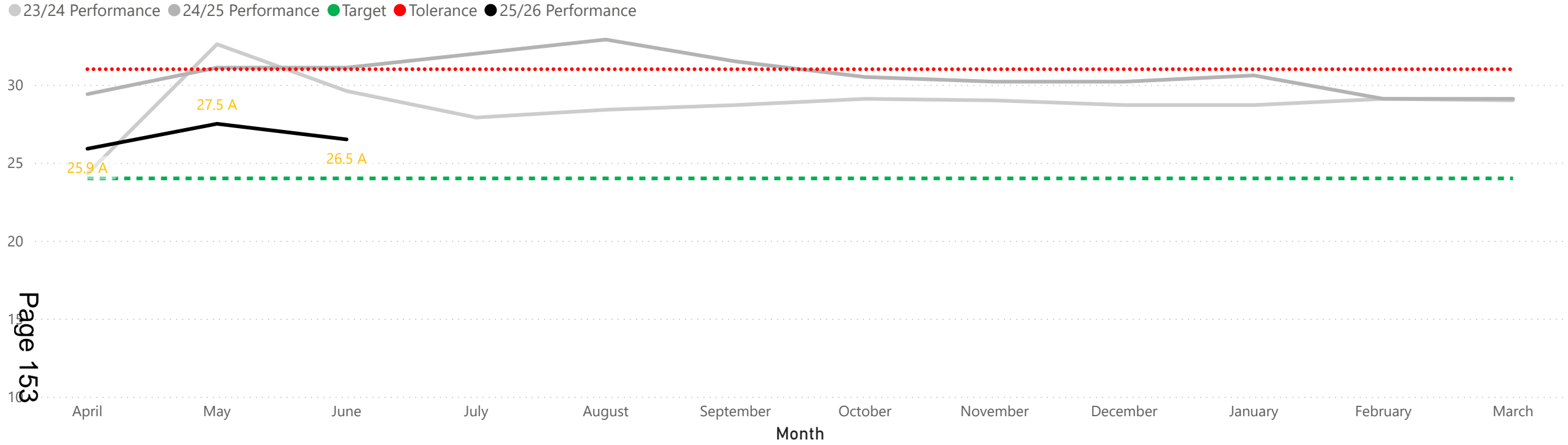
190

Latest projected outturn status:

A

Outcome: Keeping people out of crisis

PI 4: Average time (weeks) between referral and completion of jobs funded through Disabled Facilities Grants



Latest Commentary from Service:

The average number of weeks between referral and completion has seen significant improvement compared to previous years, decreasing by just under 5 weeks compared to June 2024 (31.4 weeks). The remaining delays continue to relate to the time taken by Places for People to approve works.

Latest year-end forecast:

28

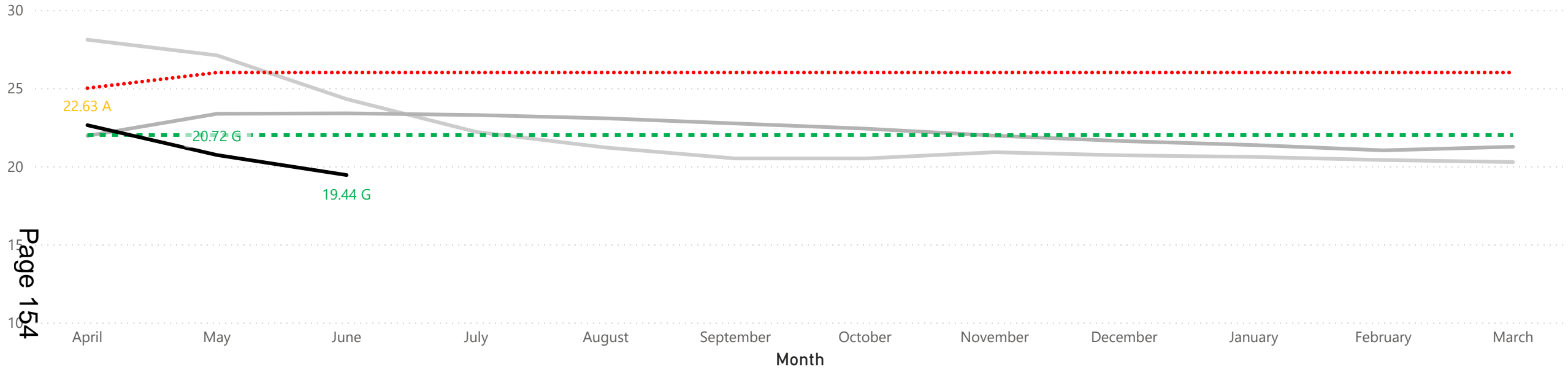
Latest projected outturn status:

A

Outcome: Keeping people out of crisis

PI 5: Average number of days to process new claims for Housing Benefit and Council Tax support

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The average number of days taken to the end of June was 2.5 days above target and 4 days quicker compared to the same point last year as a result of changes made to the Council Tax Support Scheme. The final outturn remains unchanged.

Latest year-end forecast:

22

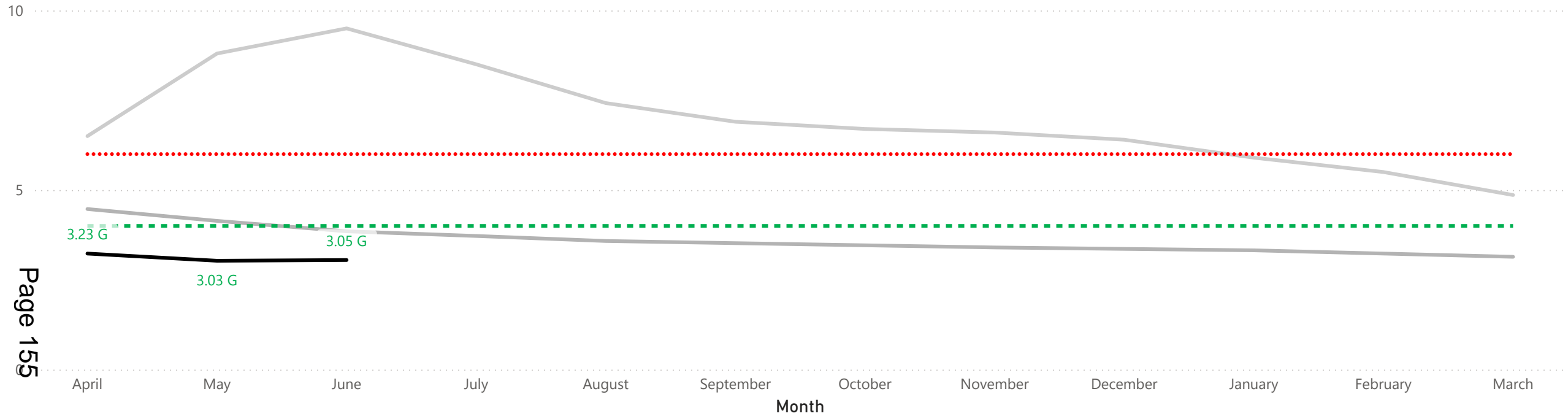
Latest projected outturn status:

G

Outcome: Keeping people out of crisis

PI 6: Average number of days to process changes of circumstances for Housing Benefits and Council Tax support

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

The average number of days taken to the end of June was 0.8 days quicker than at the same point last year, despite a significant increase in the number of changes processed. This has been achieved as a result of improvements in automation brought about by the implementation of the new Council Tax Support Scheme.

Latest year-end forecast:

4

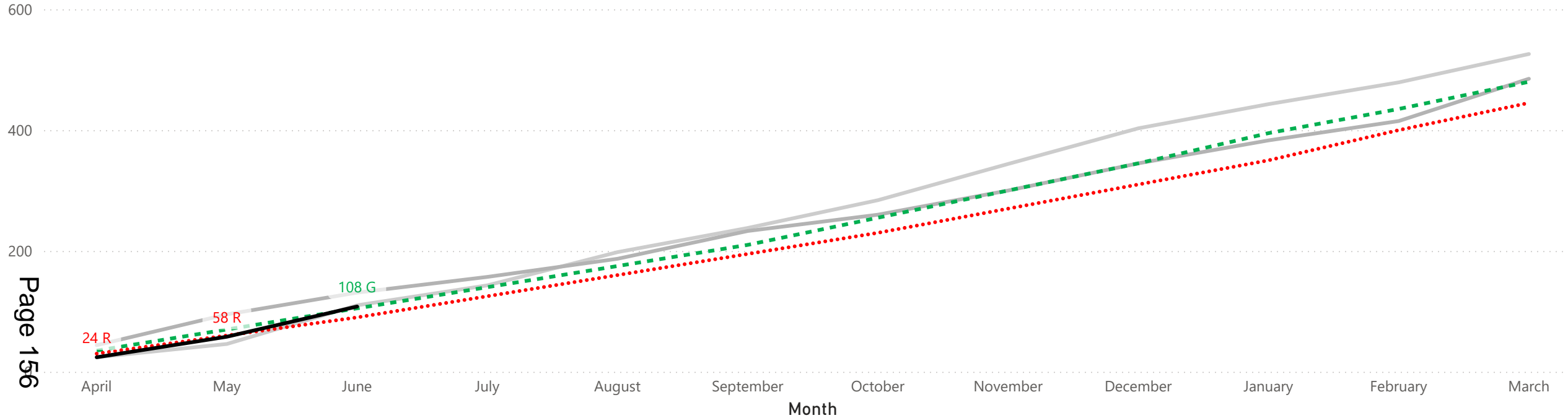
Latest projected outturn status:

G

Outcome: Keeping people out of crisis

PI 7: The number of homelessness preventions achieved

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The number of successful homelessness preventions fluctuates throughout the year depending on the rate of homelessness presentations and the opportunity to intervene in a timely way. We have achieved a total of 108 successful preventions from April to the end of June, compared to 131 in the same period last year. This has been significantly impacted by the number of properties becoming available for letting through the Home-Link scheme over this period, which is one of the main ways in which preventions are achieved (see KPI 8). At this stage, we are forecasting that our end-of-year figure will be 460 successful preventions, but we will continue to review as the year progresses. When considering this PI it is also important to look at whether there has been an increase in the number of households in temporary accommodation (PI 9). We can see that this figure is currently being kept within target.

Latest year-end forecast:

460

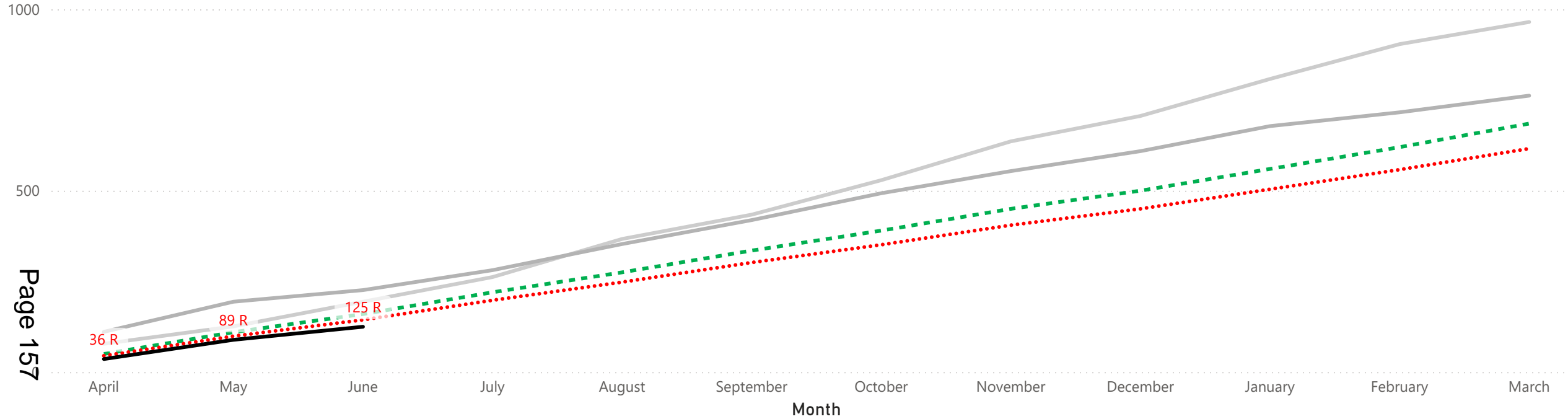
Latest projected outturn status:

A

Outcome: Keeping people out of crisis

PI 8: The number of households housed through the Housing Register and Home-Link scheme

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

The number of households housed will vary from month to month depending on the number of vacancies arising in existing social rented stock, plus the additional units delivered through the new build programme. There were 125 households housed from April to the end of June, and this compares to the 226 households in the same period last year. This reduction is due to a large number of new builds completed in this period last year, compared to this year. With the new build delivery programme this year, we are still forecasting a total of 700 households housed by the year-end. Given the importance of the new build delivery programme in meeting the needs of households, as reflected in this PI measure, Officers have escalated the question to Registered Provider partners to seek assurances that the programme will still deliver the number of homes forecast this year.

Latest year-end forecast:

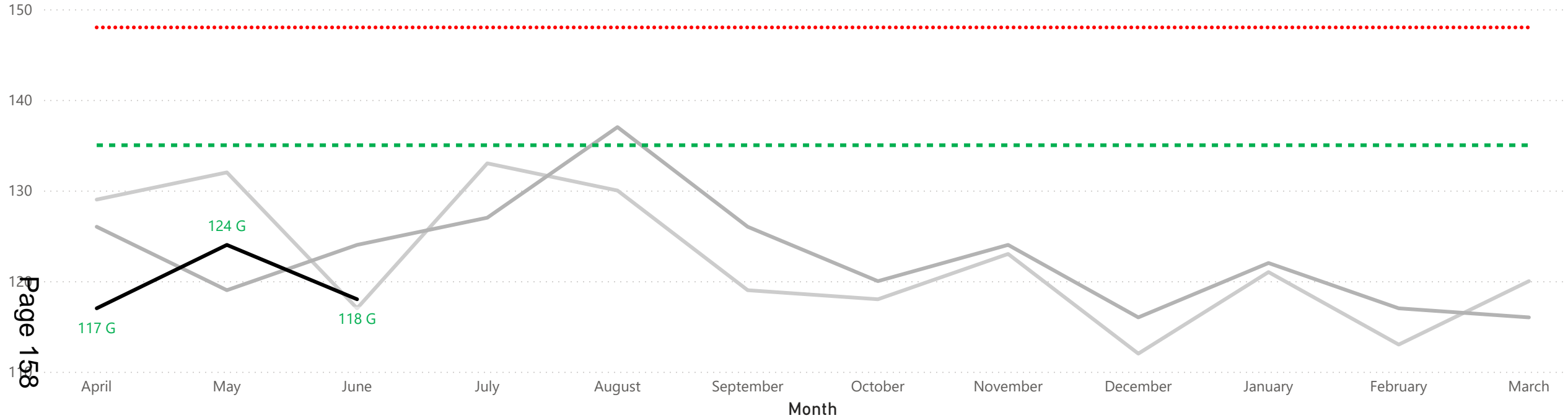
700

Latest projected outturn status:

G

PI 9: The number of households in temporary accommodation

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The number of households in temporary accommodation (TA) at any one time will depend upon the number of homelessness presentations to the council, how successful we are at preventing homelessness wherever possible, and our ability to move households through TA into settled housing as quickly as possible. Considering each of these, we are aiming to hold the maximum number of households in TA at any one time below 135. The number at the end of June was 118, compared to the 124 households in TA at the same point as last year.

Latest year-end forecast:

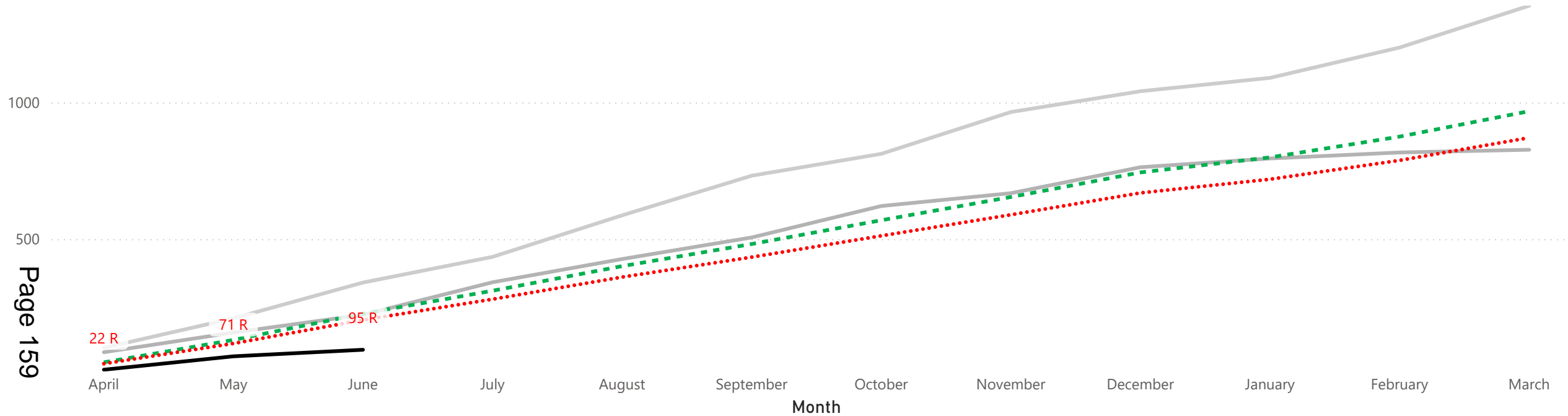
135

Latest projected outturn status:

G

PI 10: Net change in the number of homes with a council tax banding

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The number of homes with a council tax banding rose by 24 in the month of June.

In January, the VOA changed their council tax system, causing national delays in the number of additions each month. As things stand, there are still 356 properties awaiting a council tax banding, with the oldest being from November 2024.

Following a failed fix attempt in June, a new portal is planned for release by the end of July. It is unclear how these changes will affect the volume of release and the year end target at this stage.

Latest year-end forecast:

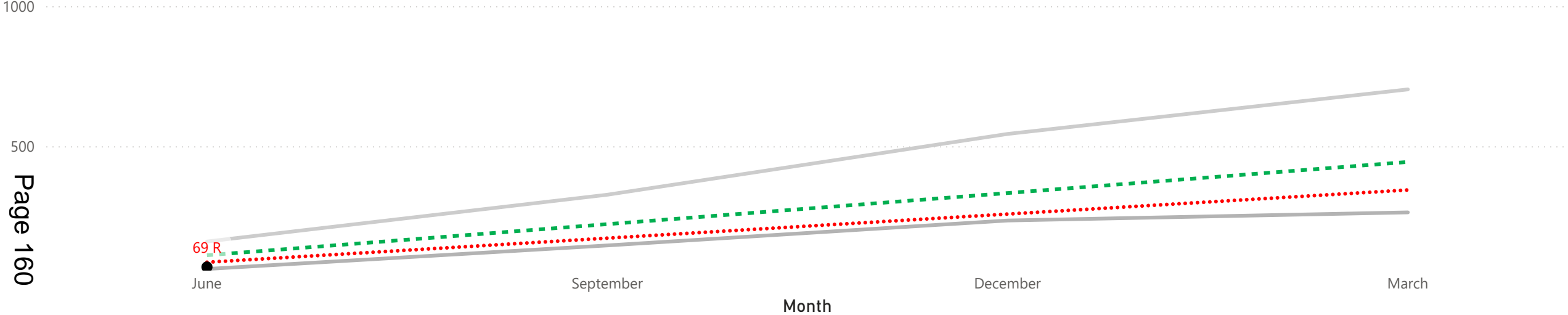
968

Latest projected outturn status:



PI 11: The number of affordable houses delivered

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● Performance



Latest Commentary from Service:

At the end of this Quarter, 69 homes have been completed, and circa 340 are expected to be completed by year-end. However, there is concern that a large number (more than 40% of the homes) are forecast in Q4. This is a significant risk factor, as slippage would affect performance this year. Additionally, 21 homes that were previously expected to be completed this financial year are now delayed to next year due to a highway works delay. It is also to be noted that this year, performance is to be measured against needs identified across the whole District. In common with most Local Authorities, the target is rarely met.

Latest year-end forecast:

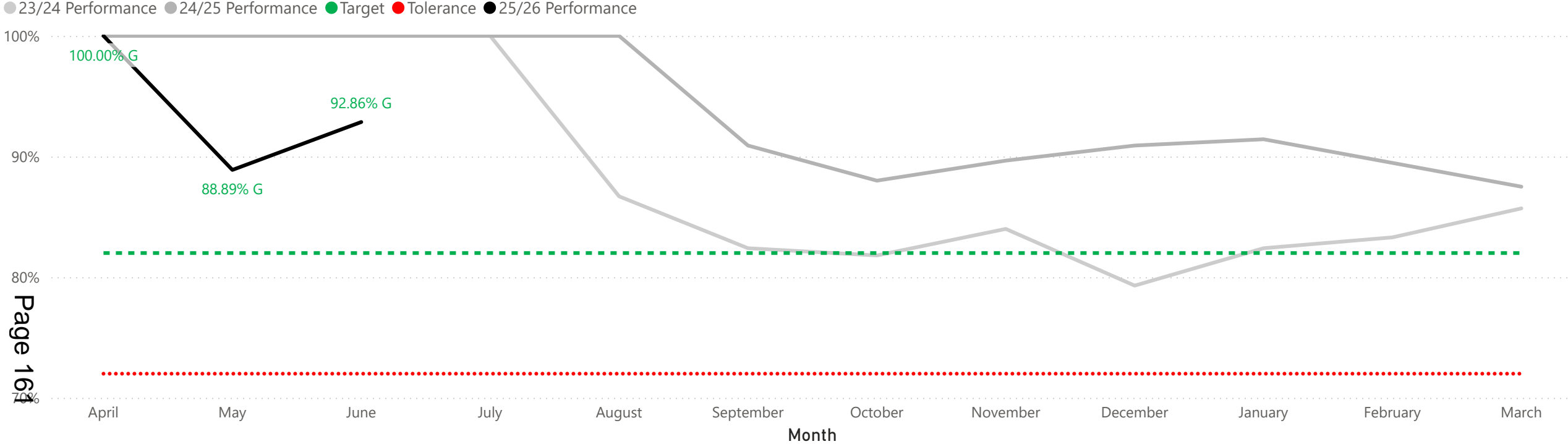
340

Latest projected outturn status:

R

Outcome: Improving Housing

PI 12: Percentage of planning applications processed on target - Major (within 8 weeks or agreed extended period)



Latest Commentary from Service:

5 out of 5 Major Applications were determined within time, resulting in 13/14 being determined within time in Quarter 1.

Latest year-end forecast:

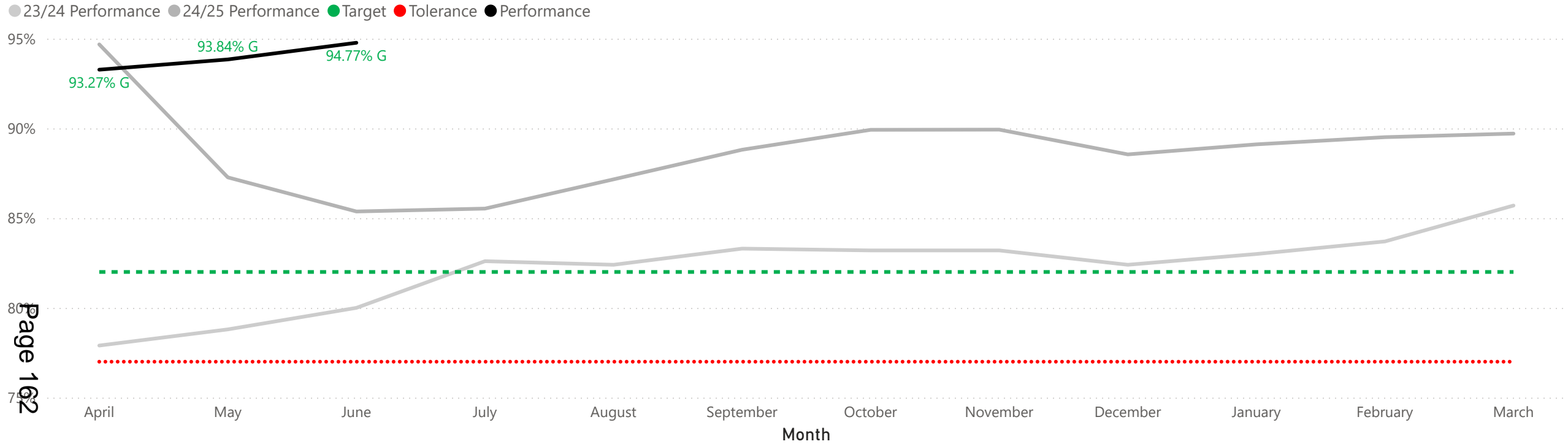
85%

Latest projected outturn status:

G

## Outcome: Improving Housing

PI 13: Percentage of planning applications processed on time - Minor (within 8 weeks or agreed extended period)



Latest Commentary from Service:

74 out of 76 Minor & Other applications were determined in June within time. Volume of applications has decreased to a familiar level, but performance has continued to remain strong, resulting in 272/287 applications being decided on time in Quarter 1.

Latest year-end forecast:

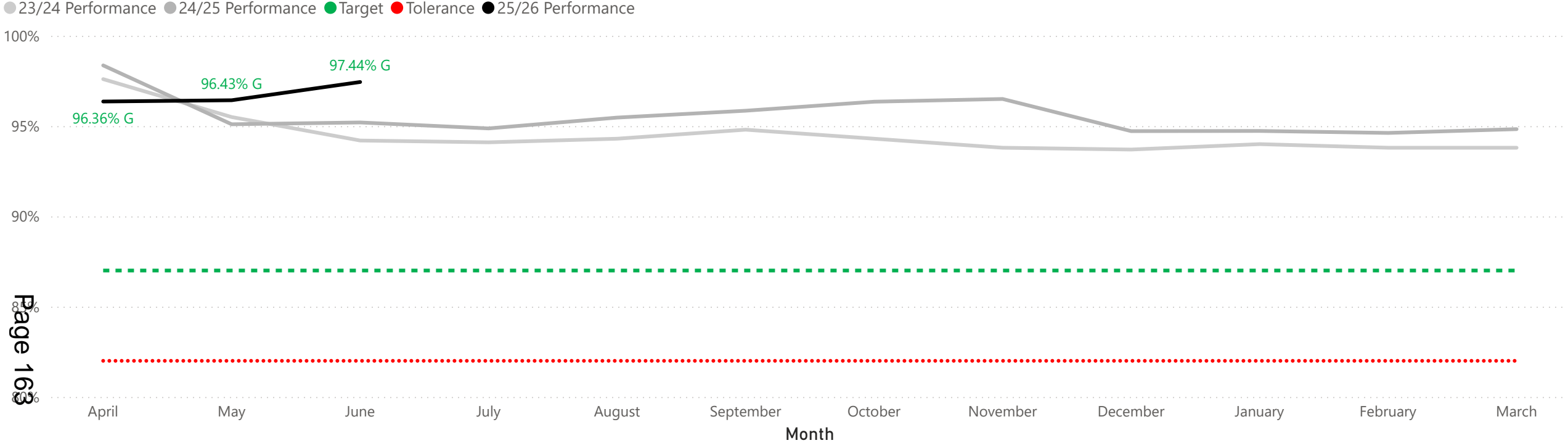
86%

Latest projected outturn status:

**G**

Outcome: Improving Housing

PI 14: Percentage of planning applications processed on target - Household Extension (within 8 weeks or agreed extension period)



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Latest Commentary from Service:

44 out of 44 Householder applications were determined in June within time, indicating a continuation of high performance in this application type. This has resulted in 152/156 applications being determined on time in Quarter 1.

Latest year-end forecast:

93%

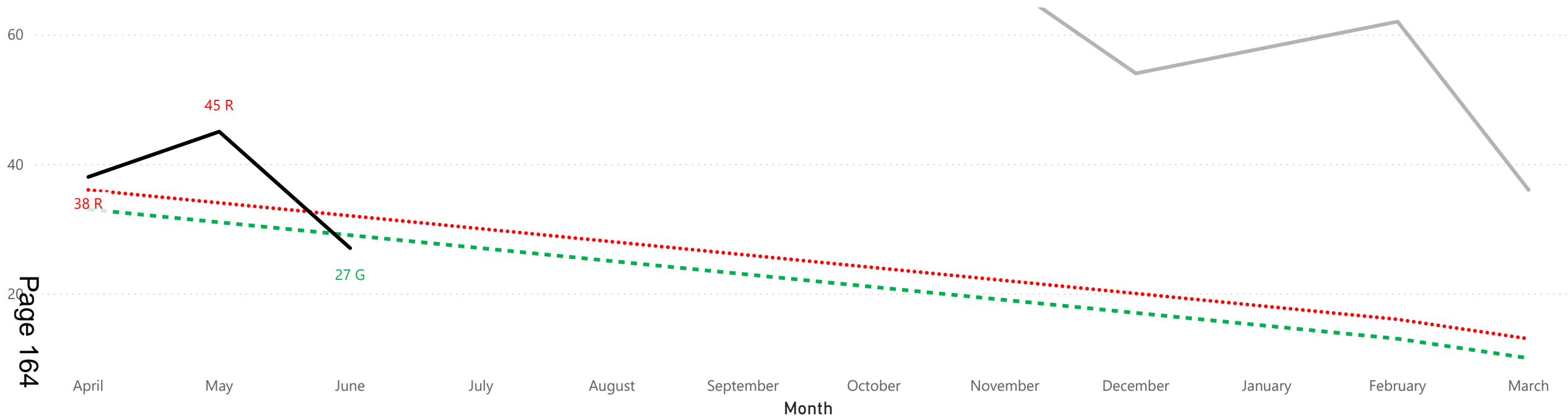
Latest projected outturn status:

G

## Outcome: Improving Housing

PI 15: The number of planning applications over 16 weeks old where there is no current extension in place.

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Implementation of changes to the way officers manage backlog cases and organise extensions of time along with a focused effort by Team Leaders and officers has led to a decrease by 18 cases and has achieved the monthly target. The backlog has reduced by 60 cases (from 78) compared to June last year.

Latest year-end forecast:

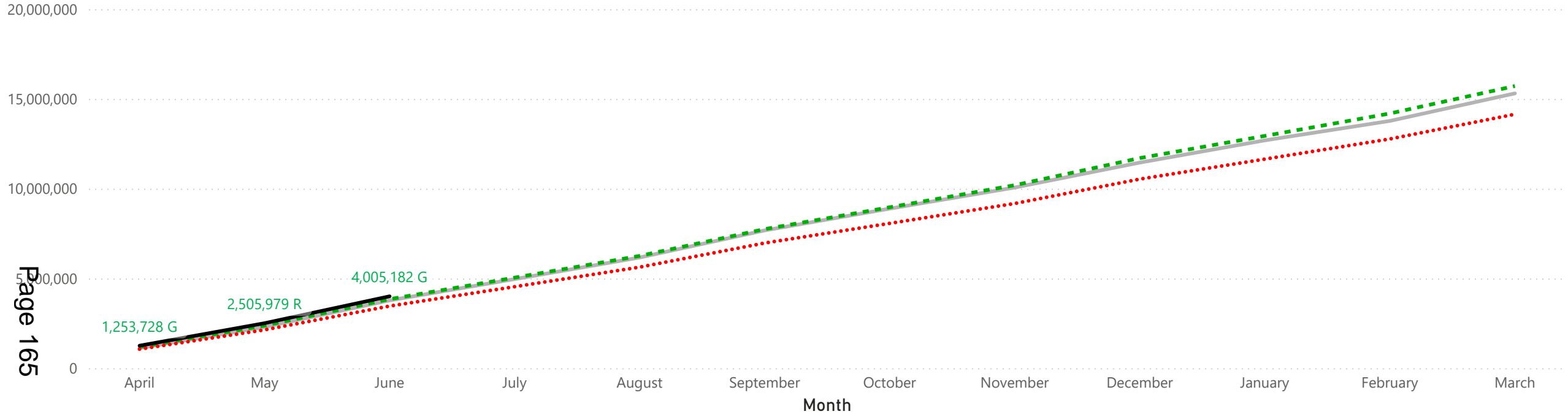
5

Latest projected outturn status:

G

PI 16: Cumulative footfall in our market towns

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

Huntingdon's highest footfall days were Saturdays, which coincides with the Saturday market in the town centre, and an overall footfall count of 492,771 for June.

St Ives had 336,099 visitors in June. The Mondays and Fridays were the peak days for footfall, coinciding with our Market days, and the Farmers market contributed to higher footfall count on the 1st & 3rd Saturdays.

St Neots saw 338,152 visitors pass through its town in June, with peaks on Saturdays and Thursdays Market days.

Ramsey had 10,744 visitors in June, with a peak in footfall in the second week.

The warm weather has contributed to the increase in footfall; however, the absence of bank holidays has meant we did not see the same point increases compared to last month.

Latest year-end forecast:

15,719,143

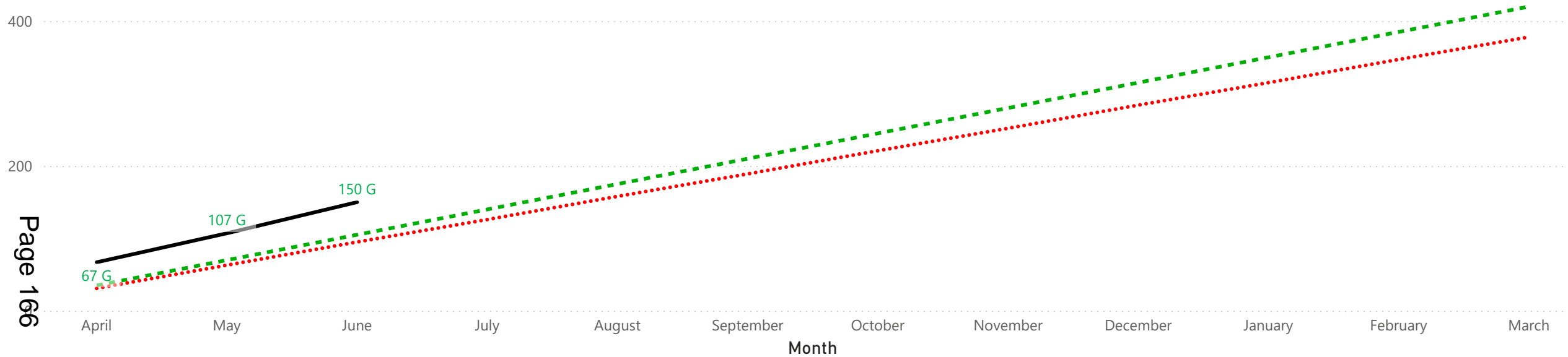
Latest projected outturn status:



## Outcome: Forward Thinking Economic Growth

### PI 17: Total Number of business engagements by the Economic Development Team

● Target ● Tolerance ● 25/26 Performance



#### Latest Commentary from Service:

The team has seen a positive increase in business engagement figures this quarter, boosted significantly by our recent Business Network event held at East Anglia Energy Academy. One local business has come for support in seeking to grow its workforce, and another has successfully built up a strong client base and is now actively looking for premises on the high street to enhance its visibility and service offering. A third local business is receiving our help in exploring funding options to install solar panels, supporting their efforts to become more energy-efficient and reduce long-term operational costs.

Latest year-end forecast:

420

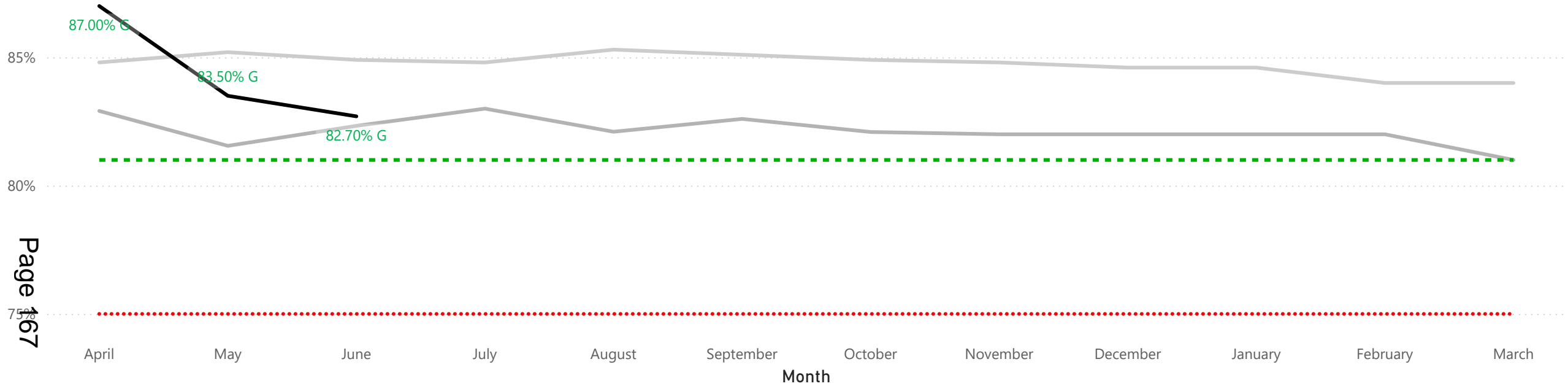
Latest projected outturn status:

G

Outcome: Lowering Carbon Emissions

PI 18: Efficiency of vehicle fleet driving - Energy Efficient Driving Index Score for the waste service

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Year to date, the waste service has achieved a fleet driving efficiency (EEDI) score of 82.27%, exceeding the set target. Continued monitoring and the sharing of best practices will help ensure this high level of efficiency is sustained throughout the year.

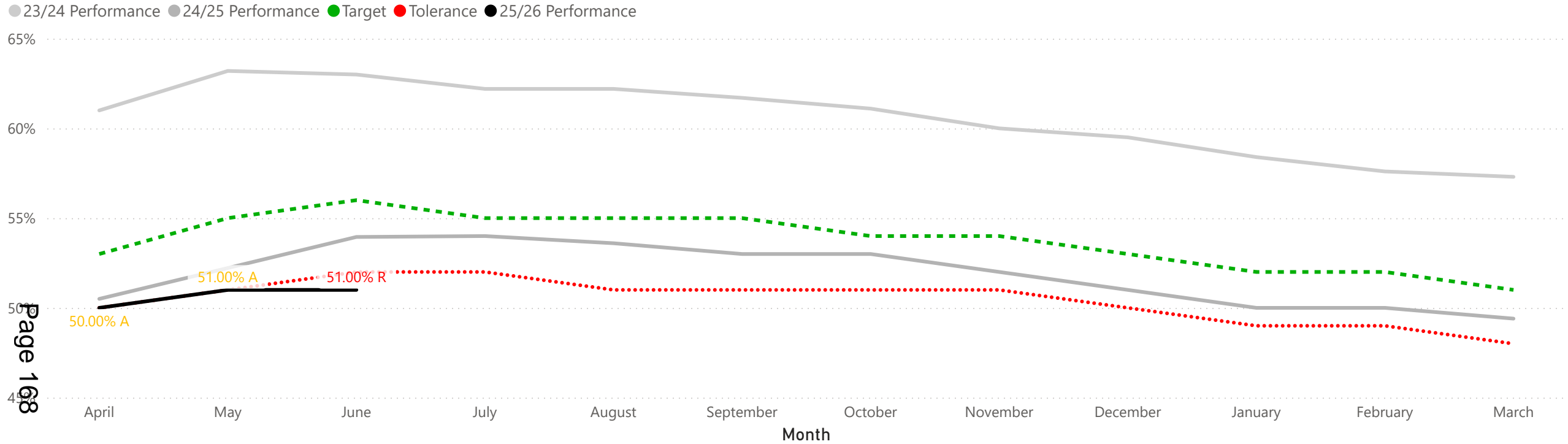
Latest year-end forecast:

81%

Latest projected outturn status:

G

PI 19: Percentage of household waste reused / recycled / composted



Latest Commentary from Service:

In June, a total of 5329.32 tonnes of waste were collected from domestic properties across the district, with 51% of this either recycled or composted.

Year to date, the recycling and composting rate stands at 51%, which is a 4% decrease from where we were this time last year.

Although the number of garden waste subscriptions is higher for the 2025/26 period, the amount of garden waste being collected has reduced, mainly due to the exceptional dry period we are experiencing.

Latest year-end forecast:

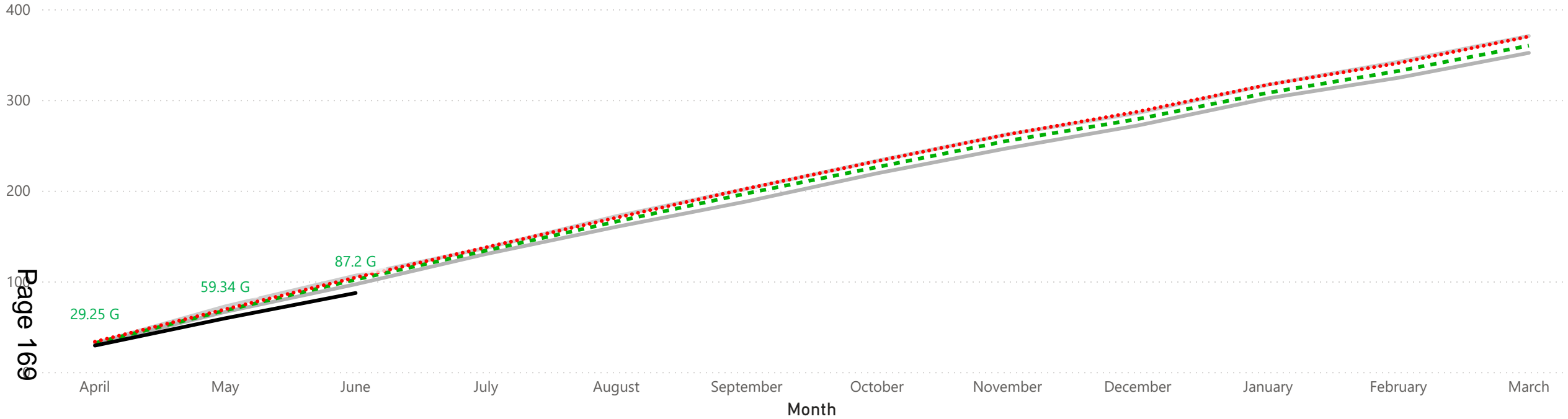
52%

Latest projected outturn status:



PI 20: Collected household waste per person (Kilograms)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Household waste generated per person remains lower than the same period last year, with 27.86 kg collected per person in June, below the UK monthly average of 34 kg.

This continued downward trend is largely attributed to reduced garden waste tonnage in June, driven by the impact of the seasonally dry weather conditions.

Latest year-end forecast:

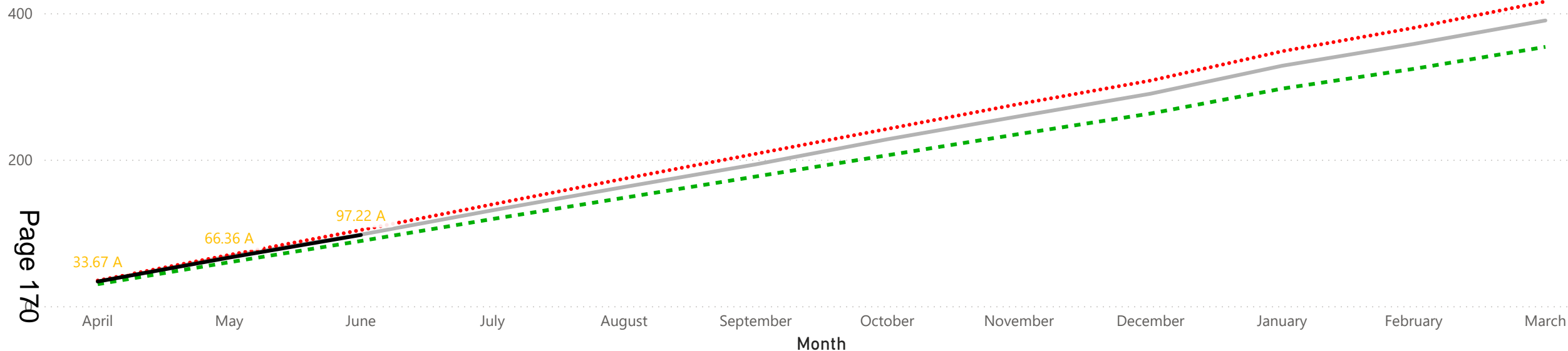
360

Latest projected outturn status:

G

PI 21: Residual waste collected per household (kilograms)

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Residual waste collected per household currently exceeds our cumulative target and sits at 97.22 kg year to date. Encouragingly, we continue to outperform the UK average of 74 kg per household per month.

Looking ahead, preparations are underway for the introduction of a weekly food waste collection service starting in April 2026. The team are currently developing a resident-focused behaviour change campaign to help reduce the amount of food waste being disposed of.

Latest year-end forecast:

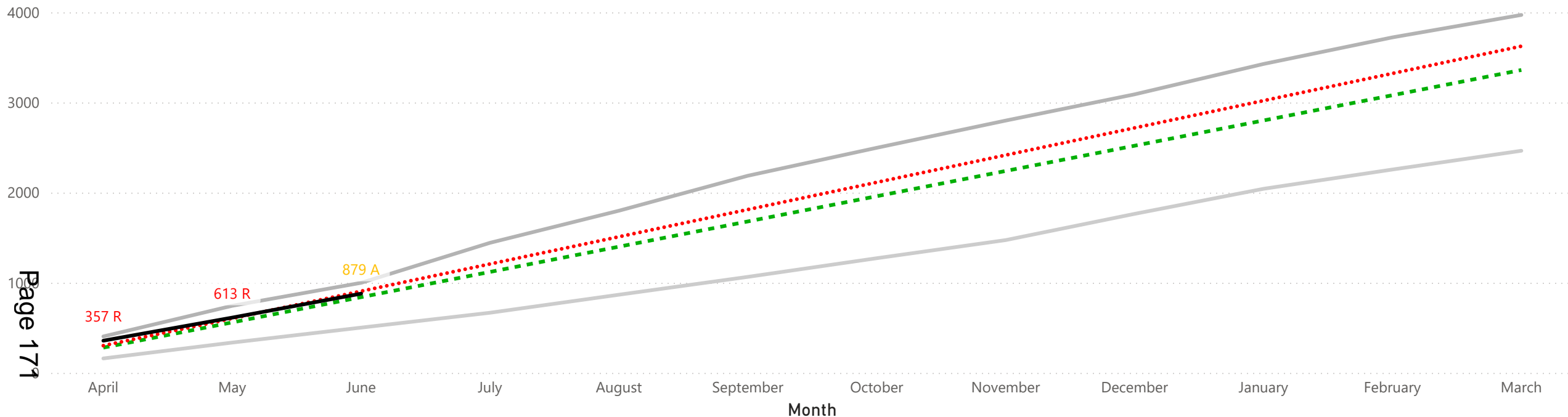
354

Latest projected outturn status:

G

PI 22: Number of missed bins

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

In June, a total of 468,423 waste collections were scheduled, with 266 missed collections reported, resulting in a missed collection rate of just 0.061%. This remains below the APSE benchmark average of 0.076%.

We have seen a slight increase in the number of missed bins in June; however, this has been raised with the collection crews, and further analysis and reporting are being undertaken to support them.

Latest year-end forecast:

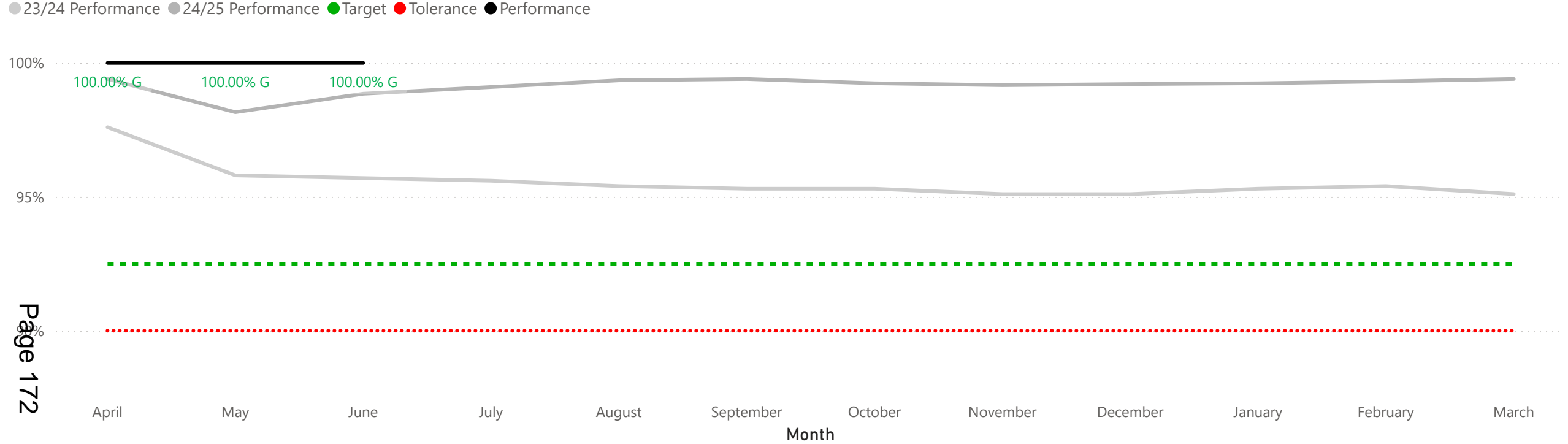
3360

Latest projected outturn status:

G

**Outcome: Delivering good quality, high value-for-money services**

PI 23: The percentage of sampled areas which were clean or predominantly clean of litter, detritus, graffiti, flyposting or weed accumulations



Page 172

Latest Commentary from Service:

June was another great month for the team. All 208 inspections, across 16 parishes, achieved a 100% pass rate. This ranks us at the top of our APSE benchmarking family group and top nationally.

Latest year-end forecast:

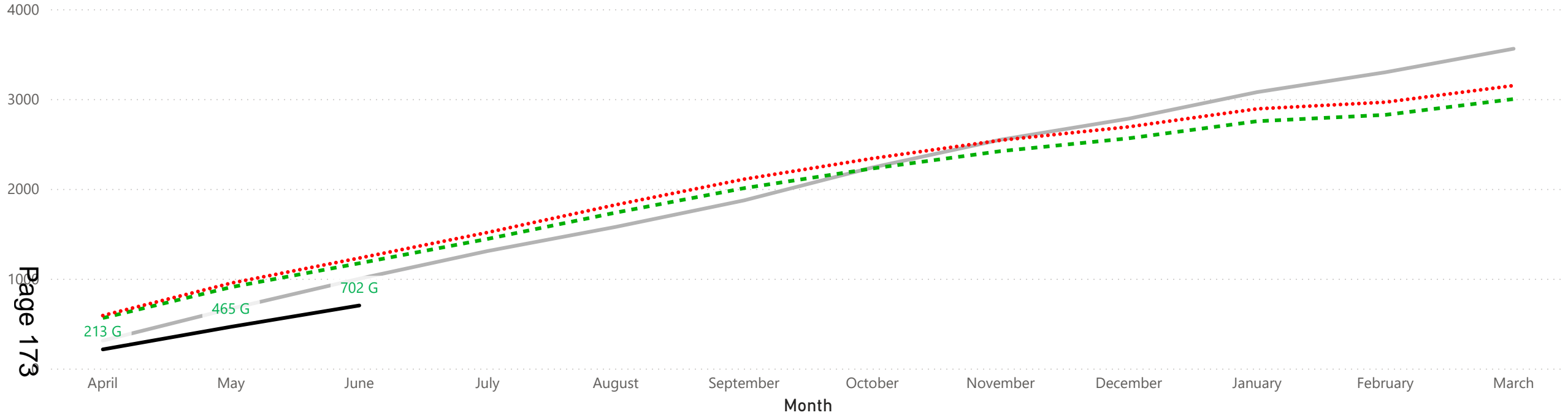
95%

Latest projected outturn status:

**G**

PI 24: The number of flytips reported

● 24/25 performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

237 flytips cleared in June. Fewer than the previous month and 28% lower than the corresponding month last year (333 flytips in June 2024). This included 7 garden waste flytips.

Latest year-end forecast:

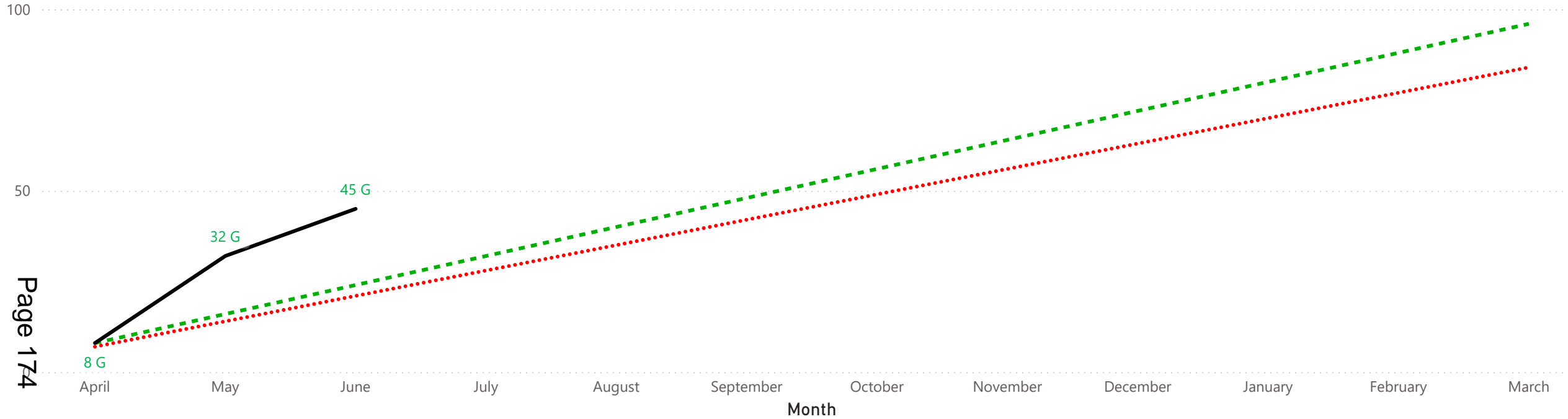
3150

Latest projected outturn status:

A

PI 25: Sanctions against environmental crimes and anti-social behaviour

● Target ● Tolerance ● Performance



Page 174

Latest Commentary from Service:

In Q1, the Community Action Team have issued a total of 45 sanctions:

- 11 total Fixed Penalty Notices (FPN) issued totalling £4000.00
- 7 x Fly-Tipping offences , 3 x Duty of Care Offences , 1 x Breach of PSPO
- 1 court case for failure to pay a breach of PSPO fine. £1120.00 total rewards
- 20 x Community Protection Warning/Notice (CPW/CPN) for Environmental issues
  - 1 x CPW/CPN for Anti-Social Behaviour issues
  - 4 x CPW/CPN issued for dog-related issues

8 x Sanctions issued in relation to Abandoned Vehicles – We have lifted and stored the vehicles with registered keepers.

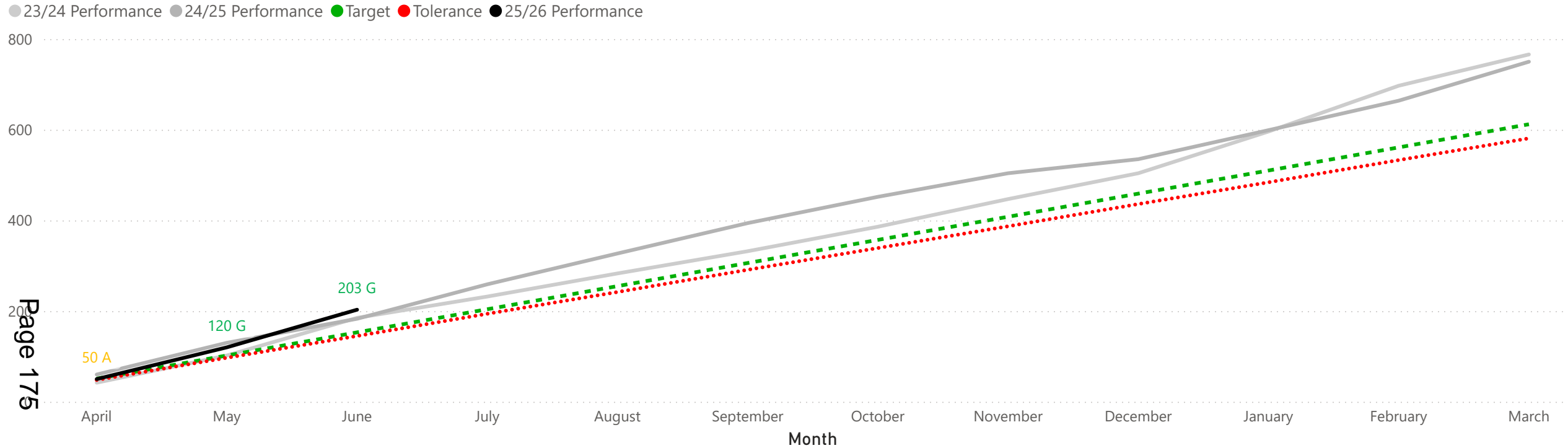
Latest year-end forecast:

96

Latest projected outturn status:

G

PI 26: The number of programmed food safety inspections undertaken (cumulative)



Latest Commentary from Service:

June was another good month for food hygiene inspections. The target continues to be exceeded as we move through the inspection programme despite the staffing changes at the beginning of the year.

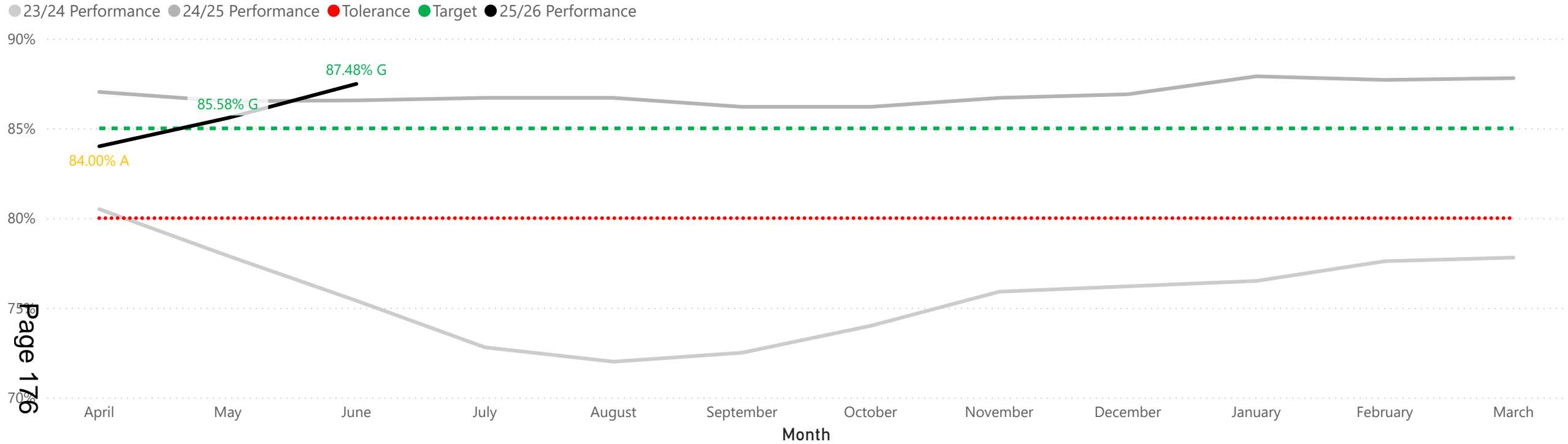
Latest year-end forecast:

812

Latest projected outturn status:

G

PI 27: Percentage of calls to the Contact Centre answered



Latest Commentary from Service:

Calls Answered performance improved in June as we saw a significant reduction in Operations-related calls, resulting in increased performance.

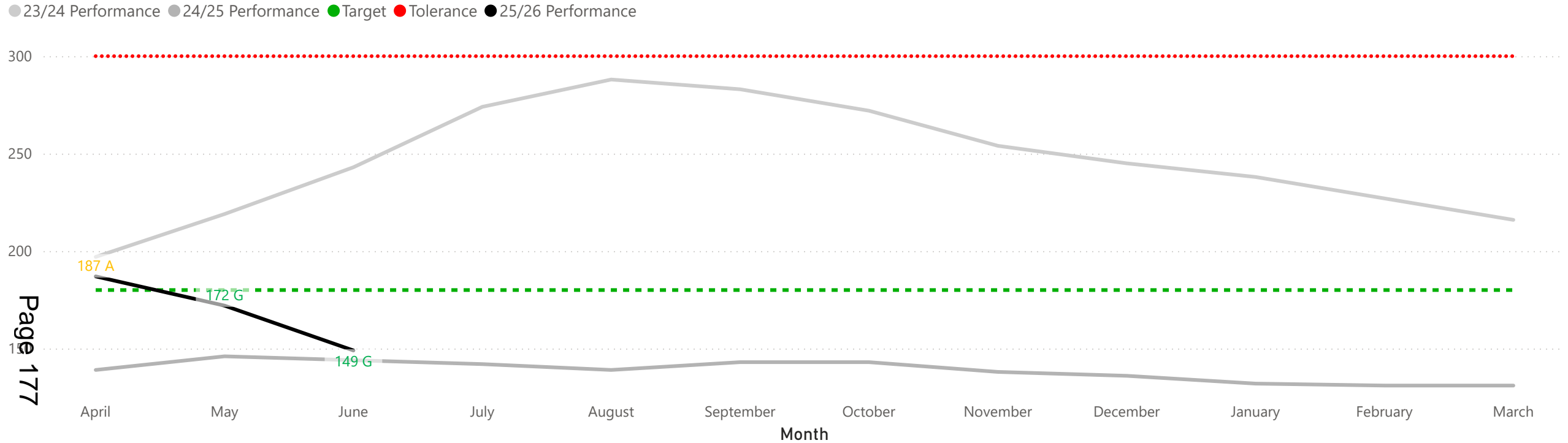
Latest year-end forecast:

87%

Latest projected outturn status:

G

PI 28: Average wait time for customers calling the Contact Centre (seconds)



Latest Commentary from Service:

Average Queue wait time performance improved in June as we saw a reduction in Operations-related calls, and we are within our 3-minute target.

Latest year-end forecast:

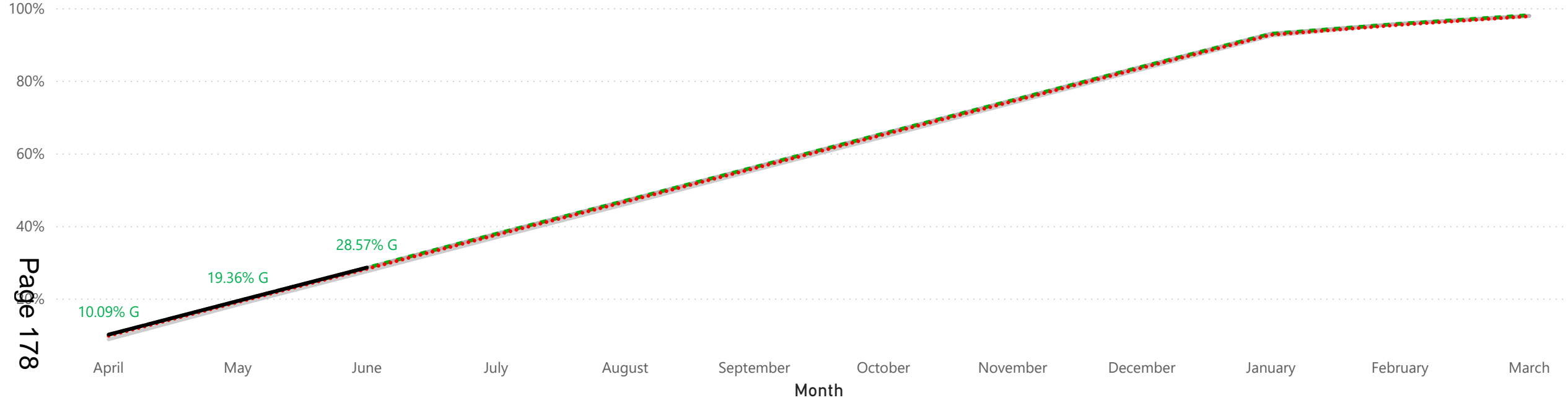
150

Latest projected outturn status:

G

PI 30: Council Tax collection rate

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 178

Latest Commentary from Service:

June collection is 0.06% above target. The final outturn forecast remains unchanged.

Latest year-end forecast:

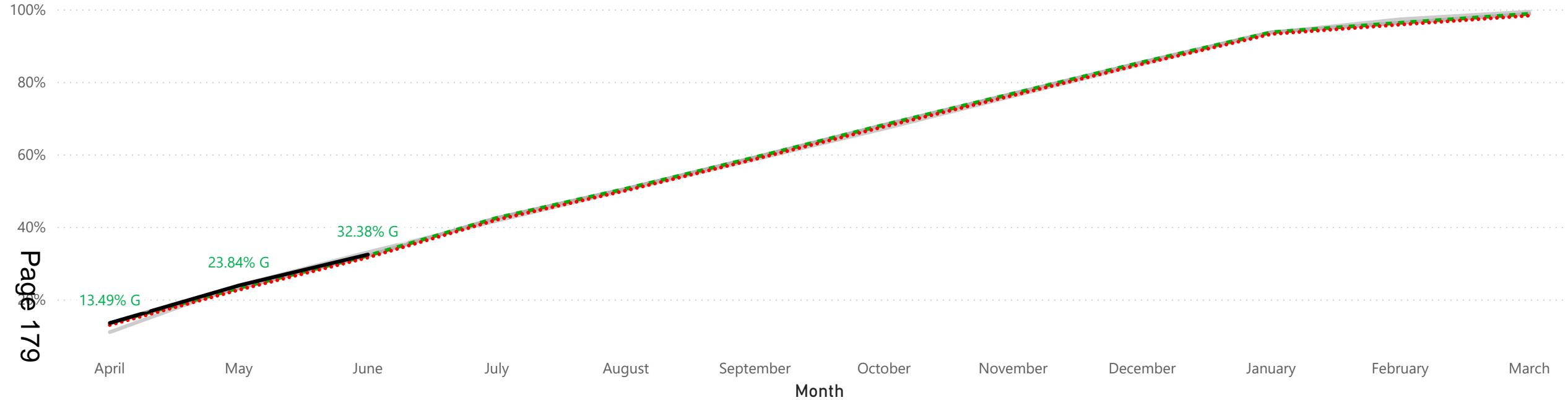
98.09%

Latest projected outturn status:

G

PI 31: Business Rate collection rate

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

June collection is 0.32% above the target. The final outturn forecast remains unchanged.

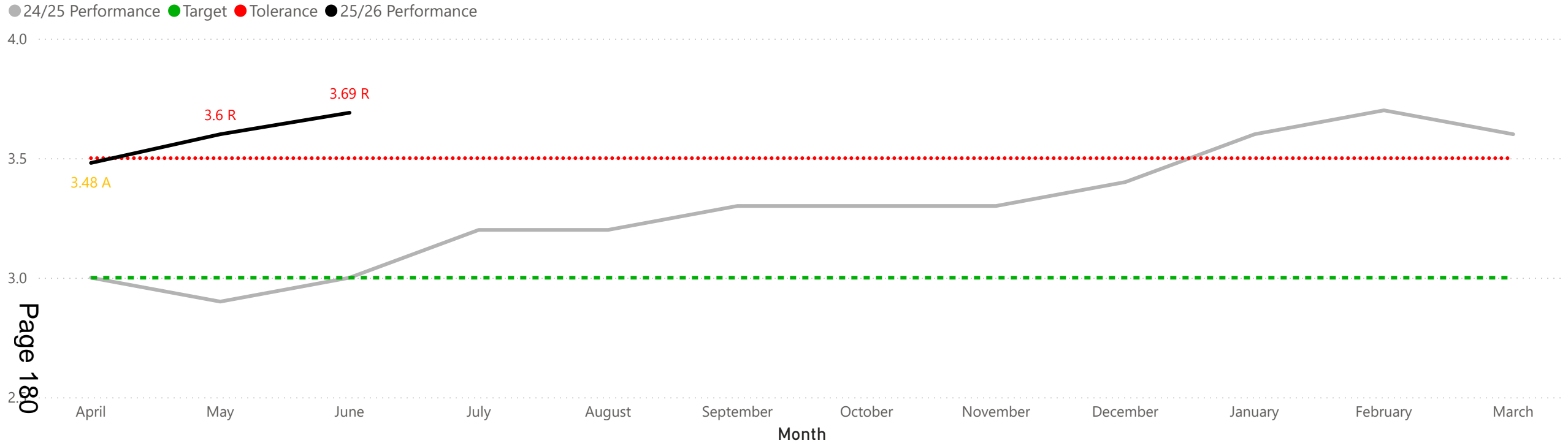
Latest year-end forecast:

98.79%

Latest projected outturn status:

G

PI 32: Short-term staff sickness days lost per full time equivalent (FTE) (rolling)



Latest Commentary from Service:

Short-term sickness has increased slightly, but there is no clear pattern or reason at this point. HR is continuing to work with managers to address the increase and to support the reduction of it by helping people back into work. This reflects a national trend in short-term sickness increases.

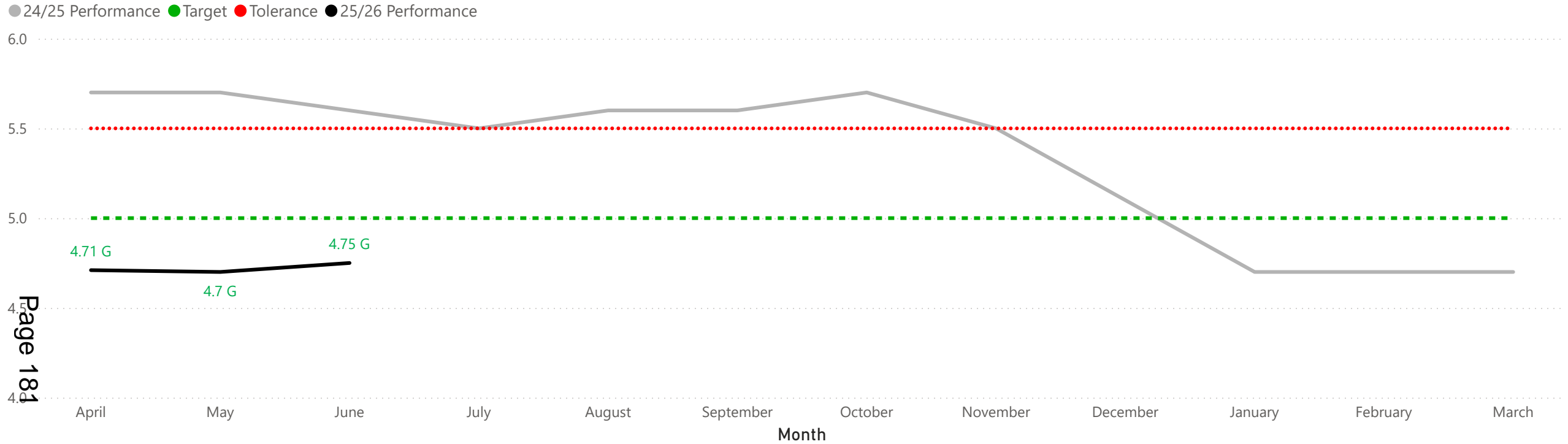
Latest year-end forecast:

3

Latest projected outturn status:

G

PI 33: Long-term sickness days lost per full time equivalent (FTE) (rolling)



Latest Commentary from Service:

No increase from last month. Managers are proactively managing their sickness cases, which has meant there have been no significant new cases on the HR caseload.

Latest year-end forecast:

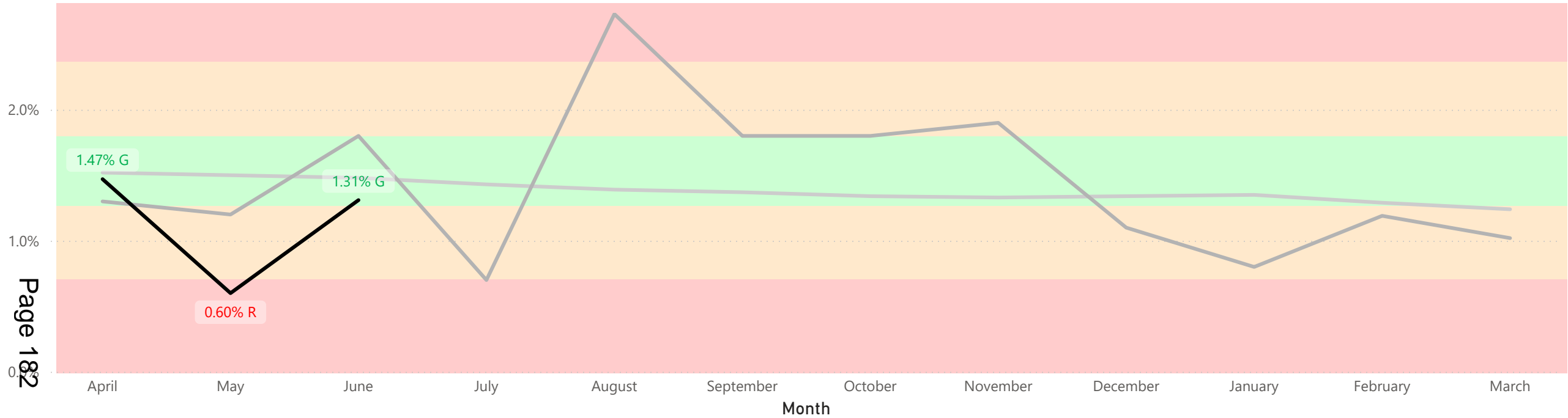
5

Latest projected outturn status:

G

PI 34: Staff Turnover (per month)

● 23/24 Performance ● 24/25 Performance ● 25/26 Performance



Latest Commentary from Service:

We have seen an increase in leavers in June compared to last month, resulting in us maintaining a healthy level of turnover.

Latest year-end forecast:

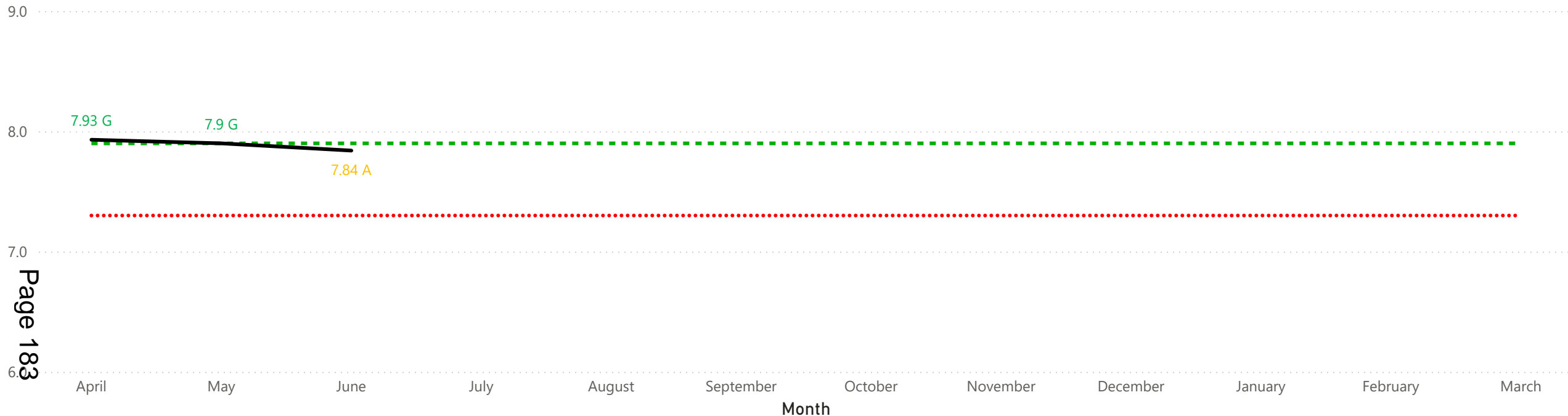
1.50%

Latest projected outturn status:

G

PI 35: Average length of staff service (years)

● Target ● Tolerance ● Performance



Latest Commentary from Service:

This quarter has seen a high recruitment trend and minimal turnover, resulting in a slight decrease in the average years of staff service.

Latest year-end forecast:

7.9

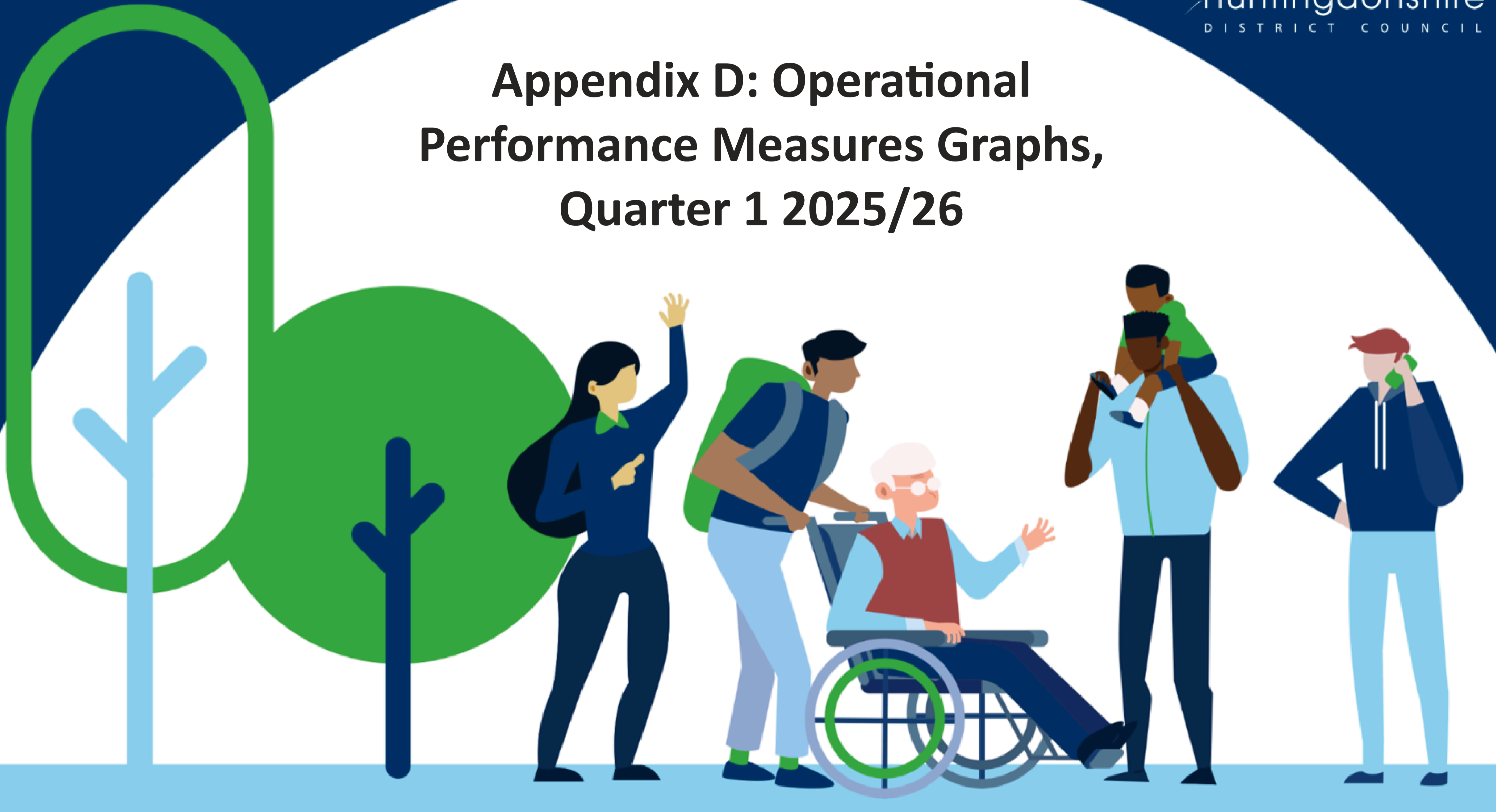
Latest projected outturn status:

G

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# Appendix D: Operational Performance Measures Graphs, Quarter 1 2025/26

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### Improving the happiness and wellbeing of residents

Latest RAG Forecast

1	The number of attendances at One Leisure Active Lifestyles and Sports Development Programmes	G	G
2	The number of One Leisure Facilities Admissions - swimming, Impressions and fitness classes, sports hall and pitches (excluding Burgess Hall and sc...	G	G

### Keeping people out of crisis

Latest RAG Forecast

3	The number of residents enabled to live safely at home and prevented from requiring care or a prolonged stay at hospital due to a Disabled Faciliti...	G	A
4	The average time (weeks) between date of referral and practical completion of jobs funded through Disabled Facilities Grants	A	A
5	The average number of days to process new claims for Housing Benefit and Council Tax Support	G	G
6	The average number of days to process changes of circumstances for Housing Benefits and Council Tax support	G	G
7	The number of homelessness preventions achieved	G	A
8	The number of households housed through the Housing Register and Home-Link Scheme	R	G

### Helping people in crisis

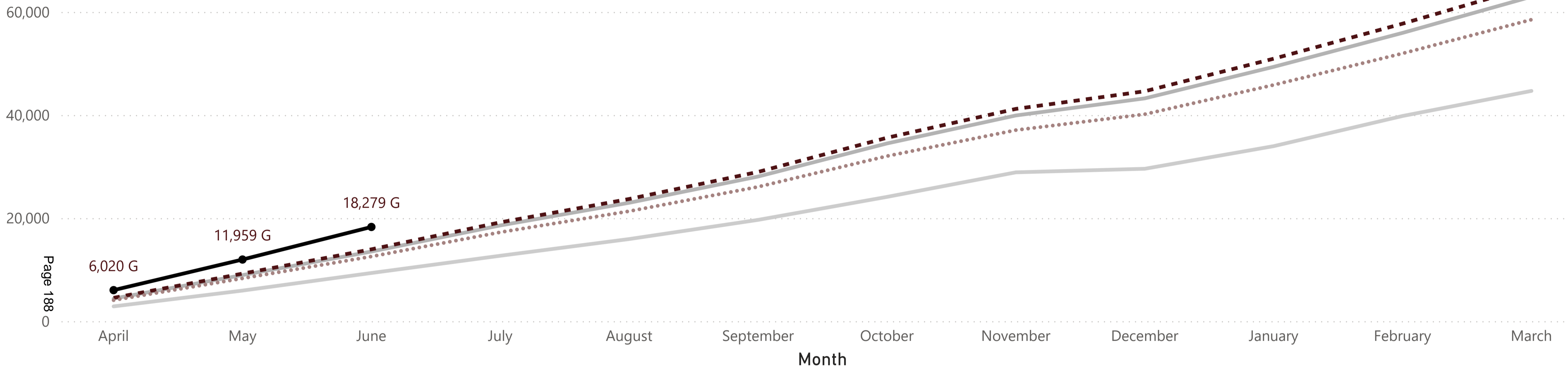
Latest RAG Forecast

9	The number of households in temporary accommodation	G	G
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	<b>Improving Housing</b>	<b>Latest RAG</b>	<b>Forecast</b>
10	The net change in the number of homes with a council tax banding	R	G
11	The number of new affordable homes delivered	R	R
12	Percentage of planning applications process on target - Major (within 8 weeks or agreed extended period)	G	G
13	Percentage of planning applications process on target - Minor (within 8 weeks or agreed extended period)	G	G
14	Percentage of planning applications process on target - Household Extension (within 8 weeks or agreed extended period)	G	G
15	The number of planning applications over 16 weeks old where there is no current extension in place (total at the end of the month)	G	G
	<b>Forward thinking economic growth</b>	<b>Latest RAG</b>	<b>Forecast</b>
16	Cumulative footfall in our market towns (Huntingdon, St Ives, St Neots & Ramsey) (monthly)	G	G
17	Total number of business engagements by the Economic Development team	G	G
	<b>Lowering carbon emissions</b>	<b>Latest RAG</b>	<b>Forecast</b>
18	Efficiency of vehicle fleet driving - Energy Efficient Driving Index score for the waste service	G	G
	<b>Delivering good quality, high value-for-money services</b>	<b>Latest RAG</b>	<b>Forecast</b>
19	Percentage of household waste reused / recycled / composted	R	G
20	Collected household waste per person (kilograms)	G	G
21	Residual waste collected per household (kilograms)	A	G
22	Number of missed bins	A	G
23	The percentage of sampled areas which are clean or predominantly clean of litter, detritus, graffiti, flyposting or weed accumulations	G	G
24	The number of flytips reported (cumulative)	G	A
25	Sanctions against environmental crimes and anti-social behaviour	G	G
26	The number of programmed food safety inspections undertaken (cumulative)	G	G
27	Percentage of calls to the Contact Centre answered	G	G
28	Average wait time for customers calling the Contact Centre (seconds)	G	G
29	Customer Satisfaction (Contact Centre) [Collection Due to Commence in Q3]	0	0
30	Council Tax collection rate	G	G
31	Business Rates collection rate	G	G
32	Short-term staff sickness days lost per full time equivalent (FTE) (rolling 12-month total)	R	G
33	Long-term sickness days lost per full time equivalent (FTE) (rolling 12-month total)	G	G
34	Staff Turnover (per month)	G	G
35	Average length of staff service (years)	A	G

PI 1: Attendances at Active Lifestyles & Sports Development Activities

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

June saw 35% growth on the previous best ever June performance (6,304 v 4,654). There are two new Cancer and Exercise Sessions now up and running in partnership with Hunts Community Cancer Network in St Ives and St Neots. Circa 1,600 attendances at Commissioned Activities. Planning is well underway for the school's summer holiday period with 63 commissioned Parish sessions, 18 sessions at Hinchingbrooke Country Park and 5 supporting the Snack Shack on Oxmoor with the Integrated Neighbourhood Team.

Latest year-end forecast:

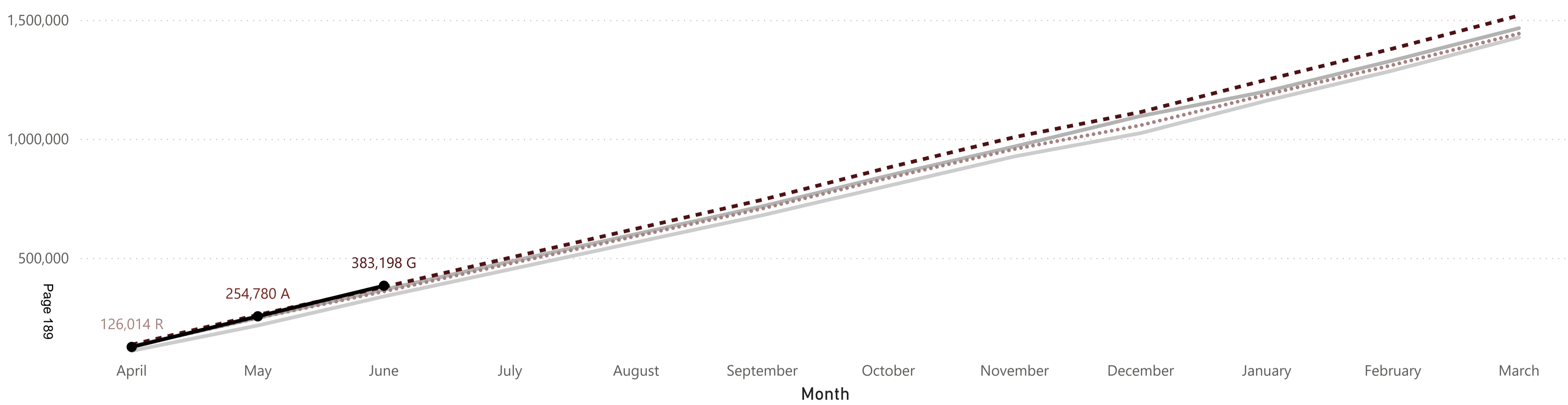
68,500

Latest projected outturn status:

G

PI 2: Number of One Leisure Facilities admissions - swimming, Impressions, fitness classes, sports hall and pitches (Exc Burgess Hall & school admissions)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

A strong performance in June saw attendances increase +7k vs. the target +9.5k vs. June 24 and +54k year on year. The forecast outturn for 25/26 is +1.2k. The main activity drivers for overperformance are swimming, swim courses and gym. With the current investment in Huntingdon Leisure Centre gym and changing rooms, the service is optimistic that the year-end target will be exceeded.

Latest year-end forecast:

1,519,529

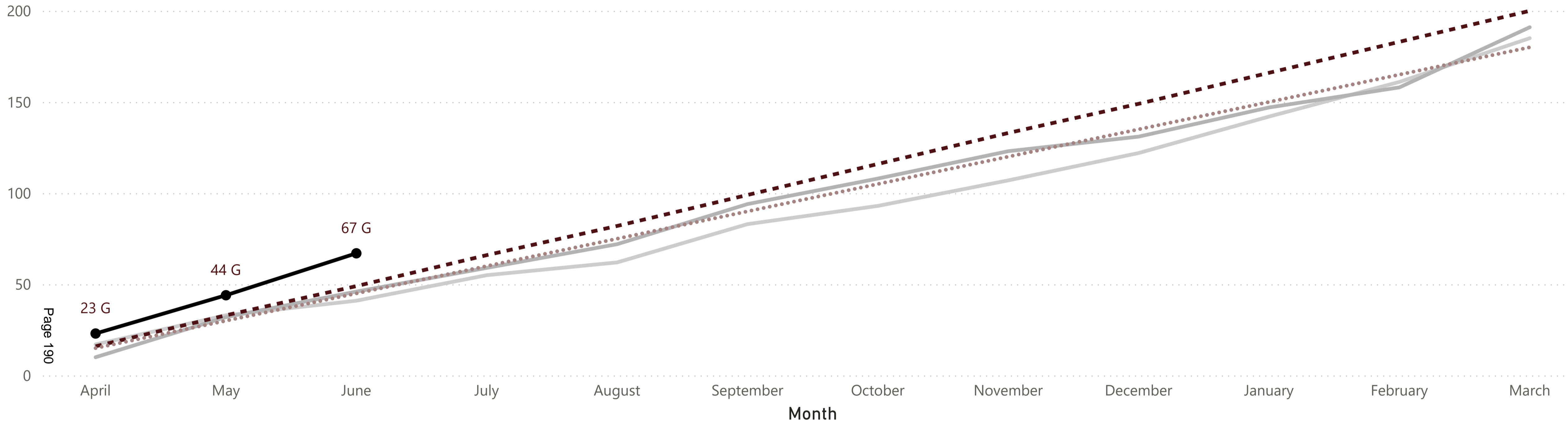
Latest projected outturn status:

G

## Outcome: Keeping people out of crisis

PI 3: The number of residents enabled to live safely at home and prevented from requiring care or a prolonged stay in hospital due to a Disabled Facilities Grant (DFG)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



### Latest Commentary from Service:

The number of residents helped via a Disabled Facilities Grant is up by 22 cases compared to June 2024. While there are still delays relating to Places for People approving works, and other complex cases, this metric has seen a significant improvement compared to previous years performance.

### Latest year-end forecast:

190

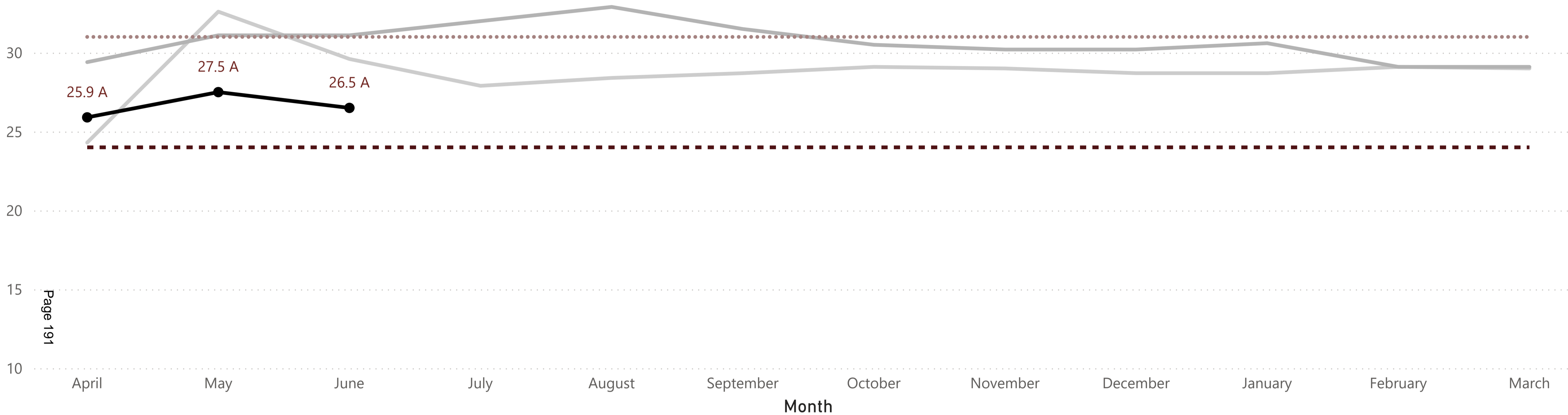
### Latest projected outturn status:

A

## Outcome: Keeping people out of crisis

### PI 4: Average time (weeks) between referral and completion of jobs funded through Disabled Facilities Grants

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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#### Latest Commentary from Service:

The average number of weeks between referral and completion has seen significant improvement compared to previous years, decreasing by just under 5 weeks compared to June 2024 (31.4 weeks). The remaining delays continue to relate to the time taken by Places for People to approve works.

#### Latest year-end forecast:

28

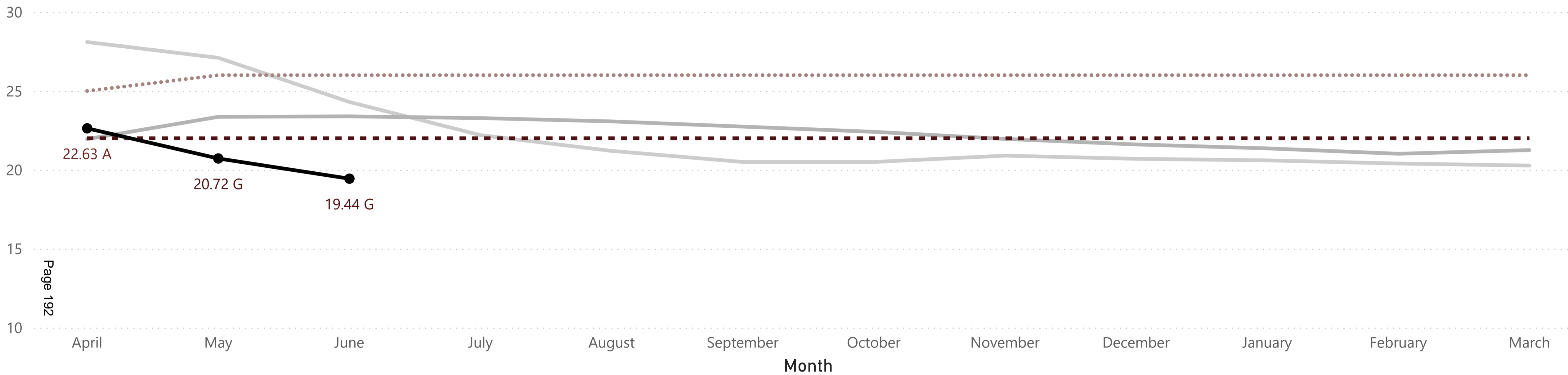
#### Latest projected outturn status:

A

## Outcome: Keeping people out of crisis

### PI 5: Average number of days to process new claims for Housing Benefit and Council Tax support

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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#### Latest Commentary from Service:

The average number of days taken to the end of June was 2.5 days above target and 4 days quicker compared to the same point last year as a result of changes made to the Council Tax Support Scheme. The final outturn remains unchanged.

#### Latest year-end forecast:

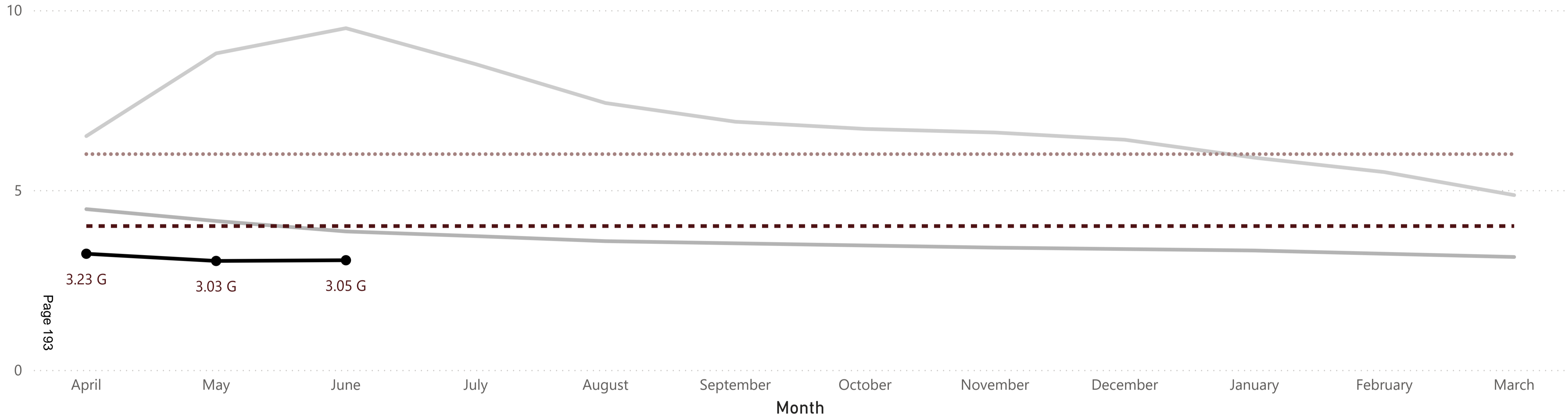
22

#### Latest projected outturn status:

G

PI 6: Average number of days to process changes of circumstances for Housing Benefits and Council Tax support

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The average number of days taken to the end of June was 0.8 days quicker than at the same point last year, despite a significant increase in the number of changes processed. This has been achieved as a result of improvements in automation brought about by the implementation of the new Council Tax Support Scheme.

Latest year-end forecast:

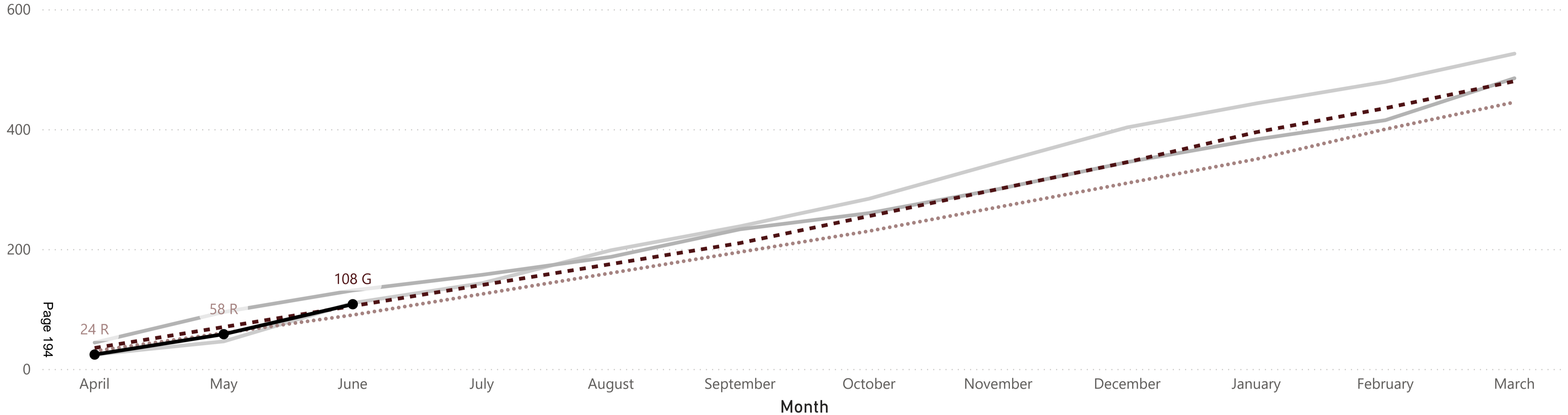
4

Latest projected outturn status:

G

PI 7: The number of homelessness preventions achieved

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

The number of successful homelessness preventions fluctuates throughout the year depending on the rate of homelessness presentations and the opportunity to intervene in a timely way. We have achieved a total of 108 successful preventions from April to the end of June, compared to 131 in the same period last year, a 18% reduction. This has been significantly impacted by the number of properties becoming available for letting through the Home-Link scheme over this period, which is one of the main ways in which preventions are achieved (see KPI 8). At this stage, we are forecasting that our end-of-year figure will be 460 successful preventions, but we will continue to review as the year progresses. When considering this PI it is also important to look at whether there has been an increase in the number of households in temporary accommodation (PI 9). We can see that this figure is currently being kept within target.

Latest year-end forecast:

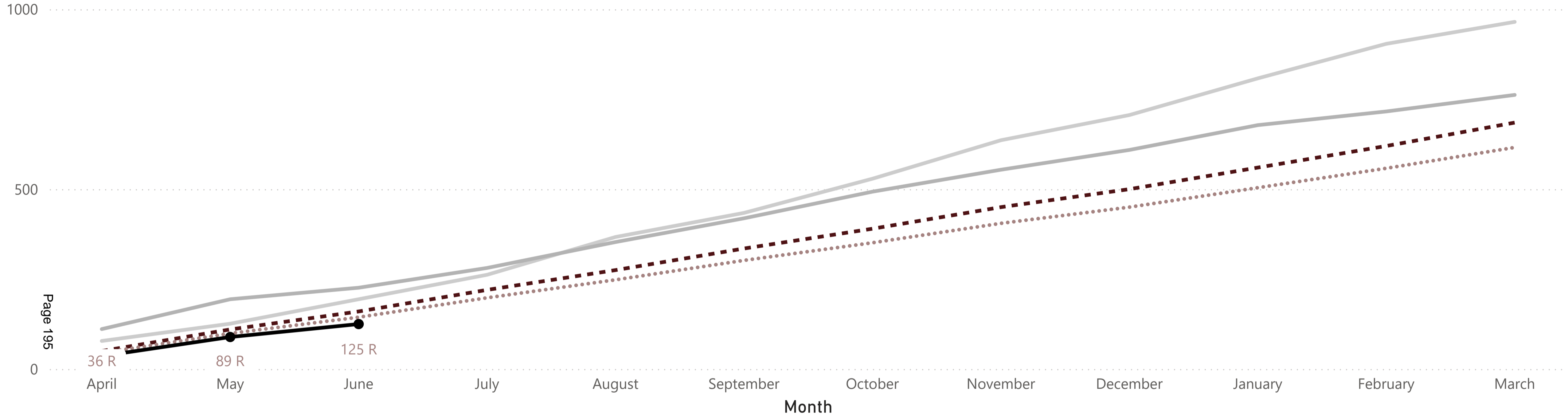
460

Latest projected outturn status:

A

PI 8: The number of households housed through the Housing Register and Home-Link scheme

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

The number of households housed will vary from month to month depending on the number of vacancies arising in existing social rented stock, plus the additional units delivered through the new build programme. There were 125 households housed from April to the end of June, and this compares to the 226 households in the same period last year. This reduction is due to a large number of new builds completed in this period last year, compared to this year. With the new build delivery programme this year, we are still forecasting a total of 700 households housed by the year-end. Given the importance of the new build delivery programme in meeting the needs of households, as reflected in this PI measure, Officers have escalated the question to Registered Provider partners to seek assurances that the programme will still deliver the number of homes forecast this year.

Latest year-end forecast:

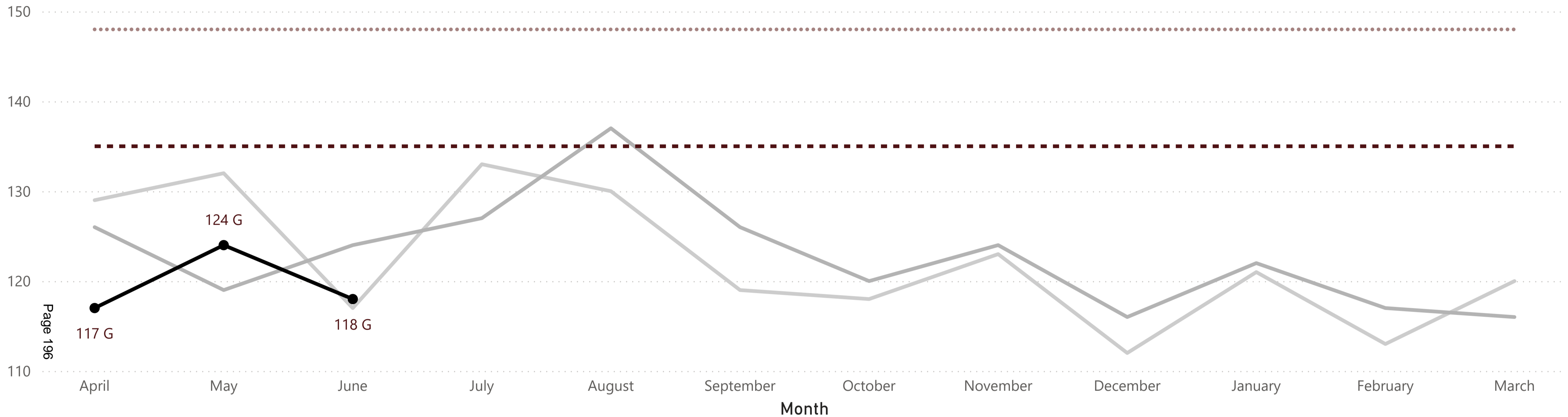
700

Latest projected outturn status:

G

PI 9: The number of households in temporary accommodation

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

The number of households in temporary accommodation (TA) at any one time will depend upon the number of homelessness presentations to the council, how successful we are at preventing homelessness wherever possible, and our ability to move households through TA into settled housing as quickly as possible. Considering each of these, we are aiming to hold the maximum number of households in TA at any one time below 135. The number at the end of June was 118, compared to the 124 households in TA at the same point as last year.

Latest year-end forecast:

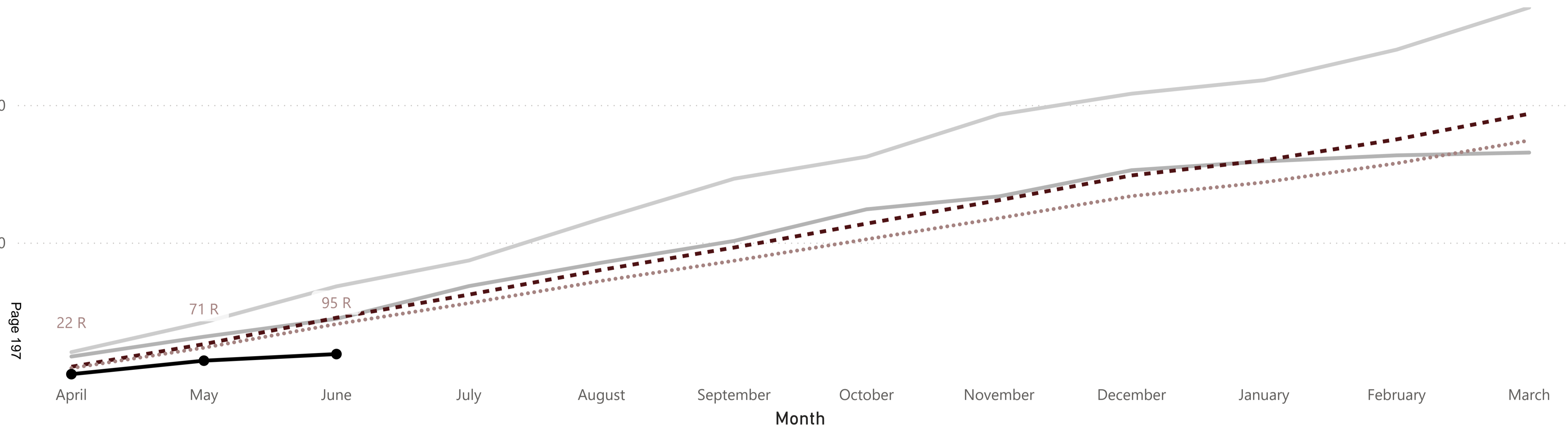
135

Latest projected outturn status:

G

PI 10: Net change in the number of homes with a council tax banding

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



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Latest Commentary from Service:

The number of homes with a council tax banding rose by 24 in the month of June.

Latest year-end forecast:

968

In January, the VOA changed their council tax system, causing national delays in the number of additions each month. As things stand, there are still 356 properties awaiting a council tax banding, with the oldest being from November 2024.

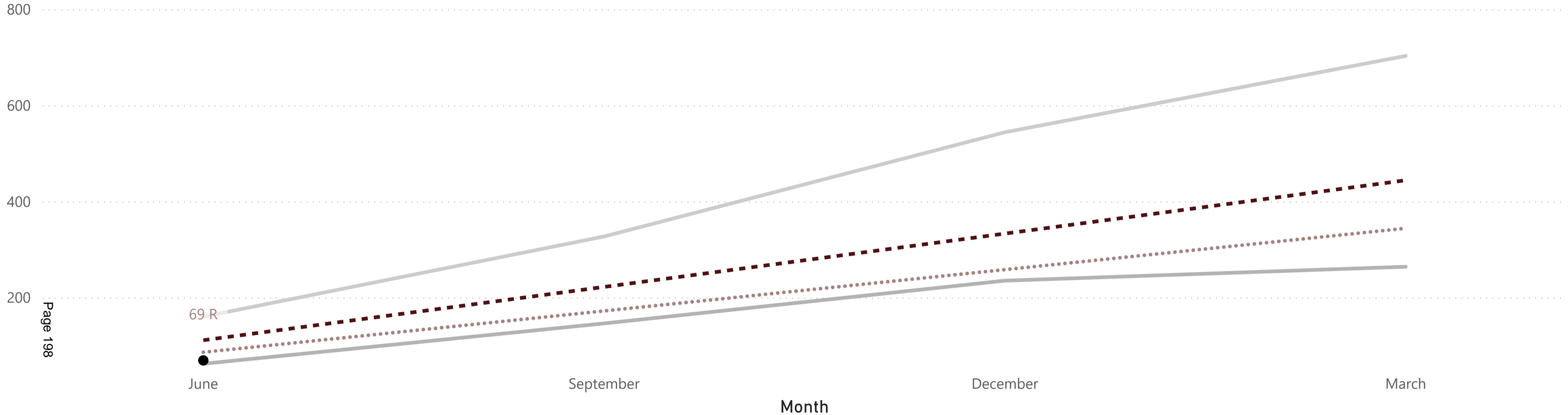
Latest projected outturn status:

Following a failed fix attempt in June, a new portal is planned for release by the end of July. It is unclear how these changes will affect the volume of release and the year end target at this stage.

G

PI 11: The number of affordable houses delivered

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● Performance



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Latest Commentary from Service:

At the end of this Quarter, 69 homes have been completed, and circa 340 are expected to be completed by year-end. However, there is concern that a large number (more than 40% of the homes) are forecast in Q4. This is a significant risk factor, as slippage would affect performance this year. Additionally, 21 homes that were previously expected to be completed this financial year are now delayed to next year due to a highway works delay. It is also to be noted that this year, performance is to be measured against needs identified across the whole District. In common with most Local Authorities, the target is rarely met.

Latest year-end forecast:

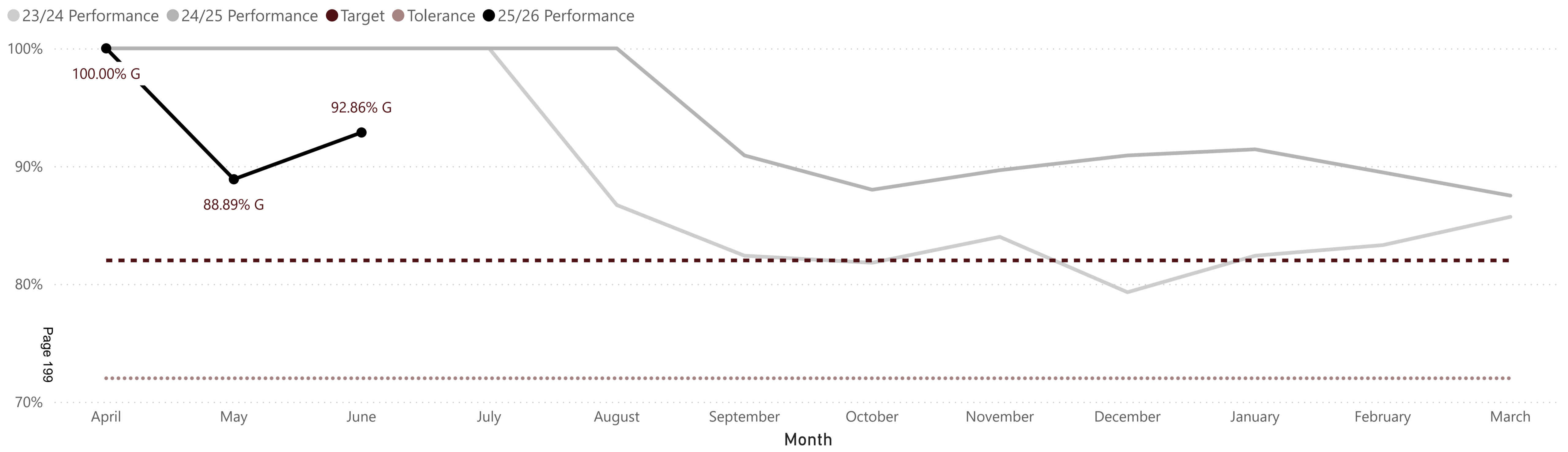
340

Latest projected outturn status:

R

# Outcome: Improving Housing

PI 12: Percentage of planning applications processed on target - Major (within 8 weeks or agreed extended period)



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Latest Commentary from Service:

Latest year-end forecast:

85%

5 out of 5 Major Applications were determined within time, resulting in 13/14 being determined within time in Quarter 1.

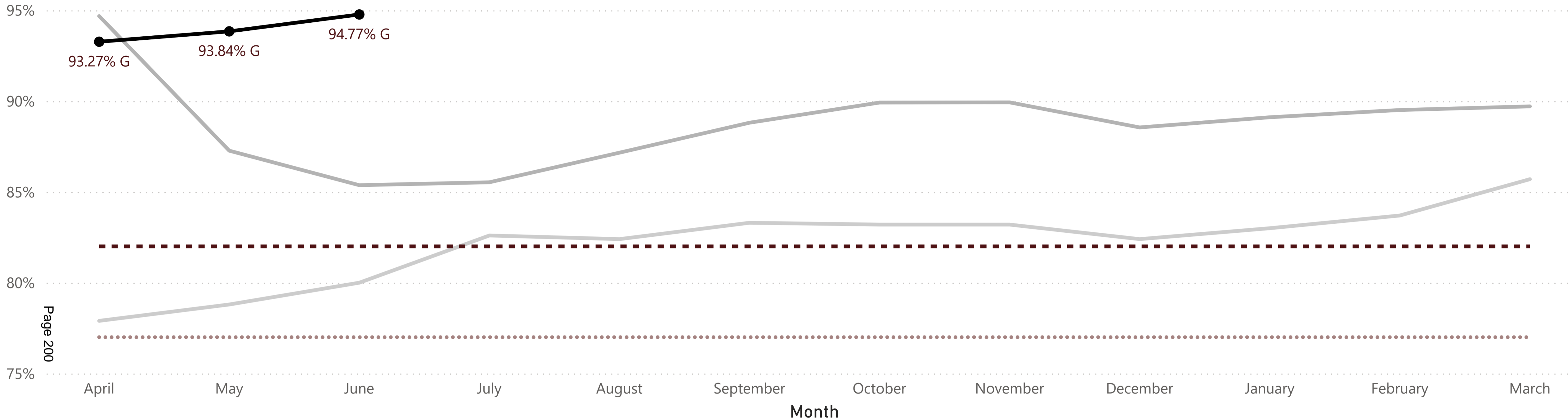
Latest projected outturn status:

G

## Outcome: Improving Housing

PI 13: Percentage of planning applications processed on time - Minor (within 8 weeks or agreed extended period)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● Performance



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Latest Commentary from Service:

74 out of 76 Minor & Other applications were determined in June within time. Volume of applications has decreased to a familiar level, but performance has continued to remain strong, resulting in 272/287 applications being decided on time in Quarter 1.

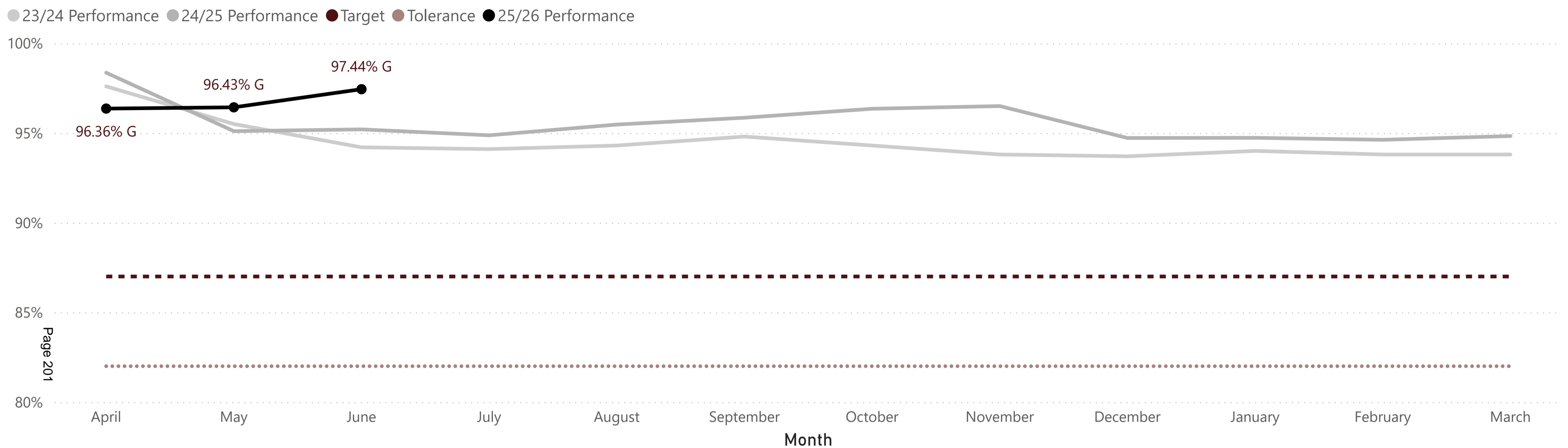
Latest year-end forecast:

86%

Latest projected outturn status:

**G**

PI 14: Percentage of planning applications processed on target - Household Extension (within 8 weeks or agreed extension period)



Latest Commentary from Service:

44 out of 44 Householder applications were determined in June within time, indicating a continuation of high performance in this application type. This has resulted in 152/156 applications being determined on time in Quarter 1.

Latest year-end forecast:

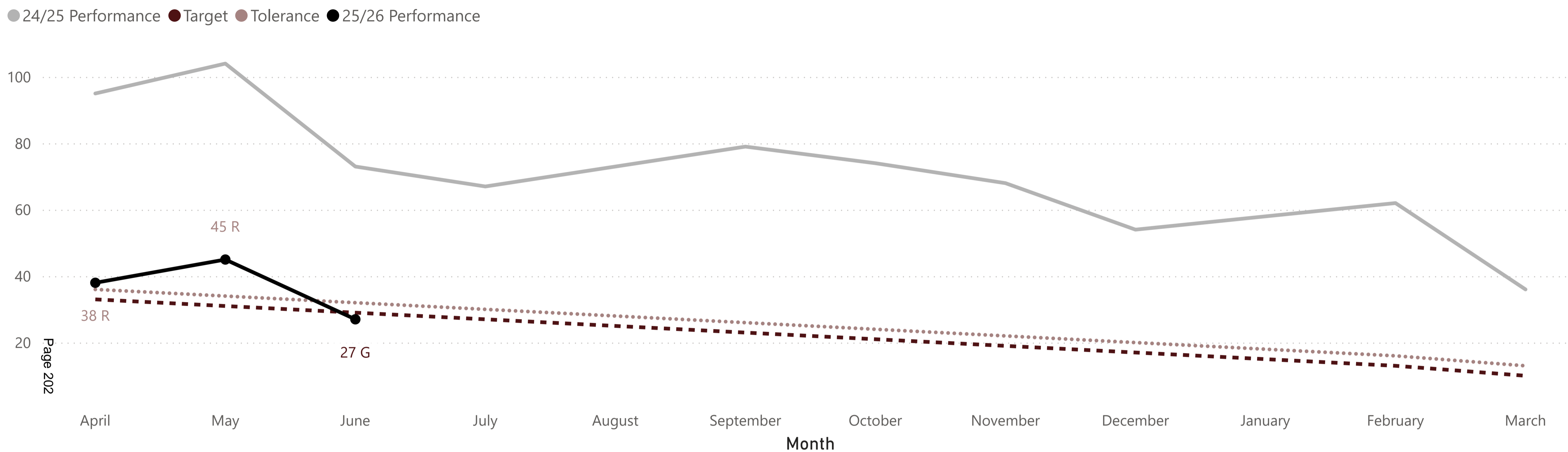
93%

Latest projected outturn status:

**G**

# Outcome: Improving Housing

PI 15: The number of planning applications over 16 weeks old where there is no current extension in place.



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Latest Commentary from Service:

Implementation of changes to the way officers manage backlog cases and organise extensions of time along with a focused effort by Team Leaders and officers has led to a decrease by 18 cases and has achieved the monthly target. The backlog has reduced by 60 cases (from 78) compared to June last year.

Latest year-end forecast:

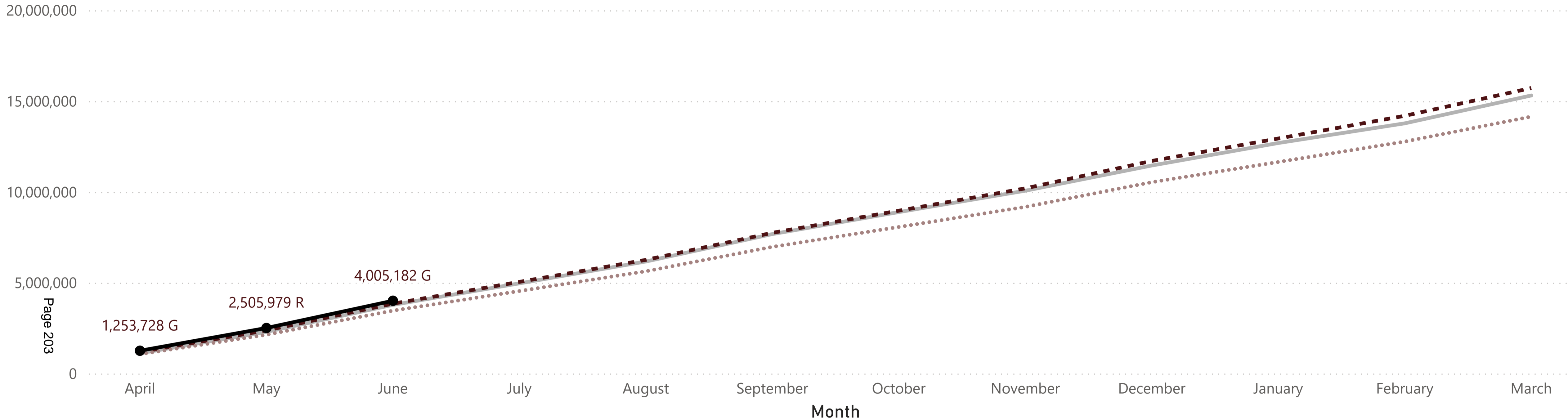
5

Latest projected outturn status:

**G**

PI 16: Cumulative footfall in our market towns

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 203

Latest Commentary from Service:

Huntingdon's highest footfall days were Saturdays, which coincides with the Saturday market in the town centre, and an overall footfall count of 492,771 for June.

St Ives had 336,099 visitors in June. The Mondays and Fridays were the peak days for footfall, coinciding with our Market days, and the Farmers market contributed to higher footfall count on the 1st & 3rd Saturdays.

St Neots saw 338,152 visitors pass through its town in June, with peaks on Saturdays and Thursdays Market days.

Ramsey had 10,744 visitors in June, with a peak in footfall in the second week.

The warm weather has contributed to the increase in footfall; however, the absence of bank holidays has meant we did not see the same point increases compared to last month.

Latest year-end forecast:

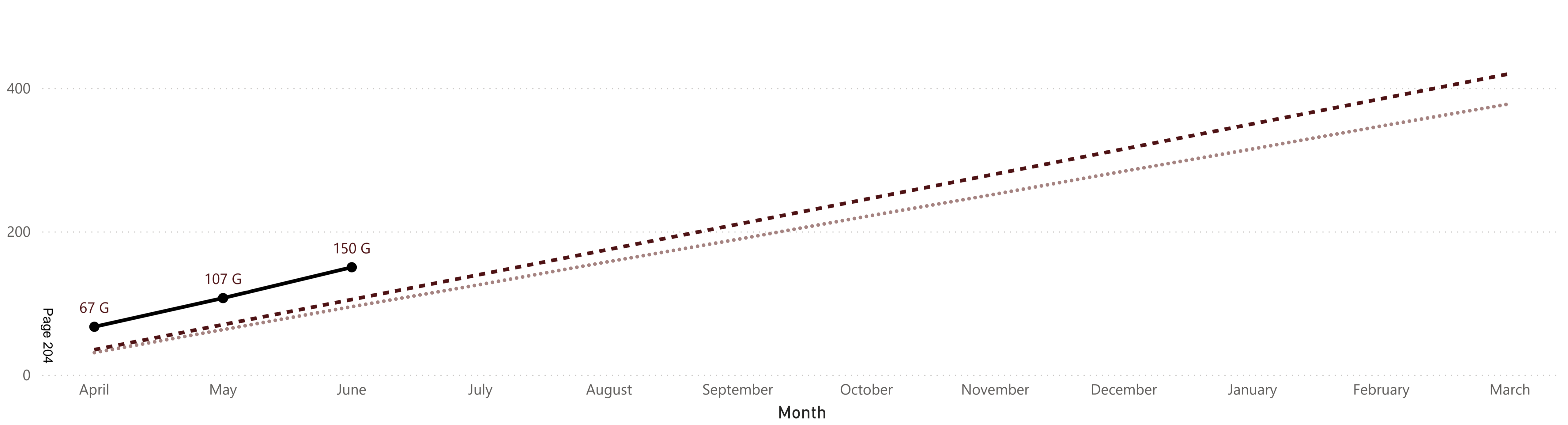
15,719,143

Latest projected outturn status:



PI 17: Total Number of business engagements by the Economic Development Team

● Target ● Tolerance ● 25/26 Performance



Page 204

Latest Commentary from Service:

The team has seen a positive increase in business engagement figures this quarter, boosted significantly by our recent Business Network event held at East Anglia Energy Academy. One local business has come for support in seeking to grow its workforce, and another has successfully built up a strong client base and is now actively looking for premises on the high street to enhance its visibility and service offering. A third local business is receiving our help in exploring funding options to install solar panels, supporting their efforts to become more energy-efficient and reduce long-term operational costs.

Latest year-end forecast:

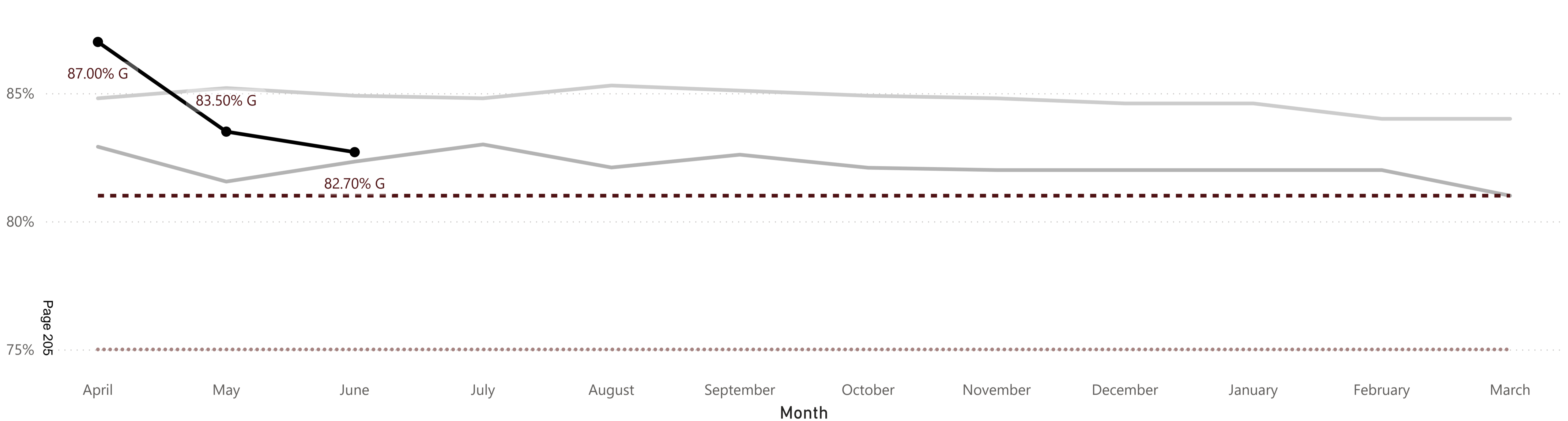
420

Latest projected outturn status:

G

PI 18: Efficiency of vehicle fleet driving - Energy Efficient Driving Index Score for the waste service

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Year to date, the waste service has achieved a fleet driving efficiency (EEDI) score of 82.27%, exceeding the set target. Continued monitoring and the sharing of best practices will help ensure this high level of efficiency is sustained throughout the year.

Latest year-end forecast:

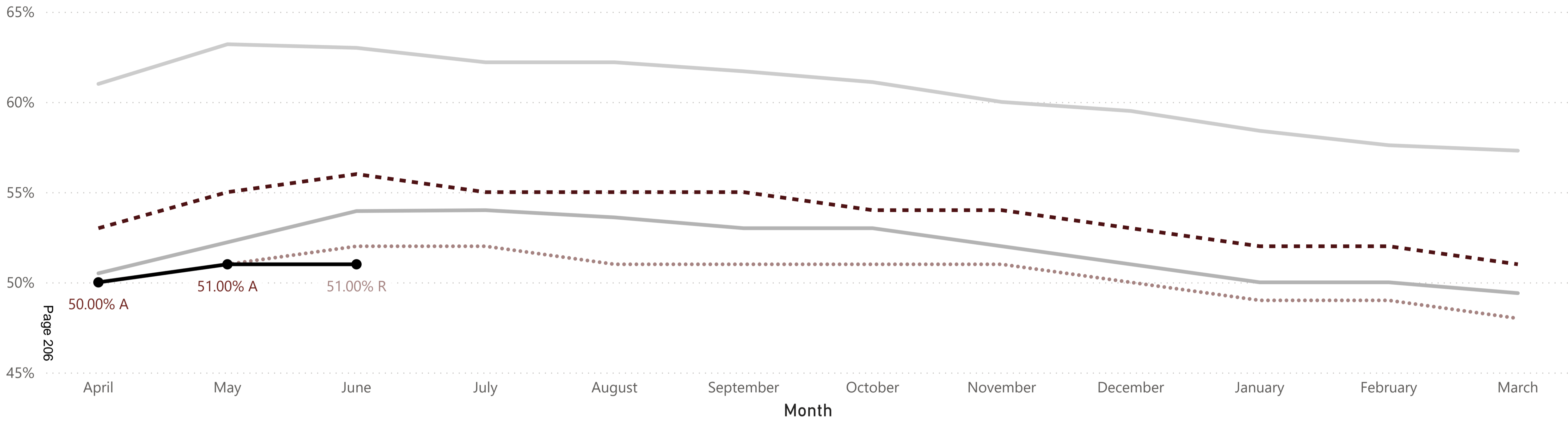
81%

Latest projected outturn status:

**G**

**PI 19: Percentage of household waste reused / recycled / composted**

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 206

**Latest Commentary from Service:**

In June, a total of 5329.32 tonnes of waste were collected from domestic properties across the district, with 51% of this either recycled or composted.

Year to date, the recycling and composting rate stands at 51%, which is a 4% decrease from where we were this time last year.

Although the number of garden waste subscriptions is higher for the 2025/26 period, the amount of garden waste being collected has reduced, mainly due to the exceptional dry period we are experiencing.

**Latest year-end forecast:**

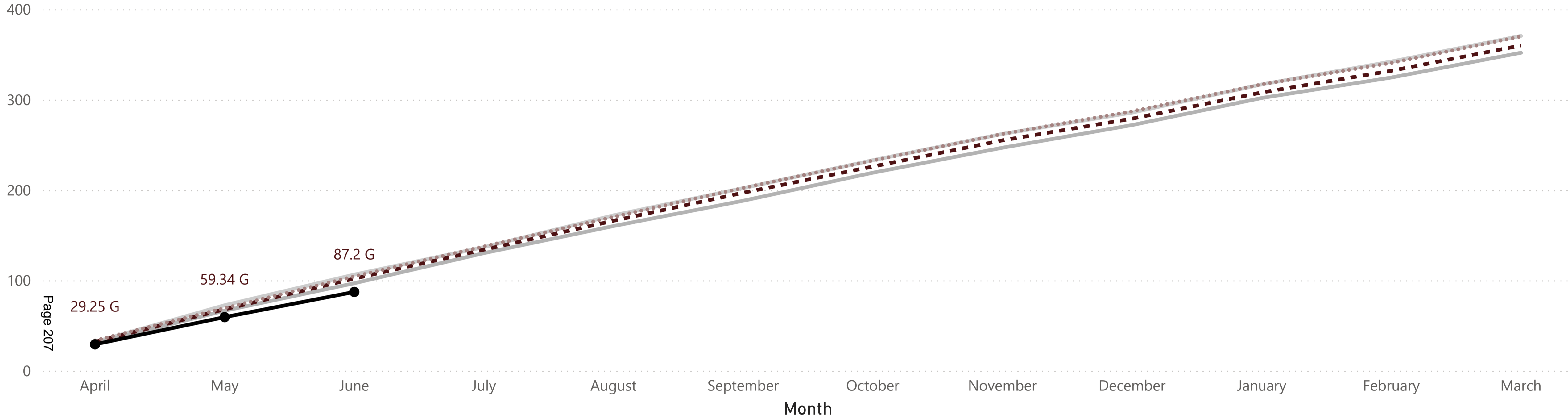
**52%**

**Latest projected outturn status:**

**G**

PI 20: Collected household waste per person (Kilograms)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 207

Latest Commentary from Service:

Household waste generated per person remains lower than the same period last year, with 27.86 kg collected per person in June, below the UK monthly average of 34 kg.

This continued downward trend is largely attributed to reduced garden waste tonnage in June, driven by the impact of the seasonally dry weather conditions.

Latest year-end forecast:

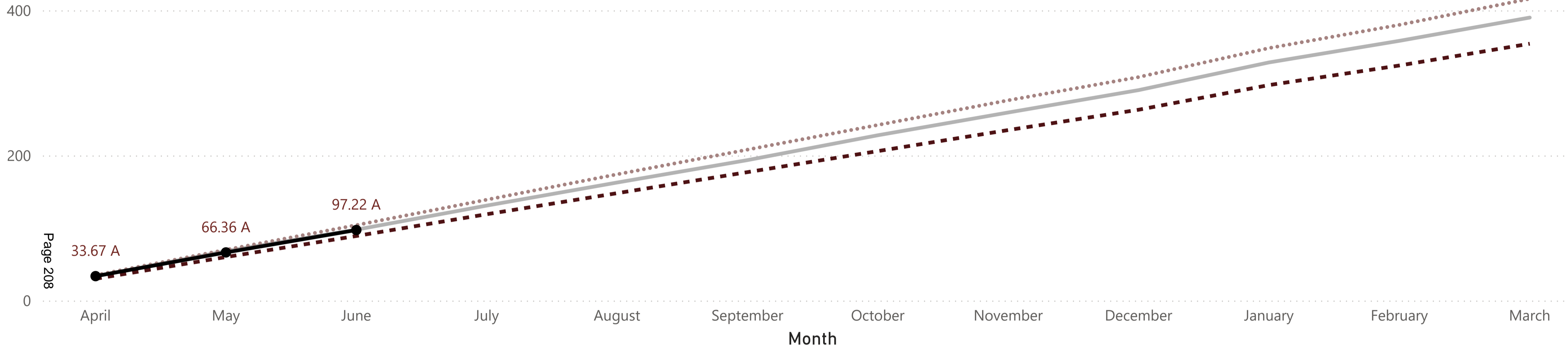
360

Latest projected outturn status:

G

PI 21: Residual waste collected per household (kilograms)

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 208

Latest Commentary from Service:

Residual waste collected per household currently exceeds our cumulative target and sits at 97.22 kg year to date. Encouragingly, we continue to outperform the UK average of 74 kg per household per month.

Latest year-end forecast:

354

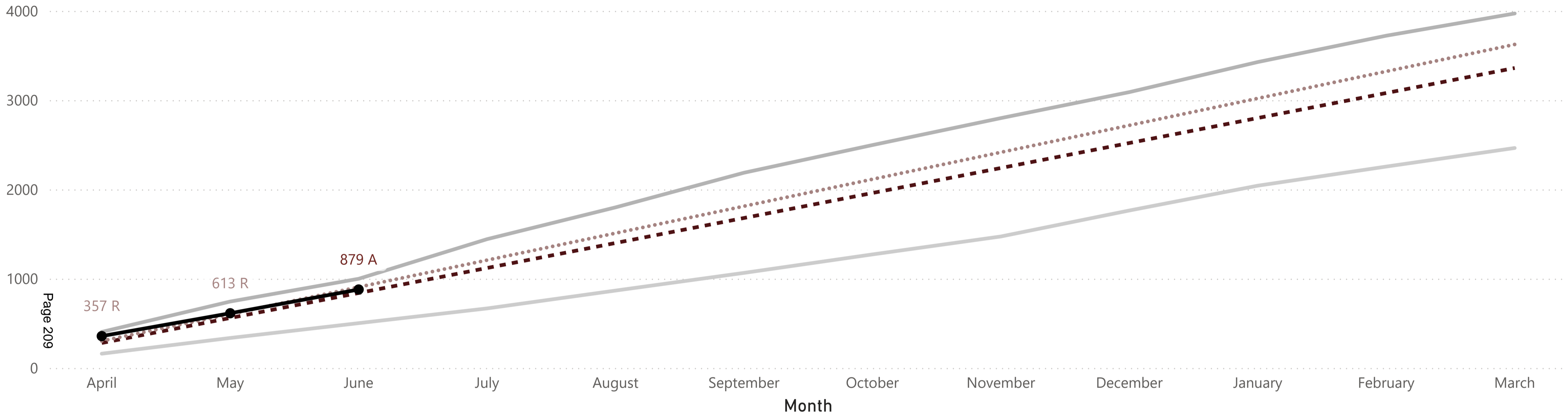
Latest projected outturn status:

G

Looking ahead, preparations are underway for the introduction of a weekly food waste collection service starting in April 2026. The team are currently developing a resident-focused behaviour change campaign to help reduce the amount of food waste being disposed of.

PI 22: Number of missed bins

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 209

Latest Commentary from Service:

In June, a total of 468,423 waste collections were scheduled, with 266 missed collections reported, resulting in a missed collection rate of just 0.061%. This remains below the APSE benchmark average of 0.076%.

We have seen a slight increase in the number of missed bins in June; however, this has been raised with the collection crews, and further analysis and reporting are being undertaken to support them.

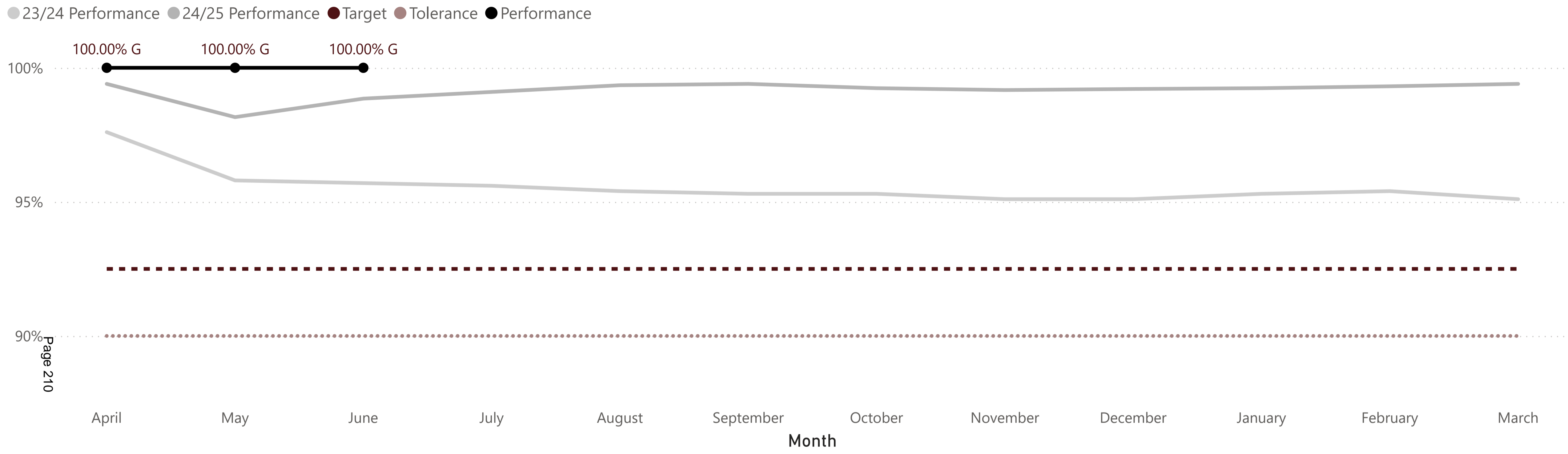
Latest year-end forecast:

3360

Latest projected outturn status:

G

PI 23: The percentage of sampled areas which were clean or predominantly clean of litter, detritus, graffiti, flyposting or weed accumulations



Page 210

**Latest Commentary from Service:**

June was another great month for the team. All 208 inspections, across 16 parishes, achieved a 100% pass rate. This ranks us at the top of our APSE benchmarking family group and top nationally.

**Latest year-end forecast:**

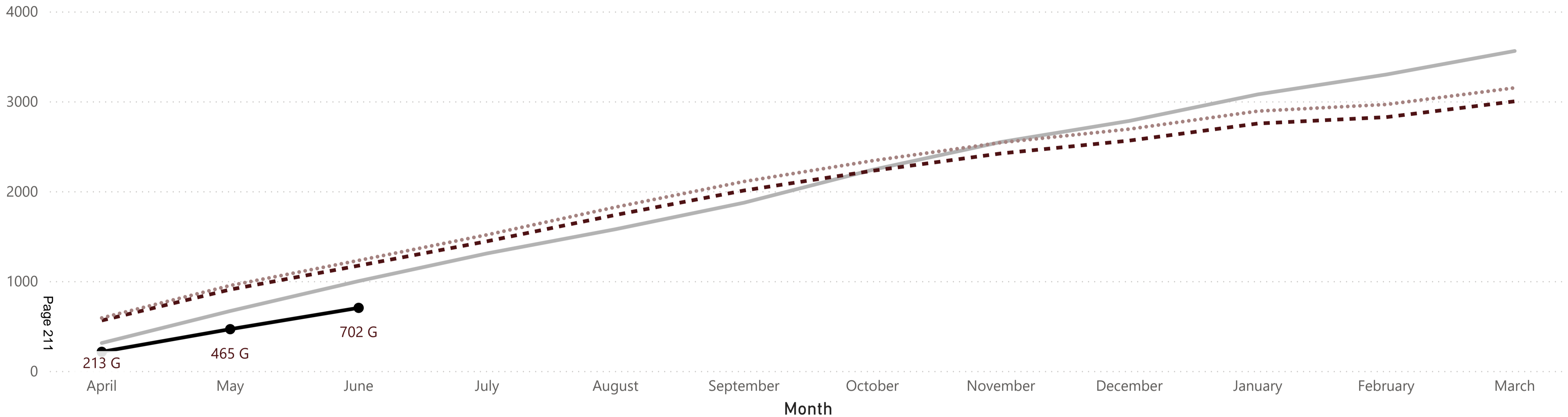
95%

**Latest projected outturn status:**

**G**

PI 24: The number of flytips reported

● 24/25 performance ● Target ● Tolerance ● 25/26 Performance



Page 211

Latest Commentary from Service:

237 flytips cleared in June. Fewer than the previous month and 28% lower than the corresponding month last year (333 flytips in June 2024). This included 7 garden waste flytips.

Latest year-end forecast:

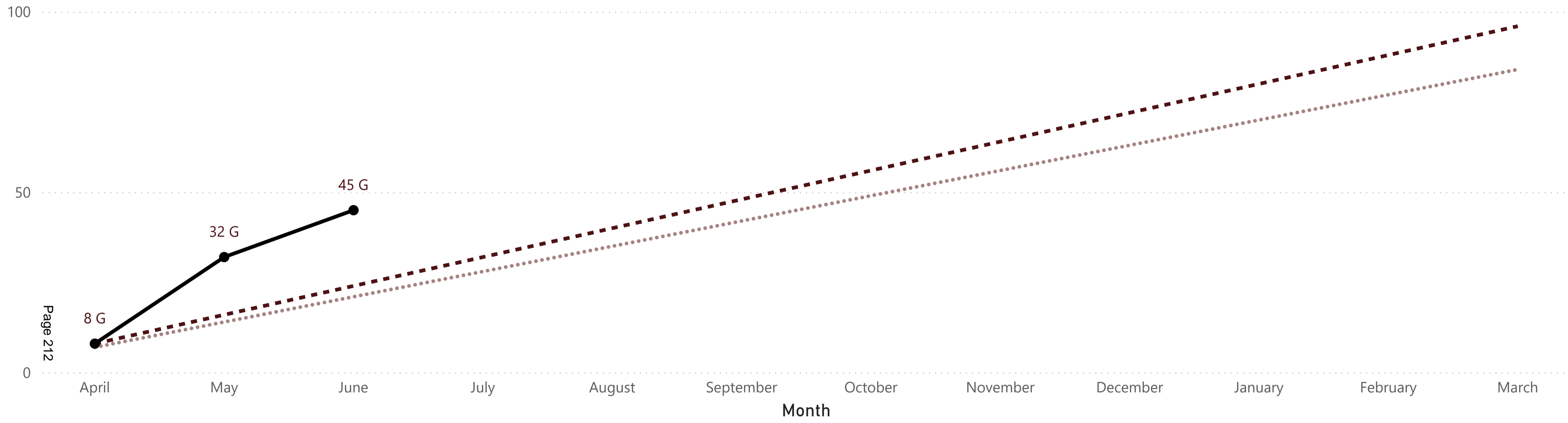
3150

Latest projected outturn status:

A

PI 25: Sanctions against environmental crimes and anti-social behaviour

● Target ● Tolerance ● Performance



Latest Commentary from Service:

In Q1, the Community Action Team have issued a total of 45 sanctions:

- 11 total Fixed Penalty Notices (FPN) issued totalling £4000.00
- 7 x Fly-Tipping offences , 3 x Duty of Care Offences , 1 x Breach of PSPO
- 1 court case for failure to pay a breach of PSPO fine. £1120.00 total rewards
- 20 x Community Protection Warning/Notice (CPW/CPN) for Environmental issues
- 1 x CPW/CPN for Anti-Social Behaviour issues
- 4 x CPW/CPN issued for dog-related issues

8 x Sanctions issued in relation to Abandoned Vehicles – We have lifted and stored the vehicles with registered keepers.

Latest year-end forecast:

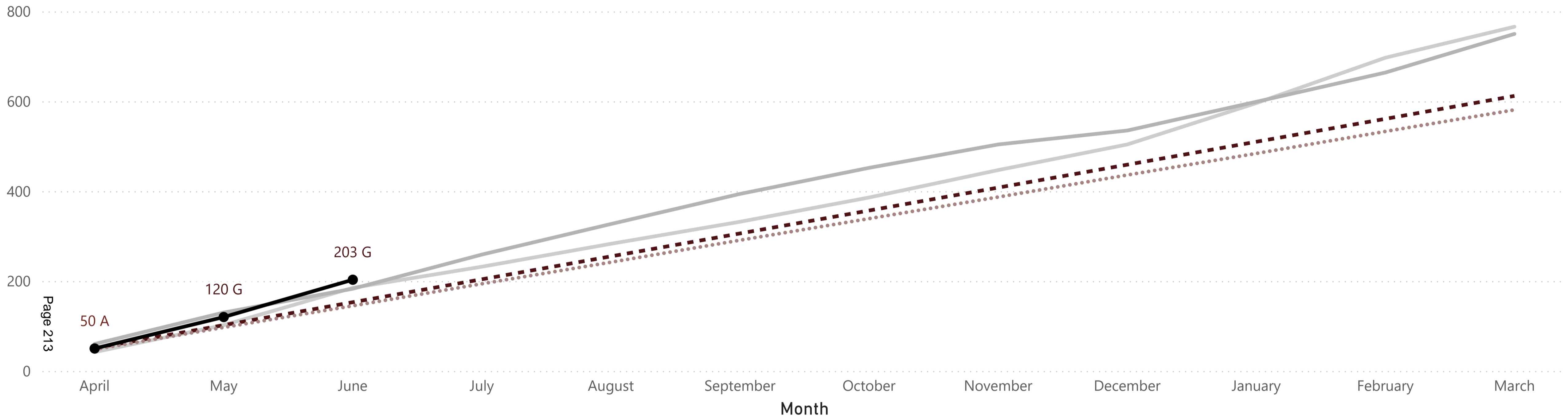
96

Latest projected outturn status:

G

PI 26: The number of programmed food safety inspections undertaken (cumulative)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 213

Latest Commentary from Service:

June was another good month for food hygiene inspections. The target continues to be exceeded as we move through the inspection programme despite the staffing changes at the beginning of the year.

Latest year-end forecast:

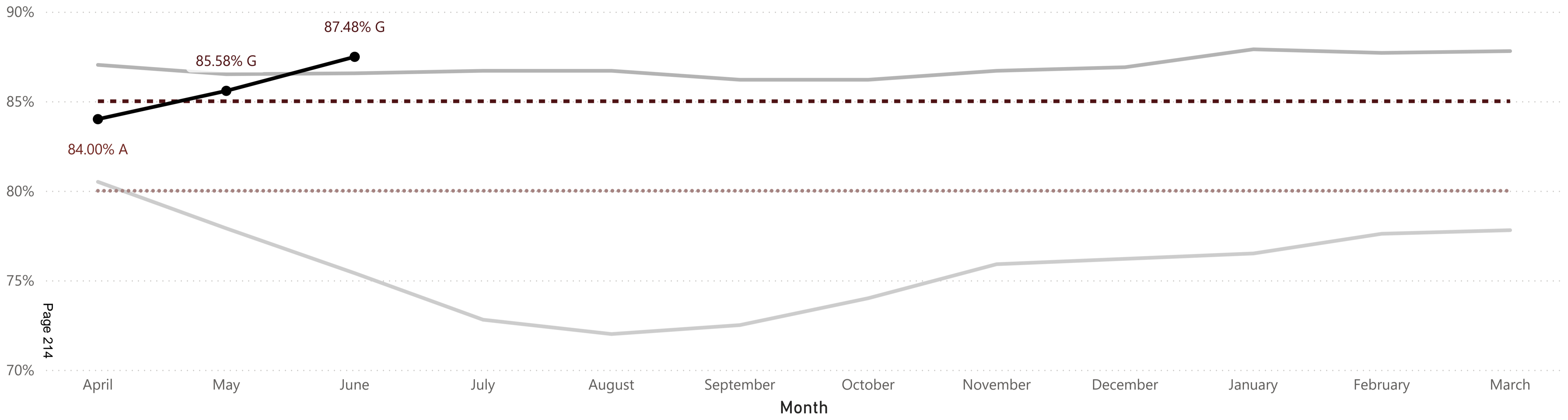
812

Latest projected outturn status:

G

PI 27: Percentage of calls to the Contact Centre answered

● 23/24 Performance ● 24/25 Performance ● Tolerance ● Target ● 25/26 Performance



Page 214

Latest Commentary from Service:

Calls Answered performance improved in June as we saw a significant reduction in Operations-related calls, resulting in increased performance.

Latest year-end forecast:

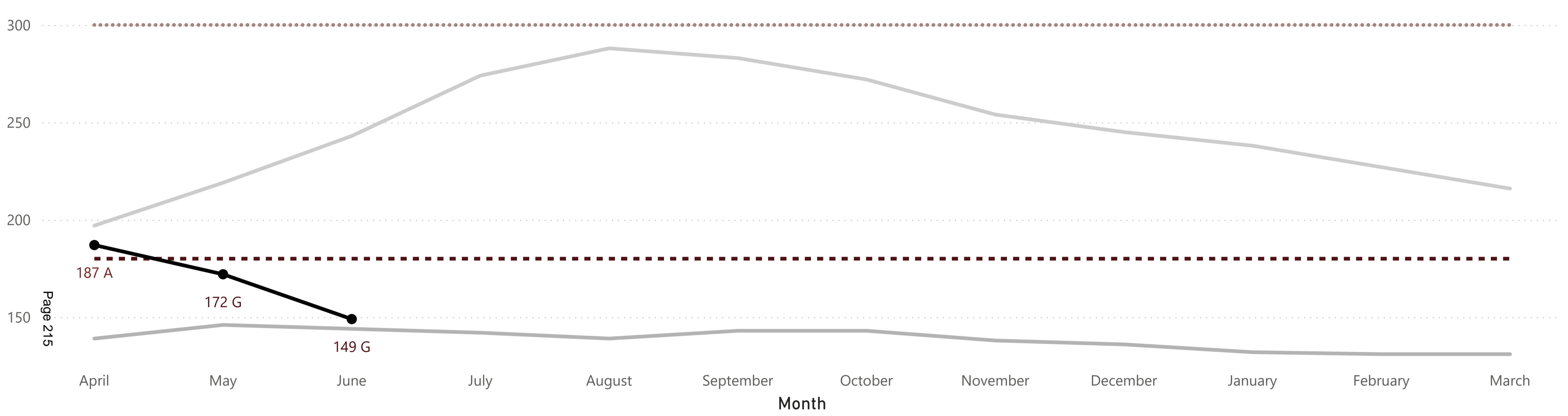
87%

Latest projected outturn status:

G

PI 28: Average wait time for customers calling the Contact Centre (seconds)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Average Queue wait time performance improved in June as we saw a reduction in Operations-related calls, and we are within our 3-minute target.

Latest year-end forecast:

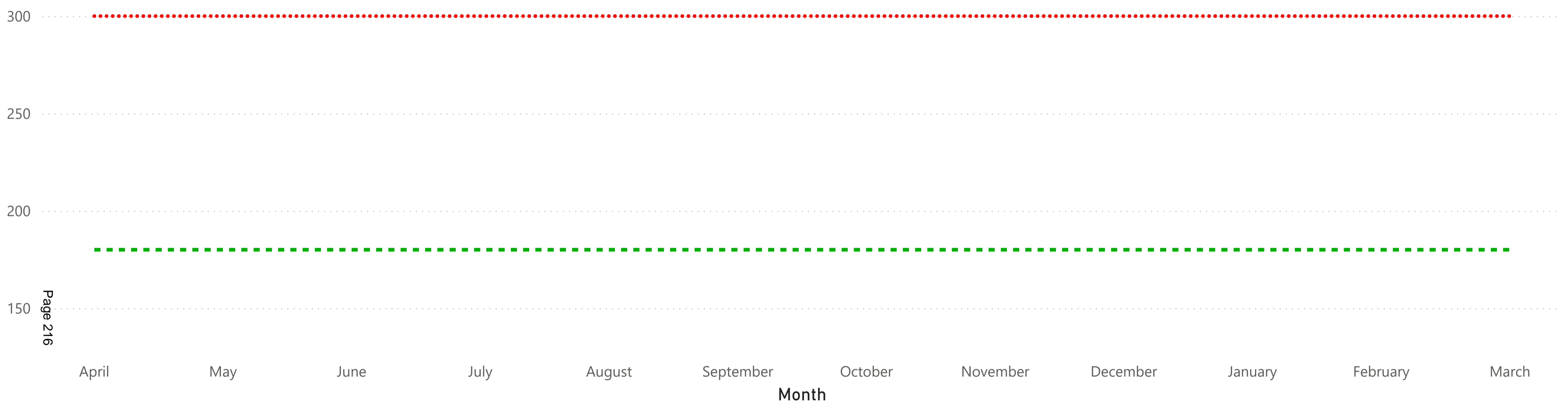
150

Latest projected outturn status:

G

PI 29: Customer satisfaction (Contact Centre)

● Target ● Tolerance



Page 216

Latest Commentary from Service:

(Blank)

Latest year-end forecast:

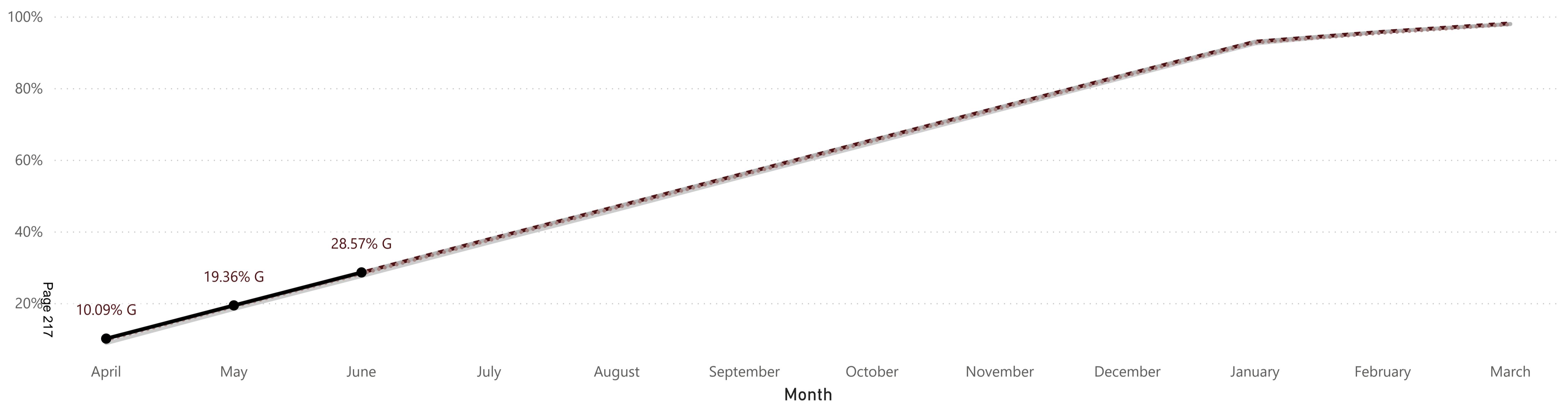
(Blank)

Latest projected outturn status:

0

PI 30: Council Tax collection rate

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 217

Latest Commentary from Service:

June collection is 0.06% above target. The final outturn forecast remains unchanged.

Latest year-end forecast:

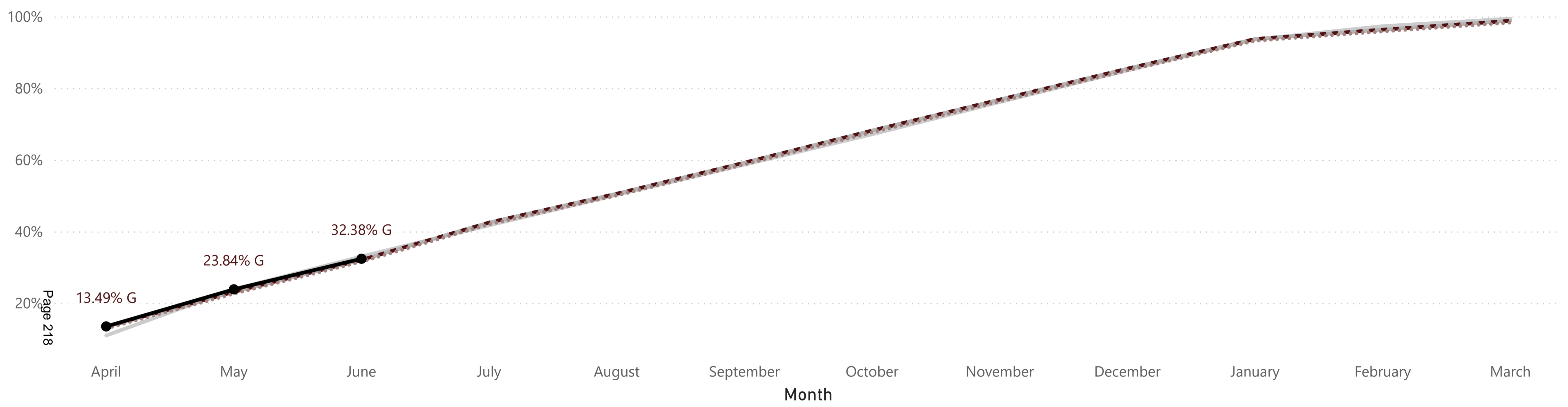
98.09%

Latest projected outturn status:

G

### PI 31: Business Rate collection rate

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



#### Latest Commentary from Service:

June collection is 0.32% above the target. The final outturn forecast remains unchanged.

Latest year-end forecast:

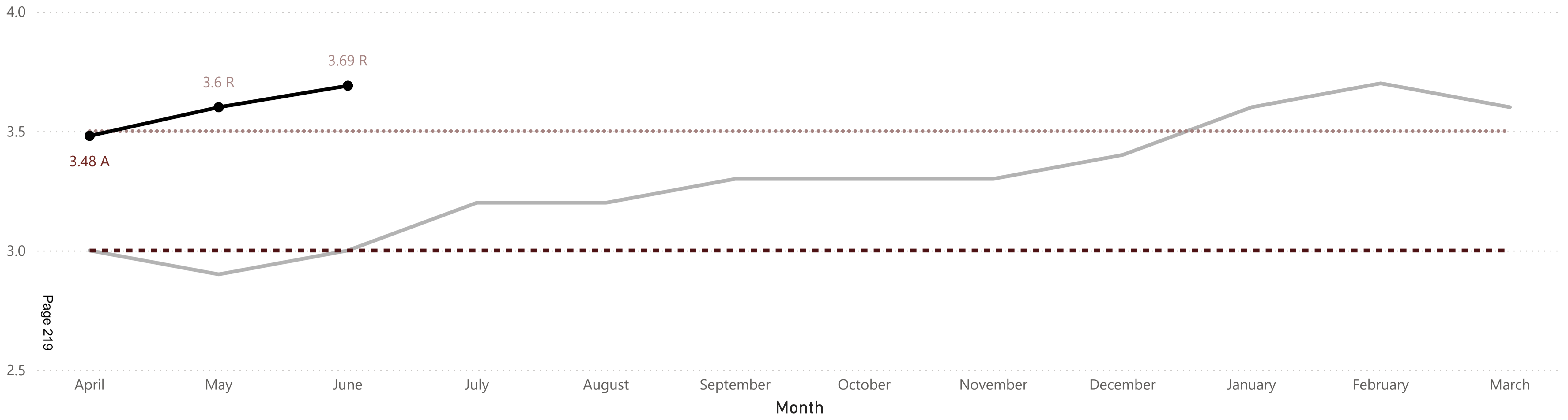
98.79%

Latest projected outturn status:

**G**

PI 32: Short-term staff sickness days lost per full time equivalent (FTE) (rolling)

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Page 219

Latest Commentary from Service:

Short-term sickness has increased slightly, but there is no clear pattern or reason at this point. HR is continuing to work with managers to address the increase and to support the reduction of it by helping people back into work. This reflects a national trend in short-term sickness increases.

Latest year-end forecast:

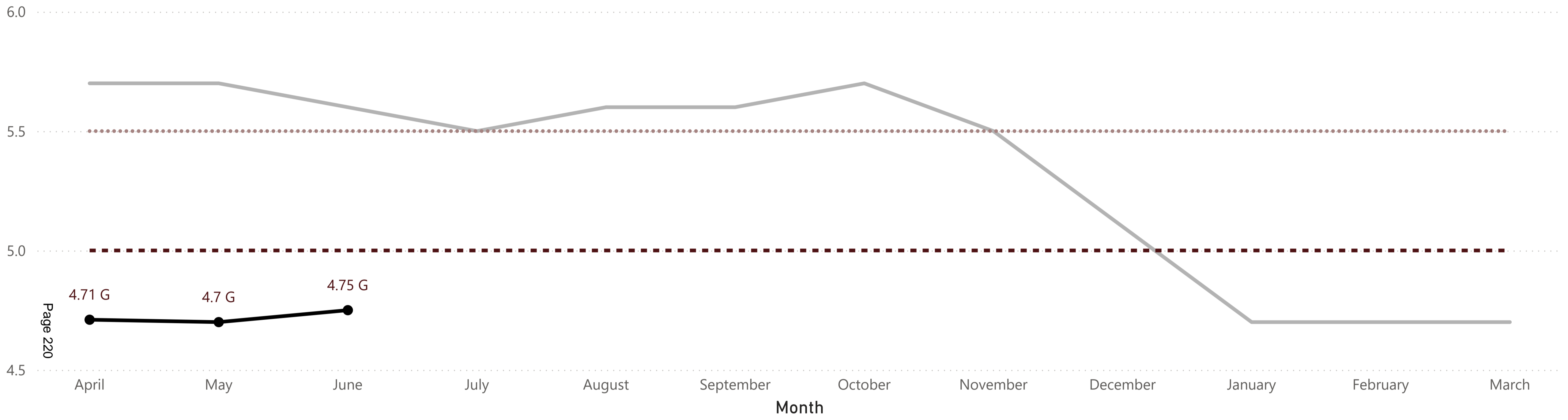
3

Latest projected outturn status:

G

### PI 33: Long-term sickness days lost per full time equivalent (FTE) (rolling)

● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



#### Latest Commentary from Service:

No increase from last month. Managers are proactively managing their sickness cases, which has meant there have been no significant new cases on the HR caseload.

#### Latest year-end forecast:

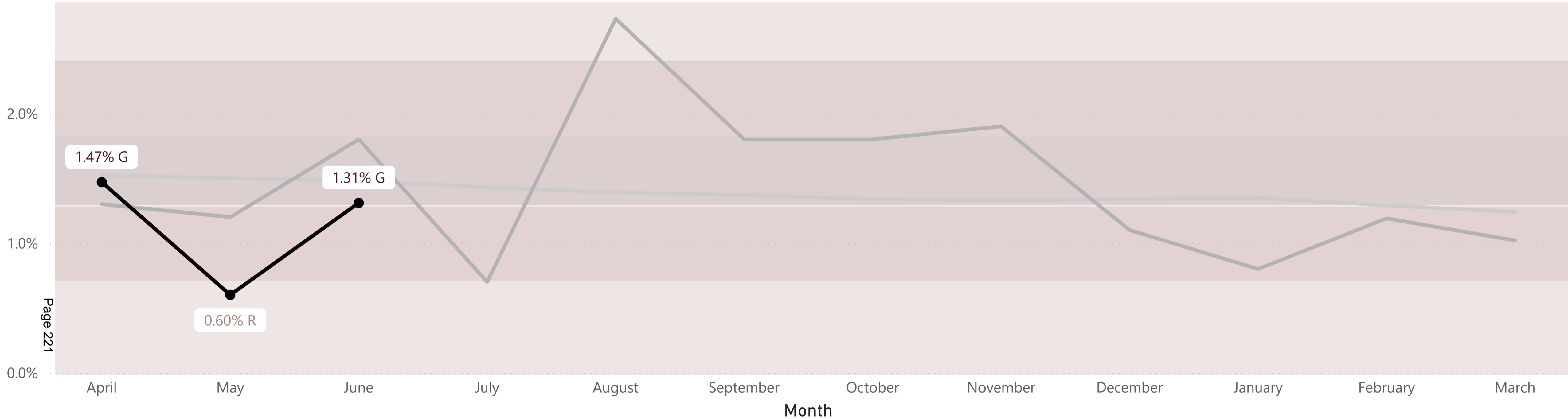
5

#### Latest projected outturn status:

G

PI 34: Staff Turnover (per month)

● 23/24 Performance ● 24/25 Performance ● 25/26 Performance



Page 221

Latest Commentary from Service:

We have seen an increase in leavers in June compared to last month, resulting in us maintaining a healthy level of turnover.

Latest year-end forecast:

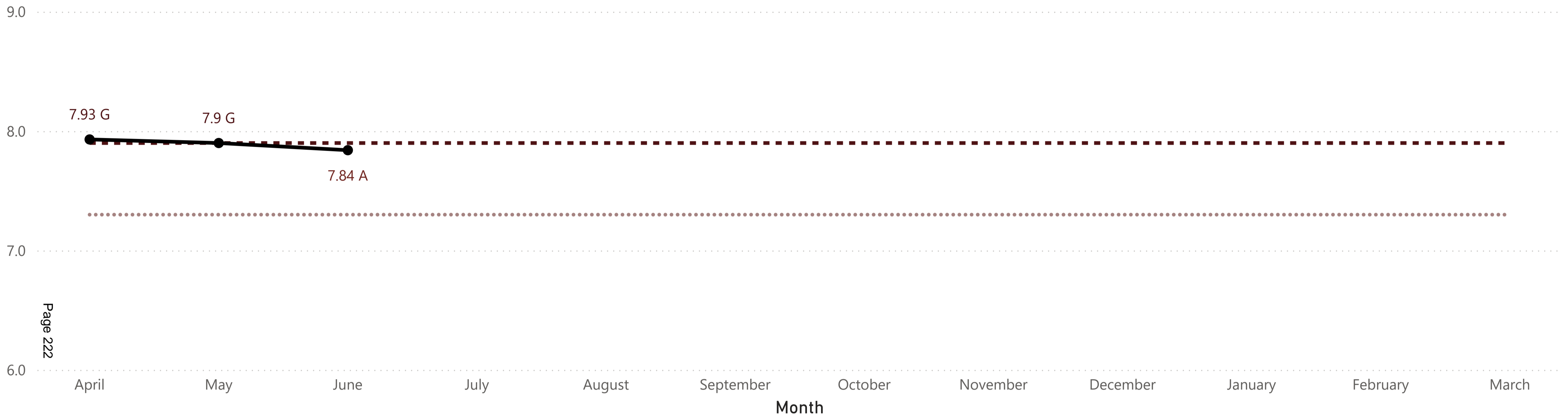
1.50%

Latest projected outturn status:

G

PI 35: Average length of staff service (years)

● Target ● Tolerance ● Performance



Page 222

Latest Commentary from Service:

This quarter has seen a high recruitment trend and minimal turnover, resulting in a slight decrease in the average years of staff service.

Latest year-end forecast:

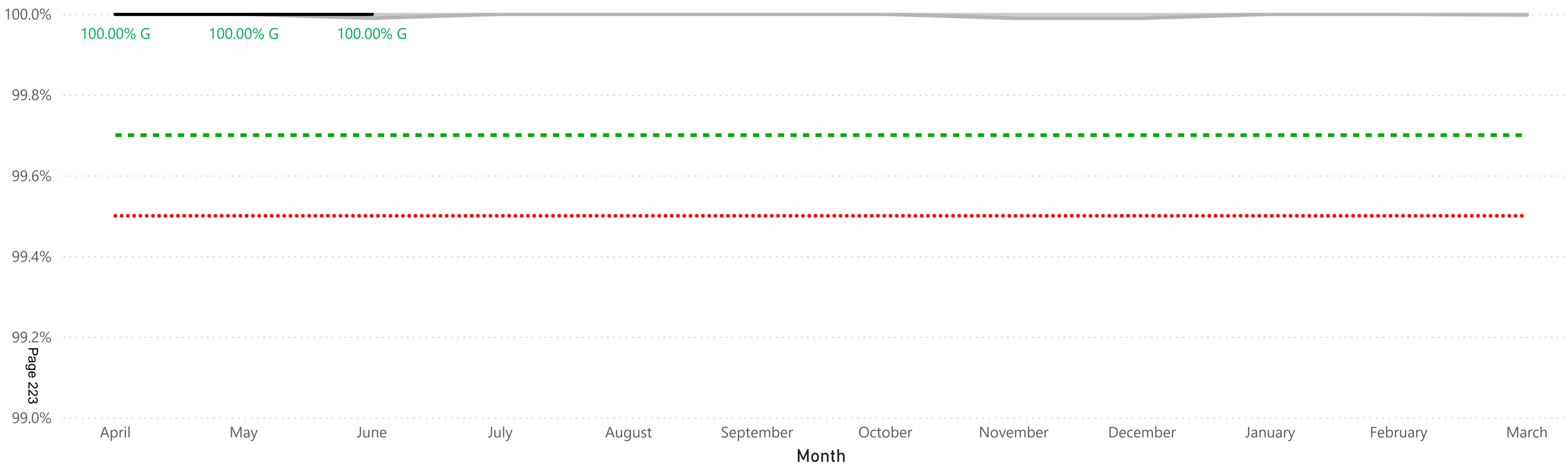
7.9

Latest projected outturn status:

G

# Ops 1: HDC website percentage uptime (cumulative)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● Performance



## Latest Commentary from Service:

The website was available for the whole month, and no reported issues or downtime were reported for June.

Latest year-end forecast:

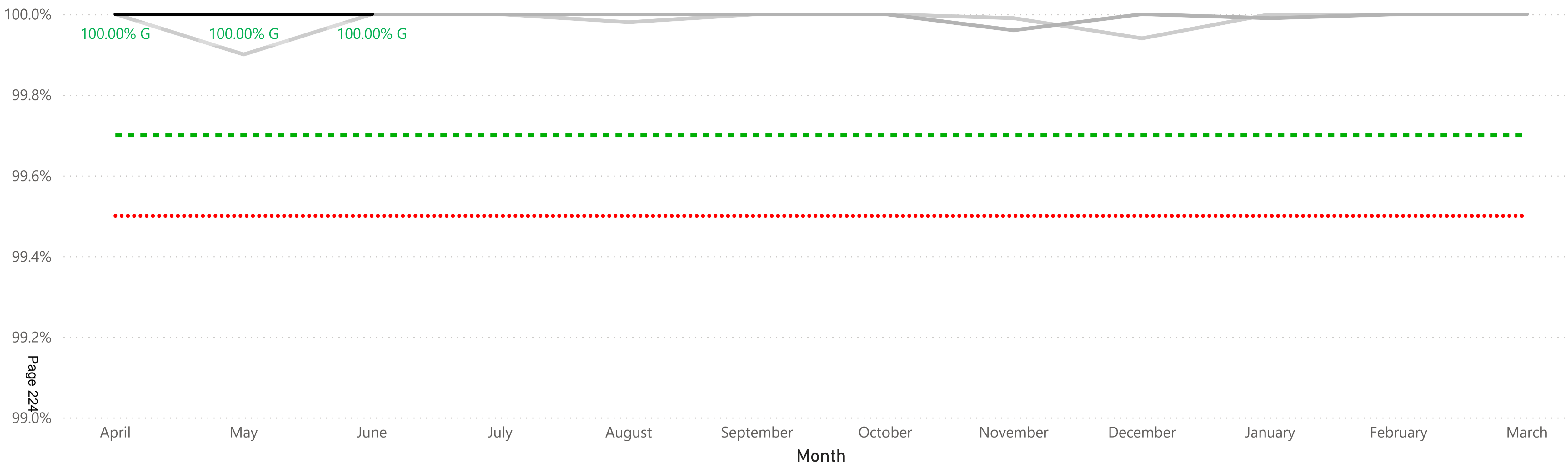
100%

Latest projected outturn status:

G

# Ops 2: Central infrastructure availability (latest months figure)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



## Latest Commentary from Service:

Central infrastructure experienced no faults over the previous month. No planned outages scheduled in April so as to not impact the elections teams.

Latest year-end forecast:

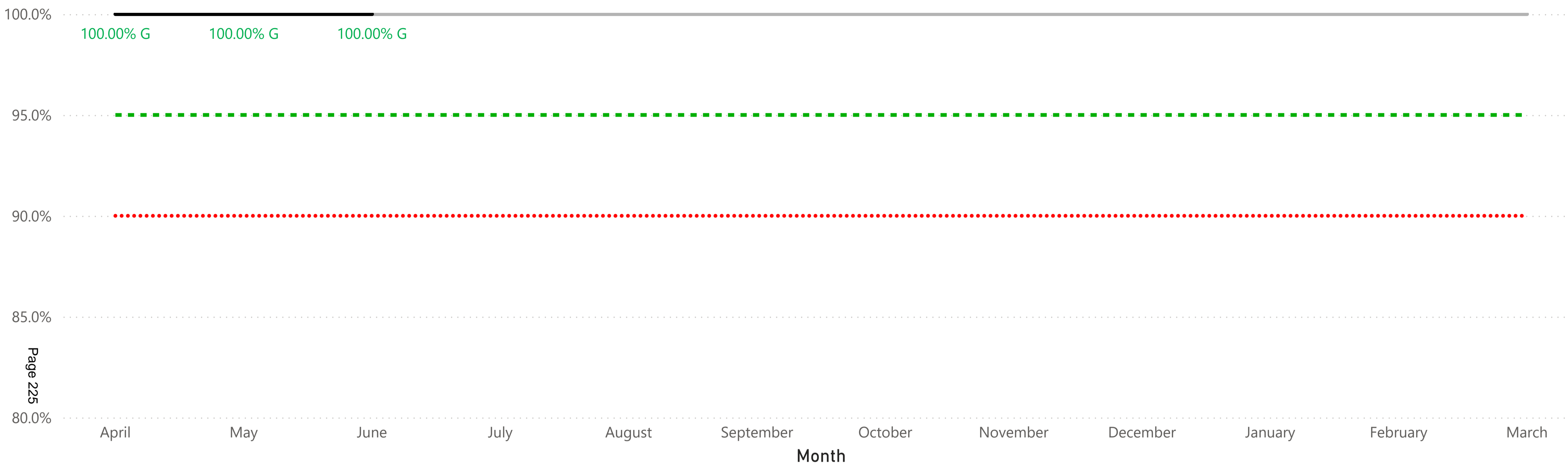
100%

Latest projected outturn status:

G

Ops 3: Percentage of licenses issues within 5 days for valid taxi applications (latest months figure)

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



Latest Commentary from Service:

Another busy month processing over 110 Taxi applications, carrying out all the relevant validation checks and within the 5-day turnaround.

Latest year-end forecast:

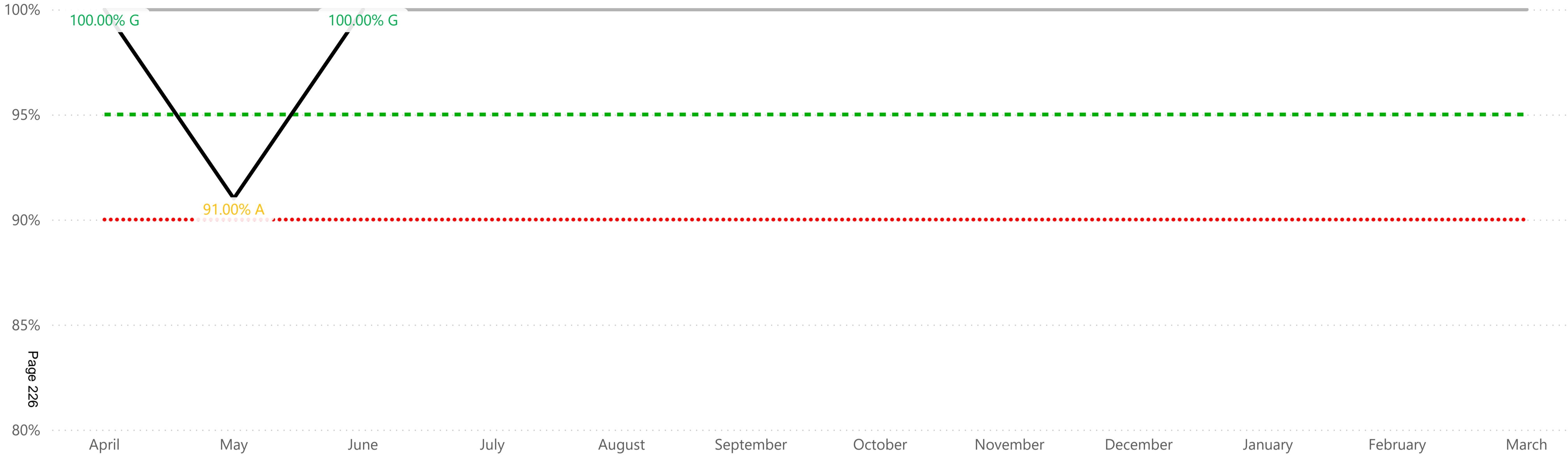
95%

Latest projected outturn status:

G

Ops 4: Percentage of granted Licensing Act 2003 licenses issued within 7 days of consultation end date

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● Performance



Latest Commentary from Service:

During Q1, we have seen an increase in the number of new applications compared to last year, resulting in an increased demand for the service. All of these applications were processed within the timeframe this month, resulting in our residents having access to more safely licensed community hubs.

Latest year-end forecast:

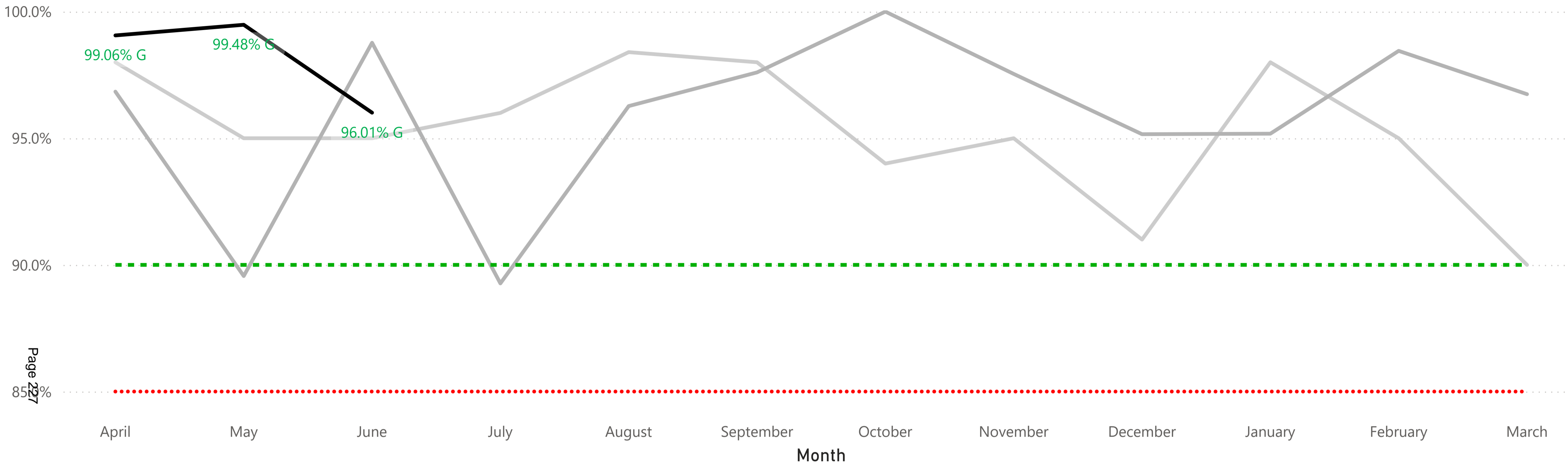
95%

Latest projected outturn status:

G

Ops 5: Percentage of community safety issues (Anti-social behaviour, Dog control and environmental crime) responded to within 5 working days

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 performance



Latest Commentary from Service:

In May the Community Action Team received 198 requests for Service:

99 Fly Tipping, 44 Abandoned Vehicles, 29 Anti-Social Behaviour, 2 Section 46 offences, 8 Stray Dogs, 15 Dog Control, 1 Dog Fouling

Responses total for all service requests total 99.48%

The breakdown is as follows:

ASB - 100% , Environmental - 99.32% , Dog related 100%

Latest year-end forecast:

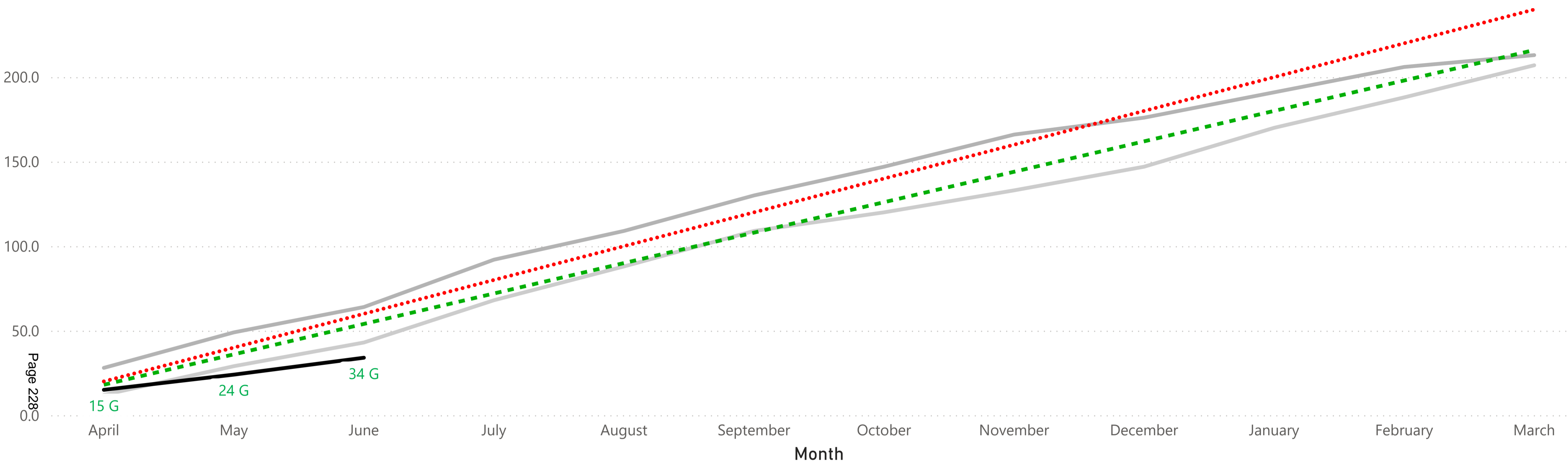
90%

Latest projected outturn status:

G

# Ops 6: Number of new stage 1 complaints logged on the complaints tracker

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



## Latest Commentary from Service:

9 Complaints received in May. Planning, Infrastructure & Public Protection - 2 (Planning Apps - 2). Leisure & Health - 1. Economy, Regeneration & Housing (Markets) - 1. Operations (5) - StreetScene - 1, Refuse/recycling - 4.

## Latest year-end forecast:

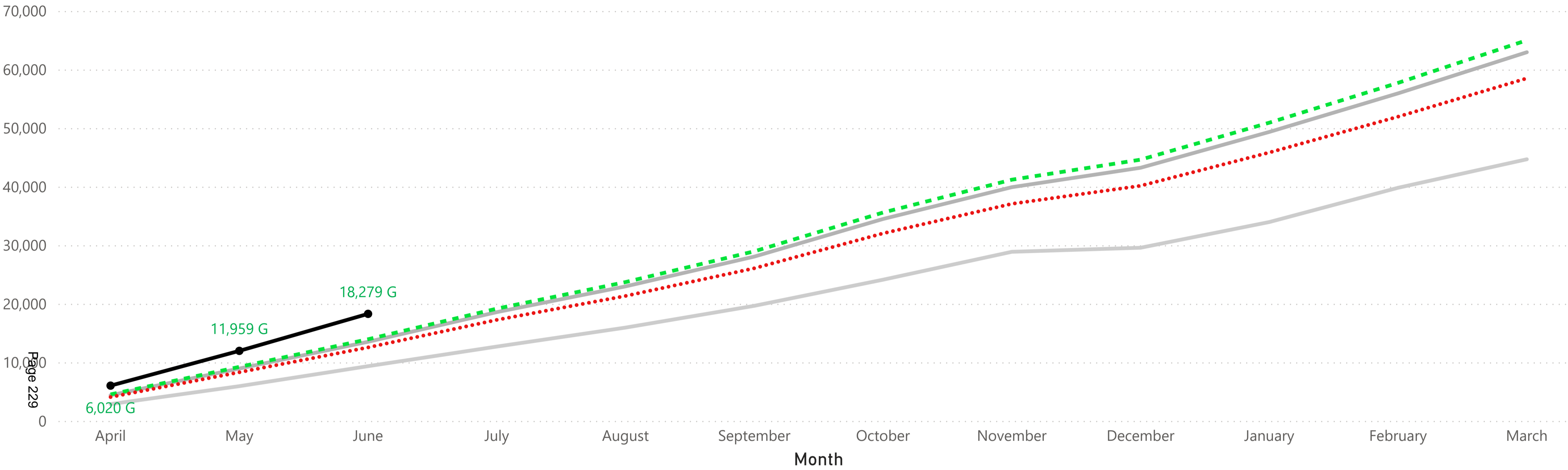
216

## Latest projected outturn status:

G

# PI 1: Attendances at Active Lifestyles & Sports Development Activities

● 23/24 Performance ● 24/25 Performance ● Target ● Tolerance ● 25/26 Performance



## Latest Commentary from Service:

The year has started off really strongly with 6,020 attendances across the joined up services of Active Lifestyles (Health) and Sports Development ( 31% above the combined attendances of April last year 4,587). The first Children's School Holiday sessions of the year were delivered over the Easter break with 12 individual sessions. A new Pulmonary/COPD maintenance class has launched in St Neots working with the NHS Pulmonary Rehabilitation Team. 6 new courses commenced in April as well as the new Active Men's Health Hub at St Ivo Outdoor Centre.

## Latest year-end forecast:

**200,500**

## Latest projected outturn status:

**G**

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# 2025-26 KPI Amendment Proposals

Performance and Insights Team  
September 2025

# Foreword



This appendix is to highlight the key performance indicators (KPIs) that are new or have had changes made to them for the 2025/26 financial year.

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If you have any questions, please direct them to:

[performance@huntingdonshire.gov.uk](mailto:performance@huntingdonshire.gov.uk)

## Proposed KPI Changes

Performance Indicator	PI Holder	Proposed Change	Proposed Change Details	Justification
7. Number of Homeless Preventions Achieved	Jon Collen	No change	Current Target: 480	There has been no change to this metrics target or tolerance. This has been informed by the availability of properties for let via the Home-Link scheme.
			Proposed Target: 480	
			Current Tolerance: 445	
			Proposed Tolerance: 445	
8. Number of households housed through the housing register and Home-Link scheme. (cumulative)	Jon Collen	No change	Current Target: 685	There has been no change to this metrics target or tolerance. This is informed by the projected units via the new build programme.
			Proposed Target: 685	
			Current Tolerance: 616	
			Proposed Tolerance: 616	
9. Number of households in Temporary Accommodation. (cumulative)	Jon Collen	No change	Current Target: 135	There has been no change to this metric, however we continue to work to keep this number low by helping people into more permanent accommodation.
			Proposed Target: 135	
			Current Tolerance: 148	
			Proposed Tolerance: 148	

# Proposed KPI Change & Addition



Proposed Performance Indicator	Proposed PI Holder	Proposed Addition Justification	Proposed Details
35. Average length of service (years)	Leanne Harfield & Ryan Roden	ADDITION - This metric would supplement KPI 34 by highlighting if we are retaining our experience. This would be especially valuable during a potentially high turnover period. This should be reported quarterly. Currently, we have an average length of service of 7.9 years, and this typically changes by about 0.5 every year. Therefore, the target will be to retain this 7.9 years of average experience and the tolerance will be 7.3 years.	Target: 7.9 years  Tolerance: 7.3 years

**Public**

**Key Decision - No**

## **HUNTINGDONSHIRE DISTRICT COUNCIL**

**Title/Subject Matter:** Planning Enforcement

**Meeting/Date:** Overview & Scrutiny (Performance and Growth) – 8<sup>th</sup> July 2025

**Executive Portfolio:** Executive Councillor for Planning (TS)

**Report by:** Head of Planning, Infrastructure and Public Protection (CK)

**Ward(s) affected:** All Ward(s)

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### **Recommendation(s):**

The Panel are recommended to note the above explanation.

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**Public**

**Key Decision - No**

**HUNTINGDONSHIRE DISTRICT COUNCIL**

**Title/Subject Matter:** Planning Enforcement

**Meeting/Date:** Overview & Scrutiny (Performance and Growth) – 8<sup>th</sup> July 2025

**Executive Portfolio:** Executive Councillor for Planning (TS)

**Report by:** Head of Planning, Infrastructure and Public Protection (CK)

**Ward(s) affected:** All Ward(s)

**ADDENDUM REPORT**

At the April Overview & Scrutiny (Performance and Growth) a report and presentation were made in relation to the Planning Enforcement function of the Local Planning Authority (LPA). Within the report performance figures were supplied which caused confusion. This report seeks to address the anomalies of the previous report and provide a full explanation.

Within Section 4 of the report presented to the April Committee Officers quoted numbers of cases that had been held on record within the service by the planning enforcement team in September 2019. It was noted in paragraph 4.2 of the previous report that “Some of these cases were very historic and included cases that were raised and logged from 2002.” Members raised concerns that the numbers quoted did not appear to add up correctly and asked for an explanation to be brought back to Members.

A full review of all open cases on the system was undertaken by current team members since 2019. Cases that were of a historic nature and where previous Officers had carried out all required actions but where the cases had not been closed correctly on the system were closed on the dates they should have been actioned. This included some cases that dated back to 2002. These figures were therefore not covered in the actions undertaken by the current administration and work undertaken since 2019 and were therefore not reflected in the previous report’s figures.

**Recommendation(s):**

The Panel are recommended to note the above explanation.

**BACKGROUND PAPERS/LEGISLATION**

Previous Panel Reports and updates. (Overview & Scrutiny (Performance and Growth) – 3rd April 2025

**CONTACT OFFICER**

Name/Job Title: Alison Twyford-Planning Enforcement Team Leader

Tel No: 01480 388484

Email: [alison.twyford@huntingdonshire.gov.uk](mailto:alison.twyford@huntingdonshire.gov.uk)

**Public**  
**Key Decision – No**

## HUNTINGDONSHIRE DISTRICT COUNCIL

<b>Title:</b>	<b>Local Government Outcomes Framework – Consultation Response</b>
<b>Meeting/Date:</b>	Performance & Growth – 3 <sup>rd</sup> September 2025
<b>Executive Portfolio:</b>	Councillor Stephen Ferguson, Executive Councillor for Resident Services and Corporate Performance
<b>Report by:</b>	Head of Policy, Performance and Emergency Planning
<b>Ward(s) affected:</b>	All

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### **Executive Summary:**

This report presents the Panel with an outline of the new Local Government Outcomes framework (LGOF), which is a proposed set of priority outcomes and draft metrics aimed at supporting local government in service delivery and accountability. The framework proposed by the Ministry of Housing, Communities & Local Government (MHCLG) is designed to guide sector engagement and inform future performance measurement and policy alignment.

**Councils are expected to reference and align their strategies with these metrics, indicating how direction of travel is considered to achieve specified outcomes.**

This is not new thinking for HDC, an outcomes framework was used to create Huntingdonshire Futures and the Corporate Plan Outcomes:

- The five strategic “journeys” in the Huntingdonshire Futures Community Atlas
- The contextual indicators in Contextual Outcome Measures
- Strong alignment exists between LGOF and HDC’s strategic frameworks, especially in areas like housing, health, and economic inclusion.
- Contextual measures already track many of the LGOF’s proposed metrics, including deprivation, employment, housing quality, and educational outcomes
- The Corporate Plan’s “Do – Enable – Influence” model complements the LGOF’s emphasis on shared accountability and system-wide impact.

The timeline for engagement is set out with an analysis by the Performance and Insight team of the link to the Outcomes framework and indicators proposed and the council's performance management framework, Corporate Plan outcomes and Contextual measures.

The proposed measures have been collated for the Council using the Local Government Associations' Insight Tool for information as we work to a single set of outcome metrics, part of the refresh of the Council's performance management framework. This will combine and simplify the Council's existing contextual measures, the contextual measures associated with Huntingdonshire Futures and LGOF. This will be available to support Service Planning in Quarters 3 and 4 of 2025/26 and the Corporate Plan refresh.

The proposed feedback to inform the government's proposals is also presented which has been informed by engagement across Council services.

Recommendation(s):

Overview and Scrutiny Panel (Performance & Growth) is

**RECOMMENDED:**

- (a) To comment on the contents of the report
- (b) Make any comments regarding the proposed feedback submission (Appendix 9 and 10) in the government's initial engagement period which will be submitted by 22<sup>nd</sup> September 2025.



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**Public**  
**Key Decision – No**

## **HUNTINGDONSHIRE DISTRICT COUNCIL**

<b>Title:</b>	<b>Local Government Outcomes Framework – Consultation Response</b>
<b>Meeting/Date:</b>	Performance & Growth – 3 <sup>rd</sup> September 2025
<b>Executive Portfolio:</b>	Councillor Stephen Ferguson, Executive Councillor for Resident Services and Corporate Performance
<b>Report by:</b>	Head of Policy, Performance and Emergency Planning
<b>Ward(s) affected:</b>	All

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### **Executive Summary:**

This report presents the Panel with an outline of the new Local Government Outcomes framework (LGOF), which is a proposed set of priority outcomes and draft metrics aimed at supporting local government in service delivery and accountability. The framework proposed by the Ministry of Housing, Communities & Local Government (MHCLG) is designed to guide sector engagement and inform future performance measurement and policy alignment.

**Councils are expected to reference and align their strategies with these metrics, indicating how direction of travel is considered to achieve specified outcomes.**

This is not new thinking for HDC, an outcomes framework was used to create Huntingdonshire Futures and the Corporate Plan Outcomes:

- The five strategic “journeys” in the Huntingdonshire Futures Community Atlas
- The contextual indicators in Contextual Outcome Measures
- Strong alignment exists between LGOF and HDC’s strategic frameworks, especially in areas like housing, health, and economic inclusion.
- Contextual measures already track many of the LGOF’s proposed metrics, including deprivation, employment, housing quality, and educational outcomes
- The Corporate Plan’s “Do – Enable – Influence” model complements the LGOF’s emphasis on shared accountability and system-wide impact.

The timeline for engagement is set out with an analysis by the Performance and Insight team of the link to the Outcomes framework and indicators proposed and the council's performance management framework, Corporate Plan outcomes and Contextual measures.

The proposed measures have been collated for the Council using the Local Government Associations' Insight Tool for information as we work to a single set of outcome metrics, part of the refresh of the Council's performance management framework. This will combine and simplify the Council's existing contextual measures, the contextual measures associated with Huntingdonshire Futures and LGOF. This will be available to support Service Planning in Quarters 3 and 4 of 2025/26 and the Corporate Plan refresh.

The proposed feedback to inform the government's proposals is also presented which has been informed by engagement across Council services.

Recommendation(s):

Overview and Scrutiny Panel (Performance & Growth) is

**RECOMMENDED:**

- (a) To comment on the contents of the report
- (b) Make any comments regarding the proposed feedback submission (Appendix 9 and 10) in the government's initial engagement period which will be submitted by 22<sup>nd</sup> September 2025.

## 1. PURPOSE OF THE REPORT

- 1.1 This engages the Overview and Scrutiny Panel (Performance & Growth) in the government's consultation regarding the establishment of Local Government Outcomes Framework seeking comments on the Council's proposed initial feedback.
- 1.2 To set out the Council's position in respect of the new proposals.
- 1.3 To set out the way in which the Council will embed the LG OF within its performance management framework.

## 2. WHY IS THIS REPORT NECESSARY?

2.1 The government intends to:

- Publish a national dashboard of outcomes data to support transparency and benchmarking.
- Enable local authorities to contextualise performance using local intelligence and narrative reporting.
- Avoid punitive comparisons by focusing on learning and improvement rather than league tables

Councils will be expected to have reference to and align strategy with the metrics, demonstrating how direction of travel is considered and used to achieve better outcomes.

2.2 The Overview and Scrutiny (Performance and Growth) Panel are central to the Council's Performance Management Framework.

## 3. LOCAL GOVERNMENT OUTCOMES FRAMEWORK

3.1 Government Priority Outcome Proposals

The framework (Appendix 1) identifies 15 core outcome areas, each with a clear strategic aim:

1. **Homelessness and Rough Sleeping** – Prevent and reduce homelessness and rough sleeping.
2. **Housing** – Ensure access to decent, safe, secure, and affordable homes.
3. **Multiple Disadvantage** – Improve outcomes for adults facing overlapping challenges (e.g., homelessness, substance use, offending).
4. **Best Start in Life** – Enhance early childhood health, education, and family support.
5. **Every Child Achieving and Thriving** – Support children and young people to succeed in school, home, and community.
6. **Keeping Children Safe and Family Security** – Strengthen family resilience and ensure safe, loving homes.
7. **Health and Wellbeing** – Promote longer, healthier lives and reduce health inequalities.

8. **Adult Social Care – Quality** – Deliver high-quality care through a skilled workforce.
9. **Adult Social Care – Independence** – Support independence, choice, and control in care.
10. **Adult Social Care – Neighbourhood Health/Integration** – Provide joined-up health and care services at the local level.
11. **Neighbourhoods** – Foster safe, inclusive, and satisfied communities.
12. **Environment, Circular Economy, and Climate Change** – Build resilience to climate risks and enhance natural and built environments.
13. **Transport and Local Infrastructure** – Improve connectivity and sustainable transport.
14. **Economic Prosperity and Regeneration** – Drive local economic growth and opportunity.
15. **Child Poverty** – Reduce child poverty and improve life chances.

### 3.2 Draft Metrics for Sector Engagement

Each outcome is supported by a set of draft metrics (Appendix 2), divided into:

- **Outcome Measures.** Indicators of long-term impact (e.g., life expectancy, educational attainment, housing quality).
- **Output Measures.** Indicators of service delivery and operational performance (e.g., planning decisions, care placements, enforcement actions).

These metrics draw on data from national sources to ensure consistency, comparability, and reduce the burden of new data collection:

- Department for Levelling Up, Housing and Communities (DLUHC)
- Department for Education (DfE)
- Office for National Statistics (ONS)
- Department for Transport (DfT)
- NHS Digital and ASCOF
- Public Health England (Fingertips)
- Ministry of Justice (MoJ)Next Steps

The metrics will be collated and published by government without any requirement for submission, except where the relevant public sector bodies already undertake statutory returns for these measures.

### 3.3 MHCLG Engagement Timeline

- Initial Engagement Period July – September 2025: MHCLG is requesting feedback from local authorities and stakeholders on the LGOF through submissions, webinars, and Q&A sessions.

- Proposal Development Through 28 November 2025: Local authorities are required to prepare comprehensive proposals for local government reorganisation, integrating input gathered during the initial engagement phase.
- Government Consultation Early 2026: MHCLG will formally consult the public and stakeholders on final proposals and implementation plans.

#### Key Milestones:

5 February 2025:	Statutory invitation, councils to begin planning.
21 March 2025:	Deadline for submission of interim plans.
3 July 2025:	LGOF formally announced LGA conference.
July–September 2025:	Feedback window for LGOF engagement.
28 November 2025:	Deadline for full proposal submissions.
Early 2026:	Formal government consultation begins.

## 4.0 Implications for HDC

### 4.1 Approach

This is not new thinking for HDC, an outcomes framework was used to create Huntingdonshire Futures and the Corporate Plan Outcomes (see Appendix 3 for high level mapping):

- The five strategic “journeys” in the [Huntingdonshire Futures Community Atlas](#)
- The contextual indicators in [Contextual Outcome Measures](#)
- **Strong alignment** exists between LGOF and HDC’s strategic frameworks, especially in areas like housing, health, and economic inclusion.
- Contextual measures **already track many of the LGOF’s proposed metrics**, including deprivation, employment, housing quality, and educational outcomes
- The Corporate Plan’s “**Do – Enable – Influence**” model **complements the LGOF’s emphasis on shared accountability and system-wide impact.**

### 4.2 Mapping LGOF against the Council’s Performance Framework

#### 4.2.1 Mapping LGOF against Contextual Measures

Appendix 3 shows the overview and correlation of LGOF priority outcomes against the outcomes used to inform and evaluate progress against Huntingdonshire Futures, the Corporate plan and Contextual measures that support service planning and strategy development.

Appendix 4 combines the metrics from the original HDC contextual dashboard, the Huntingdonshire Futures research, and the LGOF proposal document results in a total of 158 contextual measures. Out of 158 measures, 32 are new from the LGOF proposal (excluding metrics from county functions), 52 are new from the Huntingdonshire Futures dataset, and 28 are unique to the original HDC dashboard. These will be

reviewed with services as part of the review of the performance management framework to consolidate into a single contextual measures' framework. This will be presented for approval in Quarter 4.

**Strong alignment** exists between LGOF and HDC's strategic frameworks, especially in areas like housing, health, and economic inclusion. **Contextual measures** already track many of the LGOF's proposed metrics, including deprivation, employment, housing quality, and educational outcomes. The **Corporate Plan's "Do – Enable – Influence"** model complements the LGOF's emphasis on shared accountability and system-wide impact.

#### 4.2.2 Gap Analysis LGOF and HDC Priorities

Appendix 5 shows a review of LGOF against the Council's Priority outcomes within the Performance Management Framework. The conclusions from the comparison to feedback to MHCLG:

**Community Health & Wealth Building.** No metrics on local wealth retention, social value procurement, or community-led investment  
Implication: May miss HDC's innovative approach to economic resilience

**Prevention and Early Intervention.** Focuses on outcomes, lacks early-stage intervention metrics  
Implication: Could overlook upstream success like HDC's financial vulnerability project

**Local Influence and Empowerment.** Limited depth on co-production and local engagement  
Implication: May not reflect HDC's "Do, Enable, Influence" model

**Cultural and Leisure Services.** Minimal reference to leisure, culture, or physical activity  
Implication: Risks undervaluing HDC's One Leisure and wellbeing offer

**Digital and Innovation.** No indicators on digital inclusion or service innovation  
Implication: Misses HDC's transformation and efficiency agenda

**Lowering Carbon Emissions.** No indicators on carbon emissions, these are already readily available and reported by the Department for Energy Security and Net-Zero  
Implication: Broad prioritisation will not reflect HDC Climate Strategy driving our activities and encouraging others to do the same.

#### 4.4 The Council's Current Position

4.4.1 Using the Local Government Association's Insight Tool an initial report against proposed LGOF indicators (Appendix 6) against the group of Council's identified by CIPFA Nearest Neighbours model, developed by the Chartered Institute of Public Finance and Accountancy, is a statistical tool used to compare local authorities with others that share similar social and economic characteristics. This model is based on **fair benchmarking** and **performance comparison** between councils that

face similar challenges and contexts identified the following strengths of our communities and areas for focus.

### **Key Positives in Huntingdonshire**

#### **Homelessness Prevention**

- Low use of B&Bs: 0 families in B&Bs over 6 weeks (vs. neighbour average of 1).
- High prevention success: 59% of homelessness prevention duties ended in successful accommodation (vs. 55% average).

#### **Housing Quality**

- High proportion of decent rental homes: 90.3% (vs. 86.3% average).
- 100% of LA-owned social housing deemed decent (vs. 99.5% average).

#### **Housing Supply**

- Strong housing delivery: 1,239 net additional dwellings (vs. 773 average).
- High new homes delivery rate: 1.7% of total stock (vs. 0.8% average).

#### **Environmental Performance**

- High recycling rate: 53.9% of household waste recycled (vs. 46.75% average).
- High composting rate: 31.72% (vs. 24.62% average).

#### **Employment**

- High employment rate (16–64): 81.6% (vs. 78.6% average).
- Above average number of high-growth enterprises: 30 (vs. 29 average).

#### **Neighbourhood Satisfaction**

- Trust in community: 52% agree people can be trusted (vs. 48% average).
- Satisfaction with area: 84% satisfied with local area (vs. 79% average).

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### **Key Challenges in Huntingdonshire**

#### **Education Outcomes**

- Early years development: 65.9% of children with good development (vs. 70.1% average).
- KS2 attainment: 56% meeting expected standards (vs. 62% average).
- KS4 Attainment 8 score: 45.0 (vs. 46.9 average).

#### **Youth Offending**

- Reoffending rate: 33.3% of youth offenders reoffended (vs. 31.8% average).

#### **Planning Performance**

- Major applications decided on time: 75% (vs. 82% average).

#### **EV Infrastructure**

- Public EV chargers: 65.2 per 100k population (vs. 75.9 average).

#### **Economic Productivity**

- GVA per hour worked: £37.44 (vs. £40.14 average).
- Median weekly pay: £734.10 (vs. £770.33 average).

- Business density: 0.76 jobs per working-age resident (vs. 0.81 average).

#### **Child Poverty**

- Above average numbers of children in both relative and absolute low-income families.

- 4.4.2 The same report has been prepared comparing Huntingdonshire to our geographical neighbours in Cambridgeshire and Peterborough (Appendix 7).

Overall Huntingdonshire performs strongly on housing quality, homelessness prevention, community satisfaction, recycling, and employment rates. However, it faces challenges in historically reported planning determinations, business growth, public EV infrastructure, and some aspects of economic and environmental performance. All of which are key priorities and actions within the Council's Corporate plan.

### 4.3 Proposed Actions

#### **Establish Corporate Ownership & Co-Ordination**

- The Performance & Insight Team is coordinating HDC's response to the LGOF consultation to maintain a unified approach.
- The Performance Team is organising officer input through the response template and arranging participation in online seminar sessions. Appendix 8 shows the service alignment and ownership in relation to each outcome. This has been approved by Corporate leadership team and all services have informed the proposed feedback.

#### **Governance**

- Embed contextual measure annual update alongside annual Corporate Plan refresh and Transformation Plan refresh

#### **Align Contextual Measures with LGOF Metrics (Quarter 3)**

- LGOF outcomes are aligned with HDC's Corporate Plan and the five Huntingdonshire Futures journeys, ensuring local priorities like climate resilience, inclusive growth, and wellbeing are included in contextual measures.
- The Performance & Insight team will align service-level metrics and contextual measures into a unified framework.

#### **Update Contextual Dashboards (Quarter 4)**

- HDC will adapt the contextual dashboard to track LGOF metrics, supporting policy, strategy, service planning, and outcome delivery.

#### **Embed Outcome Thinking in Transformation (Quarter 4)**

- The LGOF used as a foundation in the Council's updated contextual measures.
- Establish contextual measures as a tool for services, enabling integration within service, strategy and policy planning.
- Include contextual measures in Corporate Plan Annual Update.
- Update public-facing dashboard to demonstrate transparency, accountability and encourage use of factual data to drive better outcomes consistently.

- 5.0 Proposed Feedback
- 5.1 Appendix 9 sets out the proposed outline response to the MHCLG questions regarding LGOF based on the review presented in this report.
- 5.2 Appendix 10 sets out the more detailed service feedback that has been collated to complete the sections highlighted:
- General questions about the metrics
  - Questions about metrics by priority outcome
- 6.0 RISKS**
- 6.1 Strategic Risks
- **Loss of Autonomy vs. Increased Accountability.** The LGOF brings added flexibility but also clearer national expectations, meaning councils may face scrutiny if local progress is not shown.
  - **Alignment Challenges Across Tiers.** The framework encourages partnership, but Councils may face difficulties aligning with partners when goals or resources differ.
  - **Funding Dependencies and Uncertainty.** The LGOF, linked to the Fair Funding Review 2.0, aims to simplify grants but presents funding risks if outcomes aren't achieved.
- 6.2 Operational Risks
- **Data and Measurement Complexity.** Councils should monitor progress with existing outcome metrics and are well placed to adapt their performance framework for LGOF.
  - **Performance Management Pressures.** While the framework avoids rigid targets, poor performance may prompt central government intervention under the Best Value Duty.
  - **Cultural and Capacity Shifts.** LGOF requires a focus on outcomes rather than outputs, which aligns well with the Council's existing strategy.
- 6.3 Reputational and Compliance Risks
- **Public Expectations vs. Delivery Reality.** Greater transparency may expose councils to reputational risk if performance is seen as lacking.
  - **Legal and Statutory Duties.** While the LGOF seeks to reduce reporting burdens, statutory duties remain.
- 7.0. LINK TO HUNTINGDONSHIRE FUTURES, THE CORPORATE PLAN, STRATEGIC PRIORITIES AND CORPORATE OBJECTIVES**
- 7.1 Huntingdonshire Futures uses an outcomes framework with contextual measures to track community change. Its co-created outcomes align well with LGOF and can be integrated easily. [Huntingdonshire Futures Community Atlas](#).

- 7.2 The Corporate Plan uses an outcomes-based approach, connecting strategy from Huntingdonshire Futures to service and team objectives.
- 7.3 The Corporate plan priority outcomes are all relevant to the purpose and scope of LGOF.



**8.0. RESOURCE IMPLICATIONS**

- 8.1 There are no additional resource requirements arising from the Corporate Peer challenge or the Action Plan derived from the recommendations.
- 8.2 The Council’s update of the Performance Management Framework which includes streamlining the contextual measures used to inform the Corporate Plan and Service plans will incorporate LG OF.

**9.0. REASONS FOR THE RECOMMENDED DECISIONS**

- 9.1 This report presents the proposed response to the initial engagement form MHCLG regarding LOOF for consideration by the Overview and Scrutiny Panel (Performance & Growth).

**10. LIST OF APPENDICES INCLUDED**

- Appendix 1 [MHCLG LGOF Briefing Document](#)
- Appendix 2 [MHCLG LGOF Priority Outcomes and Draft Metrics](#)
- Appendix 3 Mapping LGOF against Contextual Measures

Appendix 4 Contextual Measures for Consolidation  
Appendix 5 LGOF and HDC Performance Management Framework  
Appendix 6 LGOF Comparator Authorities CIPFA  
Appendix 7 LGOF Local Neighbours  
Appendix 8 LGOF and Service Owners  
Appendix 9 Draft Outline Response LGOF  
Appendix 10 HDC LGOF Metric Comments by Service Tracker

## 11. BACKGROUND PAPERS

- [Huntingdonshire Futures](#)
- [Huntingdonshire Futures Community Atlas](#)
- [Performance Management Framework \(2023\)](#)
- [Contextual Outcome Measures](#)

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## Mapping LGOF against Contextual Measures

- The five strategic “journeys” in the [Huntingdonshire Futures Community Atlas INTERNAL](#)
- The contextual indicators in [Contextual Measures v1](#) and [HDC Contextual Outcome Measures for Place Board](#)
- The outcome priorities in the [HDC Corporate Plan 2023-2028 \(25-26 version\) Outcomes Only](#)

### High Level Mapped Overview

<b>LGOF Priority Outcome</b>	<b>Huntingdonshire Futures Journey</b>	<b>HDC Contextual Measures</b>	<b>HDC Corporate Plan Outcome</b>
Homelessness & Rough Sleeping	Pride in Place	Households in temporary accommodation, rough sleeping counts	Helping people in crisis
Housing	Pride in Place	Housing affordability, EPC ratings, housing delivery	Improved housing
Multiple Disadvantage	Inclusive Economy / Health Embedded	Substance misuse, domestic abuse, prison leavers	Keeping people out of crisis
Best Start in Life	Health Embedded	Early years development, childcare uptake	Quality of life and wellbeing

<b>LGOV Priority Outcome</b>	<b>Huntingdonshire Futures Journey</b>	<b>HDC Contextual Measures</b>	<b>HDC Corporate Plan Outcome</b>
Every Child Achieving & Thriving	Health Embedded / Inclusive Economy	KS2/KS4 attainment, NEET rates, SEN outcomes	Quality of life and wellbeing
Keeping Children Safe & Family Security	Pride in Place	Looked-after children, child protection plans	Helping people in crisis
Health & Wellbeing	Health Embedded	Life expectancy, obesity, smoking, physical inactivity	Quality of life and wellbeing
Adult Social Care – Quality	Health Embedded	Carer satisfaction, safeguarding outcomes	Helping people in crisis
Adult Social Care – Independence	Health Embedded	Reablement, direct payments, control over daily life	Keeping people out of crisis
Adult Social Care – Neighbourhood Integration	Health Embedded	Hospital discharge to community, care home admissions	Keeping people out of crisis
Neighbourhoods	Pride in Place	Community satisfaction, trust, ASB, green space access	Quality of life and wellbeing

<b>LGOF Priority Outcome</b>	<b>Huntingdonshire Futures Journey</b>	<b>HDC Contextual Measures</b>	<b>HDC Corporate Plan Outcome</b>
Environment & Climate	Environmental Innovation	Air quality, recycling, food waste, flood risk	Lower our carbon emissions
Transport & Infrastructure	Travel Transformed	Bus journeys, walking/cycling, road condition	Travel transformed
Economic Prosperity & Regeneration	Inclusive Economy	GVA, employment rate, business density	Economic growth
Child Poverty	Inclusive Economy / Health Embedded	Children in low-income families	Keeping people out of crisis

## Observations

- **Strong alignment** exists between LGOF and HDC’s strategic frameworks, especially in areas like housing, health, and economic inclusion.
- **Contextual measures** already track many of the LGOF’s proposed metrics, including deprivation, employment, housing quality, and educational outcomes
- The **Corporate Plan’s “Do – Enable – Influence”** model complements the LGOF’s emphasis on shared accountability and system-wide impact.

## Actions

### 1. Establish Corporate Ownership & Co-Ordination

- HDC’s response to the LGOF consultation coordinated centrally to ensures a unified and strategic approach by the Performance & Insight Team
- Performance Team coordinating officer reflections on response template and attendance at webinar sessions.

## **2. Governance**

- Response sign-off by CLT, report pathway to Informal Cabinet, Scrutiny and Cabinet (Portfolio holders briefed throughout - Cllr Ferguson and Cllr Davenport Ray).

## **3. Align Contextual Measures with LGOF Metrics**

- Performance & Insight team to aligning service-level metrics and contextual measures with the framework.
- The LGOF outcomes mapped to HDC's Corporate Plan outcomes and the five journeys of the *Huntingdonshire Futures* strategy to ensure local priorities (e.g. climate resilience, inclusive growth, wellbeing) are reflected in national reporting and vice versa

## **4. Update Contextual Dashboards**

- HDC to adapt the contextual dashboard to monitor LGOF metrics to be a key resource to inform policy, strategy and service planning and drive delivery of outcomes in the LGOF.

## **6. Embed Outcome Thinking in Transformation**

- The LGOF used as a foundational element to refresh the Council's contextual measures.
- Establish contextual measures as a clear tool available on the intranet as a self-service or assisted service. To ensure they are integrated within service, strategy and policy planning.
- Include contextual measures in Corporate Plan Annual Update
- Update public-facing dashboards to demonstrate transparency and accountability and encourage use of factual data to drive better outcomes.

Corp Plan	Outocme	Actions	HDC Dashboard	Futures	LGOF
Improving Happiness and wellbeing	Economy	Employment rate 16-64	x		x
Improving Happiness and wellbeing	Economy	Gross disposable household income per head	x	x	
Improving Happiness and wellbeing	Health	% Overweight adults	x		
Improving Happiness and wellbeing	Health	% children overweight (including obesity) at reception (aged 4-5)	x	x	
Improving Happiness and wellbeing	Health	% children overweight (including obesity) at year 6 (aged 10-11)	x	x	x
Improving Happiness and wellbeing	Health	cancer diagnosis - % diagnosed at stage 1/2	x		
Improving Happiness and wellbeing	Health	emergency hospital admissions due to falls (65+)	x		
Improving Happiness and wellbeing	Health	Life expectancy at 65 (female)	x	x	
Improving Happiness and wellbeing	Health	Life expectancy at 65 (male)	x	x	
Improving Happiness and wellbeing	Health	Life expectancy at birth (female)	x	x	x
Improving Happiness and wellbeing	Health	Life expectancy at birth (male)	x	x	x
Improving Happiness and wellbeing	Health	Mental health score	x		
Improving Happiness and wellbeing	Health	Physical health conditions score	x		
Improving Happiness and wellbeing	Health	Rate pf circulatory disease mortality considered preventable in people aged <75	x	x	
Improving Happiness and wellbeing	Health	Smoking prevalence (18+)	x		
Improving Happiness and wellbeing	Personal Finance	Gender pay gap (median gross hourly pay)	x	x	
Improving Happiness and wellbeing	Personal Finance	Gross median weekly pay (resident-based)	x	x	x
Improving Happiness and wellbeing	Personal wellbeing	Average resident anxiety score	x	x	
Improving Happiness and wellbeing	Personal wellbeing	Average score 'feeling that life is worthwhile'	x	x	
Improving Happiness and wellbeing	Personal wellbeing	Average score 'Happiness'	x	x	
Improving Happiness and wellbeing	Personal wellbeing	Average score 'Life satisfaction'	x	x	
Improving Happiness and wellbeing	Personal wellbeing	Loneliness	x	x	
Improving Happiness and wellbeing	What we do	% adults who have vilunteered to support sport and physical activity	x	x	
Improving Happiness and wellbeing	What we do	% adults who are active	x		
Improving Happiness and wellbeing	Where we live	% properties with access to Gigabit cable broadband	x	x	
Improving Happiness and wellbeing	Where we live	5G geographic cover	x	x	
Crisis (helping / preventing)	Economy	% children in low income families	x		
Crisis (helping / preventing)	Economy	% of people aged 16+ on UC	x		
Crisis (helping / preventing)	Economy	Proportion of employee jobs paying below the 'real living wage'	x		
Crisis (helping / preventing)	Health	Inequality in life expectancy at birth - men	x		
Crisis (helping / preventing)	Health	Inequality in life expectancy at birth - women	x		

Crisis (helping / preventing)	Housing	Households accepted as homeless (rate per 1000 households)	x		
Crisis (helping / preventing)	Housing	Housing Association 'affordable rent' average	x		x
Crisis (helping / preventing)	Housing	Mortgage and landlord possession claims, rate per 1000 people	x		
Crisis (helping / preventing)	Housing	Number of new affordable homes completed per 1000 residents	x		
Crisis (helping / preventing)	Housing	Avg food parcels distributed per foodbank	x		x
Crisis (helping / preventing)	Housing	Ricidivism rate	x		
Crisis (helping / preventing)	Housing	Proportion of households in fuel poverty	x		x
Crisis (helping / preventing)	Where we live	Crime rate (police recorded headline offences per 1000 residents)	x		
Crisis (helping / preventing)	Where we live	Noise complaints per 1000 residents	x		
Crisis (helping / preventing)	Where we live	Number of non-decent homes	x		
Improving Housing	Energy efficiency/sustainability	% dwellings with an A-C EPC rating	x	x	x
Improving Housing	Housing Affordability	House price to household income ratio	x	x	x
Improving Housing	Housing Affordability	Median monthly rental prices for private rentals (2 bed)	x	x	
Improving Housing	Housing Supply	House building rate	x	x	x
Improving Housing	Sustainable Travel	% of all vehicles that are plug in electric	x	x	
Improving Housing	Sustainable Travel	% of residents using active travel (walking/cycling) 3 times a week	x	x	
Improving Housing	Sustainable Travel	% of trips entering/exiting towns made by pedestrians or cycles	x	x	
Improving Housing	Sustainable Travel	Number of plug in electric vechiles chargers per 100 vehicles	x	x	
Improving Housing	Sustainable Travel	Train station entries/exits	x	x	
Forward thinking economic growth	Business reducing carbon emissions	% non-domestic properties with an A*-C EPC rating	x	x	
Forward thinking economic growth	Business reducing carbon emissions	CO2 emissions from industrial & commercial uses	x		
Forward thinking economic growth	Education and Skills	Further education and skills achievement rate	x		
Forward thinking economic growth	Education and Skills	% children at expected level across all early learning goals	x	x	
Forward thinking economic growth	Education and Skills	% of people aged 16-64 with GCSEs or higher	x	x	
Forward thinking economic growth	Education and Skills	% of people aged 16-64 with A-Levels or higher	x	x	

Forward thinking economic growth	Education and Skills	% of people aged 16-64 with a degree or higher	X	X	
Forward thinking economic growth	Education and Skills	% of people aged 16-64 with no qualifications	X		
Forward thinking economic growth	Growing businesses	% of active businesses which are defined as high growth	X		
Forward thinking economic growth	Growing businesses	Business closure rate (%)	X	X	X
Forward thinking economic growth	Growing businesses	Five year new business survival rate (%)	X		X
Forward thinking economic growth	Growing businesses	Gross value added per hour worked	X	X	X
Forward thinking economic growth	Growing businesses	Number of business start ups per 10,000 working age residents	X		
Forward thinking economic growth	Growing businesses	Relative commercial property costs	X		
Forward thinking economic growth	Inclusive Economy	Claimant count	X		
Forward thinking economic growth	Inclusive Economy	Economic inactivity for 16-64 year olds	X	X	
Forward thinking economic growth	Inclusive Economy	Unemployment rate	X	X	
Forward thinking economic growth	More high value jobs	Gross median weekly pay (workplace-based)	X	X	
Lowering carbon emissions	More high value jobs	Air pollution (population-weighted annual mean PM2.5 concentration)	X	X	
Lowering carbon emissions	Increase Biodiversity	Duration of discharged storm overflows into Huntingdonshire water bodies (hours)	X		
Lowering carbon emissions	Increase Biodiversity	Proportion of local sites where positive conservation management is being achieved	X		
Pride in Place		Households on housing waiting list		X	
Pride in Place		Crime rate		X	
Pride in Place		Homes needed by 2036		X	
Pride in Place		Number of new affordable homes completed per 1000 existing stock		X	
Pride in Place		Premises with indoor 4G mobile coverage		X	
Pride in Place		Number of people in social rented housing		X	X
Pride in Place		Housing Tenure		X	
Pride in Place		Average Monthly Rent		X	
Pride in Place		Community Development Cohesion in children and young people		X	
Pride in Place		Green space index score		X	
Pride in Place		Community Facilities per 1000 people		X	
Pride in Place		Parks and play areas per 1000 people		X	
Pride in Place		Pubs per 1000 people		X	
Pride in Place		Places of religious worship per 1000 people		X	
Pride in Place		Access to libraries		X	

Pride in Place	Museums per 1000 people	X	
Pride in Place	CYP Volunteering (years 5-11)	X	
Pride in Place	CYP sports spectating (years 5-11)	X	
Inclusive Economy	% population with GCSEs in Maths and English	X	
Inclusive Economy	Size of the workforce / number of employees	X	
Inclusive Economy	% businesses by industry	X	
Inclusive Economy	% SMEs (small and medium enterprises)	X	
Inclusive Economy	Number of business parks	X	
Inclusive Economy	Business floorspace	X	
Inclusive Economy	Gross disposable household income (total)	X	
Inclusive Economy	Deprivation	X	
Inclusive Economy	Occupation type	X	
Health Embedded		X	
Health Embedded	Adult obesity prevalence	X	
Health Embedded	Number of GPs per 1000 residents	X	
Health Embedded	Mental wellbeing (years 3-11)	X	
Health Embedded	Mental health score	X	
Health Embedded	Physical health conditions score	X	
Health Embedded	% population reporting good or very good health	X	
Health Embedded	% population reporting bad or very bad health	X	
Health Embedded			
Health Embedded	% residents with long-term health problem or disability	X	
Health Embedded	% adults overweight	X	
Health Embedded			
Health Embedded	Hospital admissions rate for alcohol related conditions	X	
Health Embedded	Sports facilities per 10,000 people	X	
Health Embedded	Population not within a 10 minute walk to local park or green space	X	
Environmental Innovation	Landscape classification	X	
Environmental Innovation	Household recycling rate	X	X
Environmental Innovation	Greenhouse gas emissions per km2	X	
Environmental Innovation	% of local sites where positive conservation management is being / has been implemented	X	
Environmental Innovation	Green, renewable energy generation	X	
Environmental Innovation	CO2 emissions from commercial / industrial uses	X	
Environmental Innovation	Air pollution (regular)	X	
Environmental Innovation	% of children engaging in nature	X	

Travel Transformed		Number of cars / vans per household	x	
Travel Transformed		Road traffic emissions	x	
Travel Transformed		% journeys to work made by sustainable travel methods	x	
Travel Transformed		Travel time to employment centres by bike	x	
Travel Transformed		Travel time to employment centres by car	x	
Travel Transformed		Travel time to employment centres by public transport and walking	x	
LGOF	Homelessness and rough sleeping	Number of households with children in temporary accommodation		x
LGOF	Homelessness and rough sleeping	Number of families in B&B over 6 weeks		x
LGOF	Homelessness and rough sleeping	% of duties owed where homelessness was prevented		x
LGOF	Homelessness and rough sleeping	Number of people rough sleeping on a single night		x
LGOF	Homelessness and rough sleeping	Number of people sleeping rough over the month who are long term		x
LGOF	Housing	Proportion of rental housing in LA area deemed decent		x
LGOF	Multiple Disadvantage	Proportion of people in substance use treatment also experiencing at least one other overlapping disadvantage, achieving significant progress in treatment		x
LGOF	Multiple Disadvantage	Households with accommodation secured at end of prevention/relief duty for households also experiencing at least two areas of overlapping disadvantage		x
LGOF	Every child achieving and thriving	Percentage of young people (16-17) not in education, employment or training		x
LGOF	Health and wellbeing	Rate of alcohol specific mortality		x
LGOF	Health and wellbeing	% adults who are inactive		x
LGOF	Neighbourhoods	% of adults in a community that are trusted		x
LGOF	Neighbourhoods	Instances of anti social behaviour		x
LGOF	Neighbourhoods	% of people who feel they can influence local decisions		x
LGOF	Neighbourhoods	% of people who are satisfied with their community / cultural facilities		x

LGOF	Neighbourhoods	People are satisfied with their local area as a place to live	X
LGOF	Environment, circular economy and climate change	Deaths attributed to air pollution (particulate matter less than 2.5 micrometres in diameter)	X
LGOF	Environment, circular economy and climate change	% of household waste that is collected separately as food waste	X
LGOF	Environment, circular economy and climate change	Flood protection [placeholder]	X
LGOF	Environment, circular economy and climate change	Biodiversity [placeholder]	X
LGOF	Transport and local infrastructure	Connectivity score for public transport to key services	X
LGOF	Transport and local infrastructure	Passenger journeys on buses	X
LGOF	Transport and local infrastructure	% of adults who walk to cycle for travel purposes at least once a week	X
LGOF	Transport and local infrastructure	Number of people killed or seriously injured per billion vehicle miles	X
LGOF	Economic Prosperity and regeneration	Employment rate 16-19 years old	X
LGOF	Economic Prosperity and regeneration	Indices of multiple deprivation	X
LGOF	Economic Prosperity and regeneration	Business births	X
LGOF	Economic Prosperity and regeneration	Number of high growth businesses	X
LGOF	Economic Prosperity and regeneration	Business density	X
LGOF	Economic Prosperity and regeneration	Business survival rate	X
LGOF	Economic Prosperity and regeneration	Reducing poverty [placeholder]	X
LGOF	Economic Prosperity and regeneration	Employment support [placeholder]	X

# Local Government Outcomes Framework

An analysis of the **implications of the proposed Local Government Outcomes Framework (LGOF) for Huntingdonshire District Council (HDC)**, with a focus on whether the draft indicators align with or risk missing key outcomes and priorities set out in HDC’s Corporate Plan 2023–2028 (2025–26 version).

## Summary of Key Findings

### 1. Strong Alignment Areas

The LGOF aligns well with several of HDC’s strategic priorities:

HDC Priority	LGOF Outcome Area	Alignment
Improving quality of life for local people	Health and Wellbeing, Homelessness, Housing, Neighbourhoods	Strong
Creating a better Huntingdonshire for future generations	Housing, Environment, Economic Prosperity	Strong
Doing our core work well	Adult Social Care, Transport, Planning, Waste	Moderate to Strong

Examples:

- HDC’s focus on **preventing crisis** and **supporting wellbeing** is reflected in LGOF’s outcomes on **homelessness**, **multiple disadvantage**, and **health**.
- HDC’s **climate and biodiversity goals** are echoed in LGOF’s **Environment and Climate Change** outcome.
- HDC’s **economic growth and regeneration** ambitions are supported by LGOF’s **Economic Prosperity** contextual metrics.

### 2. Potential Gaps or Risks of Underrepresentation

Despite the broad coverage, some HDC priorities may be **underrepresented or insufficiently measured** in the LGOF:

HDC Focus Area	Potential Gap in LGOF	Implication
<b>Community Health &amp; Wealth Building</b>	No direct metrics on local wealth retention, social value procurement, or community-led investment	May miss HDC’s innovative approach to local economic resilience
<b>Prevention and Early Intervention</b>	LGOF focuses on outcomes (e.g. homelessness prevented) but lacks metrics on early-stage interventions or integrated models like HDC’s financial vulnerability project	Could overlook upstream success

HDC Focus Area	Potential Gap in LGOF	Implication
<b>Local Influence and Empowerment</b>	LGOF includes some satisfaction and trust metrics, but lacks depth on co-production, local engagement, or influence over services	May not reflect HDC’s “Do, Enable, Influence” model
<b>Cultural and Leisure Services</b>	Minimal reference in LGOF to leisure, culture, or physical activity beyond youth sport	Risks undervaluing HDC’s One Leisure and wellbeing offer
<b>Digital and Innovation</b>	No indicators on digital inclusion, AI use, or innovation in service delivery	Misses HDC’s transformation and efficiency agenda
<b>Lowering carbon emissions</b>	No indicator to reflect carbon emissions	Broad prioritisation will not reflect HDC Climate Strategy driving our activities and encouraging others to do the same.

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### 🌐 Recommendations for HDC’s Consultation Response

1. **Advocate for Local Flexibility:** Emphasise the need for councils to supplement national indicators with local metrics that reflect unique strategies like HDC’s Community Health & Wealth Building.
  2. **Propose Additional Metrics:**
    - Early intervention success rates (e.g. financial vulnerability model outcomes)
    - Community engagement and co-production indicators
    - Cultural participation and leisure service usage
    - Digital access and innovation in service delivery
    - Carbon Emissions these are readily available and reported by the Department for Energy Security and Net-Zero
  3. **Highlight Integration Needs:** Stress the importance of aligning LGOF with ICS and place-based approaches, especially where HDC is a statutory partner.
  4. **Timing & Disaggregation:** Ask for metrics to be disaggregated to district level where possible, to ensure relevance for non-unitary councils like HDC or phase introduction with new unitary boundaries when decided, anticipated summer 2026. Shadow authorities being established in 2027 the Outcomes Framework should be intrinsic to the Corporate Priorities and Plans for the new Councils.
-

# Draft Local Government Outcomes Framework for Huntingdonshire



Written by LGA Research from Local Government Association

LG Inform

# Draft Local Government Outcomes Framework for Huntingdonshire

As announced at the LGA 2025 Conference in the Deputy Prime Minister's speech, Leaders and chief executives will have received a letter inviting feedback on the draft [Local Government Outcomes Framework](#).

The Framework sets 15 outcomes that Government expects to work with local authorities on to deliver key national priorities for local people and communities. These will be underpinned by outcome metrics drawing from existing data sources to show how progress will be measured. This approach forms part of the Government's wider reform agenda for local government, to ensure councils are fit, legal and decent.

This report sets out the metric data sources under consultation to assist local government officers including where they are not currently published.

## Contents

- [Homelessness and rough sleeping](#)
- [Housing](#)
- [Multiple disadvantage](#)
- [Best start in life](#)
- [Every child achieving and thriving](#)
- [Keeping children safe and family security \(Children's Social Care\)](#)
- [Health and wellbeing](#)
- [Adult Social Care - Quality](#)
- [Adult Social Care - Independence](#)
- [Adult Social Care - Neighbourhood health/integration](#)
- [Neighbourhoods](#)
- [Environment, Circular Economy and climate change](#)
- [Transport and local infrastructure](#)
- [Economic prosperity and regeneration](#)
- [Child poverty](#)

# Homelessness and rough sleeping

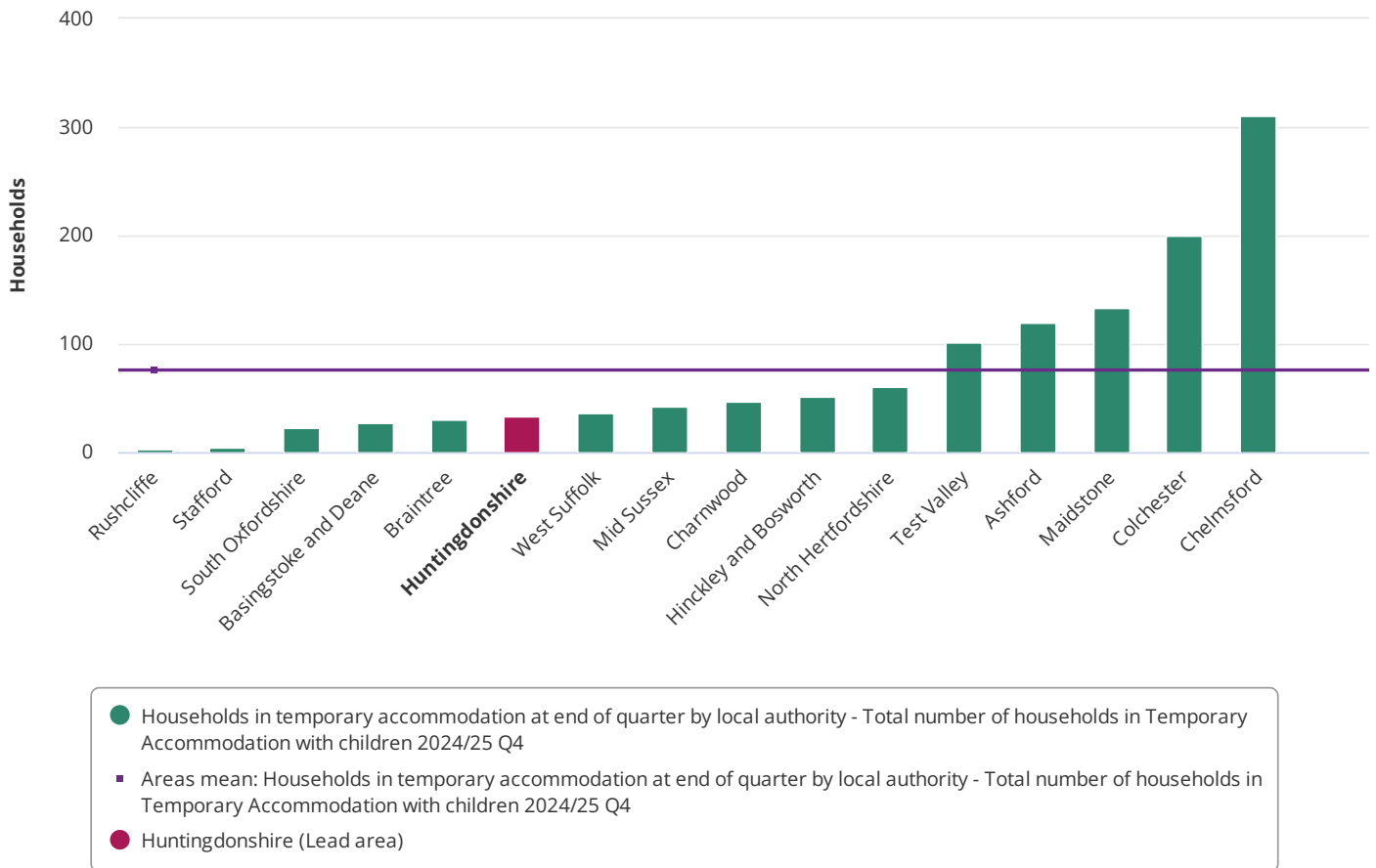
Prevent and reduce homelessness and rough sleeping.

## Number of households with children in temporary accommodation

In 2024/25 Q4, the total number of households in temporary accommodation with children in Huntingdonshire was 33, which is below the Huntingdonshire CIPFA nearest neighbours mean number of households in temporary accommodation with children of 79.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Households in temporary accommodation - Total number of households in Temporary Accommodation with children (2024/25 Q4) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



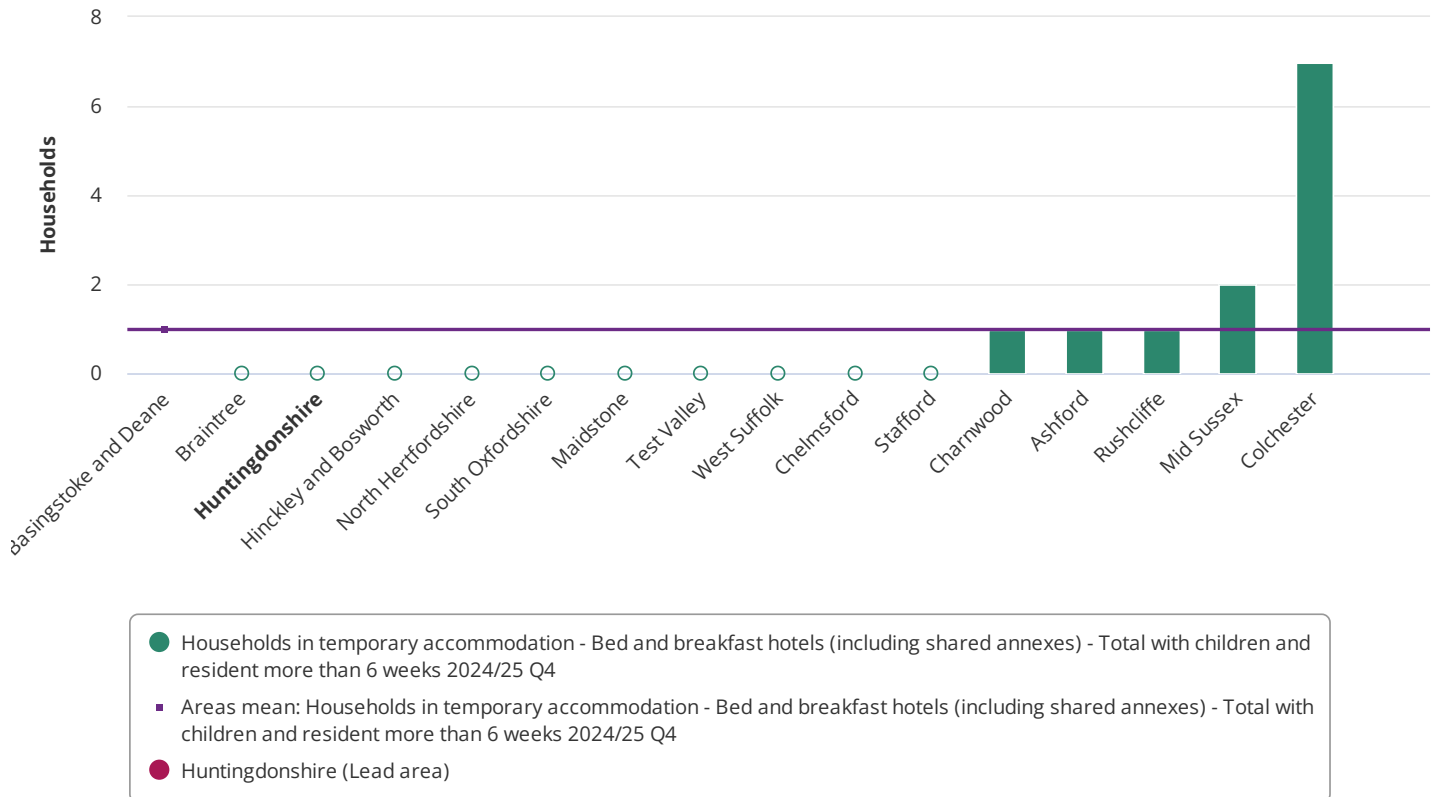
**Source:** Ministry of Housing, Communities and Local Government, Statutory homelessness live tables, [Households in temporary accommodation - Total number of households in Temporary Accommodation with children](#), **Data updated:** 24 Jul 2025

## Number of families in B&B over 6 weeks

In 2024/25 Q4, the number of families in bed and breakfast hotels for over six weeks in Huntingdonshire was 0, which is below the Huntingdonshire CIPFA nearest neighbours mean number of families in bed and breakfast hotels for over six weeks of 1.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Households in temporary accommodation - Bed and breakfast hotels (including shared annexes) - Total with children and resident more than 6 weeks (2024/25 Q4) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



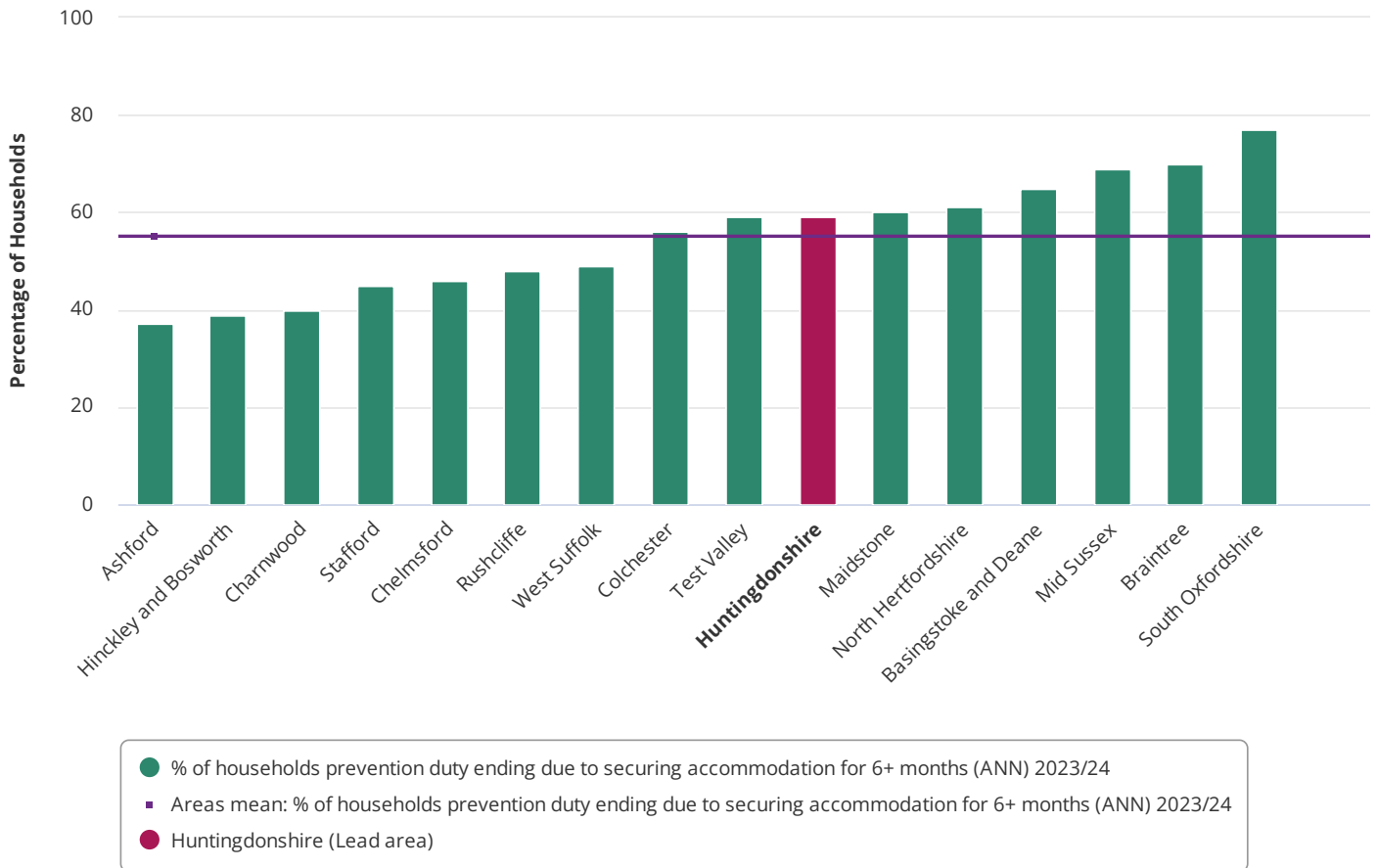
**Source:** Ministry of Housing, Communities and Local Government, Statutory homelessness live tables, [Households in temporary accommodation - Bed and breakfast hotels \(including shared annexes\) - Total with children and resident more than 6 weeks](#), **Data updated:** 24 Jul 2025

## Percentage of duties owed where homelessness was prevented

In 2023/24, the percentage of households prevention duty ending due to securing accommodation for 6+ months in Huntingdonshire was 59%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of 55%.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Percentage of households prevention duty ending due to securing accommodation for 6+ months (ANNUAL) (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, Statutory homelessness live tables - Annual, [Percentage of households prevention duty ending due to securing accommodation for 6+ months \(ANNUAL\)](#), **Data updated:** 30 Oct 2024

## Number of people sleeping rough on a single night

In Snapshot: Autumn 2024, the total number of people sleeping rough in Huntingdonshire was 9, which is above the Huntingdonshire CIPFA nearest neighbours mean number of people sleeping rough of 8.

People sleeping rough are defined as those sleeping or about to bed down in open air locations and other places including tents and make shift shelters. The snapshot does not include people in hostels or shelters, sofa surfers or those in recreational or organised protest, squatter or traveller campsites. The snapshot records only those people seen, or thought to be, sleeping rough on a single night.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Total number of people sleeping rough (Snapshot: Autumn 2024) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

	Total rough sleeping - Snapshot
	Snapshot: Autumn 2024
Area	Count
Maidstone	22
Chelmsford	19
Stafford	13
West Suffolk	10
Charnwood	10
Huntingdonshire	9
Rushcliffe	9
Ashford	8
Colchester	7
Hinckley and Bosworth	6
Braintree	4
North Hertfordshire	4
Basingstoke and Deane	2
South Oxfordshire	2
Mid Sussex	2
Test Valley	1
Areas mean	8

**Source:** Ministry of Housing, Communities and Local Government, Annual Rough Sleeping Snapshot in England: Autumn, [Total number of people sleeping rough](#),  
**Data updated:** 27 Feb 2025

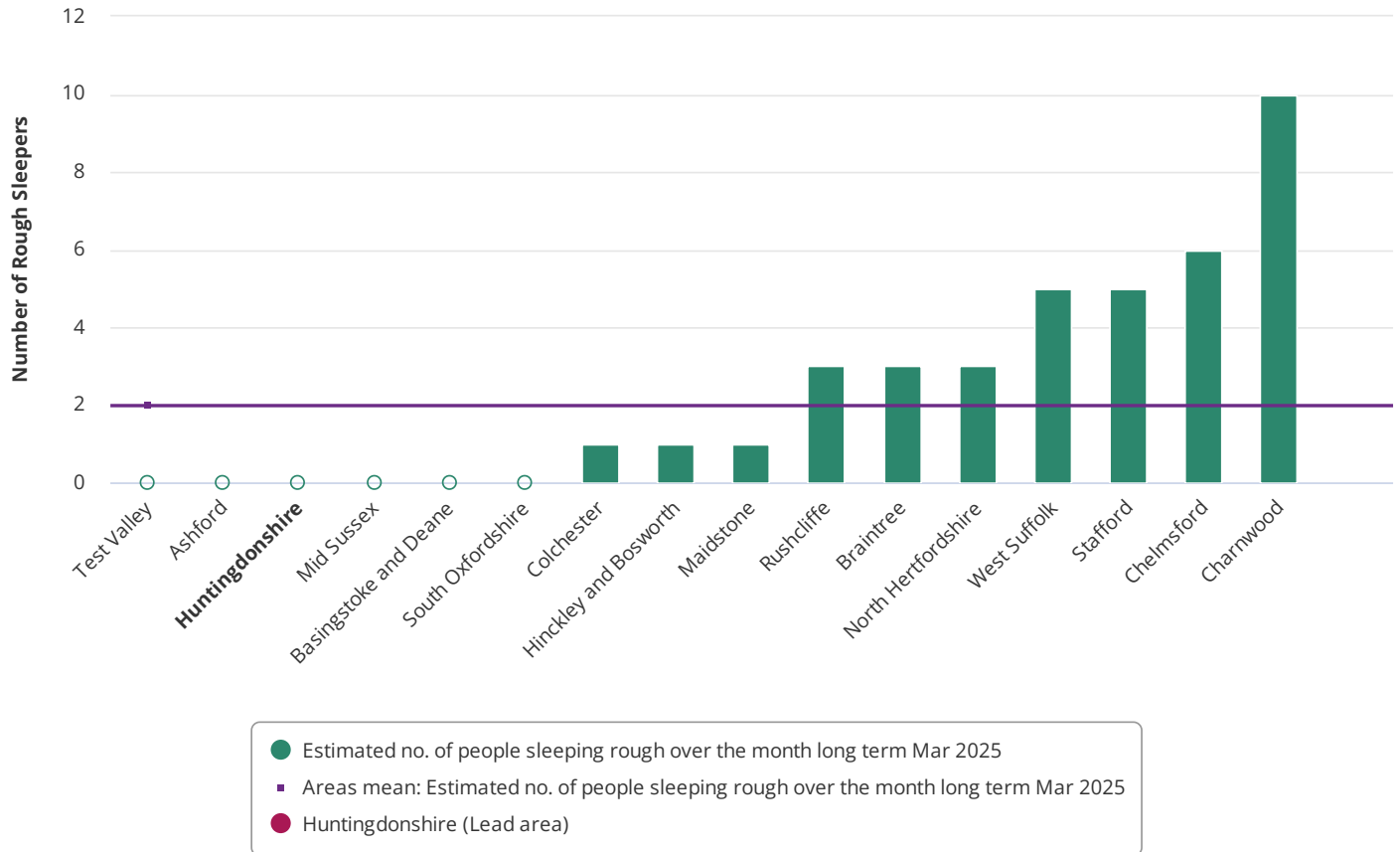
## Number of people sleeping rough over the month who are long term

In Mar 2025, the number of people sleeping rough long term in Huntingdonshire was 0, which is below the Huntingdonshire CIPFA nearest neighbours mean number of people sleeping rough long term of 3.

This is the estimated number of people sleeping rough over the month long term. The number of people sleeping rough on a single night is an estimated figure determined from outreach contacts, or from a Point-in-Time snapshot.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Estimated number of people sleeping rough over the month long term (Mar 2025) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Ministry of Housing, Communities and Local Government, Rough Sleeping Data Framework, [Estimated number of people sleeping rough over the month long term](#), **Data updated:** 08 Jul 2025

# Housing

Everyone has access to a decent, safe, secure, and affordable home.

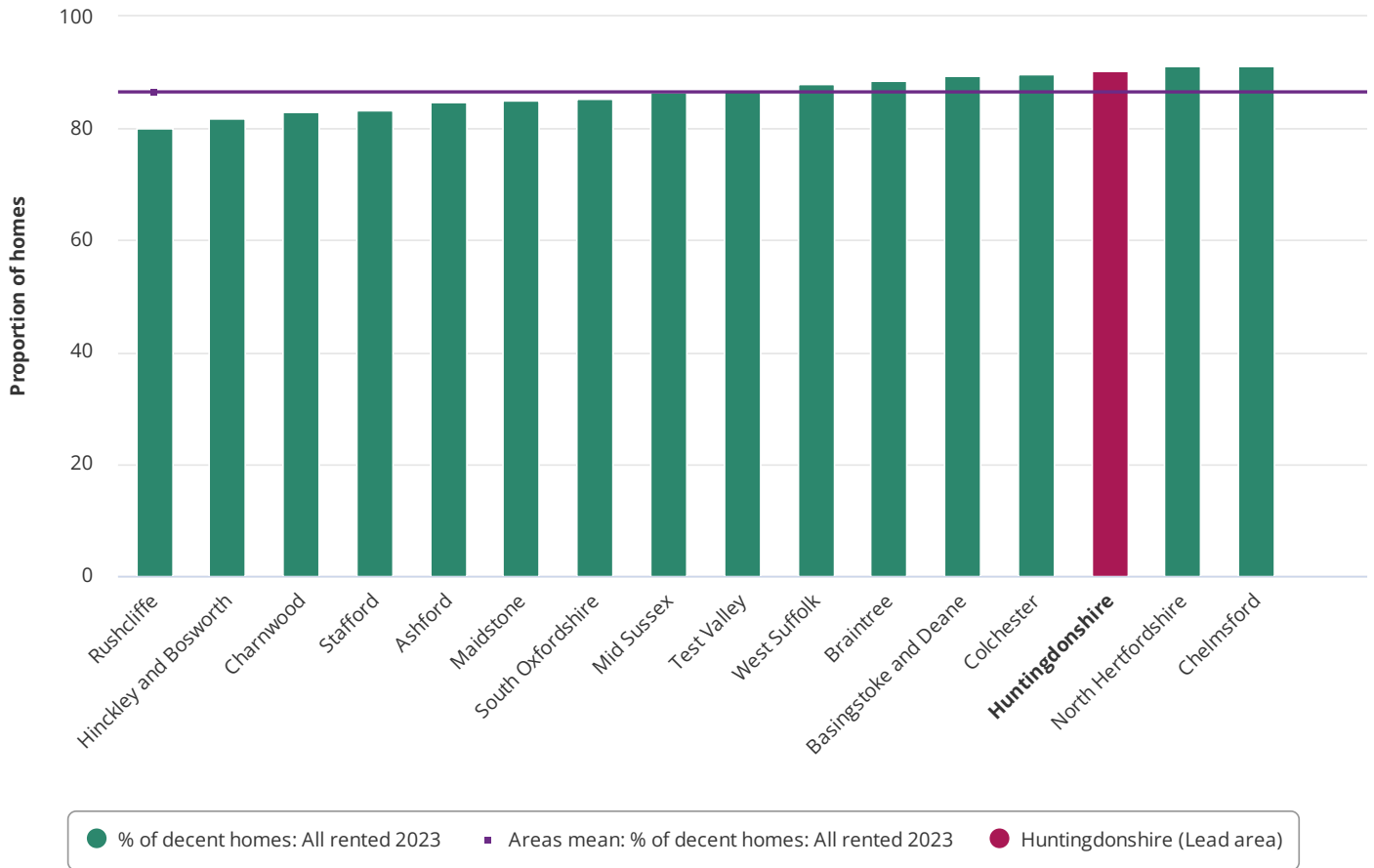
## Proportion of rental housing in LA area deemed decent

In 2023, the percentage of rental housing deemed decent in Huntingdonshire was 90.3%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of rental housing deemed decent of 86.3%.

This is the proportion of rental housing in area deemed decent. This data from the English Housing Survey (EHS) does not include vacant properties.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Proportion of decent homes: All rented (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Ministry of Housing, Communities and Local Government, English Housing Survey: local authority stock condition modelling, [Proportion of decent homes: All rented](#), **Data updated:** 08 Jul 2025

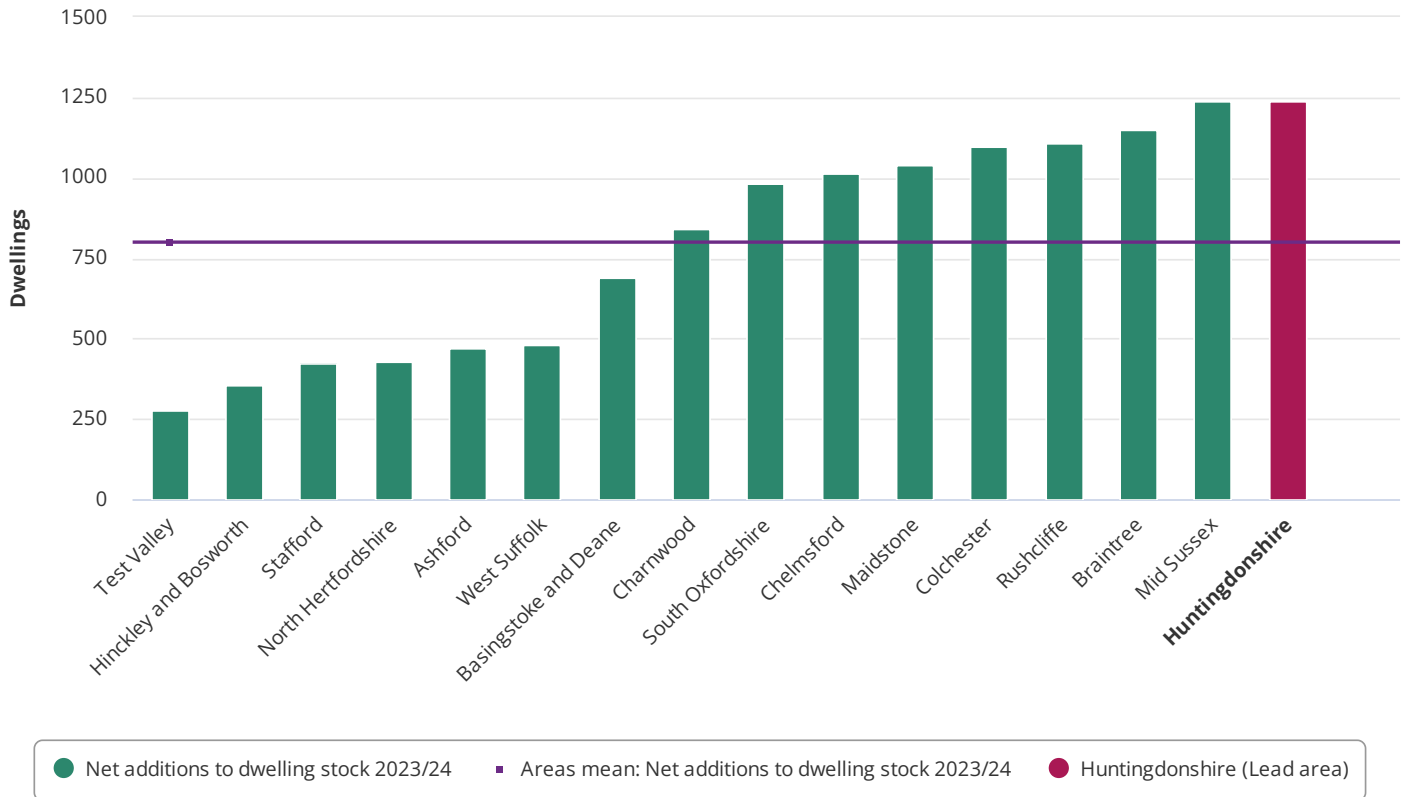
## Net additional dwellings

In 2023/24, the net additional dwellings in Huntingdonshire was 1,239, which is above the Huntingdonshire CIPFA nearest neighbours mean number of net additional dwellings of 773.

This is the net additions to dwelling stock within an area. Each self-contained unit is counted as a dwelling. This measures the absolute change in stock between one year and the next, including losses and gains from new builds, conversions, changes of use (for example a residential house to an office) and demolitions. Net additions are comprised of 'new build completions' plus 'conversions' plus 'change of use' plus 'other net gains' minus 'demolitions'. This does not include new delivery and acquisitions to the existing stock.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Net additions to dwelling stock (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, Housing supply: net additional dwellings, [Net additions to dwelling stock](#), **Data updated:** 02 Dec 2024

## House price to workplace-based earnings ratio

In 2024, the ratio of median house price to median gross annual (workplace-based) earnings in Huntingdonshire was **8.73**, which is below the Huntingdonshire CIPFA nearest neighbours mean ratio of median house price to median gross annual (workplace-based) earnings of 9.29.

This is the median housing affordability ratio (workplace-based) and is calculated by dividing house prices by gross annual earnings, based on the median of both house prices and earnings.

This measure of affordability indicates the extent to which employees can afford to live where they work, not where they necessarily already live, which effectively reflects the house-buying power of employees. A higher ratio indicates that on average, it is less affordable for a resident to purchase a house. Conversely, a lower ratio indicates higher affordability in a local authority.

This data is sourced from the Office for National Statistics.

### Ratio of median house price to median gross annual (workplace-based) earnings (2024) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Office for National Statistics, Housing affordability in England and Wales, [Ratio of median house price to median gross annual \(workplace-based\) earnings](#), **Data updated:** 02 Apr 2025

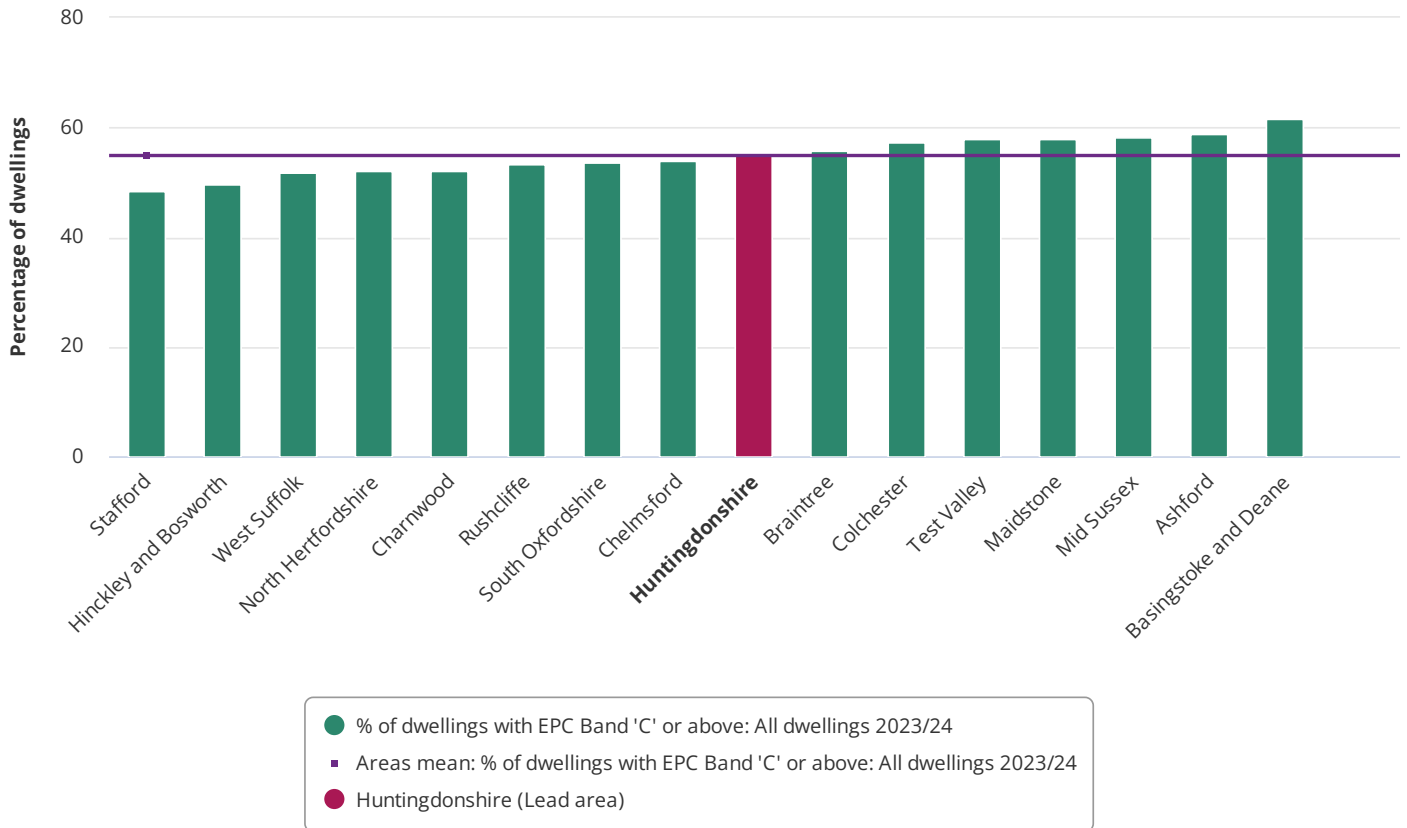
## Proportion of homes rated EPC C and above

In 2023/24, the percentage of dwellings with EPC Band 'C' or above in Huntingdonshire was 55.06%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of dwellings with EPC Band 'C' or above of 54.85%.

This is the proportion of all dwellings with Energy Performance Certificate (EPC) Band 'C' or above in the area. It is calculated by working out the percentage of EPC lodgements recorded with an energy efficiency score of 69 or above in a given area. The energy efficiency score shows the energy efficiency of a building at the time of its EPC assessment. The higher the score, the more energy efficient a building is.

This data is sourced from the Office for National Statistics.

### Percentage of dwellings with EPC Band 'C' or above for all dwellings (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Office for National Statistics, Energy Efficiency of Housing in England and Wales, [Percentage of dwellings with EPC Band 'C' or above for all dwellings](#) ,

**Data updated:** 29 Jan 2025

## Enforcement action taken by local authorities against 11m+ buildings under the Housing Act 2004

In Jun 2025, the number of enforcement actions taken by LAs against 11m+ buildings under the Housing Act in Huntingdonshire was 0, which is the same as the Huntingdonshire CIPFA nearest neighbours mean number of 0.

This is the cumulative number of enforcement actions taken by local authorities against 11m+ buildings under the Housing Act (2004).

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Total number of enforcement action taken by local authorities against 11m+ buildings under the Housing Act (2004) (Jun 2025) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, Building Safety Remediation, [Total number of enforcement action taken by local authorities against 11m+ buildings under the Housing Act \(2004\)](#) , **Data updated:** 17 Jul 2025

## Completed remediation for unique buildings

In Jun 2025, the percentage of remediation for unique buildings in Huntingdonshire was [NotApplicable%](#), which is missing the Huntingdonshire CIPFA nearest neighbours mean percentage of 57%.

This is the percentage of remediation of buildings monitored by the government that have completed in the ACM programme, BSF programme, the CSS, the developer remediation contracts, and social housing surveys.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Percentage completed remediation for unique buildings (Jun 2025) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, Building Safety Remediation, [Percentage completed remediation for unique buildings](#) , **Data updated:** 17 Jul 2025

## Proportion of LA owned social housing deemed decent

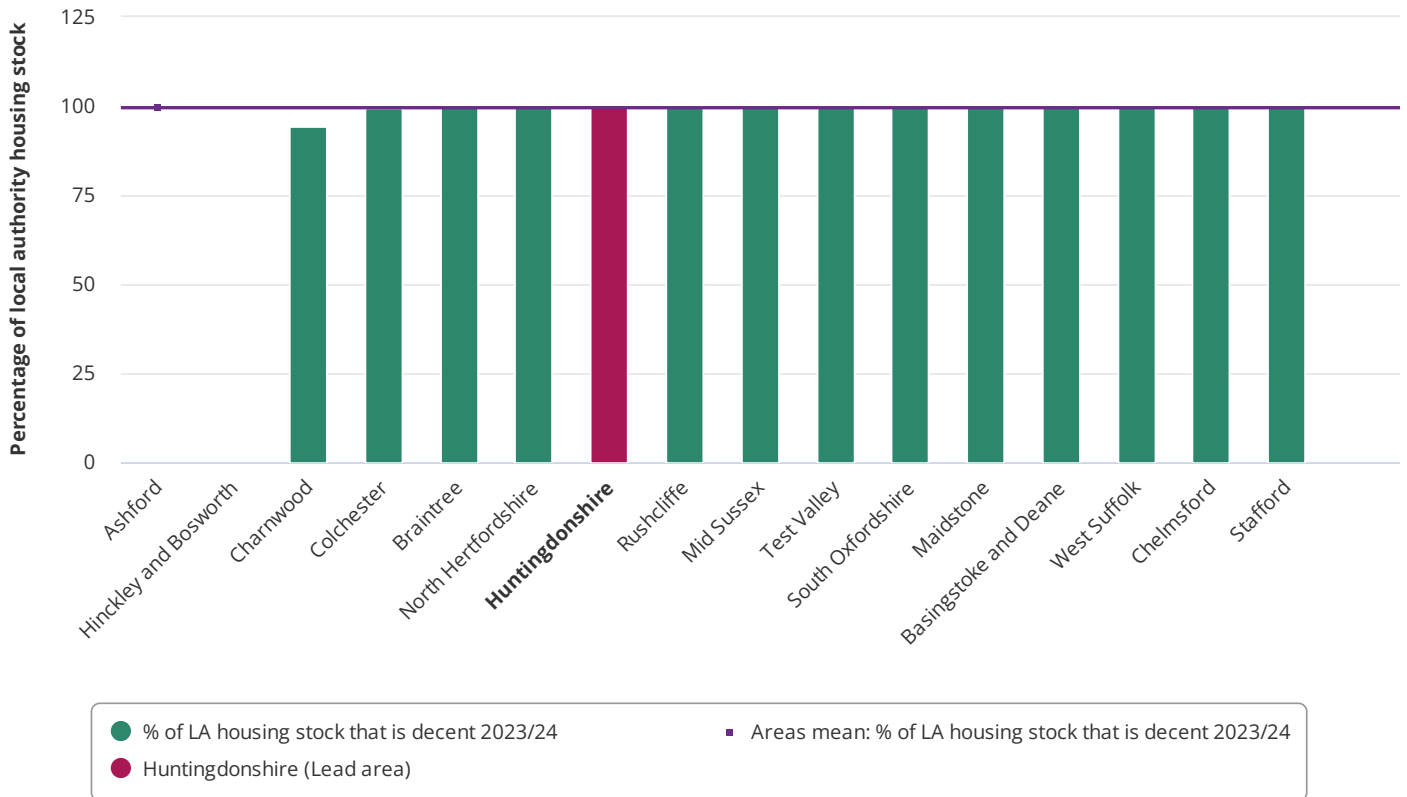
In 2023/24, the percentage of LA housing stock that is decent in Huntingdonshire was 100.0%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of LA housing stock that is decent of 99.5%.

This is the number of decent local authority dwellings as a proportion of the total council housing stock at 31st March, of the reporting year.

Dwellings in an area are defined as a self-contained unit of accommodation. Self-containment is where all the rooms (including kitchen, bathroom and toilet) in a household(s) accommodation are behind a door which only that household(s) can use.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Proportion of Local Authority housing stock that is decent (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, Local Authority Housing Statistics (LAHS), [Proportion of Local Authority housing stock that is decent](#), **Data updated:** 30 Jun 2025

## Total new homes delivered as a percentage of existing total area stock

In 2023/24, the number of new dwellings completed as a percentage of total dwellings in Huntingdonshire was 1.7%, which is above the Huntingdonshire CIPFA nearest neighbours mean number of new dwellings completed as a percentage of total dwellings of 0.8%.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Number of new dwellings completed as a percentage of total dwellings (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

	% new dwellings
	2023/24
Area	%
Rushcliffe	1.8
Huntingdonshire	1.7
Braintree	1.4
Mid Sussex	1.3
Hinckley and Bosworth	1.1
Charnwood	1.0
Ashford	0.9
Maidstone	0.8
Stafford	0.7
Basingstoke and Deane	0.7
Chelmsford	0.6
West Suffolk	0.6
Colchester	0.6
South Oxfordshire	0.6
Test Valley	0.3
North Hertfordshire	0.3
Areas mean	0.9

#### Source:

Ministry of Housing, Communities and Local Government, Dwellings completed by tenure, [Number of new dwellings completed as a percentage of total dwellings](#) , **Data updated:** 29 May 2025

## Percentage of planning applications decided on time (dwellings)

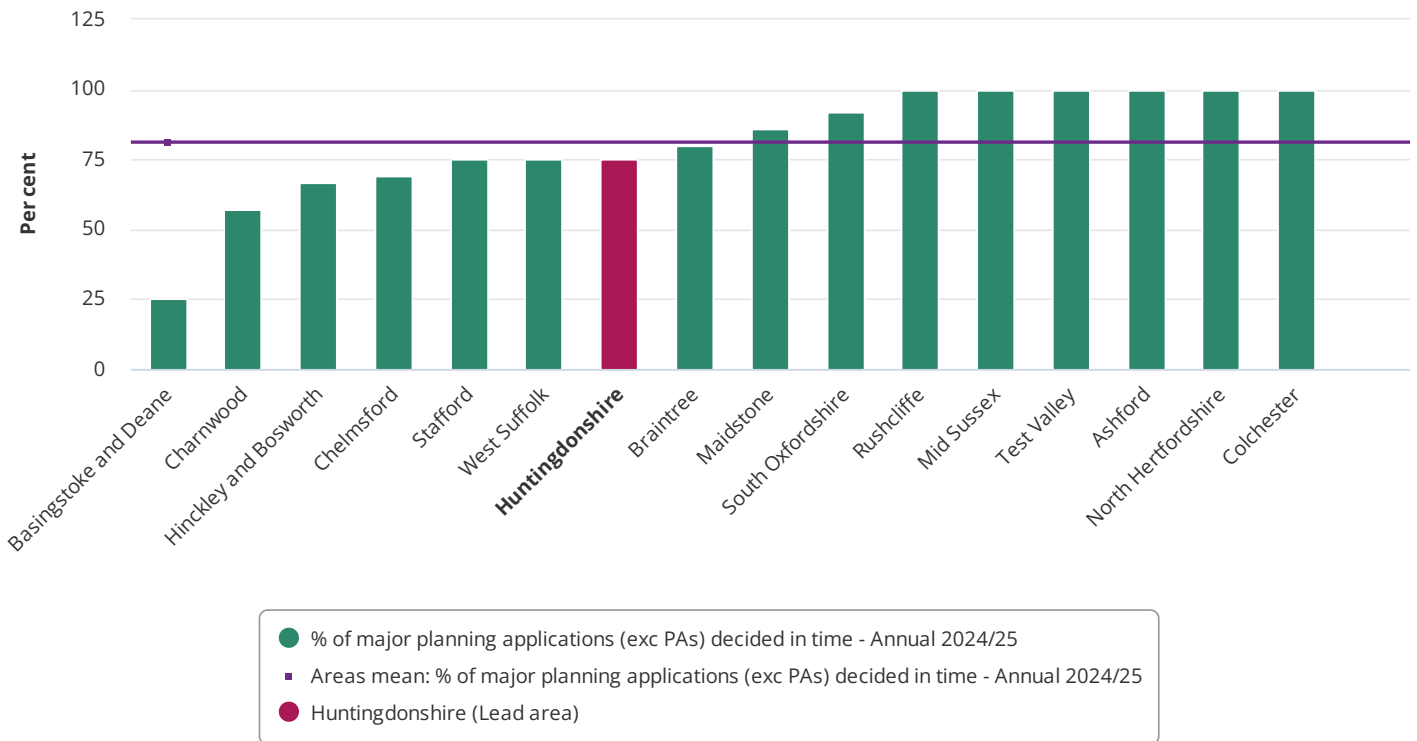
In 2024/25, the percentage of planning applications decided on time in Huntingdonshire was 75%, which is below the Huntingdonshire CIPFA nearest neighbours mean percentage of planning applications decided on time of 82%.

This is the percentage of major development planning application decisions (PAs) that do not have a Planning Performance Agreement (PPAs), Extension of Time (EoT) and/or Environmental Impact Assessment (EIA), determined in a timely manner, each financial year.

A timely manner is statutory defined as within 13 weeks or unless an application is subject to Environmental Impact Assessment, in which case a 16 weeks period applies, for all major applications.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Percentage of major development planning applications excluding Planning Performance Agreements, Extension of Time or Environmental Impact Assessments decided in time - Annual (2024/25) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Ministry of Housing, Communities and Local Government, Development Control statistics, [Percentage of major development planning applications excluding Planning Performance Agreements, Extension of Time or Environmental Impact Assessments decided in time - Annual](#) , **Data updated:** 20 Jun 2025

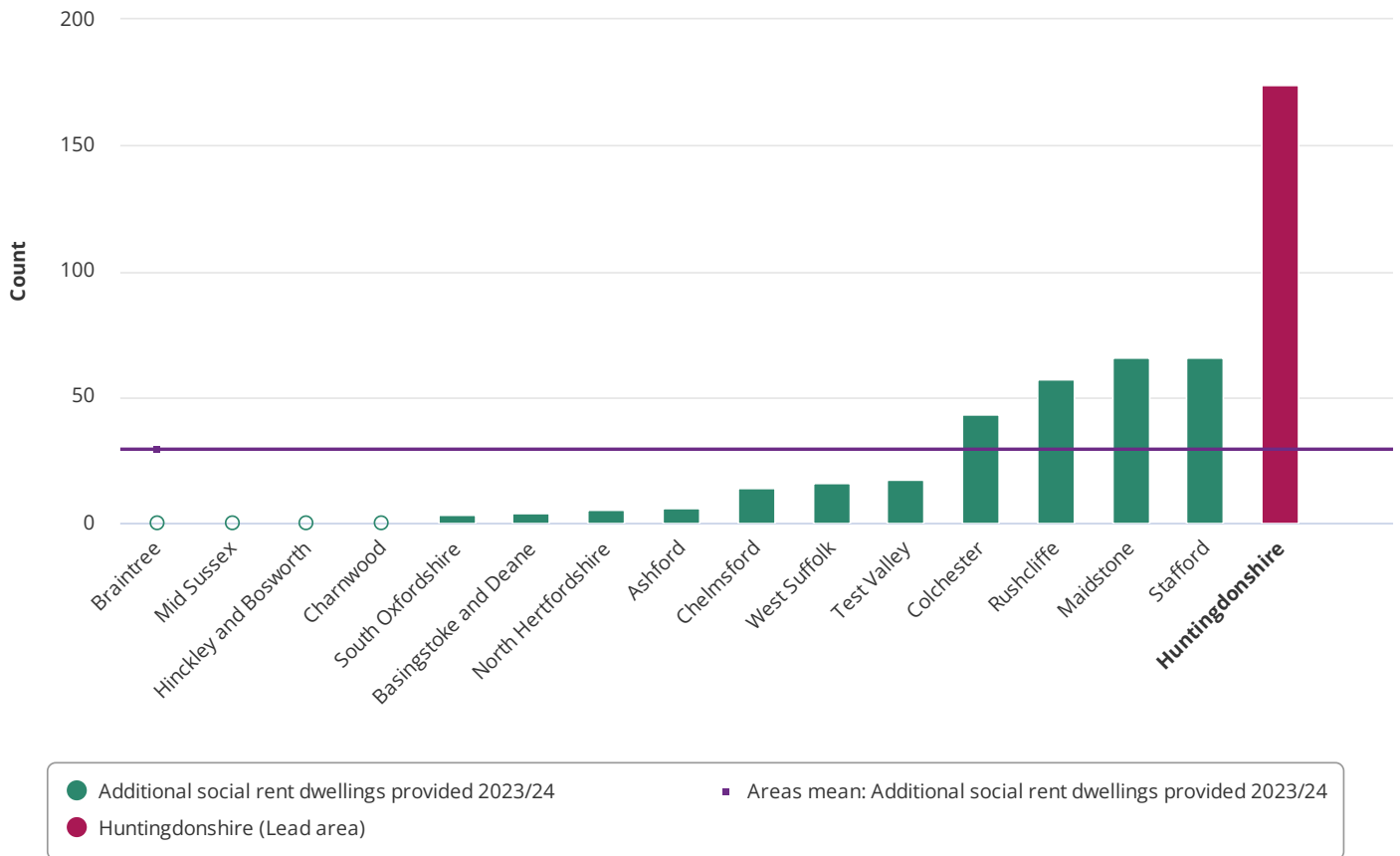
## Year on year change in social rented dwellings held in LA Housing Revenue Account (HRA)

In 2023/24, the number of additional social rent dwellings provided in Huntingdonshire was 174, which is above the Huntingdonshire CIPFA nearest neighbours mean number of additional social rent dwellings provided of 20.

This is the number of completed additional units to the social rent in the area, as part of the affordable housing supply. It includes new build and acquisitions.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Number of additional social rent dwellings provided (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Ministry of Housing, Communities and Local Government, Live tables on affordable housing supply, [Number of additional social rent dwellings provided](#),  
**Data updated:** 26 Jun 2025

# Multiple disadvantage

Improve the lives of adults experiencing multiple disadvantage.

# Best start in life

Improve early child health, family support and early education to give children in every part of the country the best start in life.

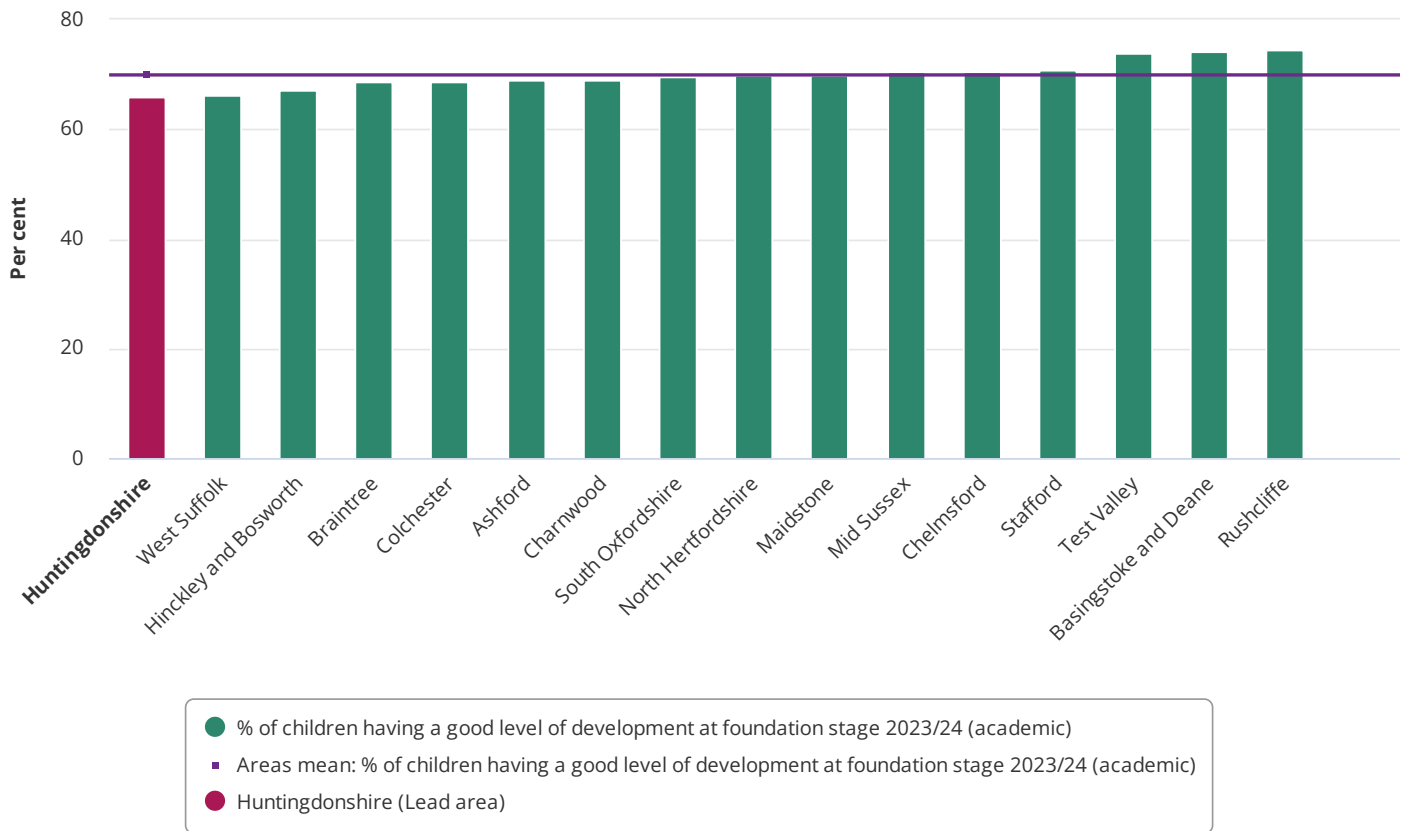
## Percentage of children with a good level of development up to 5 years old

In 2023/24 (academic), the percentage of children with a good level of development up to 5 years old in Huntingdonshire was 65.9%, which is below the Huntingdonshire CIPFA nearest neighbours mean percentage of children with a good level of development up to 5 years old of 70.1%.

This is the proportion of pupils having a good level of development at foundation stage in the area. These are children who were at the expected level for all 12 ELGs within the 5 areas of learning relating to: communication and language; personal, social and emotional development; physical development; literacy; and mathematics.

This data is sourced from the Department for Education.

**Percentage of children having a good level of development at foundation stage (2023/24 (academic)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours**



**Source:**

Department for Education, Early years foundation stage profile results, [Percentage of children having a good level of development at foundation stage](#) ,

**Data updated:** 12 Dec 2024

# Every child achieving and thriving

Support all children and young people to achieve and thrive in school, at home and in their communities.

## Percentage of pupils meeting expected standards of reading/writing/maths at KS2 for LA maintained schools

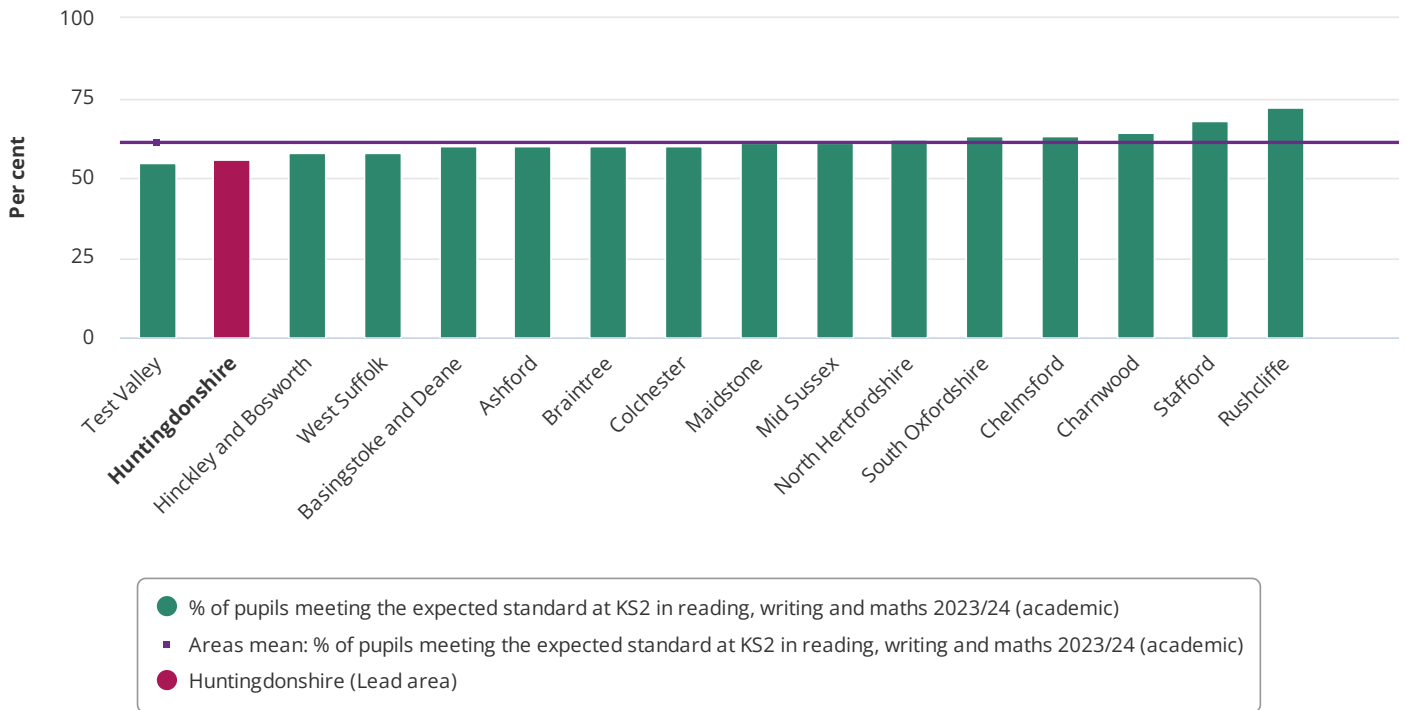
In 2023/24 (academic), the percentage of pupils meeting the expected standard at the end of KS2 in reading, writing and mathematics in Huntingdonshire was 56%, which is below the Huntingdonshire CIPFA nearest neighbours mean percentage of 62%.

This is the percentage of pupils in state funded primary schools meeting the expected standard in reading, writing and mathematics (RWM) at key stage 2 (KS2). The expected standard in reading and mathematics is a scaled score of 100 or above. The expected standard in writing is a teacher assessment of 'working at the expected standard' (EXS) or 'working at greater depth within the expected standard' (GDS).

The description 'state-funded primary schools' refers to LA maintained schools, academies and free schools. It excludes alternative provision and independent schools.

This data is sourced from the Department for Education.

### Percentage of pupils meeting the expected standard at the end of key stage 2 in reading, writing and mathematics (2023/24 (academic)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Department for Education, Key stage 2 attainment, [Percentage of pupils meeting the expected standard at the end of key stage 2 in reading, writing and mathematics](#), **Data updated:** 13 Dec 2024

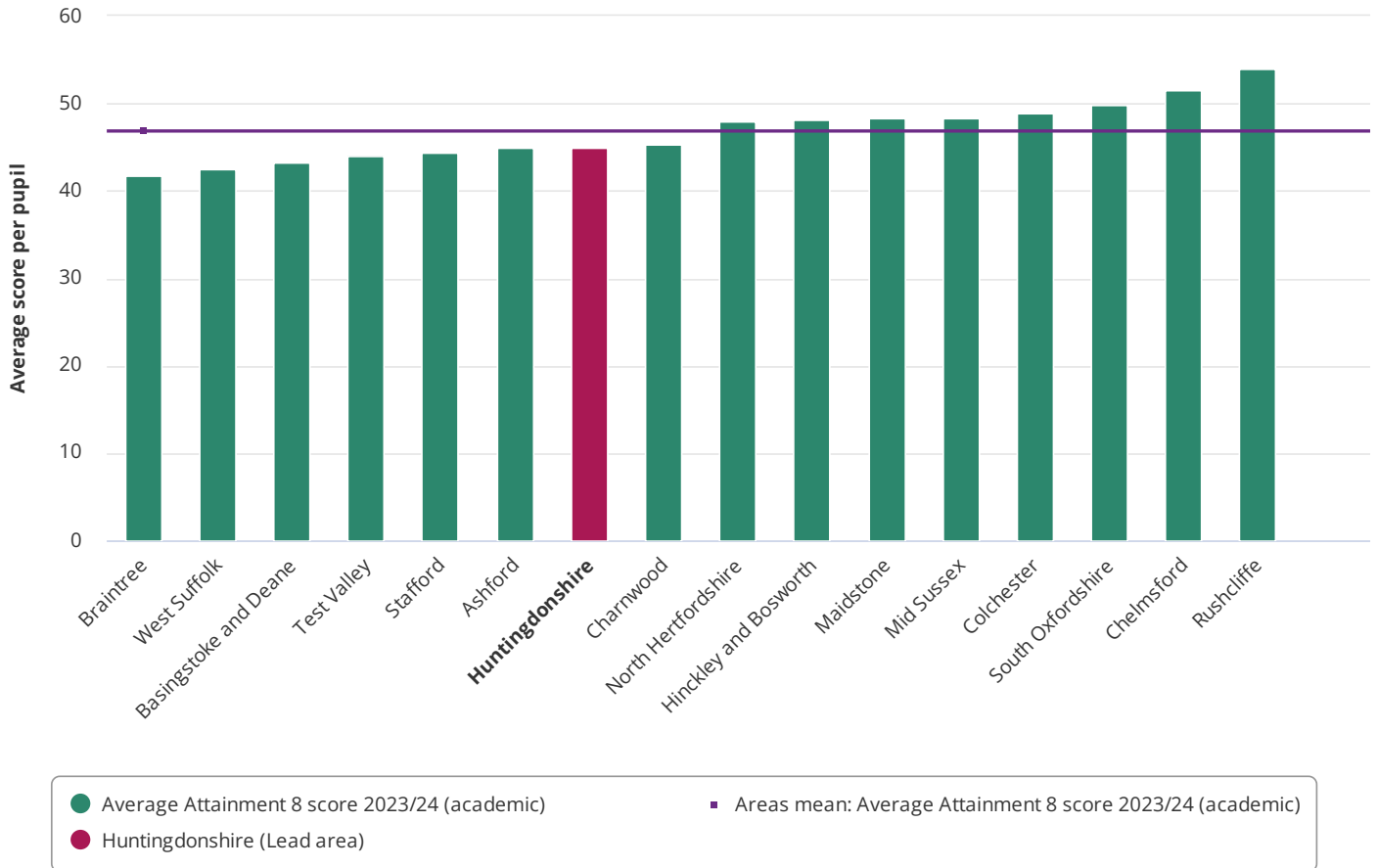
## Key Stage 4 attainment 8 data for LA maintained schools

In 2023/24 (academic), the average attainment 8 score in Huntingdonshire was 45.0, which is below the Huntingdonshire CIPFA nearest neighbours mean score of 46.9.

This is the average Attainment 8 score per pupil. Attainment 8 measures pupils' attainment across eight qualifications.

This data is sourced from the Department for Education.

### Average Attainment 8 score (2023/24 (academic)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Department for Education, Key stage 4 performance, [Average Attainment 8 score](#) , **Data updated:** 18 Mar 2025

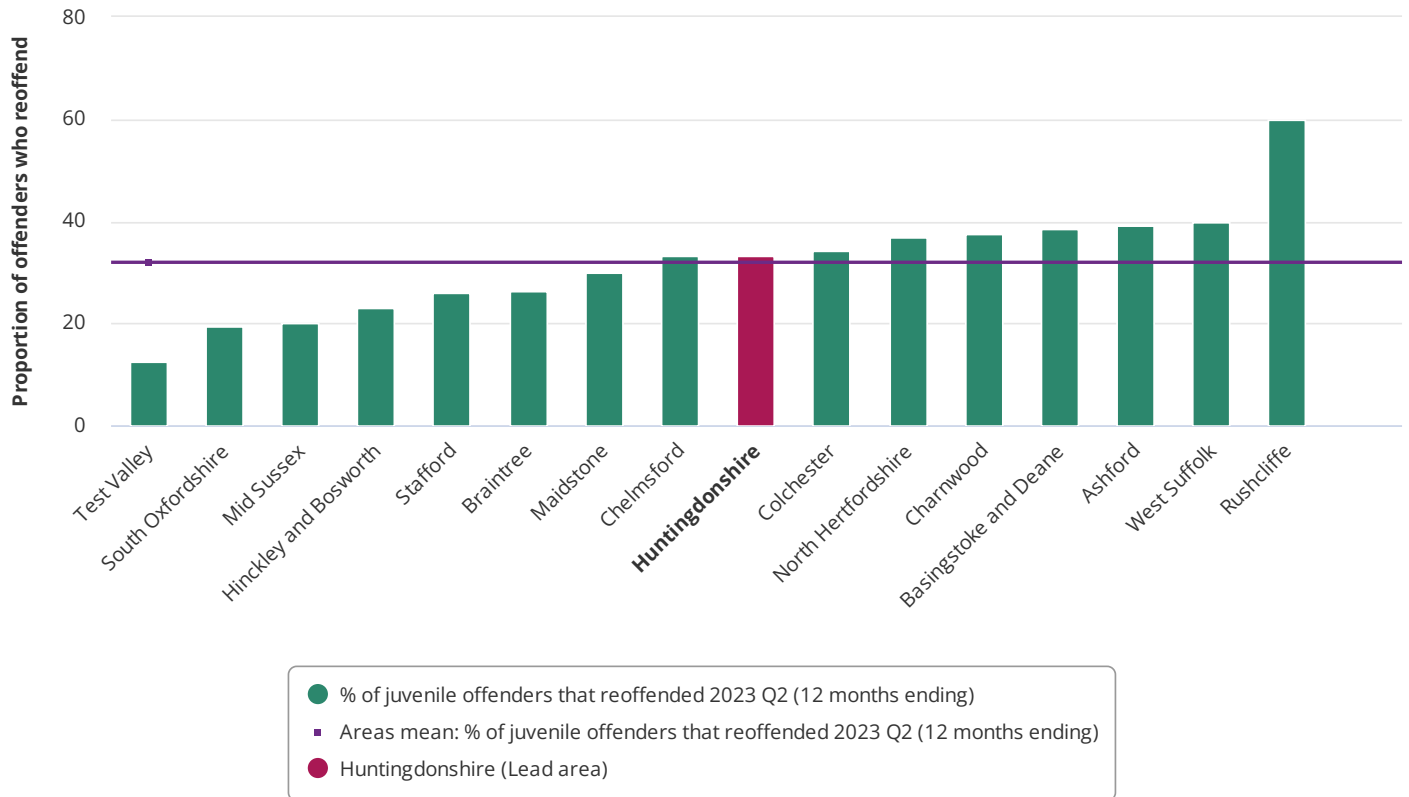
## Percentage of youth offenders reoffending

In 2023 Q2 (12 months ending), the proportion of proven juvenile offenders that reoffended in Huntingdonshire was 33.3%, which is above the Huntingdonshire CIPFA nearest neighbours mean proportion of 31.8%.

This is the proportion of proven offenders that reoffend from the four preceding three-month offender cohorts. This is calculated as the number of reoffenders divided by the number of offenders multiplied by 100. The number of reoffenders is any one that commits a proven re-offence: any offence committed in a one year follow-up period and receiving a court conviction, caution, reprimand or warning in the one year follow up or a further six months waiting period.

This data is sourced from the Ministry of Justice.

### Proportion of proven juvenile offenders that reoffended (2023 Q2 (12 months ending)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Justice, Proven reoffending statistics, [Proportion of proven juvenile offenders that reoffended](#) , **Data updated:** 25 Apr 2025

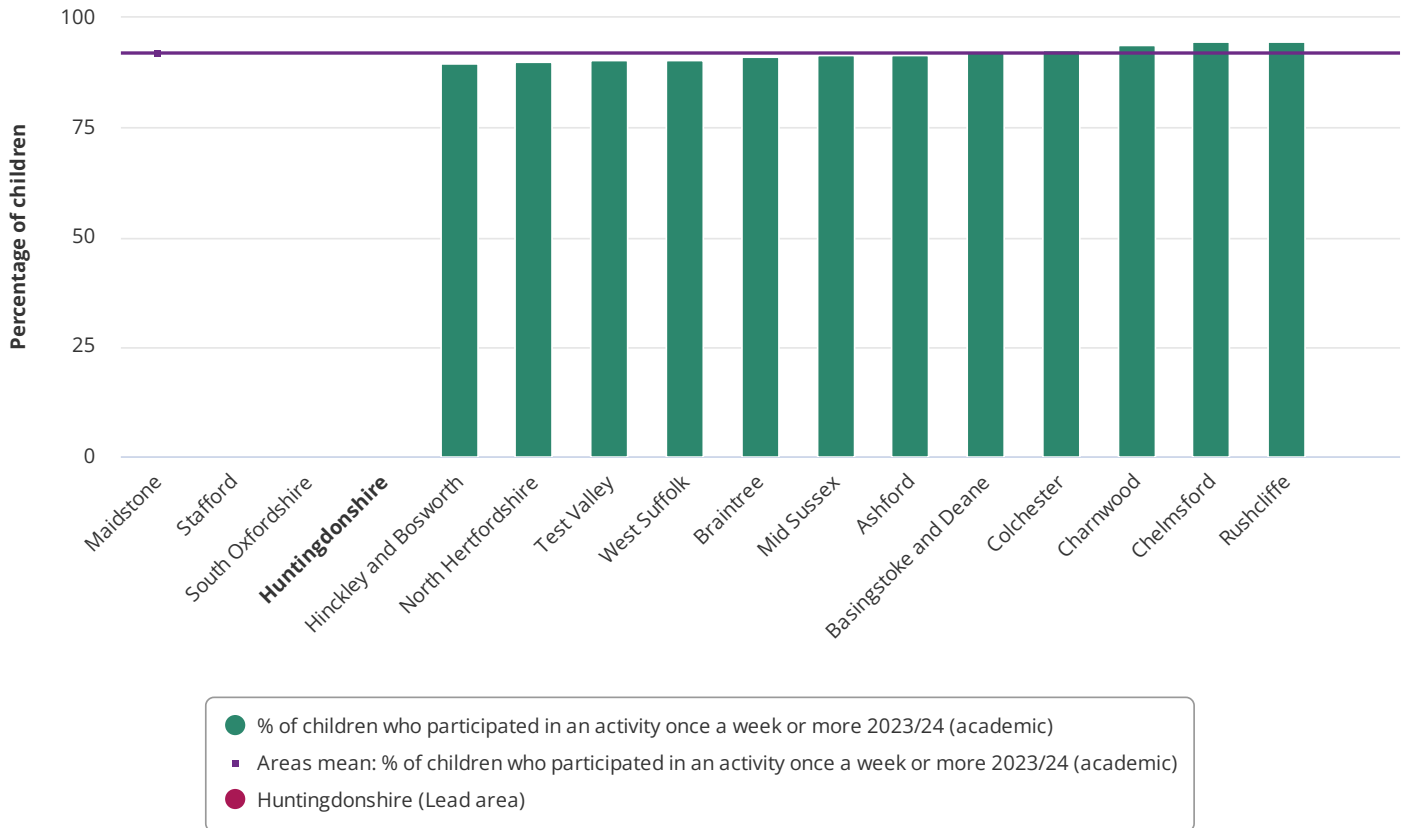
## Participation in sport and physical activity (age 5 - 16)

In 2023/24 (academic), the percentage of children who participated in an activity once a week or more in Huntingdonshire was **Suppressed%**, which is missing the Huntingdonshire CIPFA nearest neighbours mean percentage of 91.9%.

This is the estimated percentage of children aged 5 to 16 (Year 1 to 11 pupils) who participated in an activity once a week or more, in the last seven days when the survey was completed. Only activity of at least moderate intensity is included. This is taken from one or more broad activity categories of active travel, walking, cycling, riding a scooter, active play/informal activity, fitness, dance, and sporting activities.

This data is sourced from Sports England.

### Percentage of children who participated in an activity once a week or more (2023/24 (academic)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Sport England, Active Lives Survey, [Percentage of children who participated in an activity once a week or more](#) , **Data updated:** 26 Feb 2025

# Keeping children safe and family security (Children's Social Care)

Keep children safe in secure and loving homes and help more families to thrive together.

Educational attainment at KS2 (expected standard in read / writing / maths) and KS4 (average attainment 8) for CINO, CPPO and CLA

This metric will be uploaded once engagement with local government has taken place.

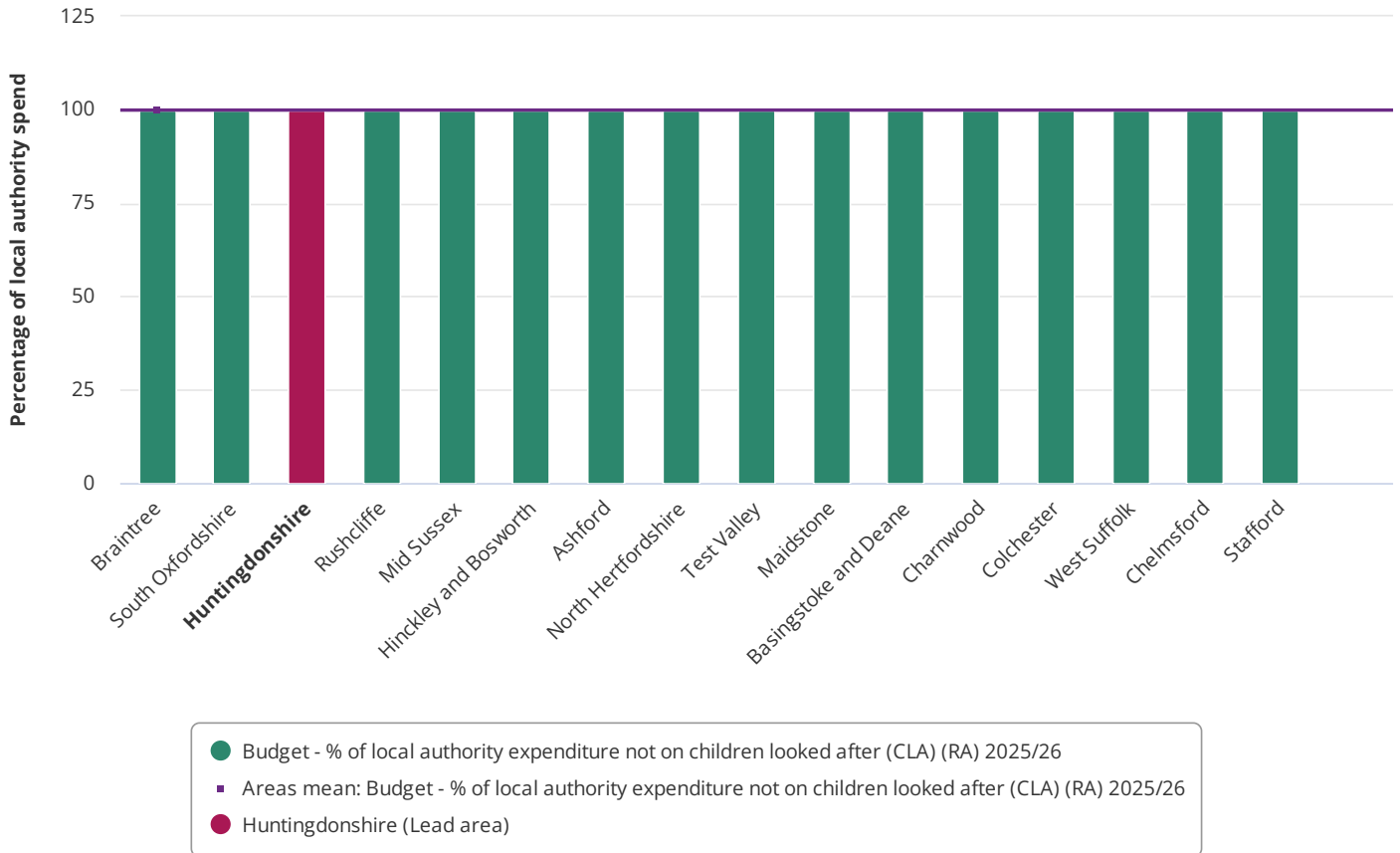
## Percentage of local authority spend not on children looked after (CLA)

In 2025/26, the percentage of local authority expenditure not on CLA in Huntingdonshire was 100.0%, which is the same as the Huntingdonshire CIPFA nearest neighbours mean percentage of 100.0%.

This is the proportion of local authority expenditure not on children looked after (CLA) (RA). It is calculated as the proportion of net current expenditure (total service expenditure, housing benefits, precepts and levies, trading and capital items) (RA), and is taken from the Revenue Accounts Budget.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Budget - Proportion of local authority expenditure not on children looked after (CLA) (RA) (2025/26) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, Budgeted Revenue Accounts, [Budget - Proportion of local authority expenditure not on children looked after \(CLA\) \(RA\)](#), **Data updated:** 19 Jun 2025

# Health and wellbeing

People live healthier lives for longer and health inequalities are reduced.

## Inequality in life expectancy at birth

In 2021-23, the level of inequality in life expectancy at birth for males in Huntingdonshire was 6.4, which is above the Huntingdonshire CIPFA nearest neighbours mean level of 5.8.

The level of inequality in life expectancy at birth for females in Huntingdonshire was 7.0, which is above the Huntingdonshire CIPFA nearest neighbours mean level of 5.0.

This indicator measures inequalities in life expectancy at birth within England as a whole, each English region, and each local authority. Life expectancy at birth is calculated for each deprivation decile of lower super output areas within each area and then the slope index of inequality (SII) is calculated based on these figures. The SII is a measure of the social gradient in life expectancy, i.e. how much life expectancy varies with deprivation. It takes account of health inequalities across the whole range of deprivation within each area and summarises this in a single number.

This data is sourced from the Office for Health Improvement and Disparities.

### Inequality in life expectancy at birth (male) (2021-23) & Inequality in life expectancy at birth (female) (2021-23) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

	Inequality in life expectancy at birth - male	Inequality in life expectancy at birth - female
	2021-23	2021-23
Area	Years	Years
Colchester	8.5	8.4
Charnwood	7.6	7.1
Stafford	7.2	6.9
Huntingdonshire	6.4	7.0
Hinckley and Bosworth	6.6	6.5
Maidstone	7.9	4.6
Test Valley	6.5	5.9
Braintree	4.7	6.8
Basingstoke and Deane	6.2	5.3
North Hertfordshire	7.0	4.3
Ashford	4.0	5.5
West Suffolk	5.7	3.1
Chelmsford	5.0	3.7
Mid Sussex	4.7	2.9
Rushcliffe	3.8	2.5
South Oxfordshire	1.4	1.3
Areas mean	5.8	5.1

#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Inequality in life expectancy at birth \(male\)](#) , **Data updated:** 07 May 2025

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Inequality in life expectancy at birth \(female\)](#) , **Data updated:** 07 May 2025

## Smoking: Percentage of successful quitters

This metric will be uploaded once engagement with local government has taken place.

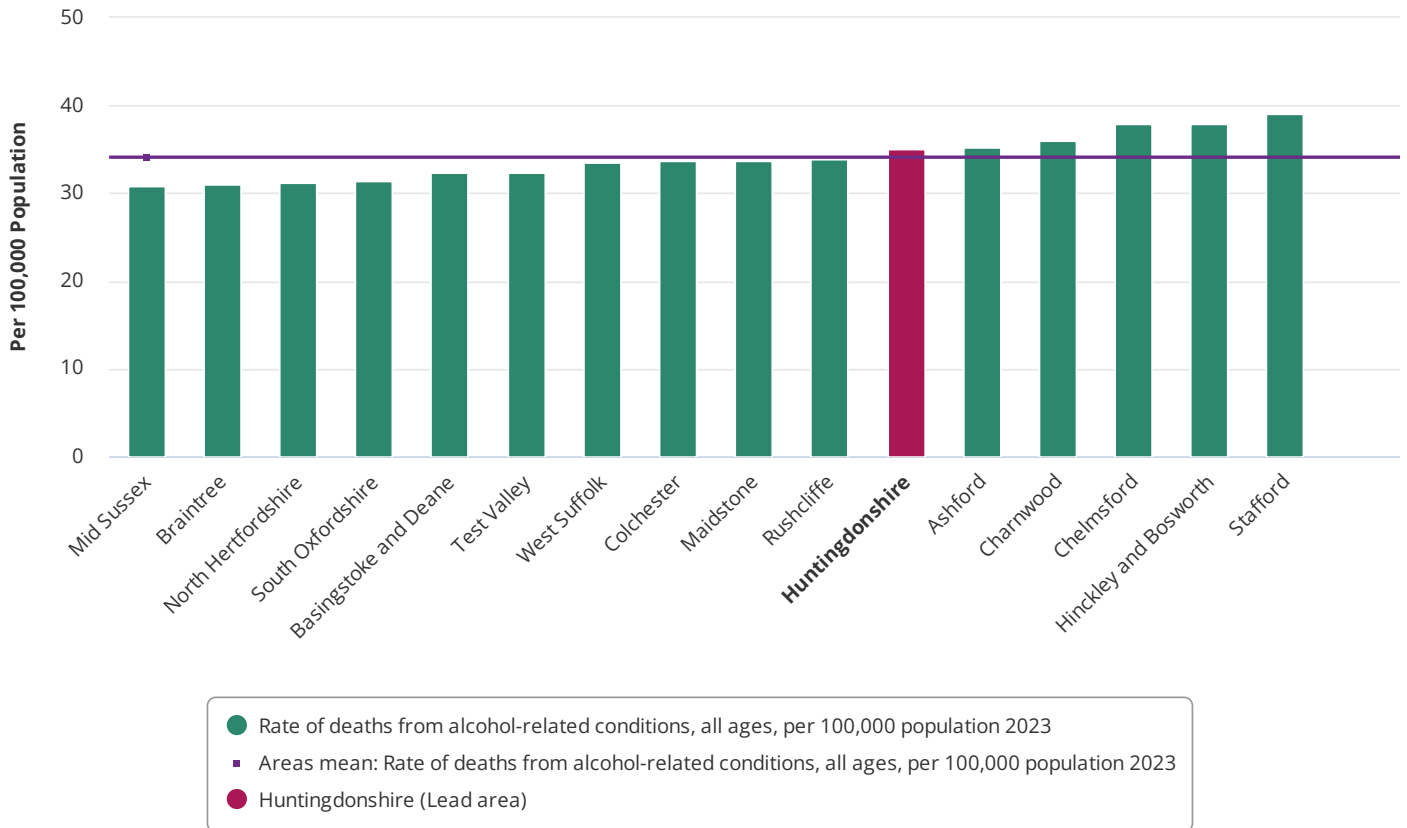
## Drugs and alcohol: Rate of alcohol specific mortality (directly standardised rate (dsr) per 100,000)

In 2023, the number of deaths from alcohol-related conditions (directly standardised rate per 100,000) in Huntingdonshire was **35.1**, which is above the Huntingdonshire CIPFA nearest neighbours mean number of deaths from alcohol-related conditions (directly standardised rate per 100,000) of 34.0.

This is the number of deaths per 100,000 population from alcohol-related conditions based on underlying cause of death, registered in the calendar year for all ages. Each alcohol related death is assigned an alcohol attributable fraction based on underlying cause of death (and all cause of deaths fields for the conditions: ethanol poisoning, methanol poisoning, toxic effect of alcohol).

This data is sourced from the Office for Health Improvement and Disparities.

### Deaths from alcohol-related conditions, all ages, directly age-standardised rate per 100,000 population (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Office for Health Improvement and Disparities (OHID), Alcohol Profile, [Deaths from alcohol-related conditions, all ages, directly age-standardised rate per 100,000 population](#), **Data updated:** 11 Feb 2025

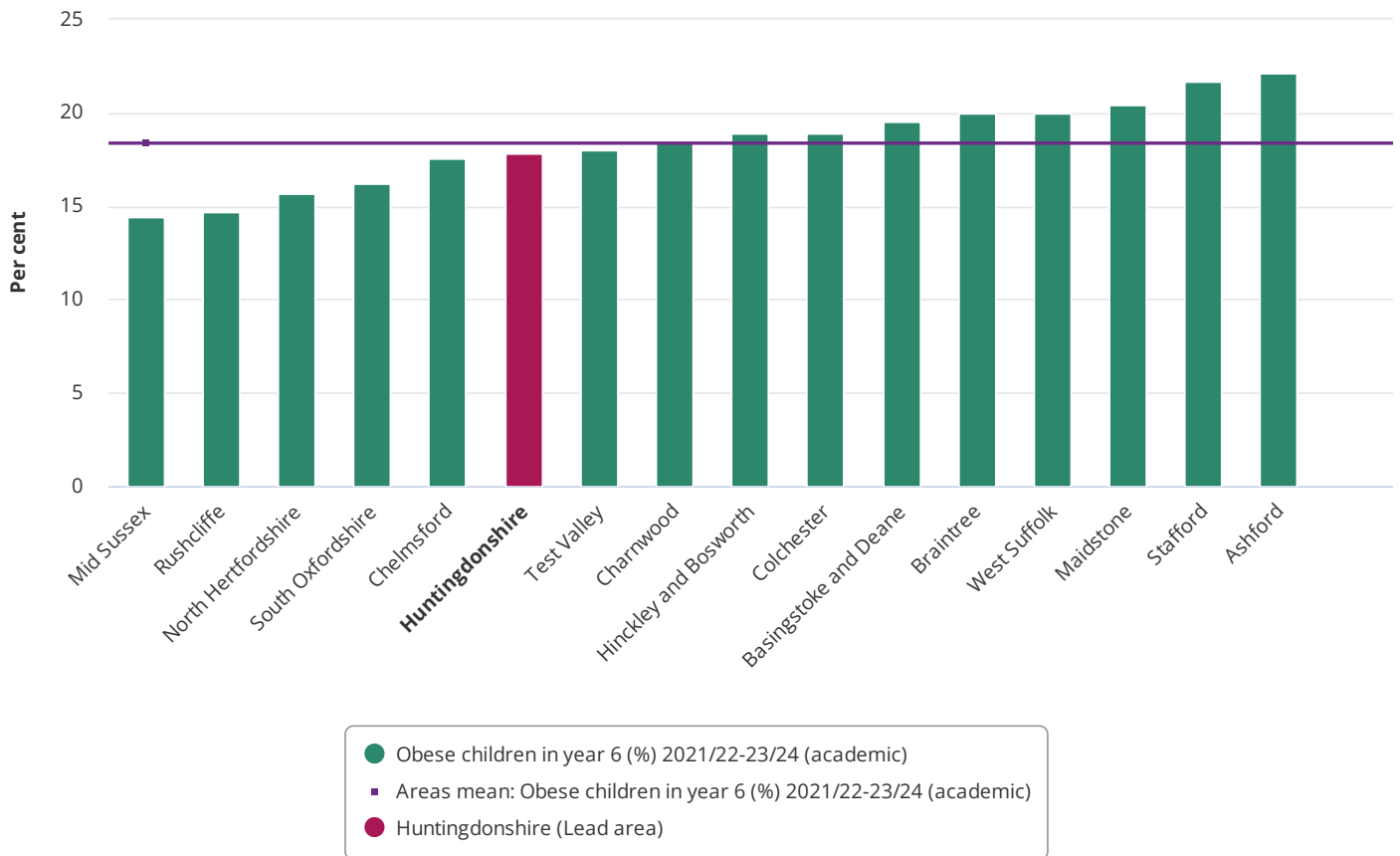
## Obesity: Year 6 obesity prevalence

In 2021/22-23/24 (academic), the percentage of children in year 6 classified as obese, including severe obesity in Huntingdonshire was 17.8%, which is below the Huntingdonshire CIPFA nearest neighbours mean percentage of children in year 6 classified as obese, including severe obesity of 18.4%.

This is the number of children in year 6 classified as obese, including severe obesity as a percentage of all children measured. This is based on 3 years of measurement, based on the child's area of residence.

This data is sourced from Office for Health Improvement and Disparities.

### Percentage of children in year 6 classified as obese, including severe obesity (2021/22-23/24 (academic)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Office for Health Improvement and Disparities (OHID), Child obesity and excess weight: small area level data, [Percentage of children in year 6 classified as obese, including severe obesity](#), **Data updated:** 18 Dec 2024

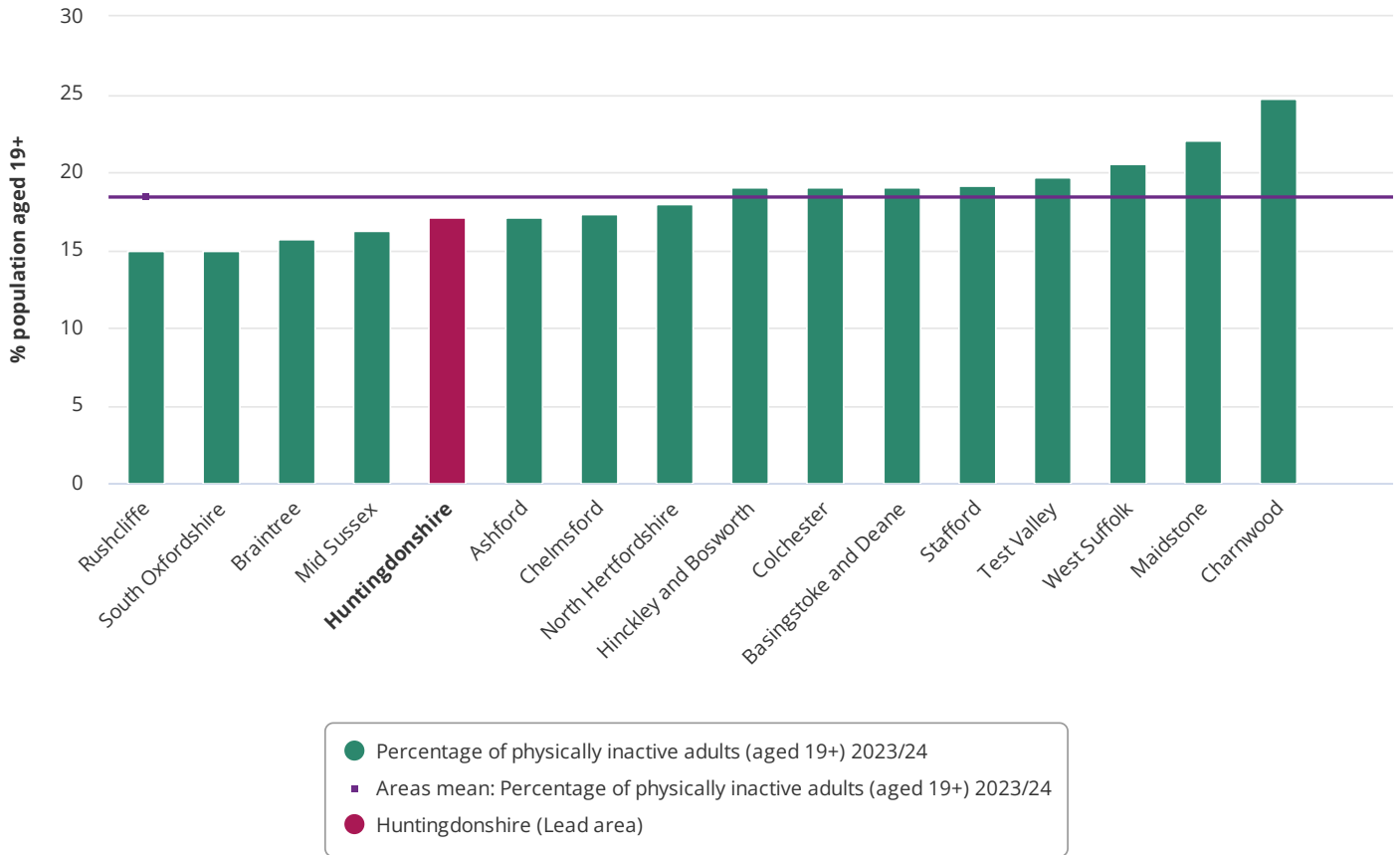
## Physical inactivity: Percentage of adults who are physically inactive

In 2023/24, the percentage of physically inactive adults in Huntingdonshire was 17.1%, which is below the Huntingdonshire CIPFA nearest neighbours mean percentage of physically inactive adults of 18.5%.

This is the percentage of respondents aged 19 and over, doing less than 30 moderate intensity equivalent (MIE) minutes physical activity per week in bouts of 10 minutes or more in the previous 28 days expressed as a percentage of the total number of respondents aged 19 and over.

This data is sourced from the Office for Health Improvement and Disparities.

### Percentage of physically inactive adults (aged 19+) (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Percentage of physically inactive adults \(aged 19+\)](#), **Data updated:** 07 May 2025

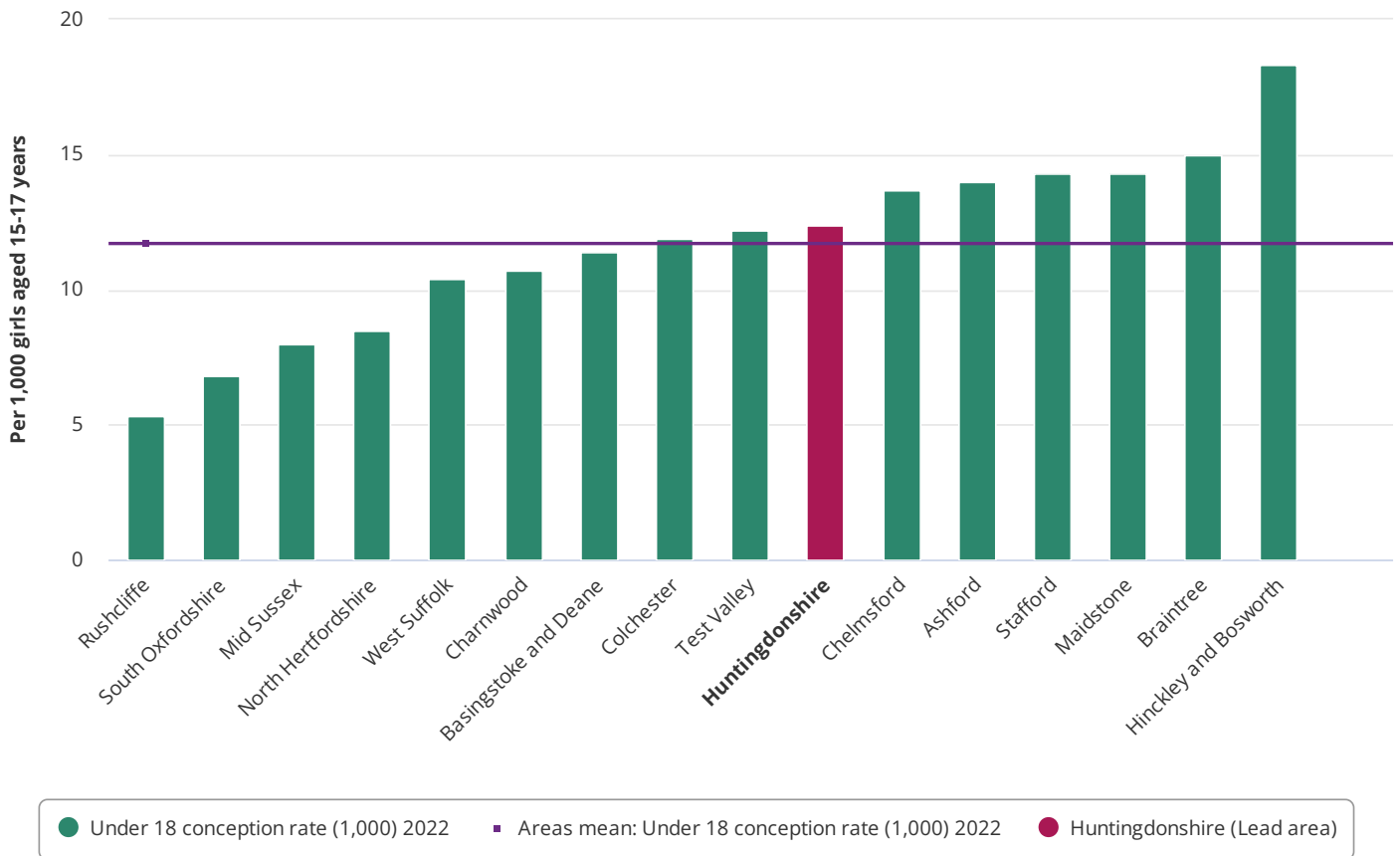
## Sexual health; Under 18 conception rate

In 2022, the conception rate per 1000 women at ages under 18 in Huntingdonshire was **12.4**, which is above the Huntingdonshire CIPFA nearest neighbours mean conception rate per 1000 women at ages under 18 of 11.7.

Conception rate per 1,000 women at ages under 18 is taken from the ONS Conception Statistics Tables. A woman's age at conception is calculated as the number of complete years between her date of birth and the date she conceived.

This data is sourced from the Office for National Statistics.

### Conception rate per 1,000 women at ages under 18 (2022) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Office for National Statistics, Conception Statistics, England and Wales, [Conception rate per 1,000 women at ages under 18](#), **Data updated:** 17 Jul 2025

## Oral health: Percentage of 5 year olds with experience of visually obvious dental decay

In 2023/24 (academic), the proportion of five year old children with experience of visually obvious dental decay in Huntingdonshire was 11.4%, which is below the Huntingdonshire CIPFA nearest neighbours mean proportion of five year old children with experience of visually obvious dental decay of 13.7%.

This is the percentage of 5 year olds with dental decay extending to the dentine layer which can be detected by visual observation alone. It is calculated as the total number of 5 year olds with dental decay in an area divided by the number of examined five year old children in an area multiplied by 100.

This data is sourced from the Office for Health Improvement and Disparities.

### Proportion of five year old children with experience of visually obvious dental decay (2023/24 (academic)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

	<b>% of five year old children with dental decay</b>
	<b>2023/24 (academic)</b>
<b>Area</b>	<b>%</b>
South Oxfordshire	19.7
Charnwood	17.7
West Suffolk	15.5
Chelmsford	15.4
Hinckley and Bosworth	14.4
Stafford	13.7
Rushcliffe	13.3
Colchester	12.4
Huntingdonshire	11.4
Braintree	7.5
North Hertfordshire	6.9
Maidstone	Missing
Basingstoke and Deane	Missing
Test Valley	Missing
Ashford	Missing
Mid Sussex	Missing
Areas mean	13.4

#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Proportion of five year old children with experience of visually obvious dental decay](#) , **Data updated:** 07 May 2025

Drugs and alcohol: Proportion of the opiate and/or crack prevalent population (15-64) and the proportion of alcohol dependent population (18 and over) that are not in treatment (unmet need)

This metric will be uploaded once engagement with local government has taken place.

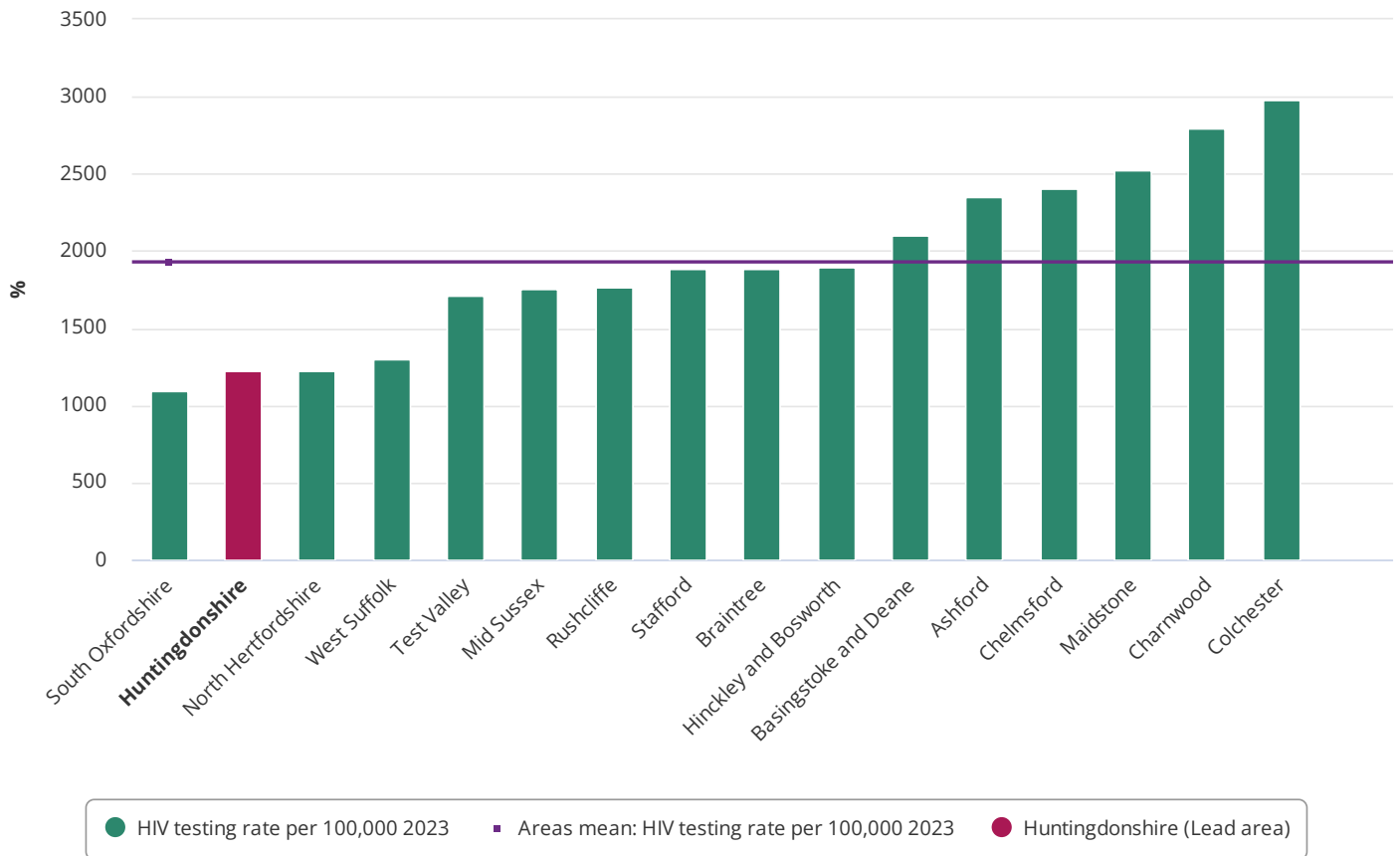
## Sexual health: HIV testing rate per 100,000

In 2023, the HIV testing rate among people who accessed sexual health services in England, in Huntingdonshire was 1,224.1 per 100,000 population, which is below the Huntingdonshire CIPFA nearest neighbours mean testing rate of 1,979.4 per 100,000 population.

Data is presented by patient residence, including residents in England and those with an unknown residence. Data for residents outside of England are excluded.

This data is sourced from the Office for Health Improvement and Disparities.

### HIV testing rate per 100,000 population (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Office for Health Improvement and Disparities (OHID), Sexual and Reproductive Health Profiles, [Discontinued] [HIV testing rate per 100,000 population](#), **Data updated:** 14 Jul 2025



# Adult Social Care - Quality

Care users and carers experience high quality adult social care that is provided by a skilled workforce.

# Adult Social Care - Independence

Care users are supported to stay independent in their homes where possible, and have choice and control over their support.

Data not available for this component.

# Adult Social Care - Neighbourhood health/integration

Care users are supported by joined up health and social care services at a neighbourhood level.

# Neighbourhoods

People feel safe and included in their local community and are satisfied with their local area as a place to live.

## Percentage that agree people in their communities can be trusted

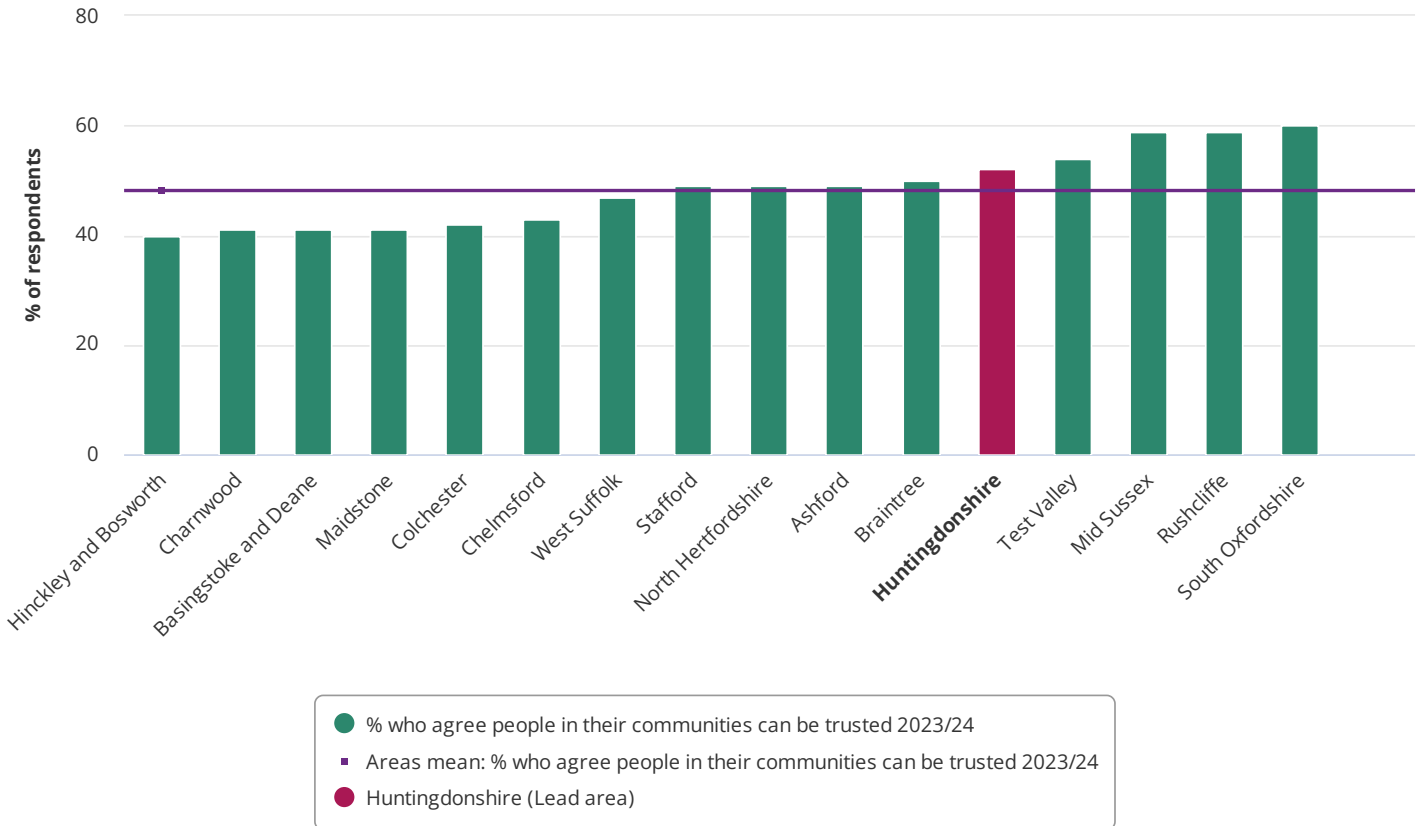
In 2023/24, the percentage of adults who agree that people in their communities can be trusted in Huntingdonshire was 52%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of 48%.

This is the proportion of respondents, aged 16 and over, in agreement that people in the neighbourhood can be trusted.

Respondents who answered 'don't know' and/or those with missing answers are excluded. Respondents who answered "Just moved here" are excluded.

This data is sourced from the Department for Digital, Culture, Media & Sport.

**Percentage who agree people in their communities can be trusted (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours**



**Source:** Department for Digital, Culture, Media & Sport, Community Life Survey, [Percentage who agree people in their communities can be trusted](#), **Data updated:** 11 Jul 2025

## People feel they can influence local decisions

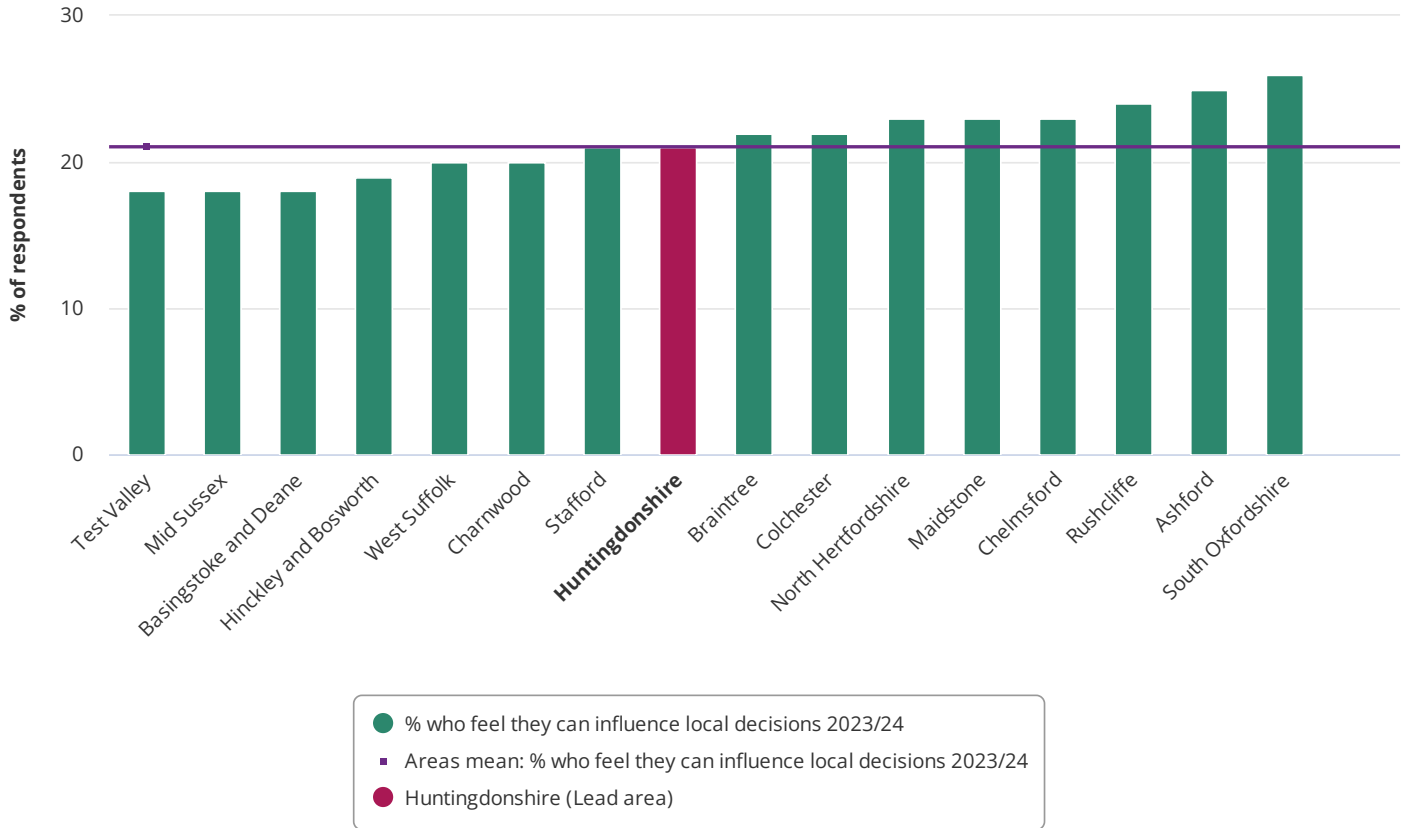
In 2023/24, the percentage of adults who feel they can influence decisions affecting the local area in Huntingdonshire was 21%, which is below the Huntingdonshire CIPFA nearest neighbours mean percentage of 21%.

This is the proportion of respondents, aged 16 and over, in agreement that you can personally influence decisions affecting the local area.

Respondents who answered 'don't know' and/or those with missing answers are excluded.

This data is sourced from the Department for Digital, Culture, Media & Sport.

### Percentage of people who feel they can influence local decisions (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Department for Digital, Culture, Media & Sport, Community Life Survey, [Percentage of people who feel they can influence local decisions](#), **Data updated:** 11 Jul 2025

## People are satisfied with their local area as a place to live

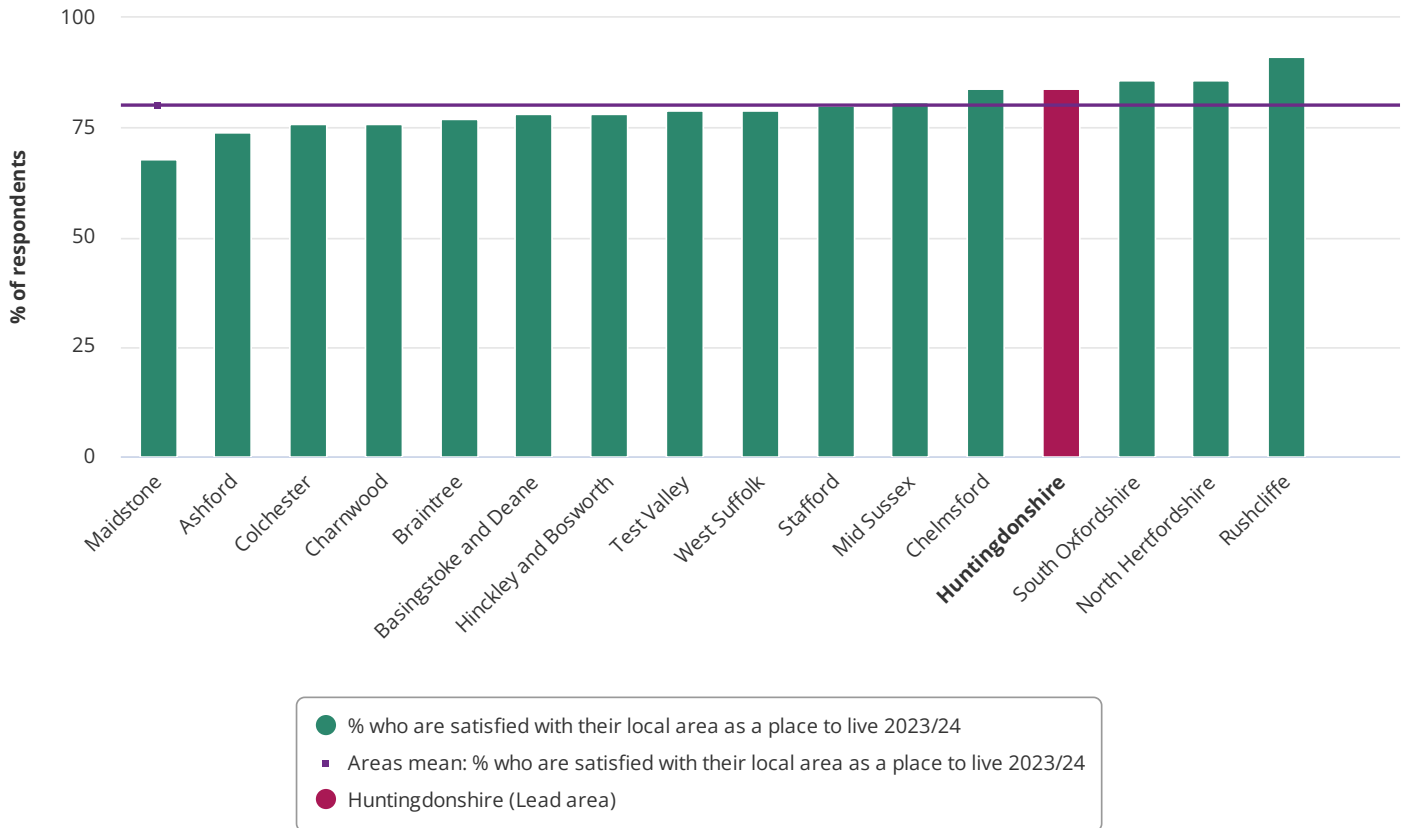
In 2023/24, the percentage of adults satisfied with their local area as a place to live in Huntingdonshire was 84%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of 79%.

This is proportion of respondents, aged 16 and over, satisfied with their local area as a place to live.

Respondents who answered 'don't know' and/or those with missing answers are excluded.

This data is sourced from the Department for Digital, Culture, Media & Sport.

### Percentage of people who are satisfied with their local area as a place to live (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Department for Digital, Culture, Media & Sport, Community Life Survey, [Percentage of people who are satisfied with their local area as a place to live](#),

**Data updated:** 11 Jul 2025

## Fly tipping enforcement actions per incident

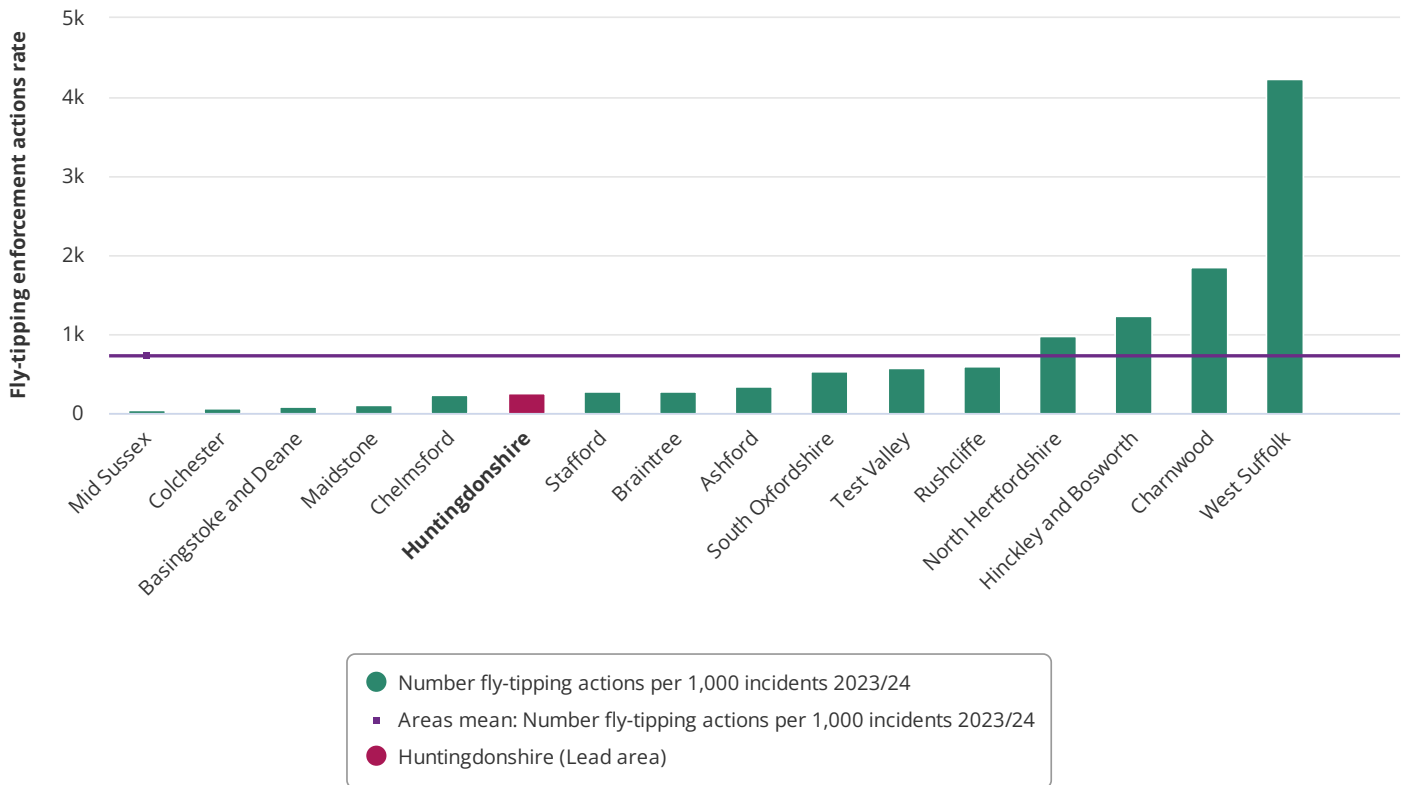
In 2023/24, the number of fly tipping enforcement actions in Huntingdonshire was **249.0** per 1000 incidents, which is below the Huntingdonshire CIPFA nearest neighbours mean number of fly tipping enforcement actions of 761.1 per 1000 incidents.

This is the total number of fly-tipping enforcement actions carried out by the local authority per thousand incidents.

Fly-tipping is the illegal deposit of waste on land, contrary to Section 33(1)(a) of the Environmental Protection Act 1990. Local authorities and the Environment Agency both have a responsibility in respect of illegally deposited waste. This includes local authorities and the Environment Agency collecting and reporting data on fly-tipping in their area, this dataset however, only includes LA collected data.

This data is sourced from the Department for Environment, Food and Rural Affairs.

### Number fly-tipping actions per 1,000 incidents (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Department for Environment, Food and Rural Affairs, Fly-tipping incidents and actions taken, [Number fly-tipping actions per 1,000 incidents](#) , **Data updated:** 27 Feb 2025

# Environment, Circular Economy and Climate Change

Support a healthier, more resilient natural and built environment, including responding to the risks and impacts of climate change to the benefit of communities

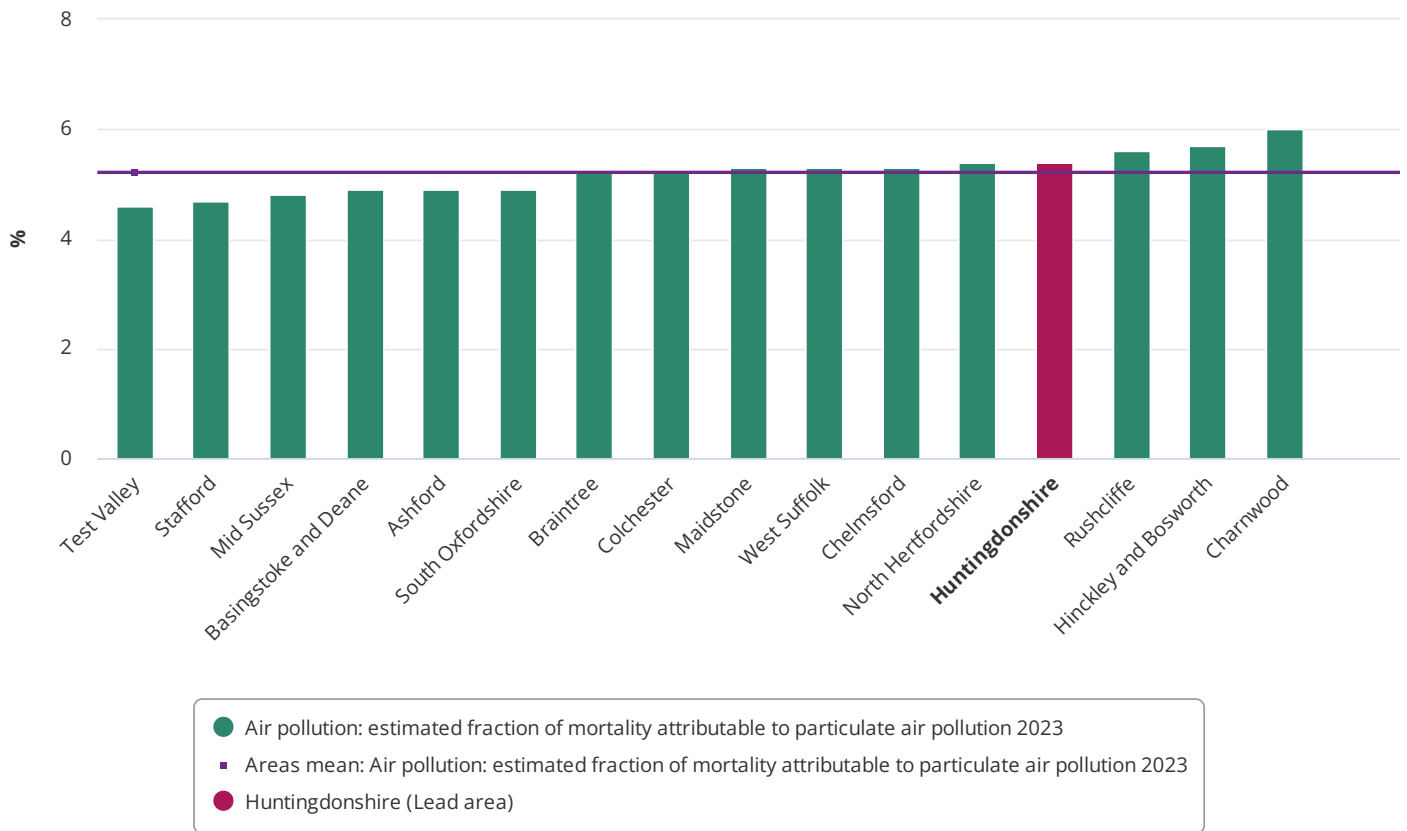
## Deaths attributable to particulate air pollution (particulate matter less than 2.5 micrometres in diameter)

In 2023, the estimated fraction of mortality attributable to particulate air pollution in Huntingdonshire was 5.4%, which is above the Huntingdonshire CIPFA nearest neighbours mean of 5.2%.

This is the fraction of the annual all-cause adult mortality attributable to anthropogenic (human-made) particulate air pollution (measured as fine particulate matter, PM2.5\*). It is calculated as the mortality burden associated with long-term exposure to anthropogenic particulate air pollution at current levels, expressed as the percentage of annual deaths from all causes in those aged 30+.

This data is sourced from the Office for Health Improvement and Disparities.

### Air pollution: estimated fraction of mortality attributable to particulate air pollution (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Air pollution: estimated fraction of mortality attributable to particulate air pollution](#), **Data updated:** 11 Feb 2025

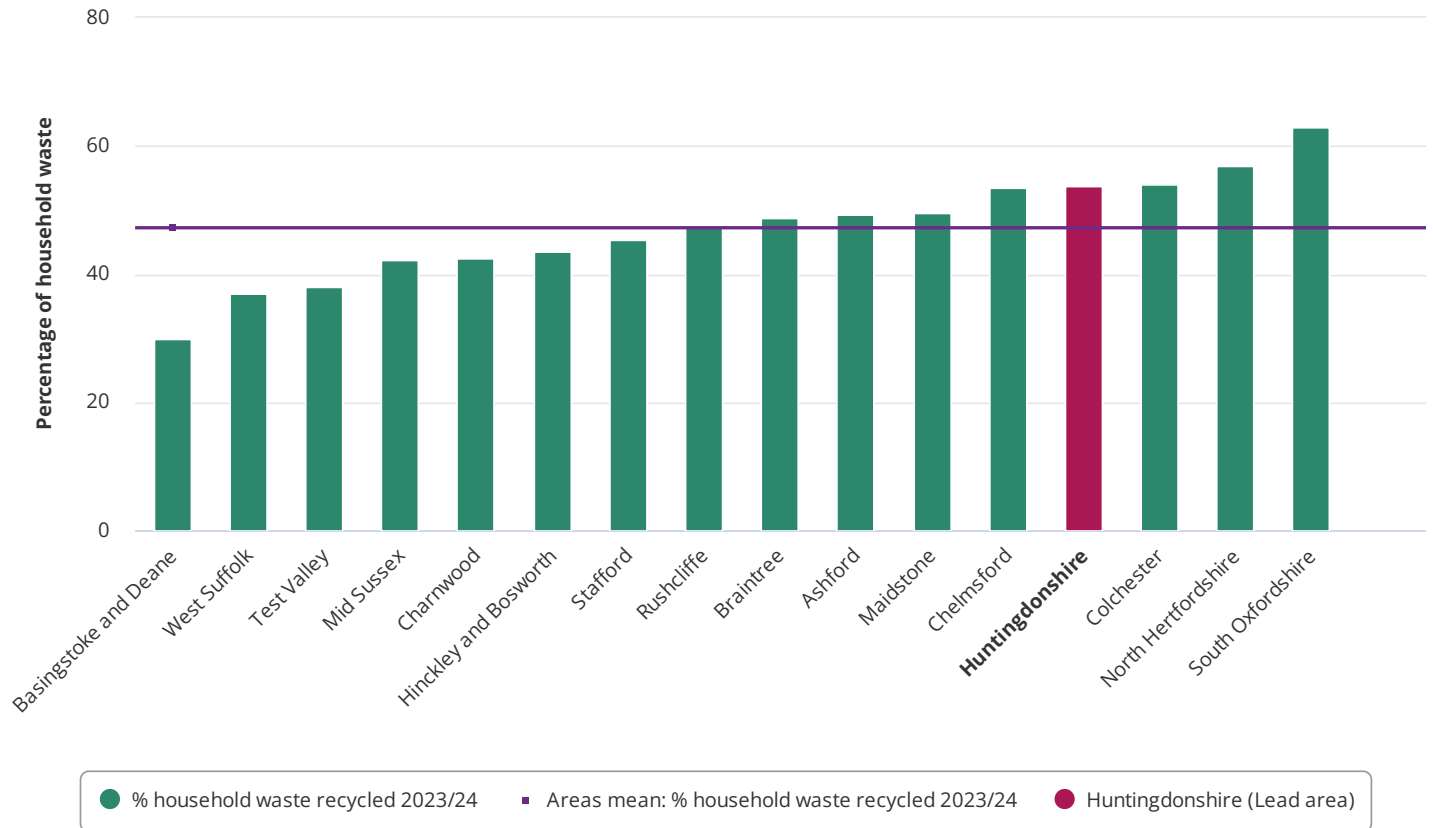
## Percentage of total household waste sent for recycling/compost/reuse

In 2023/24, the percentage of household waste sent for recycling/composting/reusing in Huntingdonshire was 53.90%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of 46.75%.

This is the percentage of household waste arisings which have been sent by the authority for reuse, recycling, composting or anaerobic digestion. This is calculated as the total tonnage of household waste collected which is sent for reuse, recycling, composting or anaerobic digestion, divided by the total tonnage of household waste collected.

This data is sourced from the Department for Environment, Food and Rural Affairs.

### Percentage of household waste sent for reuse, recycling and composting (annual) (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Department for Environment, Food and Rural Affairs, Local authority collected waste management, [Percentage of household waste sent for reuse, recycling and composting \(annual\)](#) , **Data updated:** 30 May 2025

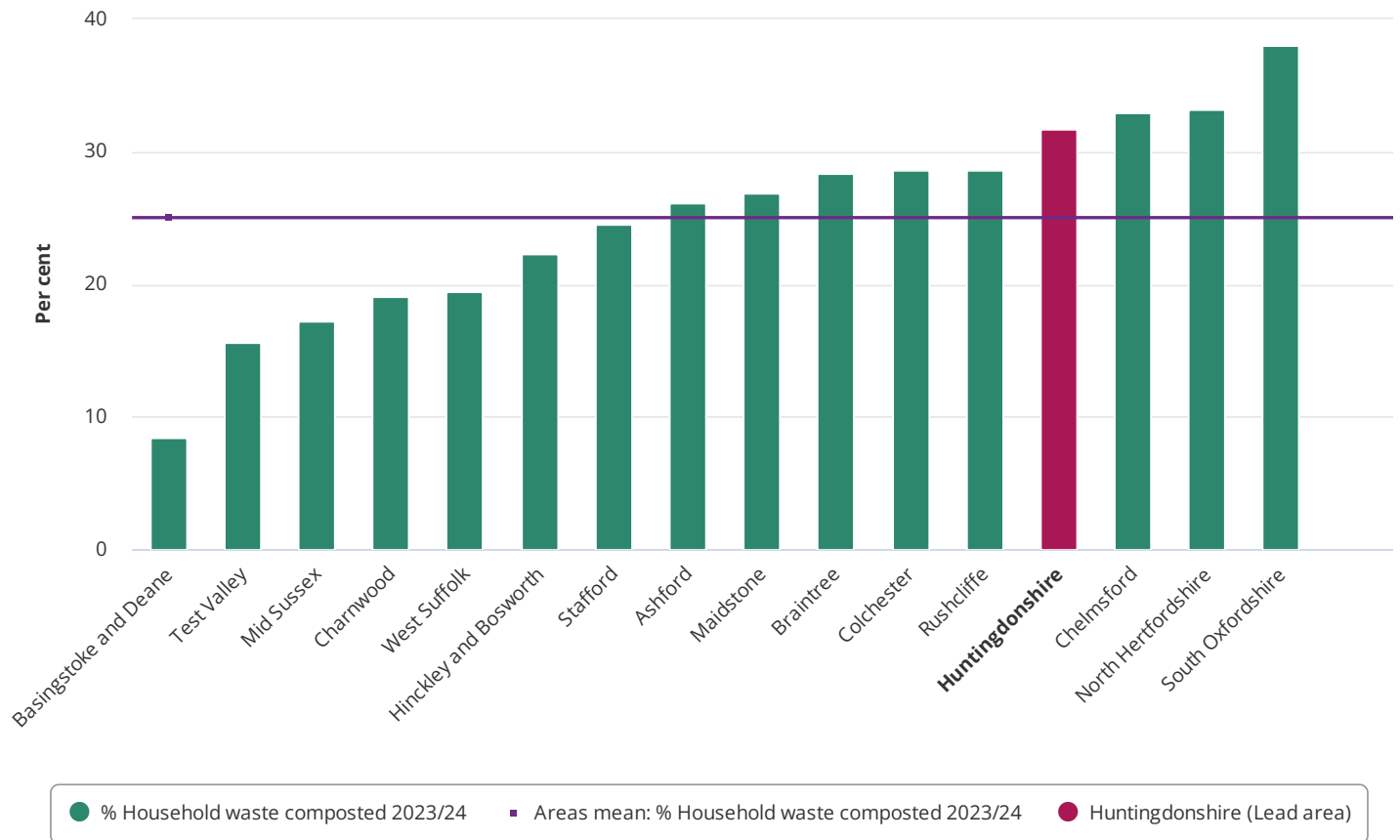
## Percentage of total household waste that is collected separately as food waste

In 2023/24, the percentage of household waste that has been sent by the authority for composting in Huntingdonshire was 31.72%, which is above the Huntingdonshire CIPFA nearest neighbours mean percentage of 24.62.

This is calculated as the total tonnage of household waste collected which is sent for composting or anaerobic digestion X 100, divided by the total tonnage of household waste arising.

This data is sourced from the Department for Environment, Food and Rural Affairs.

### Percentage of household waste sent for composting (annual) (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Department for Environment, Food and Rural Affairs, WasteDataFlows, [Percentage of household waste sent for composting \(annual\)](#) , **Data updated:** 31 Mar 2025

# Transport and local infrastructure

Communities are connected with improved, healthier and greener public transport, enabled by well maintained, enhanced and delivered transport infrastructure.

Passenger journeys on light rail for LAs in scope

This data is currently only available at national level.

## Percentage of adults who walk or cycle for travel purposes at least once per week

In 2023, the proportion of adults who do any walking or cycling for travel purposes at least one per week in Huntingdonshire was 37.1%, which is below the Huntingdonshire CIPFA nearest neighbours mean proportion of 38.7%.

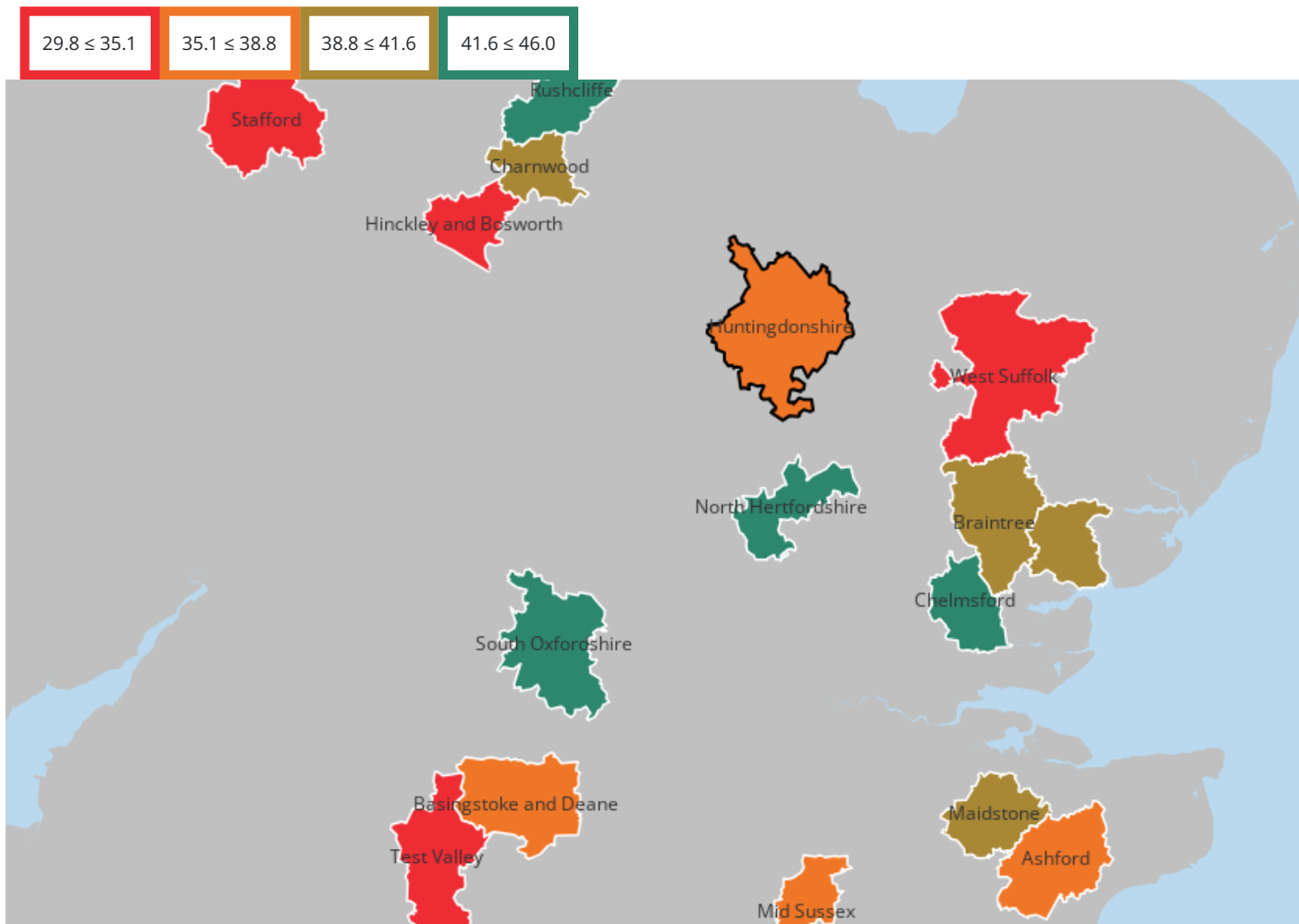
This is the proportion of adults who do any walking or cycling, for travel purposes at least once per week. Walking and cycling statistics come from two main sources, the National Travel Survey (NTS) and the Active Lives Survey (ALS).

Results are grouped according to the area where respondents live, which may not be the same as the area where they walk or cycle.

This data is sourced from the Department for Transport.

### Proportion of adults who do any walking or cycling, for travel purposes at least once per week (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

#### 1sts quartile



**Source:** Department for Transport, Walking and cycling statistics, [Proportion of adults who do any walking or cycling, for travel purposes at least once per week](#),  
**Data updated:** 30 Aug 2024

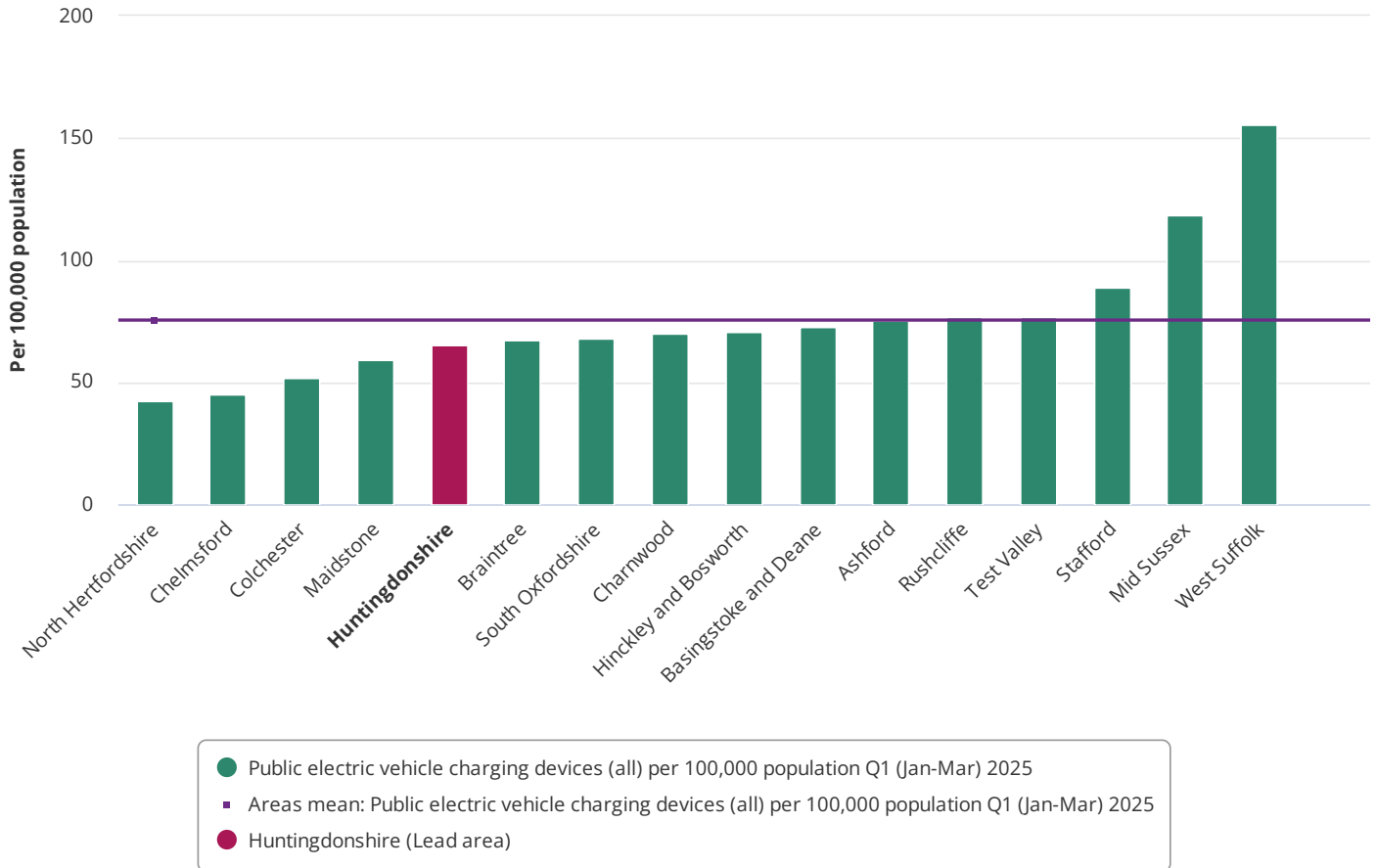
## Public EV charging devices per 100,000 population

In Q1 (Jan-Mar) 2025, the number of publicly available electric vehicle charging devices per 100,000 population in Huntingdonshire was 65.2, which is below the Huntingdonshire CIPFA nearest neighbours mean number of 75.9 per 100,000 population.

The data is based on charging devices at all speeds.

This data is sourced from the Department for Transport.

### Publicly available electric vehicle charging devices at all speeds per 100,000 population (Q1 (Jan-Mar) 2025) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



**Source:** Department for Transport, Electric vehicle charging infrastructure statistics, [Publicly available electric vehicle charging devices at all speeds per 100,000 population](#), **Data updated:** 30 Apr 2025

# Economic prosperity and regeneration

Foster local economic growth and prosperity.

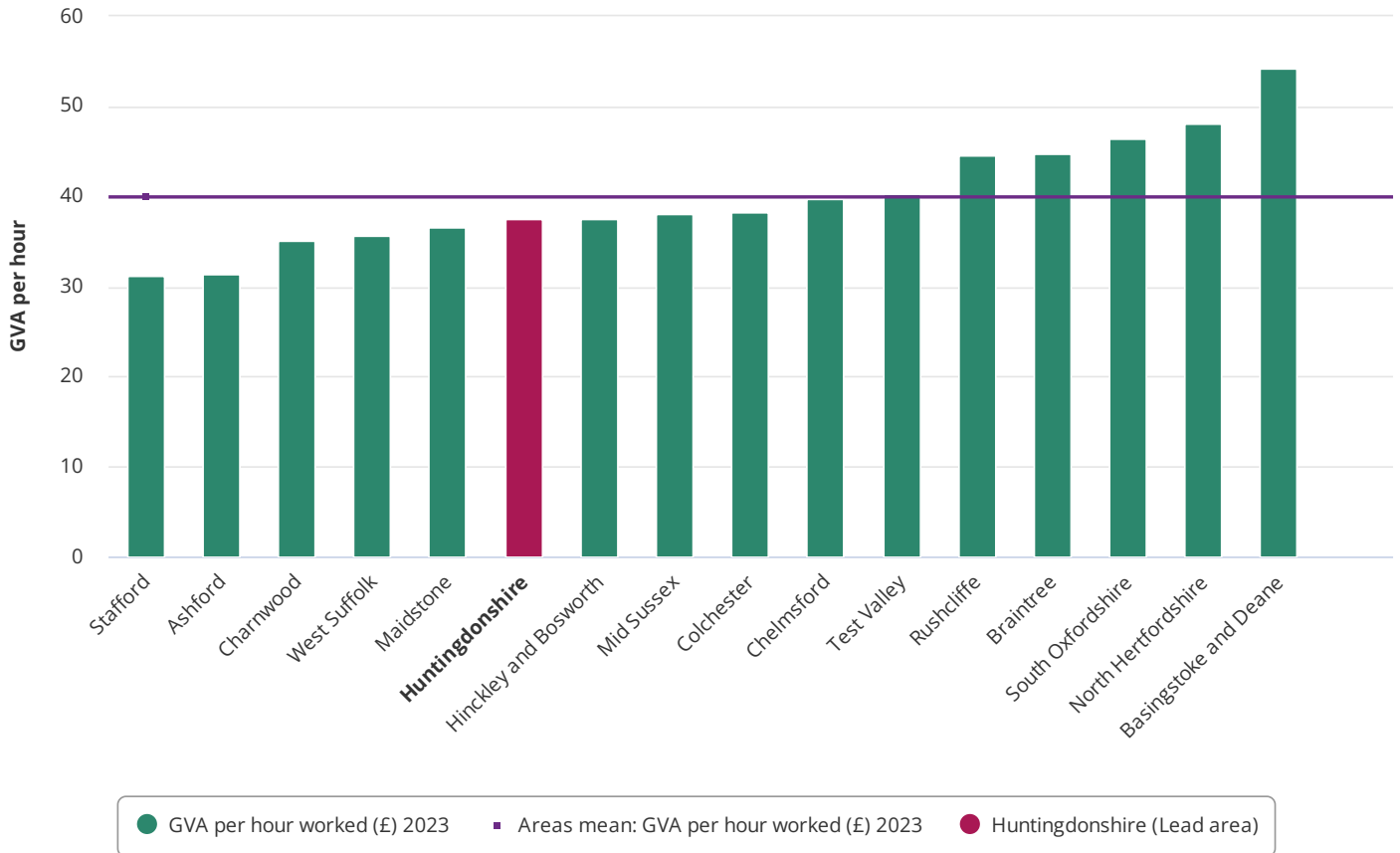
## Gross value added per hour worked

In 2023, the current price GVA per hour worked in Huntingdonshire was £37.44, which is below the Huntingdonshire CIPFA nearest neighbours mean price of £40.14.

This is the smoothed gross value added (GVA) per hour worked in pounds at current prices, generated from enterprises in the area, calculated using a balanced approach to GVA. Labour productivity is calculated by dividing output GVA by a measure of labour input, in this case total hours worked.

This data is sourced from the Office for National Statistics.

### Current price (smoothed) GVA per hour worked (£) (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



## Source:

Office for National Statistics, Subregional productivity, [Current price \(smoothed\) GVA per hour worked \(£\)](#), **Data updated:** 20 Jun 2025

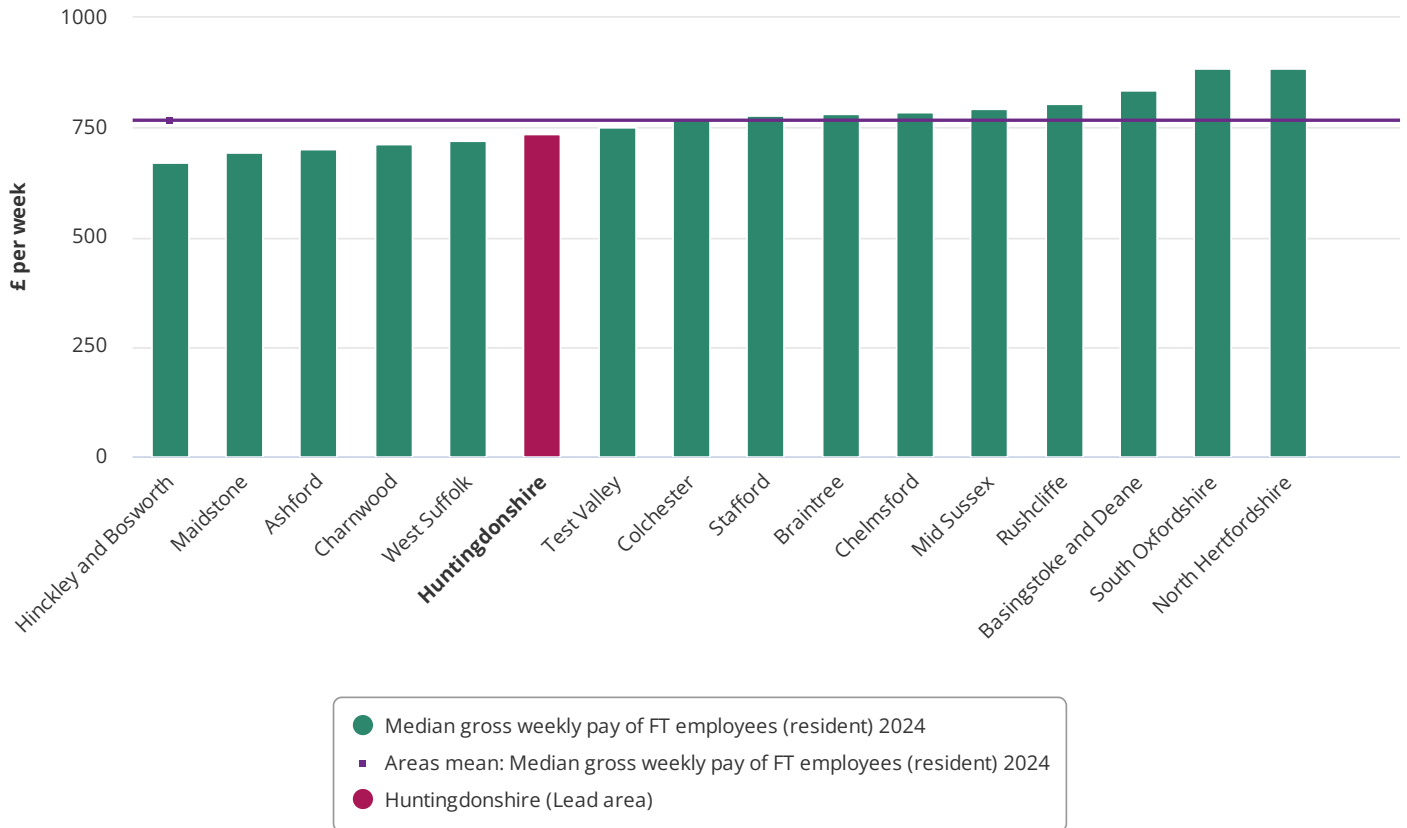
## Gross median weekly pay

In 2024, the median gross weekly pay of full-time employees in Huntingdonshire was £734.10, which is below the Huntingdonshire CIPFA nearest neighbours mean of £770.33.

These figures show the median gross weekly pay including overtime for full-time workers on a resident basis for the area, who are on adults rates of pay, and whose pay was not affected by absence. Figures are for GB pounds per week. Full-time workers are defined as those who work more than 30 paid hours per week or those in teaching professions working 25 paid hours or more per week.

This data is sourced from Nomis.

### Median gross weekly pay of full-time employees (resident based) (2024) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Nomis, Annual Survey of Hours and Earnings, [Median gross weekly pay of full-time employees \(resident based\)](#) , **Data updated:** 13 Nov 2024

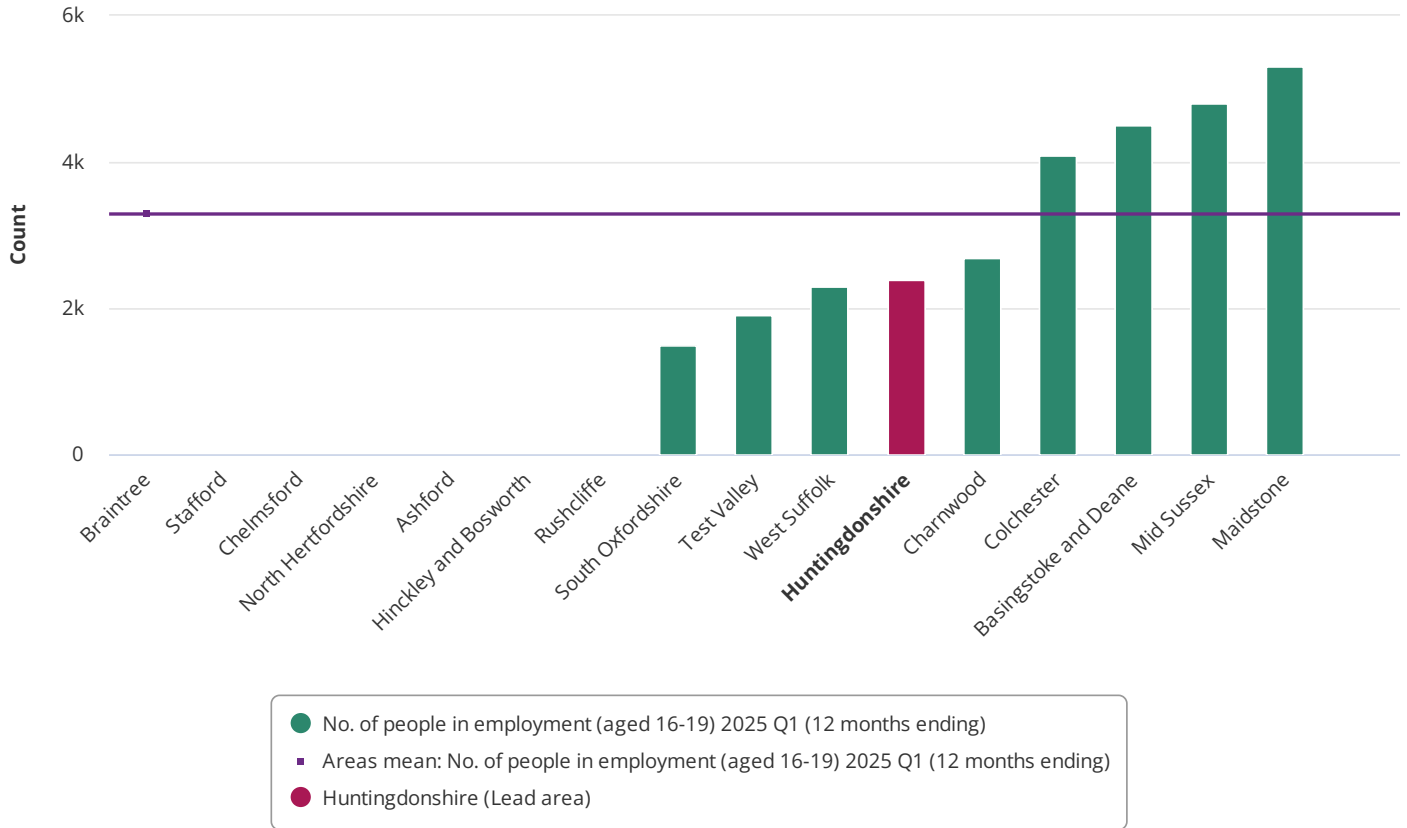
## Employment for 16-19 year olds

In 2025 Q1 (12 months ending), the number of people in employment aged 16-19 in Huntingdonshire was 2,400, which is below the Huntingdonshire CIPFA nearest neighbours mean of 3,388.

This is the total number of people aged 16 to 19 who are in employment according to the International Labour Organisation (ILO) definition. In employment are people who did some paid work in the reference week (whether as an employee or self-employed); those who had a job that they were temporarily away from (e.g. on holiday); those on government-supported training and employment programmes; and those doing unpaid family work.

This data is sourced from Nomis.

### Total population who are in employment (aged 16-19) (2025 Q1 (12 months ending)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Nomis, Annual Population Survey, [Total population who are in employment \(aged 16-19\)](#), **Data updated:** 17 Jul 2025

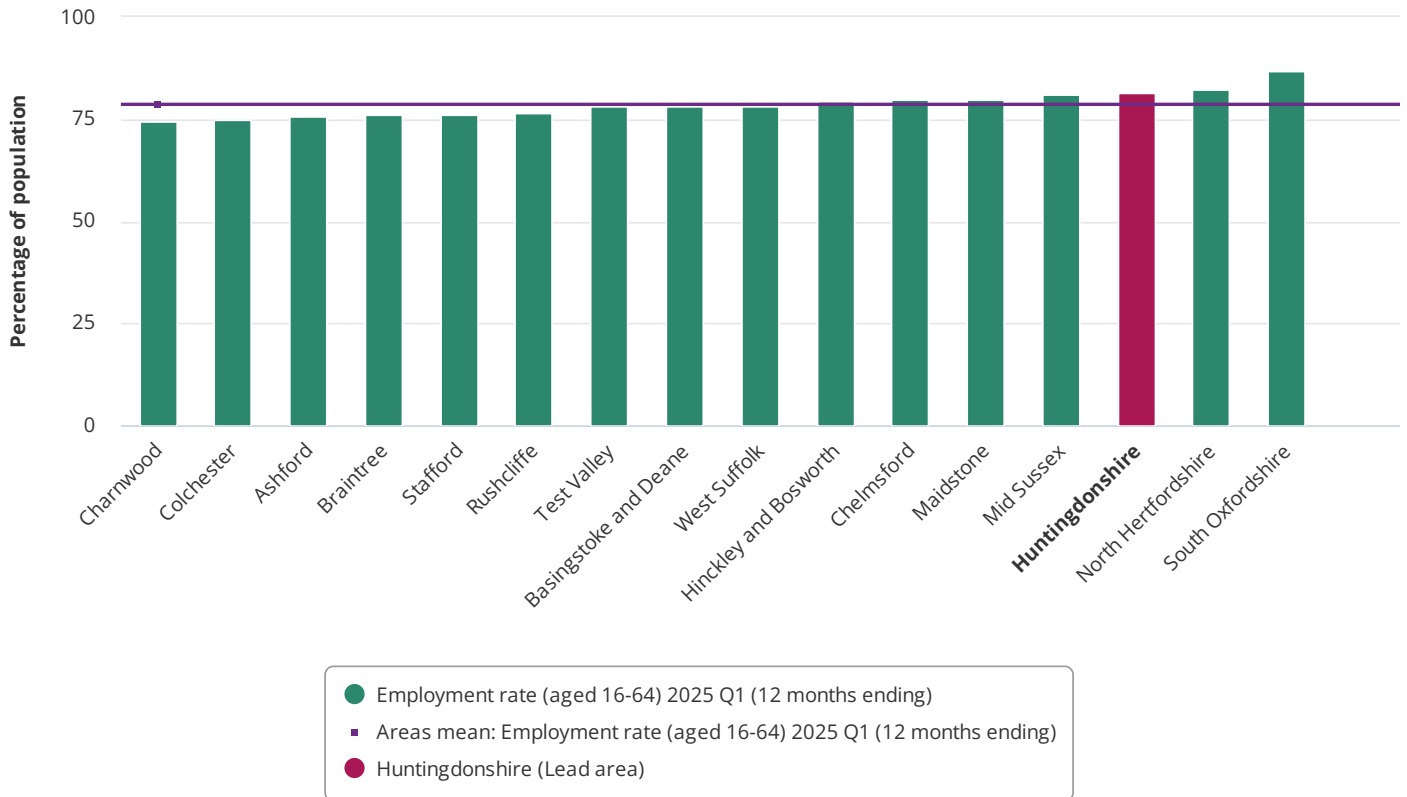
## Employment rate 16-64 year olds

In 2025 Q1 (12 months ending), the overall employment rate (aged 16-64) in Huntingdonshire was 81.6%, which is above the Huntingdonshire CIPFA nearest neighbours mean of 78.6%.

This is the proportion of the working age population (aged 16 to 64) who are in employment according to the International Labour Organisation (ILO) definition. In employment are people who did some paid work in the reference week (whether as an employee or self-employed); those who had a job that they were temporarily away from (e.g. on holiday); those on government-supported training and employment programmes; and those doing unpaid family work.

This data is sourced from Nomis.

### Overall employment rate (aged 16-64) (2025 Q1 (12 months ending)) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Nomis, Annual Population Survey, [Overall employment rate \(aged 16-64\)](#), **Data updated:** 17 Jul 2025

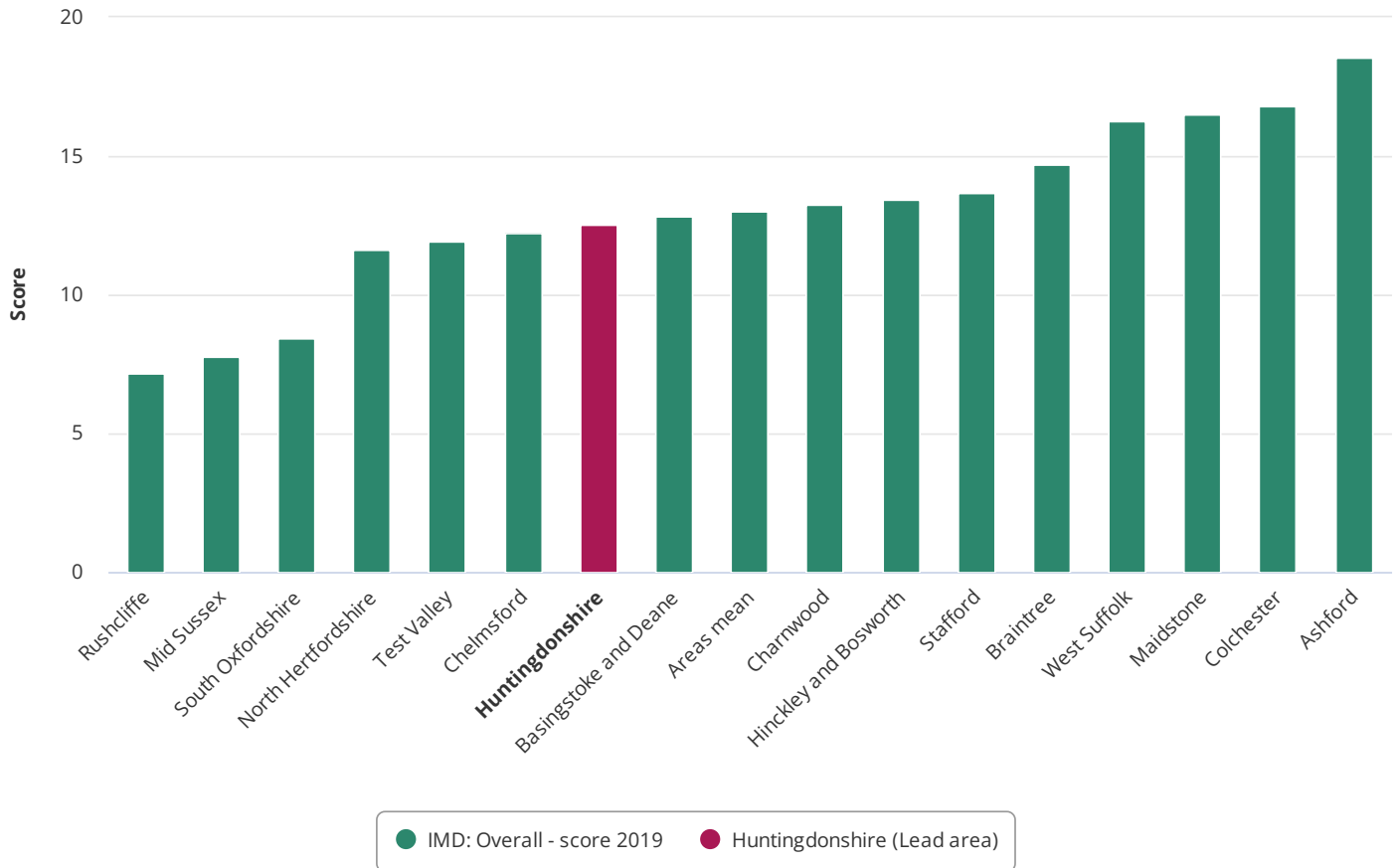
## Indices of Multiple Deprivation (IMD) average score

In 2019, the IMD overall score in Huntingdonshire was [12.550](#), which is below the Huntingdonshire CIPFA nearest neighbours mean IMD overall score of 13.011.

This is the weighted average of the seven IMD domains: Income Deprivation, Employment Deprivation, Health Deprivation and Disability, Education Skills and Training Deprivation, Barriers to Housing and Services, Living Environment Deprivation, and Crime. The more deprived is an area, the higher the IMD score.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### IMD - Overall - score (2019) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Ministry of Housing, Communities and Local Government, English indices of deprivation, [IMD - Overall - score](#), **Data updated:** 26 Sep 2019

## Births of new enterprises and deaths of enterprises

In 2023, the count of births of new enterprises in Huntingdonshire was [735](#), which is above the Huntingdonshire CIPFA nearest neighbours mean count of births of new enterprises of 684.

In 2023, the count of deaths of enterprises in Huntingdonshire was [735](#), which is above the Huntingdonshire CIPFA nearest neighbours mean count of deaths of enterprises of 672.

Births of new enterprises are the number of new enterprises, also known as business births, in the area. A birth is identified as a business that was present in year t, but did not exist in year t-1 or t-2. Births are identified by making comparison of annual active business population files and identifying those present in the latest file, but not the two previous ones.

A death of an enterprise is one that was on the active file in year t, but was no longer present in the active file in t+1 and t+2. In order to provide an early estimate of deaths an adjustment has been made to the latest two years deaths to allow for reactivations.

This data is sourced from the Office for National Statistics.

### Count of births of new enterprises (2023), Count of deaths of enterprises (2023) & Net enterprise growth (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

Area	No. of births of new enterprises	No. of deaths of enterprises	Net enterprise growth
	2023 Enterprises	2023 Enterprises	2023 Enterprises
Chelmsford	930	855	75
West Suffolk	915	680	235
Maidstone	875	1,115	-240
Colchester	825	755	70
Mid Sussex	740	680	60
Huntingdonshire	735	735	0
Braintree	695	670	25
South Oxfordshire	680	680	0
Basingstoke and Deane	675	725	-50
Ashford	675	605	70
Charnwood	670	760	-90
North Hertfordshire	630	595	35
Test Valley	525	550	-25
Rushcliffe	520	555	-35
Stafford	500	460	40
Hinckley and Bosworth	410	395	15
Areas mean	688	676	12

#### Source:

Office for National Statistics, Business Demography, [Count of births of new enterprises](#) , **Data updated:** 03 Jan 2025

Office for National Statistics, Business Demography, [Count of deaths of enterprises](#) , **Data updated:** 03 Jan 2025

Calculated by LG Inform, N/A, [Net enterprise growth](#) , **Data updated:** 03 Jan 2025

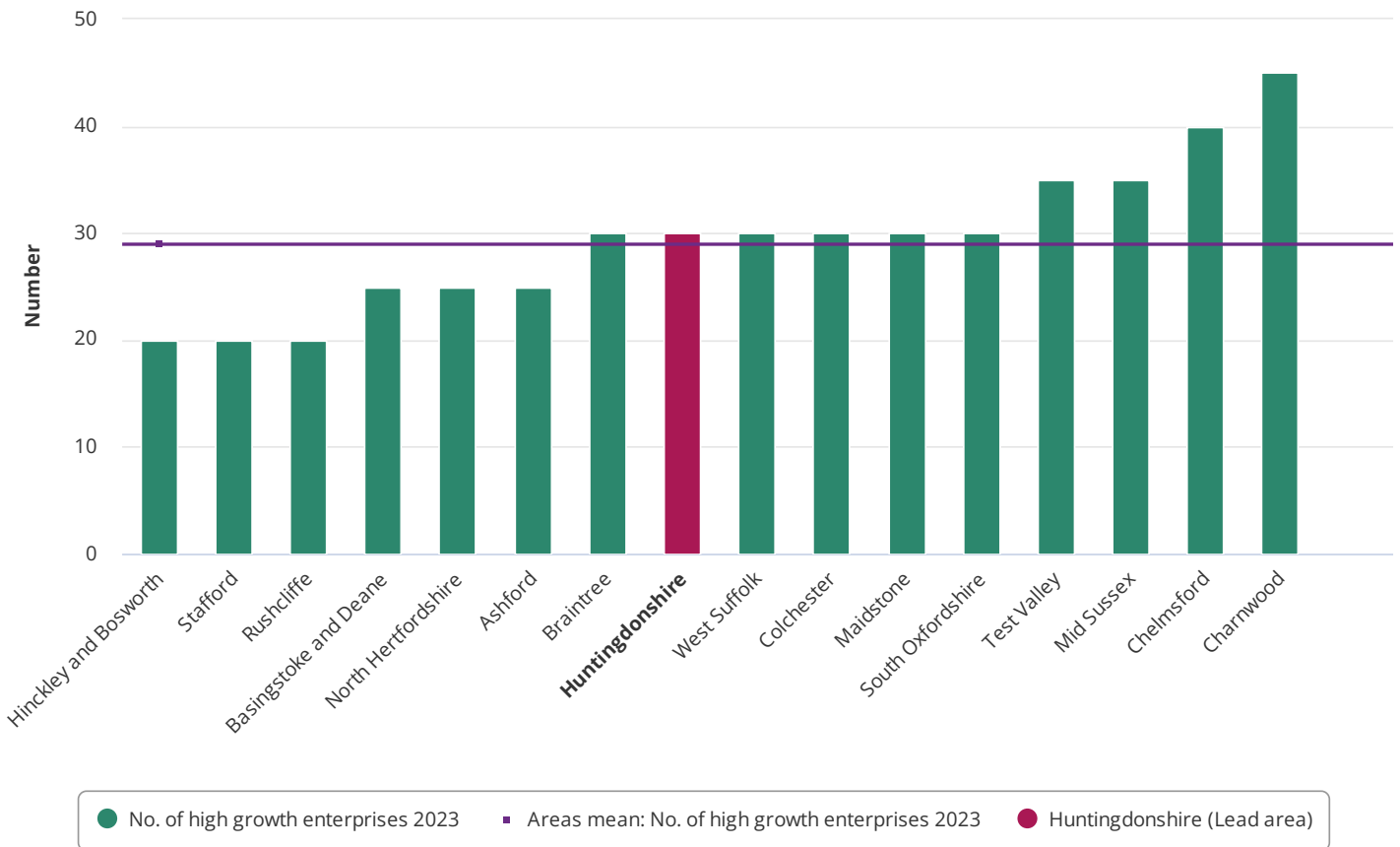
## Number of high growth enterprises

In 2023, the count of high growth enterprises in Huntingdonshire was 30, which is above the Huntingdonshire CIPFA nearest neighbours mean count of high growth enterprises of 29.

This is the number of high growth enterprises in the area. A high growth enterprise is defined as a business with ten or more employees which has seen at least 20% employee growth each year for the previous three-year period.

This data is sourced from the Office for National Statistics.

### Count of high growth enterprises (2023) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Office for National Statistics, Business Demography, [Count of high growth enterprises](#) , **Data updated:** 22 Nov 2024

## Business density

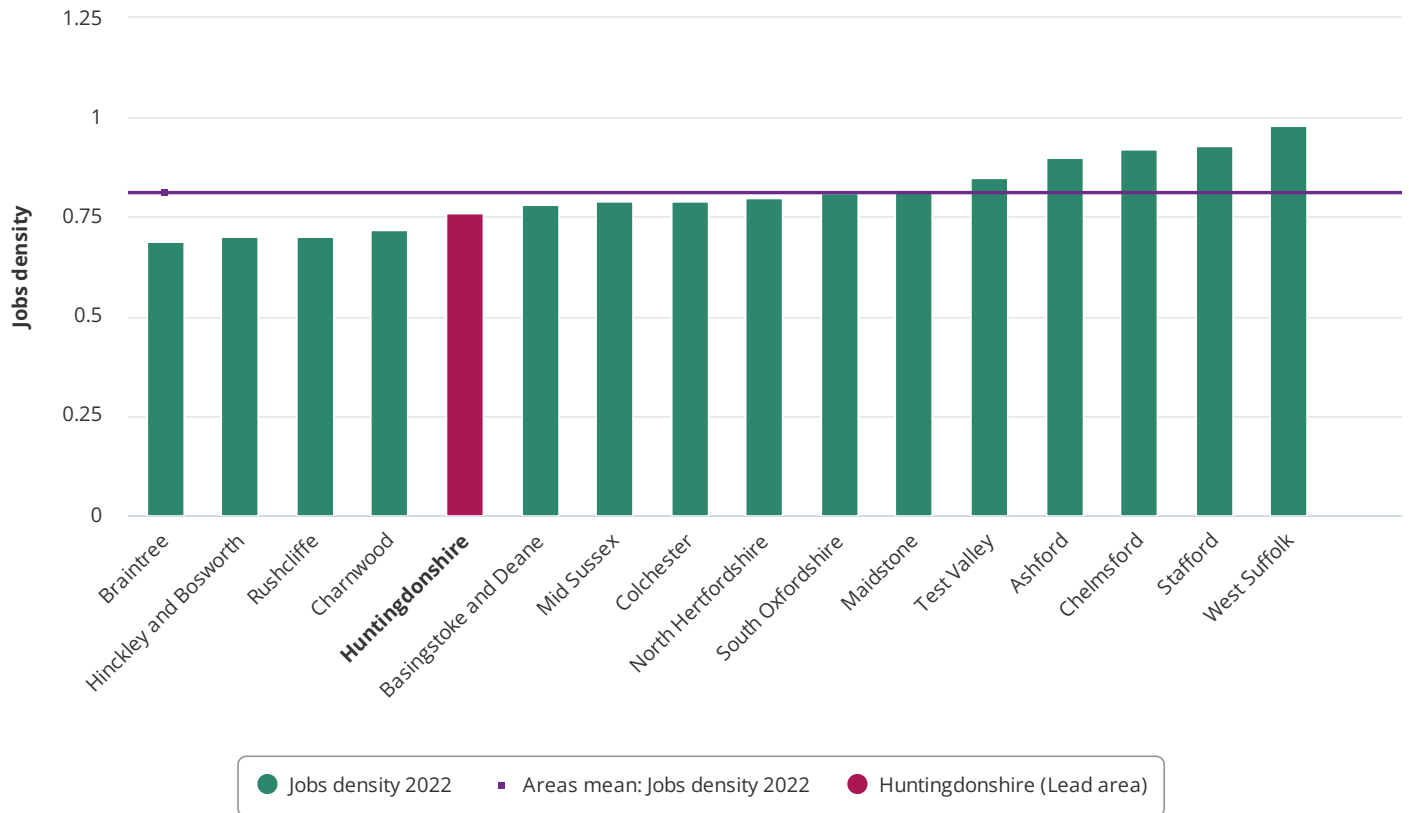
In 2022, the business density in Huntingdonshire was [0.76](#), which is below the Huntingdonshire CIPFA nearest neighbours mean business density of 0.81.

This is the number of jobs per resident aged 16-64 in that area. For example, a job density of 1.0 would mean that there is one job for every resident of working age.

The total number of jobs is a workplace-based measure of jobs and comprises employees, self-employment jobs, government-supported trainees and HM Forces. The number of jobs in an area is composed of jobs done by residents (of any age) and jobs done by workers (of any age) who commute into the area.

This data is sourced from Nomis.

### Jobs density (2022) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours



#### Source:

Nomis, Jobs density, [Jobs density](#), **Data updated:** 14 May 2025



# Child poverty

Reduce and alleviate child poverty to improve children's lives and life chances.

## Children in low-income families

In 2023/24, the number of children in low-income families under aged 16 in Huntingdonshire was **5,769**, which is above the Huntingdonshire CIPFA nearest neighbours mean proportion of 5,034.

In 2023/24, the number of children in low-income families under aged 16 in Huntingdonshire was **4,927**, which is above the Huntingdonshire CIPFA nearest neighbours mean proportion of 4,261.

Low income is a family whose equivalised income is below 60 per cent of median household incomes. A family must have claimed one or more of Universal Credit, Tax Credits or Housing Benefit at any point in the year to be classed as low income in these statistics.

This data is sourced from the Department for Work and Pensions.

### Number of children living in families in relative low income (2023/24) & Number of children living in families in absolute low income (2023/24) for Huntingdonshire & Huntingdonshire CIPFA nearest neighbours

	No. of children living in relative low income	No. of children living in absolute low income
	2023/24	2023/24
Area	Children	Children
Colchester	7,473	6,214
Charnwood	7,166	6,124
Maidstone	6,802	5,823
West Suffolk	6,191	5,189
Ashford	5,784	4,964
Huntingdonshire	5,769	4,927
Braintree	5,737	4,848
Stafford	5,233	4,543
Basingstoke and Deane	5,224	4,385
Chelmsford	5,153	4,299
Hinckley and Bosworth	4,434	3,768
North Hertfordshire	3,853	3,242
Test Valley	3,448	2,845
Mid Sussex	3,156	2,660
South Oxfordshire	3,112	2,622
Rushcliffe	2,749	2,382
Areas mean	5,080	4,302

#### Source:

Department for Work and Pensions, Stat-Xplore: Children in Low Income Families, [Number of children living in families in relative low income](#) , **Data updated:** 25 May 2025

Department for Work and Pensions, Stat-Xplore: Children in Low Income Families, [Number of children living in families in absolute low income](#) , **Data updated:** 25 May 2025

This report was generated using data from:

- Calculated by LGI - Calculated metric types
- Department for Digital, Culture, Media & Sport - Community Life Survey
- Department for Education - Children Looked After by Local Authorities in England (including adoption and care leavers)
- Department for Education - Children in need and child protection
- Department for Education - Children's social work workforce
- Department for Education - Destinations of key stage 4 and 16 to 18 (KS5) students
- Department for Education - Early years foundation stage profile results
- Department for Education - Education provision for children under 5 years of age in England
- Department for Education - Key stage 2 attainment
- Department for Education - Key stage 4 performance
- Department for Education - NEET and participation
- Department for Education - Outcomes for Children Looked After by Local Authorities in England
- Department for Education - Pupil Absence in Schools in England
- Department for Education - Special Educational Needs in England
- Department for Environment, Food and Rural Affairs - Fly-tipping incidents and actions taken
- Department for Environment, Food and Rural Affairs - Local authority collected waste management
- Department for Environment, Food and Rural Affairs - WasteDataFlows
- Department for Transport - Bus Statistics
- Department for Transport - Electric vehicle charging infrastructure statistics
- Department for Transport - Road conditions statistics
- Department for Transport - Walking and cycling statistics
- Department for Work and Pensions - Stat-Xplore: Children in Low Income Families
- Ministry of Housing, Communities and Local Government - Annual Rough Sleeping Snapshot in England: Autumn
- Ministry of Housing, Communities and Local Government - Budgeted Revenue Accounts
- Ministry of Housing, Communities and Local Government - Building Safety Remediation
- Ministry of Housing, Communities and Local Government - Development Control statistics
- Ministry of Housing, Communities and Local Government - Dwellings completed by tenure
- Ministry of Housing, Communities and Local Government - English Housing Survey: local authority stock condition modelling
- Ministry of Housing, Communities and Local Government - English indices of deprivation
- Ministry of Housing, Communities and Local Government - Housing supply: net additional dwellings
- Ministry of Housing, Communities and Local Government - Live tables on affordable housing supply
- Ministry of Housing, Communities and Local Government - Local Authority Housing Statistics (LAHS)
- Ministry of Housing, Communities and Local Government - Rough Sleeping Data Framework
- Ministry of Housing, Communities and Local Government - Statutory homelessness live tables
- Ministry of Housing, Communities and Local Government - Statutory homelessness live tables - Annual
- Ministry of Housing, Communities and Local Government - Support in domestic abuse safe accommodation
- Ministry of Justice - First time entrants (FTE) into the Criminal Justice System
- Ministry of Justice - Proven reoffending statistics
- NHS England - Adult Social Care Activity and Finance Report
- NHS England - Measures from the Adult Social Care Outcomes Framework, England
- NHS England - Safeguarding Adults, England
- Nomis - Annual Population Survey
- Nomis - Annual Survey of Hours and Earnings
- Nomis - Jobs density
- Office for Health Improvement and Disparities (OHID) - Alcohol Profile
- Office for Health Improvement and Disparities (OHID) - Child obesity and excess weight: small area level data
- Office for Health Improvement and Disparities (OHID) - Public Health Outcomes Framework
- Office for Health Improvement and Disparities (OHID) - Sexual and Reproductive Health Profiles
- Office for National Statistics - Business Demography
- Office for National Statistics - Conception Statistics, England and Wales
- Office for National Statistics - Energy Efficiency of Housing in England and Wales
- Office for National Statistics - Health and life expectancies
- Office for National Statistics - Housing affordability in England and Wales
- Office for National Statistics - Subregional productivity
- Skills for care - Adult social care workforce estimates
- Sport England - Active Lives Survey



# Draft Local Government Outcomes Framework for Huntingdonshire



Written by LGA Research from Local Government Association

LG Inform

# Draft Local Government Outcomes Framework for Huntingdonshire

As announced at the LGA 2025 Conference in the Deputy Prime Minister's speech, Leaders and chief executives will have received a letter inviting feedback on the draft [Local Government Outcomes Framework](#).

The Framework sets 15 outcomes that Government expects to work with local authorities on to deliver key national priorities for local people and communities. These will be underpinned by outcome metrics drawing from existing data sources to show how progress will be measured. This approach forms part of the Government's wider reform agenda for local government, to ensure councils are fit, legal and decent.

This report sets out the metric data sources under consultation to assist local government officers including where they are not currently published.

## Contents

- [Homelessness and rough sleeping](#)
- [Housing](#)
- [Multiple disadvantage](#)
- [Best start in life](#)
- [Every child achieving and thriving](#)
- [Keeping children safe and family security \(Children's Social Care\)](#)
- [Health and wellbeing](#)
- [Adult Social Care - Quality](#)
- [Adult Social Care - Independence](#)
- [Adult Social Care - Neighbourhood health/integration](#)
- [Neighbourhoods](#)
- [Environment, Circular Economy and climate change](#)
- [Transport and local infrastructure](#)
- [Economic prosperity and regeneration](#)
- [Child poverty](#)

# Homelessness and rough sleeping

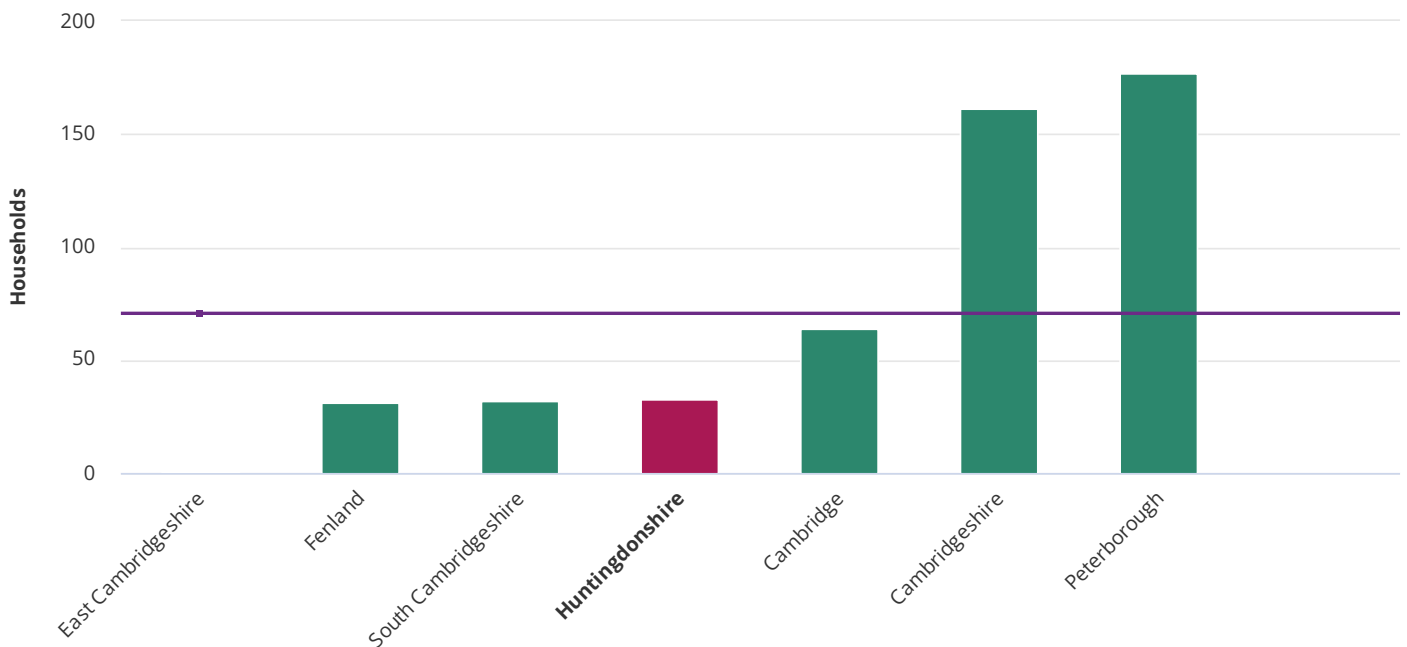
Prevent and reduce homelessness and rough sleeping.

## Number of households with children in temporary accommodation

In 2024/25 Q4, the total number of households in temporary accommodation with children in Huntingdonshire was 33, which is below the Cambridgeshire and Peterborough combined authority mean number of households in temporary accommodation with children of 71.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Households in temporary accommodation - Total number of households in Temporary Accommodation with children (2024/25 Q4) for Cambridgeshire and Peterborough combined authority



- Households in temporary accommodation at end of quarter by local authority - Total number of households in Temporary Accommodation with children 2024/25 Q4
- Mean for Cambridgeshire and Peterborough combined authority: Households in temporary accommodation at end of quarter by local authority - Total number of households in Temporary Accommodation with children 2024/25 Q4
- Huntingdonshire (Lead area)

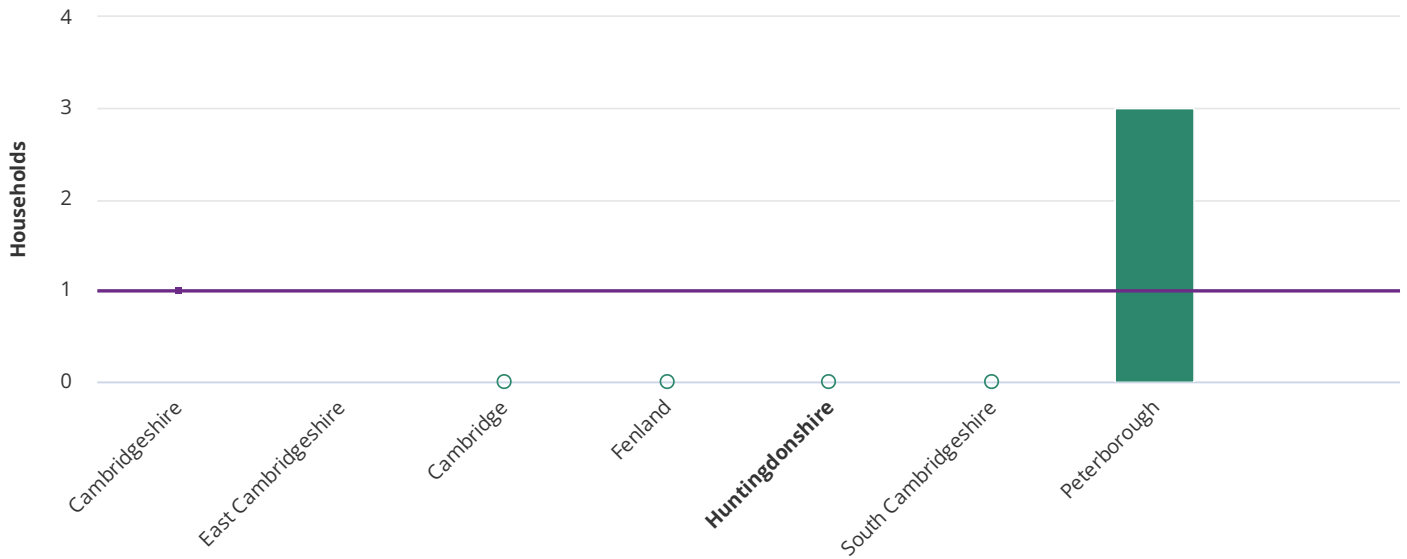
**Source:** Ministry of Housing, Communities and Local Government, Statutory homelessness live tables, [Households in temporary accommodation - Total number of households in Temporary Accommodation with children](#), **Data updated:** 24 Jul 2025

## Number of families in B&B over 6 weeks

In 2024/25 Q4, the number of families in bed and breakfast hotels for over six weeks in Huntingdonshire was 0, which is below the Cambridgeshire and Peterborough combined authority mean number of families in bed and breakfast hotels for over six weeks of 1.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Households in temporary accommodation - Bed and breakfast hotels (including shared annexes) - Total with children and resident more than 6 weeks (2024/25 Q4) for Cambridgeshire and Peterborough combined authority



- Households in temporary accommodation - Bed and breakfast hotels (including shared annexes) - Total with children and resident more than 6 weeks 2024/25 Q4
- Mean for Cambridgeshire and Peterborough combined authority: Households in temporary accommodation - Bed and breakfast hotels (including shared annexes) - Total with children and resident more than 6 weeks 2024/25 Q4
- Huntingdonshire (Lead area)

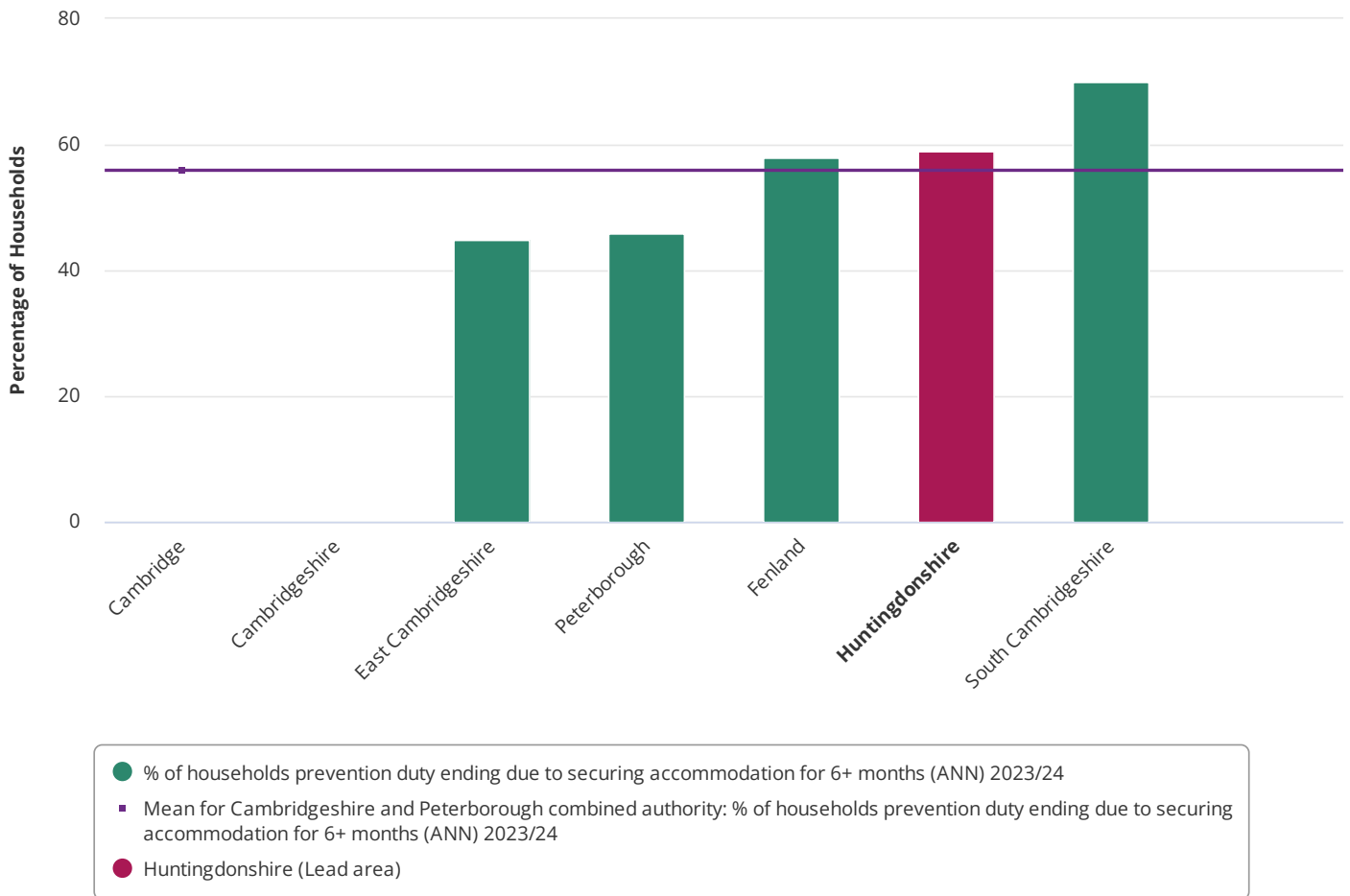
**Source:** Ministry of Housing, Communities and Local Government, Statutory homelessness live tables, [Households in temporary accommodation - Bed and breakfast hotels \(including shared annexes\) - Total with children and resident more than 6 weeks](#), **Data updated:** 24 Jul 2025

## Percentage of duties owed where homelessness was prevented

In 2023/24, the percentage of households prevention duty ending due to securing accommodation for 6+ months in Huntingdonshire was 59%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of 56%.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Percentage of households prevention duty ending due to securing accommodation for 6+ months (ANNUAL) (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Housing, Communities and Local Government, Statutory homelessness live tables - Annual, [Percentage of households prevention duty ending due to securing accommodation for 6+ months \(ANNUAL\)](#), **Data updated:** 30 Oct 2024

## Number of people sleeping rough on a single night

In Snapshot: Autumn 2024, the total number of people sleeping rough in Huntingdonshire was 9, which is below the Cambridgeshire and Peterborough combined authority mean number of people sleeping rough of 15.

People sleeping rough are defined as those sleeping or about to bed down in open air locations and other places including tents and make shift shelters. The snapshot does not include people in hostels or shelters, sofa surfers or those in recreational or organised protest, squatter or traveller campsites. The snapshot records only those people seen, or thought to be, sleeping rough on a single night.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Total number of people sleeping rough (Snapshot: Autumn 2024) for Cambridgeshire and Peterborough combined authority

	Total rough sleeping - Snapshot
	Snapshot: Autumn 2024
Area	Count
Cambridgeshire	46
Cambridge	26
Peterborough	16
Huntingdonshire	9
Fenland	7
East Cambridgeshire	3
South Cambridgeshire	1
Mean for Cambridgeshire and Peterborough combined authority	15

**Source:** Ministry of Housing, Communities and Local Government, Annual Rough Sleeping Snapshot in England: Autumn, [Total number of people sleeping rough](#) ,  
**Data updated:** 27 Feb 2025

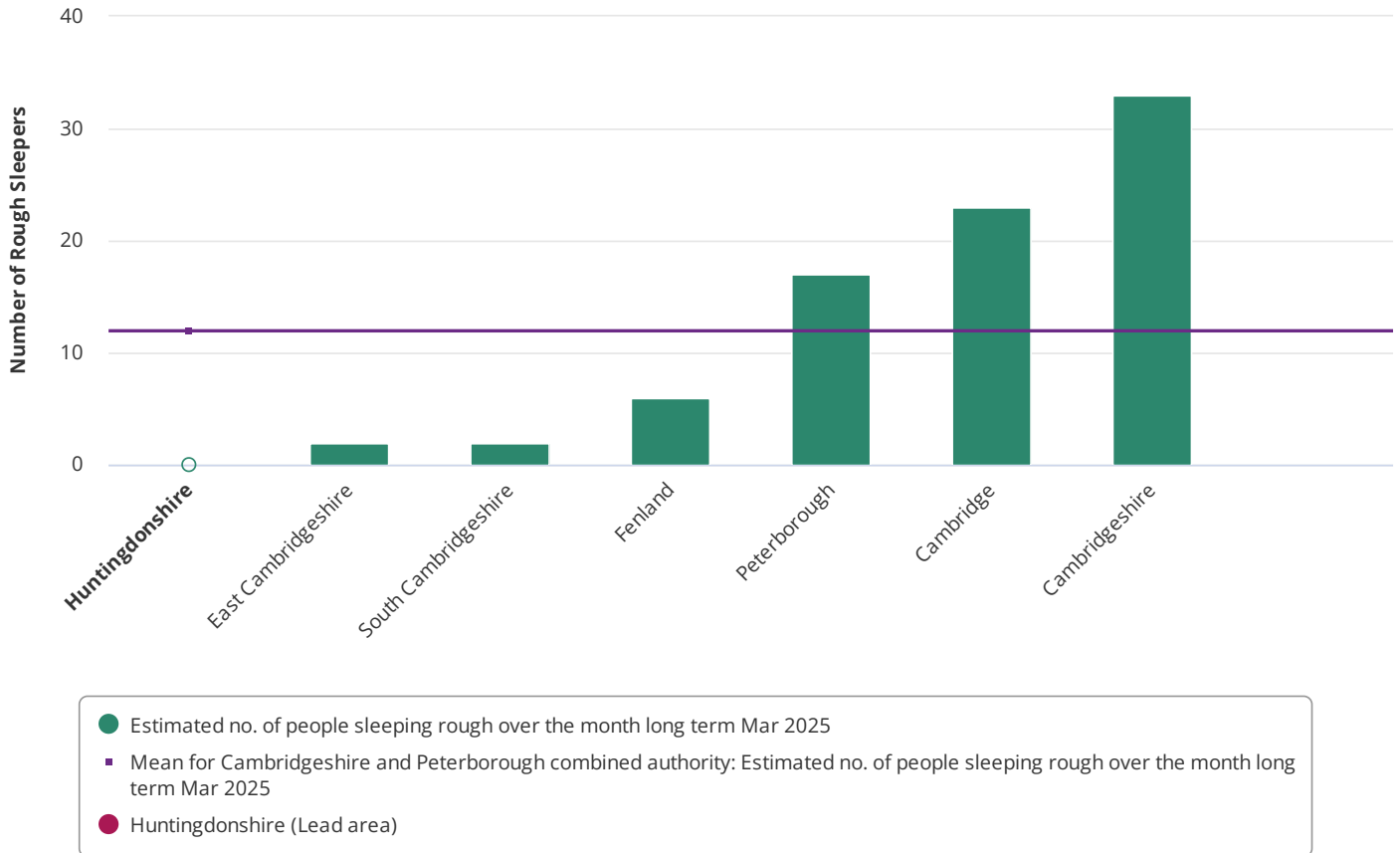
## Number of people sleeping rough over the month who are long term

In Mar 2025, the number of people sleeping rough long term in Huntingdonshire was 0, which is below the Cambridgeshire and Peterborough combined authority mean number of people sleeping rough long term of 12.

This is the estimated number of people sleeping rough over the month long term. The number of people sleeping rough on a single night is an estimated figure determined from outreach contacts, or from a Point-in-Time snapshot.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Estimated number of people sleeping rough over the month long term (Mar 2025) for Cambridgeshire and Peterborough combined authority



**Source:** Ministry of Housing, Communities and Local Government, Rough Sleeping Data Framework, [Estimated number of people sleeping rough over the month long term](#), **Data updated:** 08 Jul 2025

# Housing

Everyone has access to a decent, safe, secure, and affordable home.

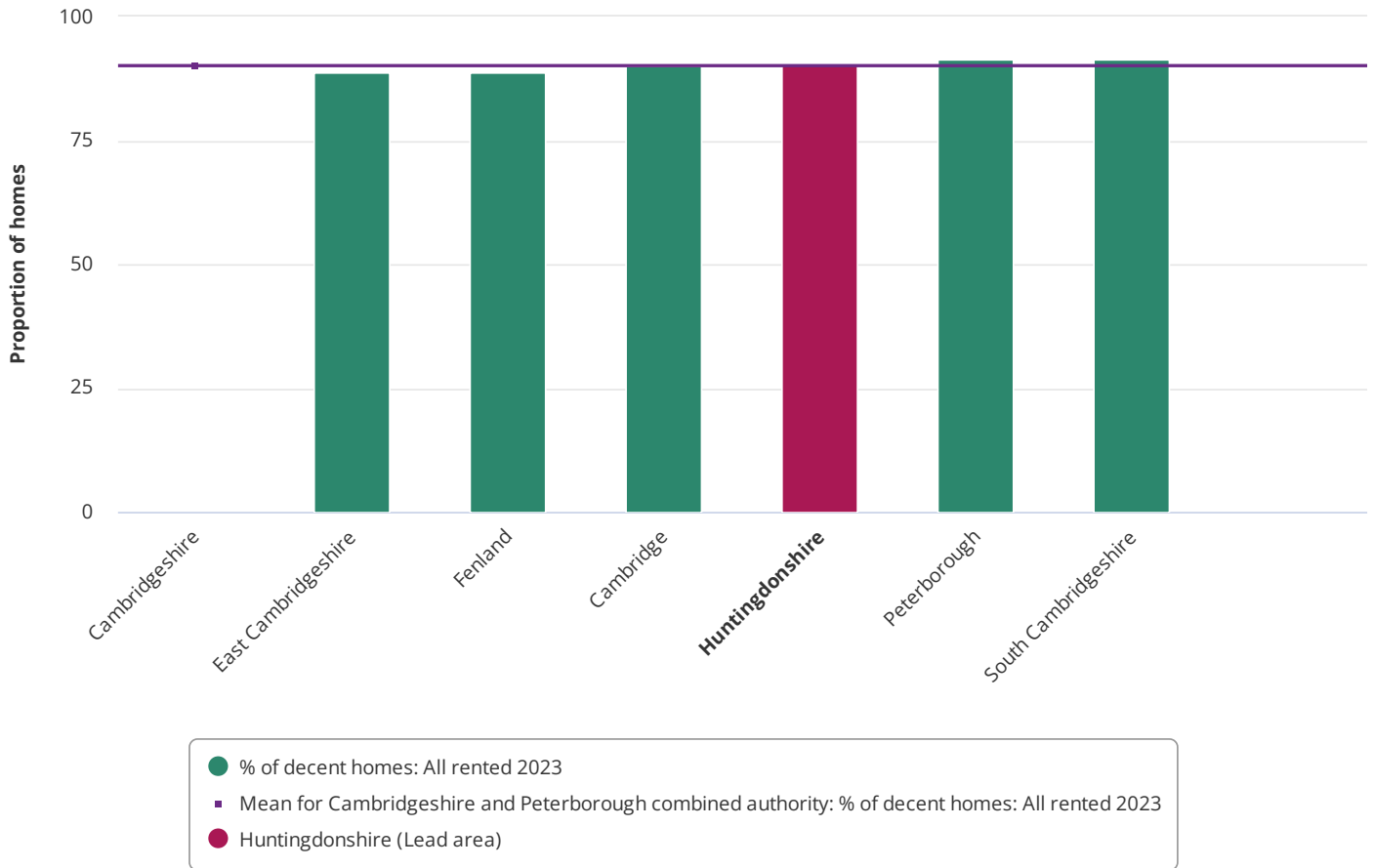
## Proportion of rental housing in LA area deemed decent

In 2023, the percentage of rental housing deemed decent in Huntingdonshire was 90.3%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of rental housing deemed decent of 90.1%.

This is the proportion of rental housing in area deemed decent. This data from the English Housing Survey (EHS) does not include vacant properties.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Proportion of decent homes: All rented (2023) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Housing, Communities and Local Government, English Housing Survey: local authority stock condition modelling, [Proportion of decent homes: All rented](#), **Data updated:** 08 Jul 2025

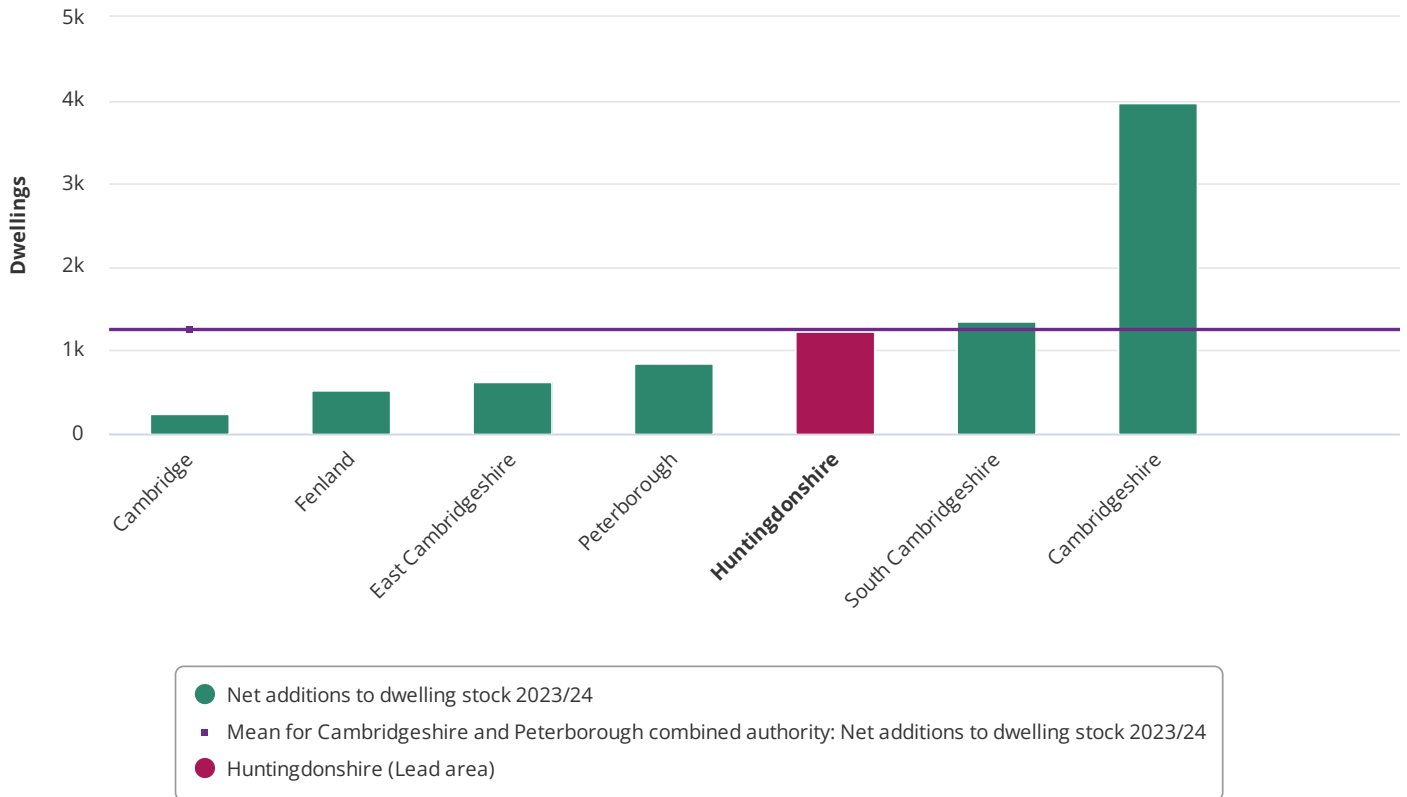
## Net additional dwellings

In 2023/24, the net additional dwellings in Huntingdonshire was 1,239, which is below the Cambridgeshire and Peterborough combined authority mean number of net additional dwellings of 1,257.

This is the net additions to dwelling stock within an area. Each self-contained unit is counted as a dwelling. This measures the absolute change in stock between one year and the next, including losses and gains from new builds, conversions, changes of use (for example a residential house to an office) and demolitions. Net additions are comprised of 'new build completions' plus 'conversions' plus 'change of use' plus 'other net gains' minus 'demolitions'. This does not include new delivery and acquisitions to the existing stock.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Net additions to dwelling stock (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Housing, Communities and Local Government, Housing supply: net additional dwellings, [Net additions to dwelling stock](#), **Data updated:** 02 Dec 2024

## House price to workplace-based earnings ratio

In 2024, the ratio of median house price to median gross annual (workplace-based) earnings in Huntingdonshire was **8.73**, which is below the Cambridgeshire and Peterborough combined authority mean ratio of median house price to median gross annual (workplace-based) earnings of 8.93.

This is the median housing affordability ratio (workplace-based) and is calculated by dividing house prices by gross annual earnings, based on the median of both house prices and earnings.

This measure of affordability indicates the extent to which employees can afford to live where they work, not where they necessarily already live, which effectively reflects the house-buying power of employees. A higher ratio indicates that on average, it is less affordable for a resident to purchase a house. Conversely, a lower ratio indicates higher affordability in a local authority.

This data is sourced from the Office for National Statistics.

### Ratio of median house price to median gross annual (workplace-based) earnings (2024) for Cambridgeshire and Peterborough combined authority



**Source:** Office for National Statistics, Housing affordability in England and Wales, [Ratio of median house price to median gross annual \(workplace-based\) earnings](#), **Data updated:** 02 Apr 2025

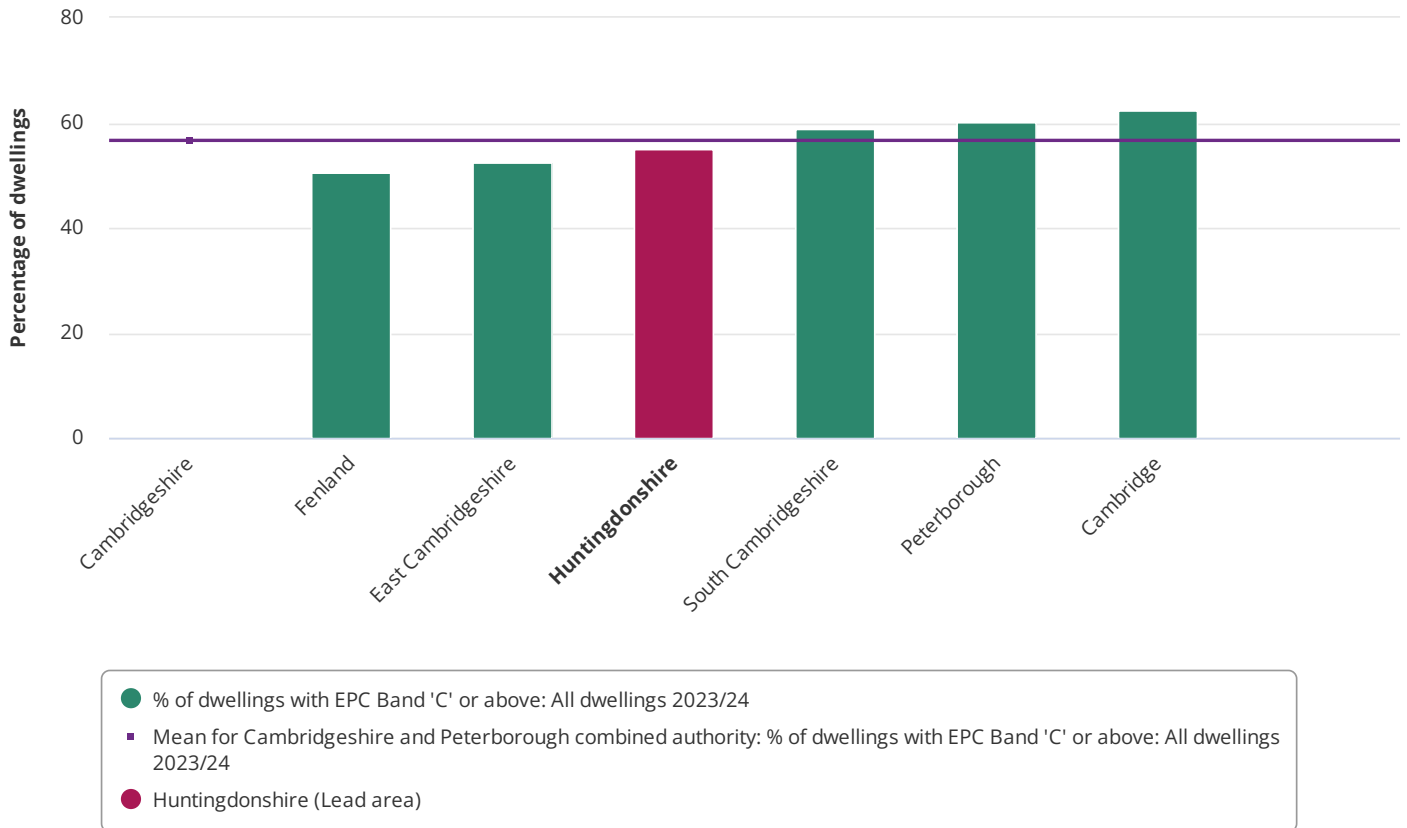
## Proportion of homes rated EPC C and above

In 2023/24, the percentage of dwellings with EPC Band 'C' or above in Huntingdonshire was 55.06%, which is below the Cambridgeshire and Peterborough combined authority mean percentage of dwellings with EPC Band 'C' or above of 56.60%.

This is the proportion of all dwellings with Energy Performance Certificate (EPC) Band 'C' or above in the area. It is calculated by working out the percentage of EPC lodgements recorded with an energy efficiency score of 69 or above in a given area. The energy efficiency score shows the energy efficiency of a building at the time of its EPC assessment. The higher the score, the more energy efficient a building is.

This data is sourced from the Office for National Statistics.

### Percentage of dwellings with EPC Band 'C' or above for all dwellings (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for National Statistics, Energy Efficiency of Housing in England and Wales, [Percentage of dwellings with EPC Band 'C' or above for all dwellings](#) ,

**Data updated:** 29 Jan 2025

## Enforcement action taken by local authorities against 11m+ buildings under the Housing Act 2004

In Jun 2025, the number of enforcement actions taken by LAs against 11m+ buildings under the Housing Act in Huntingdonshire was 0, which is the same as the Cambridgeshire and Peterborough combined authority mean number of 0.

This is the cumulative number of enforcement actions taken by local authorities against 11m+ buildings under the Housing Act (2004).

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Total number of enforcement action taken by local authorities against 11m+ buildings under the Housing Act (2004) (Jun 2025) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Housing, Communities and Local Government, Building Safety Remediation, [Total number of enforcement action taken by local authorities against 11m+ buildings under the Housing Act \(2004\)](#) , **Data updated:** 17 Jul 2025

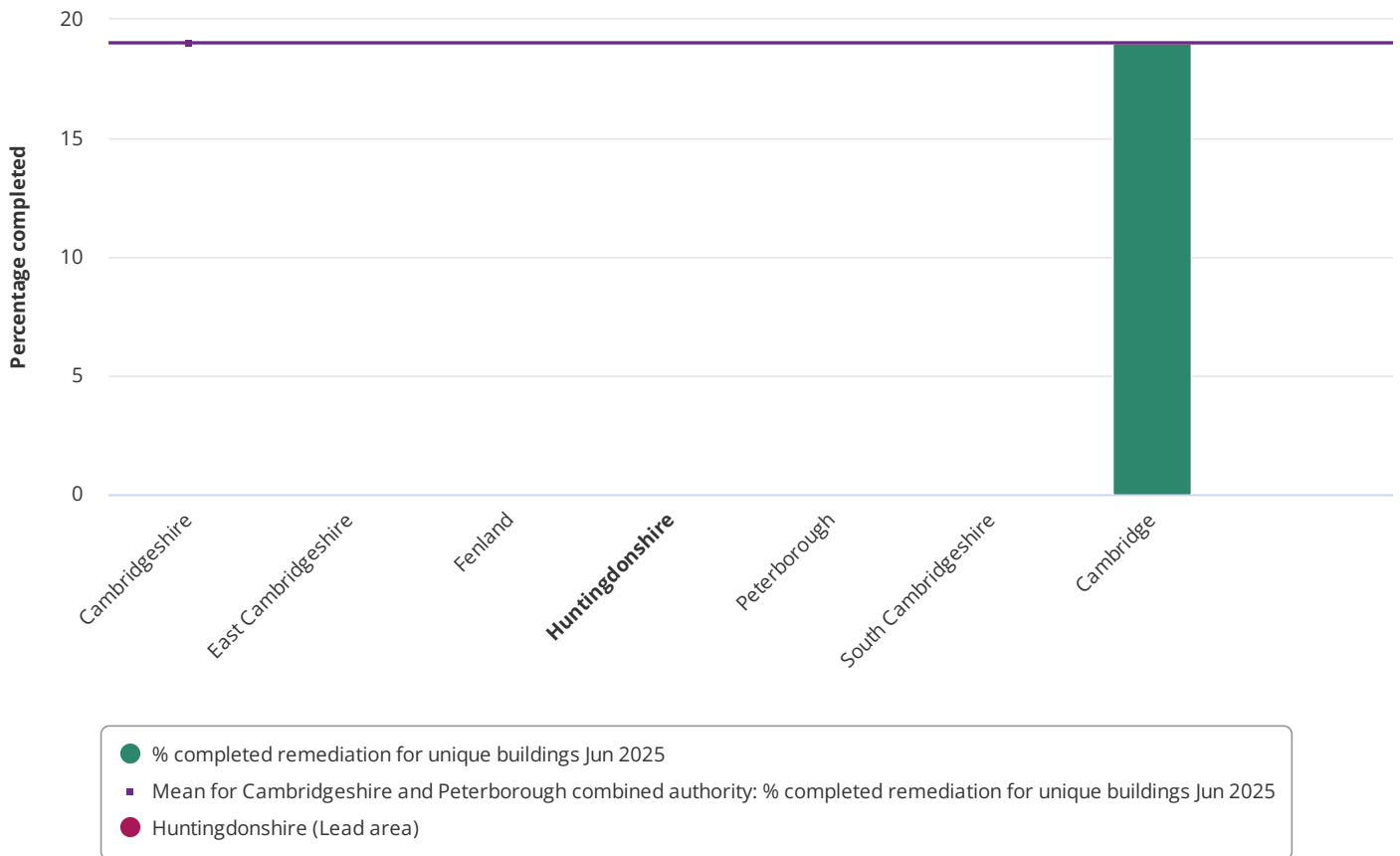
## Completed remediation for unique buildings

In Jun 2025, the percentage of remediation for unique buildings in Huntingdonshire was [NotApplicable%](#), which is missing the Cambridgeshire and Peterborough combined authority mean percentage of 19%.

This is the percentage of remediation of buildings monitored by the government that have completed in the ACM programme, BSF programme, the CSS, the developer remediation contracts, and social housing surveys.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Percentage completed remediation for unique buildings (Jun 2025) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Housing, Communities and Local Government, Building Safety Remediation, [Percentage completed remediation for unique buildings](#) , **Data updated:** 17 Jul 2025

## Proportion of LA owned social housing deemed decent

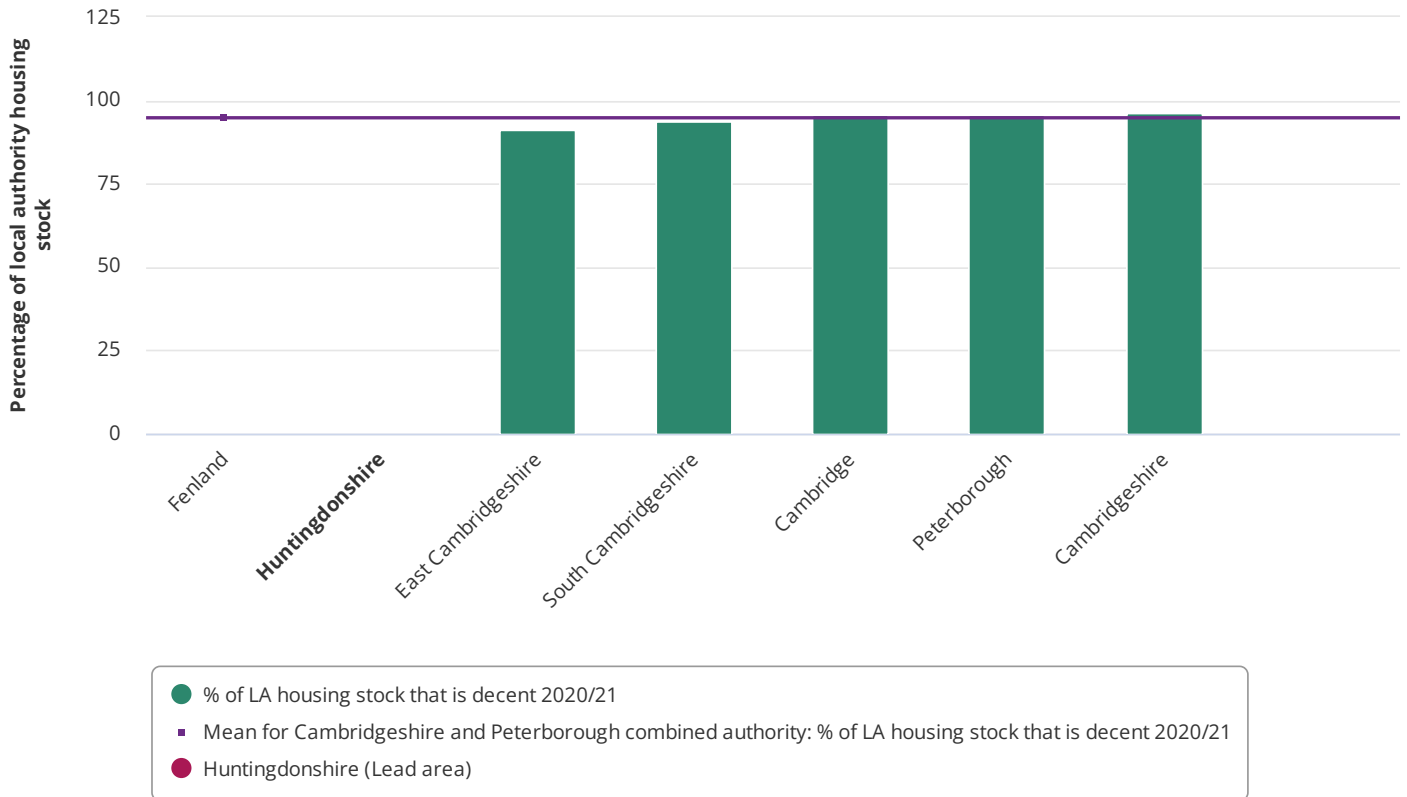
In 2023/24, the percentage of LA housing stock that is decent in Huntingdonshire was 100.0%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of LA housing stock that is decent of 94.7%.

This is the number of decent local authority dwellings as a proportion of the total council housing stock at 31st March, of the reporting year.

Dwellings in an area are defined as a self-contained unit of accommodation. Self-containment is where all the rooms (including kitchen, bathroom and toilet) in a household(s) accommodation are behind a door which only that household(s) can use.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Proportion of Local Authority housing stock that is decent (2020/21) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Housing, Communities and Local Government, Local Authority Housing Statistics (LAHS), [Proportion of Local Authority housing stock that is decent](#), **Data updated:** 30 Jun 2025

## Total new homes delivered as a percentage of existing total area stock

In 2023/24, the number of new dwellings completed as a percentage of total dwellings in Huntingdonshire was 1.7%, which is above the Cambridgeshire and Peterborough combined authority mean number of new dwellings completed as a percentage of total dwellings of 1.4%.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Number of new dwellings completed as a percentage of total dwellings (2023/24) for Cambridgeshire and Peterborough combined authority

	% new dwellings
	2023/24
Area	%
South Cambridgeshire	2.1
Huntingdonshire	1.7
Cambridgeshire	1.5
East Cambridgeshire	1.5
Fenland	1.0
Cambridge	0.9
Peterborough	0.8
Mean for Cambridgeshire and Peterborough combined authority	1.4

**Source:** Ministry of Housing, Communities and Local Government, Dwellings completed by tenure, [Number of new dwellings completed as a percentage of total dwellings](#), **Data updated:** 29 May 2025

## Percentage of planning applications decided on time (dwellings)

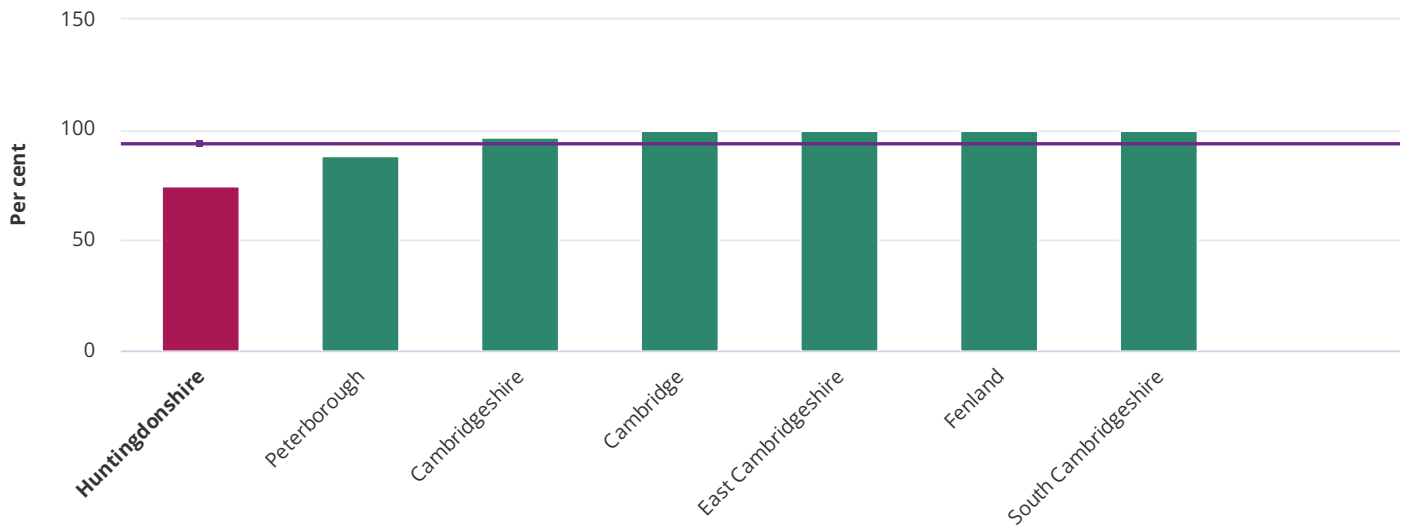
In 2024/25, the percentage of planning applications decided on time in Huntingdonshire was 75%, which is below the Cambridgeshire and Peterborough combined authority mean percentage of planning applications decided on time of 94%.

This is the percentage of major development planning application decisions (PAs) that do not have a Planning Performance Agreement (PPAs), Extension of Time (EoT) and/or Environmental Impact Assessment (EIA), determined in a timely manner, each financial year.

A timely manner is statutory defined as within 13 weeks or unless an application is subject to Environmental Impact Assessment, in which case a 16 weeks period applies, for all major applications.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Percentage of major development planning applications excluding Planning Performance Agreements, Extension of Time or Environmental Impact Assessments decided in time - Annual (2024/25) for Cambridgeshire and Peterborough combined authority



- % of major planning applications (exc PAs) decided in time - Annual 2024/25
- Mean for Cambridgeshire and Peterborough combined authority: % of major planning applications (exc PAs) decided in time - Annual 2024/25
- Huntingdonshire (Lead area)

**Source:** Ministry of Housing, Communities and Local Government, Development Control statistics, [Percentage of major development planning applications excluding Planning Performance Agreements, Extension of Time or Environmental Impact Assessments decided in time - Annual](#), **Data updated:** 20 Jun 2025

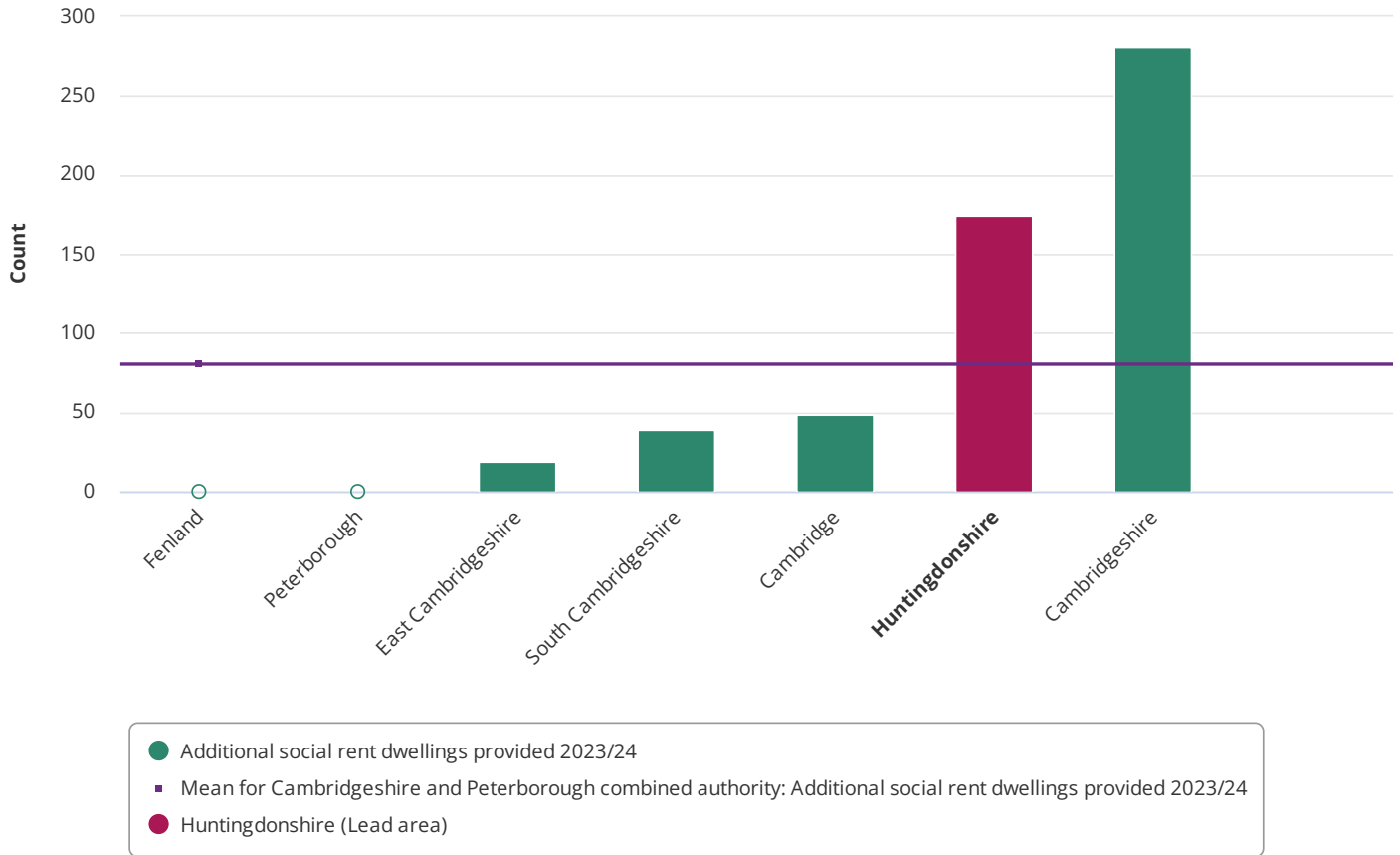
## Year on year change in social rented dwellings held in LA Housing Revenue Account (HRA)

In 2023/24, the number of additional social rent dwellings provided in Huntingdonshire was 174, which is above the Cambridgeshire and Peterborough combined authority mean number of additional social rent dwellings provided of 80.

This is the number of completed additional units to the social rent in the area, as part of the affordable housing supply. It includes new build and acquisitions.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Number of additional social rent dwellings provided (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Ministry of Housing, Communities and Local Government, Live tables on affordable housing supply, [Number of additional social rent dwellings provided](#),  
**Data updated:** 26 Jun 2025

# Multiple disadvantage

Improve the lives of adults experiencing multiple disadvantage.

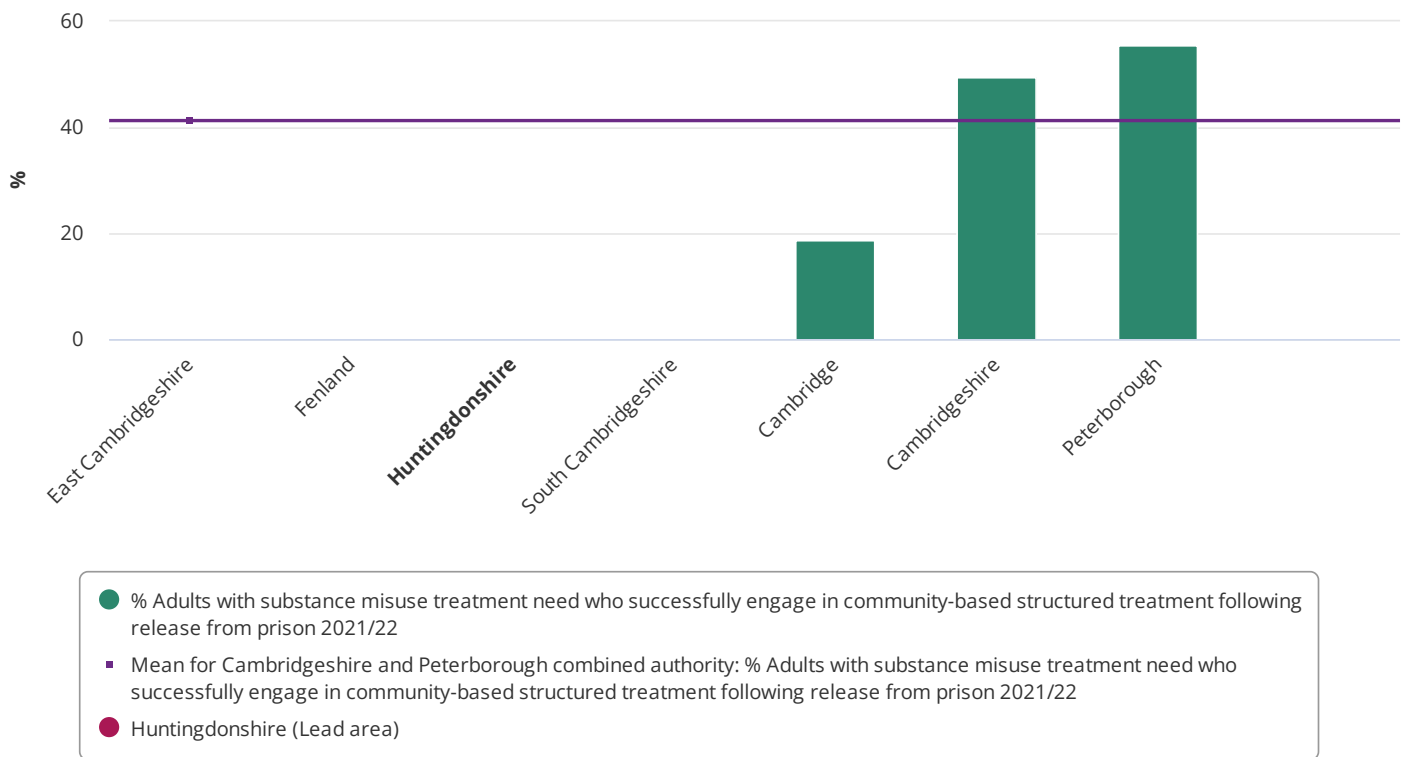
## Proportion of prison leavers with a substance misuse need engaged in treatment within three weeks of release

In no value, the percentage of adults with substance misuse treatment need who successfully engage in community-based structured treatment following release from prison in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean number of 41.3%.

This indicator measures the proportion of adults released from prison (into the Local Authority Area) with substance misuse treatment need who go on to engage in structured treatment interventions in the community within 3 weeks of release. Engagement is defined as having started a treatment intervention.

This data is sourced from the Office for Health Improvement and Disparities.

**Percentage of adults with substance misuse treatment need who successfully engage in community-based structured treatment following release from prison (2021/22) for Cambridgeshire and Peterborough combined authority**



**Source:** Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Percentage of adults with substance misuse treatment need who successfully engage in community-based structured treatment following release from prison](#), **Data updated:** 07 Nov 2024

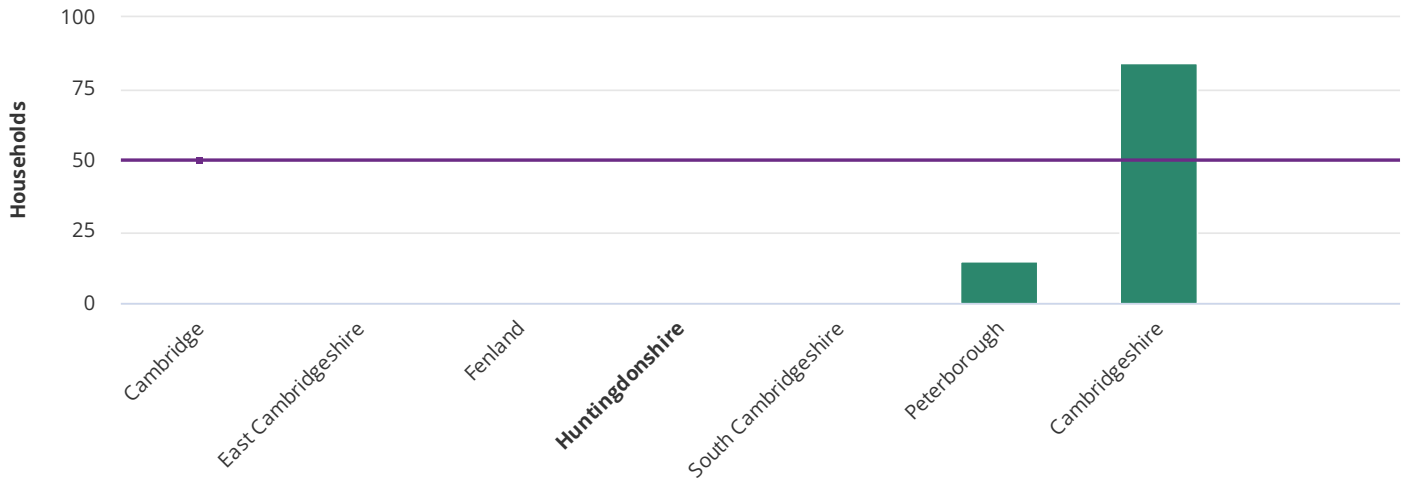
## Number of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs

In no value, the number of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean number of 50.

This is the number of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs. There may be multiple reasons why a household cannot be supported due to being unable to meet needs. The reasons could be due to family size or children's ages, disability, mental health support needs, alcohol support needs, drug support needs, no recourse to public funds, other needs not met, and other reasons.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Number of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs (2023/24) for Cambridgeshire and Peterborough combined authority



- No. of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs 2023/24
- Mean for Cambridgeshire and Peterborough combined authority: No. of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs 2023/24
- Huntingdonshire (Lead area)

#### Source:

Ministry of Housing, Communities and Local Government, Support in domestic abuse safe accommodation, [Number of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs](#), **Data updated:** 10 Jul 2025

# Best start in life

Improve early child health, family support and early education to give children in every part of the country the best start in life.

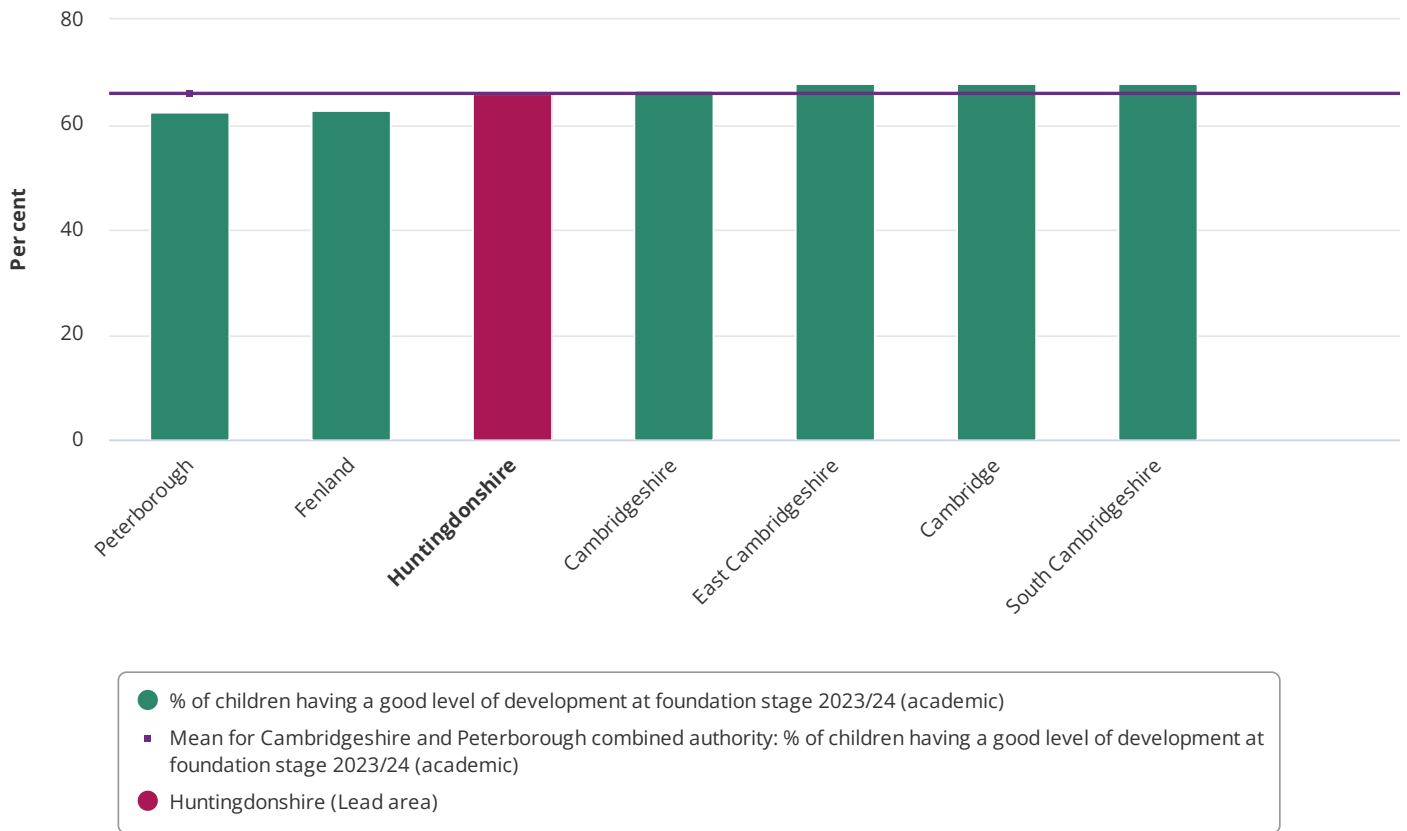
## Percentage of children with a good level of development up to 5 years old

In 2023/24 (academic), the percentage of children with a good level of development up to 5 years old in Huntingdonshire was 65.9%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of children with a good level of development up to 5 years old of 65.9%.

This is the proportion of pupils having a good level of development at foundation stage in the area. These are children who were at the expected level for all 12 ELGs within the 5 areas of learning relating to: communication and language; personal, social and emotional development; physical development; literacy; and mathematics.

This data is sourced from the Department for Education.

### Percentage of children having a good level of development at foundation stage (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority



**Source:**

Department for Education, Early years foundation stage profile results, [Percentage of children having a good level of development at foundation stage](#) ,

**Data updated:** 12 Dec 2024

## Take-up rate of 2 year old disadvantage childcare offer

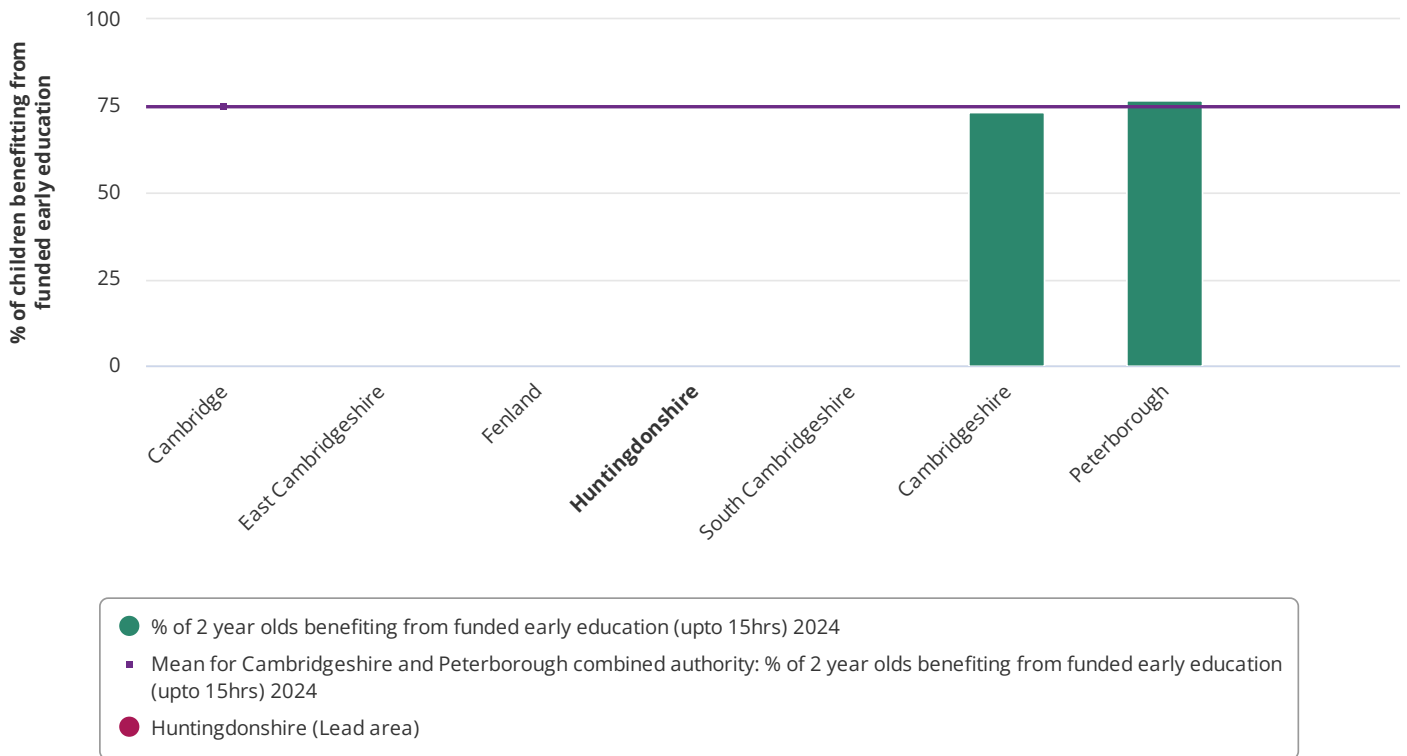
In no value, the percentage of 2 year old children benefitting from up to 15 hours funded early education in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 75.0%.

This metric is the number of 2 year children taking up places expressed as a percentage of the 2 year old population eligible for (15hrs) funded early education in an area.

The estimated number of eligible children is derived from data supplied to the Department for Education by the Department for Work and Pensions in November each year on the number of children believed to meet the benefit and tax credit eligibility criteria. It represents the best data available on the number of eligible children in each local authority area, but excludes universal credit claimants.

This data is sourced from the Department for Education.

### Percentage of 2 year old children benefitting from upto 15 hours funded early education (2024) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Education provision for children under 5 years of age in England, [Percentage of 2 year old children benefitting from upto 15 hours funded early education](#) , **Data updated:** 20 Jul 2024

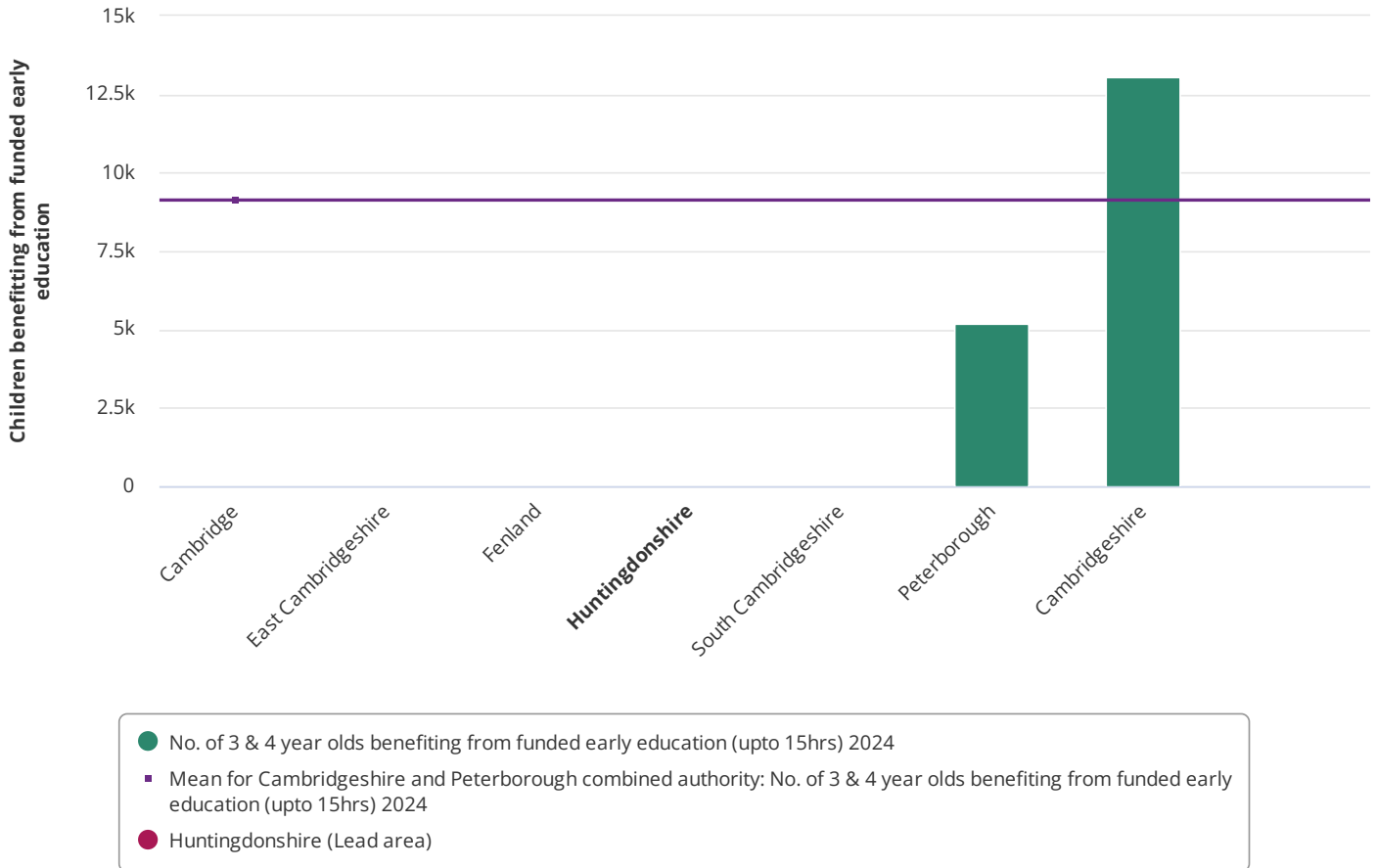
## Take-up rate of 3-4 year old 15 hours childcare offer

In no value, the number of 3 and 4 year old children benefiting from up to 15 hours of funded early education in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean number of 9,127.

This metric is the total number of 3 and 4 year old children benefiting from (15hrs) funded early education in an area.

This data is sourced from the Department for Education.

### Number of 3 & 4 year old children benefiting from upto 15 hours funded early education (2024) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Education provision for children under 5 years of age in England, [Number of 3 & 4 year old children benefiting from upto 15 hours funded early education](#) , **Data updated:** 20 Jul 2024

# Every child achieving and thriving

Support all children and young people to achieve and thrive in school, at home and in their communities.

## Percentage of pupils meeting expected standards of reading/writing/maths at KS2 for LA maintained schools

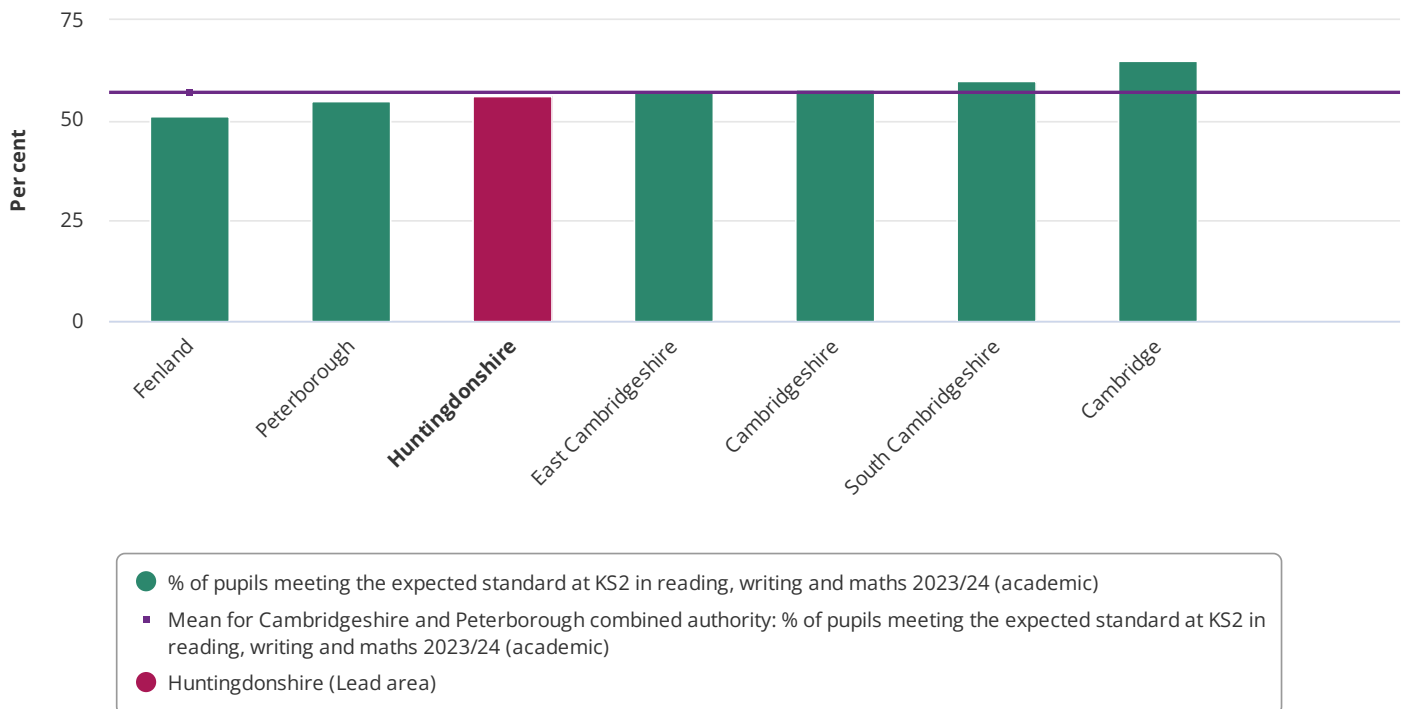
In 2023/24 (academic), the percentage of pupils meeting the expected standard at the end of KS2 in reading, writing and mathematics in Huntingdonshire was 56%, which is below the Cambridgeshire and Peterborough combined authority mean percentage of 57%.

This is the percentage of pupils in state funded primary schools meeting the expected standard in reading, writing and mathematics (RWM) at key stage 2 (KS2). The expected standard in reading and mathematics is a scaled score of 100 or above. The expected standard in writing is a teacher assessment of 'working at the expected standard' (EXS) or 'working at greater depth within the expected standard' (GDS).

The description 'state-funded primary schools' refers to LA maintained schools, academies and free schools. It excludes alternative provision and independent schools.

This data is sourced from the Department for Education.

### Percentage of pupils meeting the expected standard at the end of key stage 2 in reading, writing and mathematics (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Education, Key stage 2 attainment, [Percentage of pupils meeting the expected standard at the end of key stage 2 in reading, writing and mathematics](#), **Data updated:** 13 Dec 2024

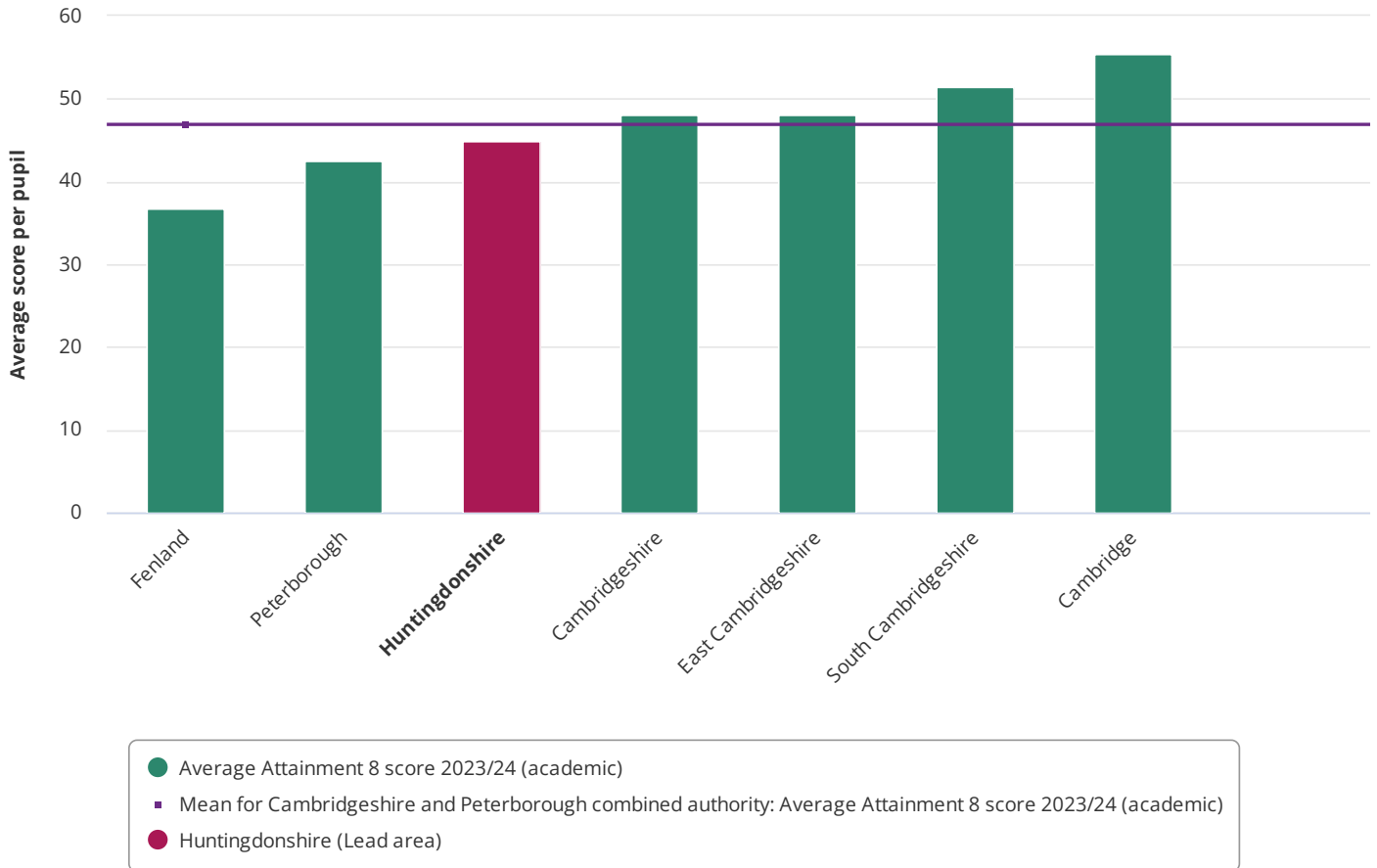
## Key Stage 4 attainment 8 data for LA maintained schools

In 2023/24 (academic), the average attainment 8 score in Huntingdonshire was 45.0, which is below the Cambridgeshire and Peterborough combined authority mean score of 46.8.

This is the average Attainment 8 score per pupil. Attainment 8 measures pupils' attainment across eight qualifications.

This data is sourced from the Department for Education.

### Average Attainment 8 score (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Key stage 4 performance, [Average Attainment 8 score](#), **Data updated:** 18 Mar 2025

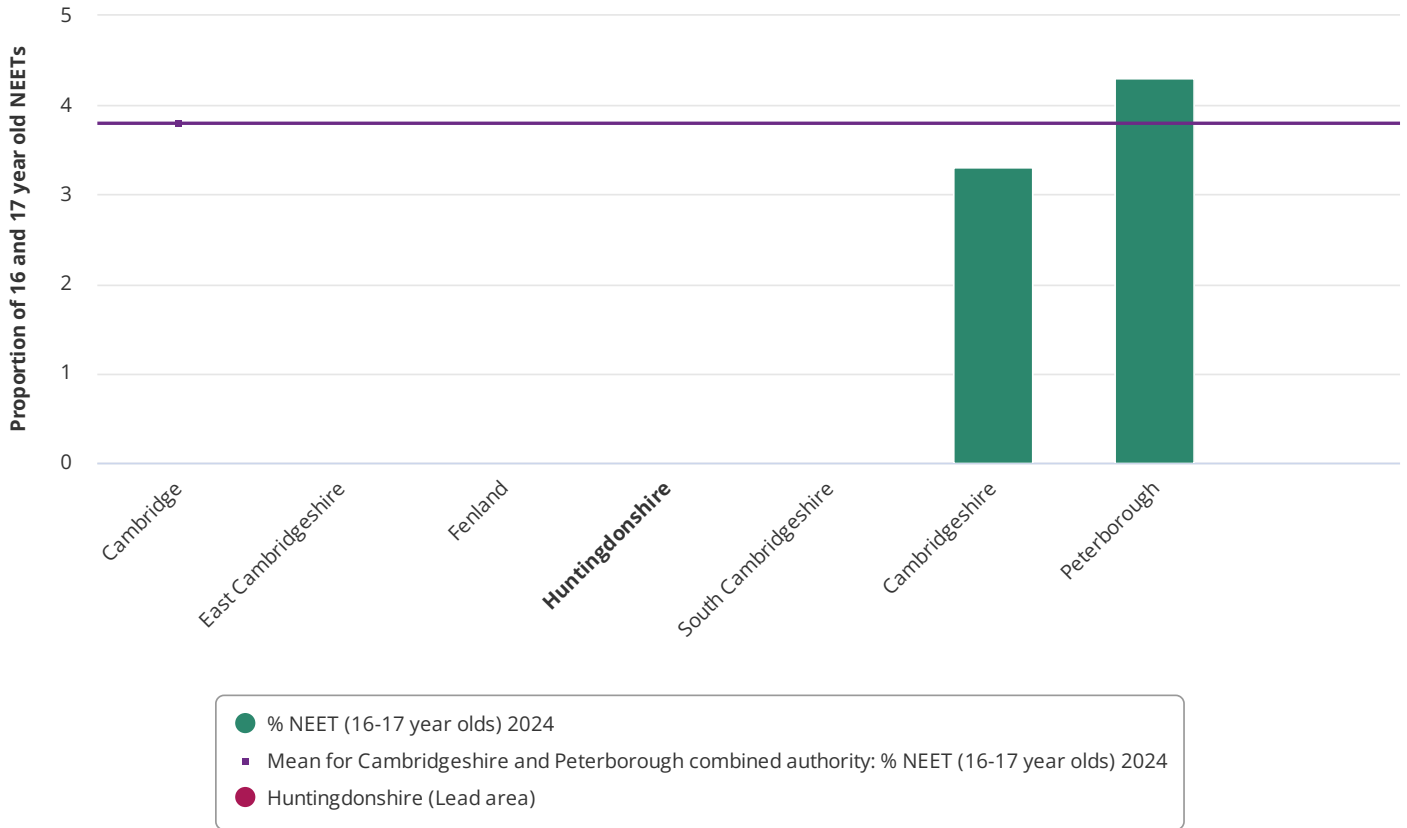
## Percentage of young people (16-17) not in education, employment or training

In no value, the proportion of 16 and 17 year olds who were not in education, employment or training (NEET) in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 16 and 17 year olds who were not in education, employment or training (NEET) of 3.8%.

This is the number of 16 and 17 year olds who are not in education, employment, or training (NEET), expressed as a proportion of the number of 16 and 17 year olds known to the local authority (i.e. those who were educated in government-funded schools).

This data is sourced from the Department for Education.

### Proportion of 16 and 17 year olds who were not in education, employment or training (NEET) (2024) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, NEET and participation, [Proportion of 16 and 17 year olds who were not in education, employment or training \(NEET\)](#), **Data updated:** 11 Feb 2025

## Percentage of SEN pupils meeting expected standards of reading/writing/mathematics at KS2

In no value, the percentage of pupils meeting the expected standard at the end of KS2 in reading, writing and mathematics (pupils with a statement of SEN or EHC plan) in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 6%.

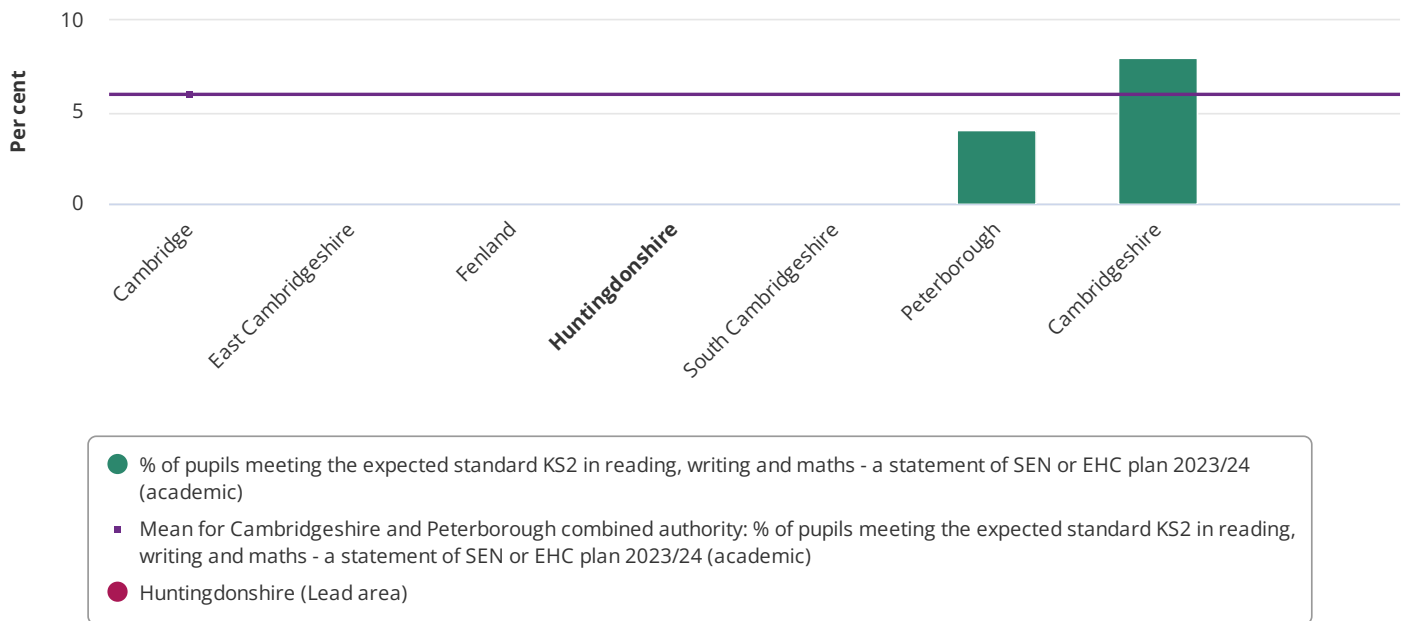
This is the percentage of pupils in state funded primary schools meeting the expected standard in reading, writing and mathematics (RWM) at key stage 2 (KS2) with a statement of Special Educational Need (SEN) or an Education, Health and Care (EHC) plan.

The expected standard in reading and mathematics is a scaled score of 100 or above. The expected standard in writing is a teacher assessment of 'working at the expected standard' (EXS) or 'working at greater depth within the expected standard' (GDS).

Education, Health and Care (EHC) plans were introduced from September 2014 as part of a range of SEND reforms. A pupil has a statement of SEN or an EHC plan when a local authority issues one following a formal assessment. This document sets out the child's needs and the extra help they should receive.

This data is sourced from the Department for Education.

### Percentage of pupils meeting the expected standard at the end of key stage 2 in reading, writing and mathematics - pupils with a statement of SEN or EHC plan (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Education, Key stage 2 attainment, [Percentage of pupils meeting the expected standard at the end of key stage 2 in reading, writing and mathematics - pupils with a statement of SEN or EHC plan](#), **Data updated:** 13 Dec 2024

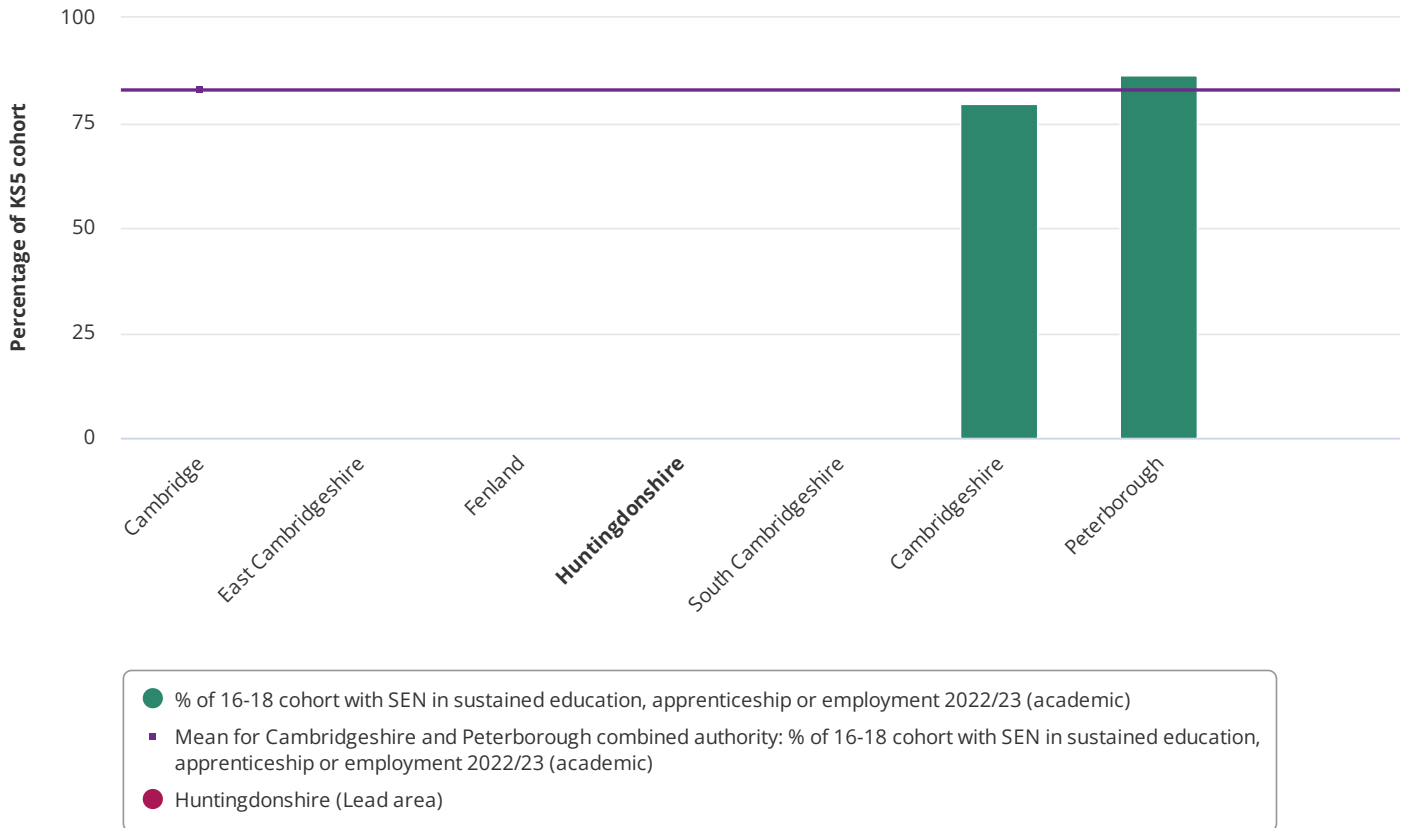
## Young people supported to move into education, employment or training – SEN post-16 destinations

In no value, the percentage of young people with Special Educational Needs in a sustained education, employment or training destination in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 82.9%.

This is the percentage of key stage 5 (KS5) cohort (young people aged 16, 17 or 18) with Special Educational Needs (SEN) at all state-funded mainstream schools in a sustained education, employment or training destination. To be counted in a destination, young people have to have sustained participation for a 6 month period in the destination year.

This data is sourced from the Department for Education.

### Percentage of 16-18 cohort with SEN in sustained education, apprenticeship or employment (2022/23 (academic)) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Destinations of key stage 4 and 16 to 18 (KS5) students, [Percentage of 16-18 cohort with SEN in sustained education, apprenticeship or employment](#), **Data updated:** 21 May 2025

## Absence rate for SEN pupils

In no value, the absence rate for SEN pupils in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean absence rate for SEN pupils of 28.3%.

This is the persistent absence rate for pupils with Special Educational Needs (SEN) support in state-funded schools. A pupil is classified as a persistent absentee if they miss 10 per cent or more of their own possible sessions. Therefore if an enrolment's overall absence rate is 10 per cent or higher they will be classified as persistently absent.

Data is based on state-funded primary and secondary (including maintained primary and secondary schools, city technology colleges, and academies) and special schools.

This data is sourced from the Department for Education.

### Percentage of persistent absentees of all pupils with SEN support (10% or more sessions missed) (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority

Area	Persistent absentees - pupils with SEN support (10% of sessions)
	2023/24 (academic) %
Cambridgeshire	28.4
Peterborough	28.2
Cambridge	no value
East Cambridgeshire	no value
Fenland	no value
Huntingdonshire	no value
South Cambridgeshire	no value
Mean for Cambridgeshire and Peterborough combined authority	28.3

**Source:** Department for Education, Pupil Absence in Schools in England, [Percentage of persistent absentees of all pupils with SEN support \(10% or more sessions missed\)](#) , **Data updated:** 25 Jul 2025

## Absence rate - persistent and severe absence

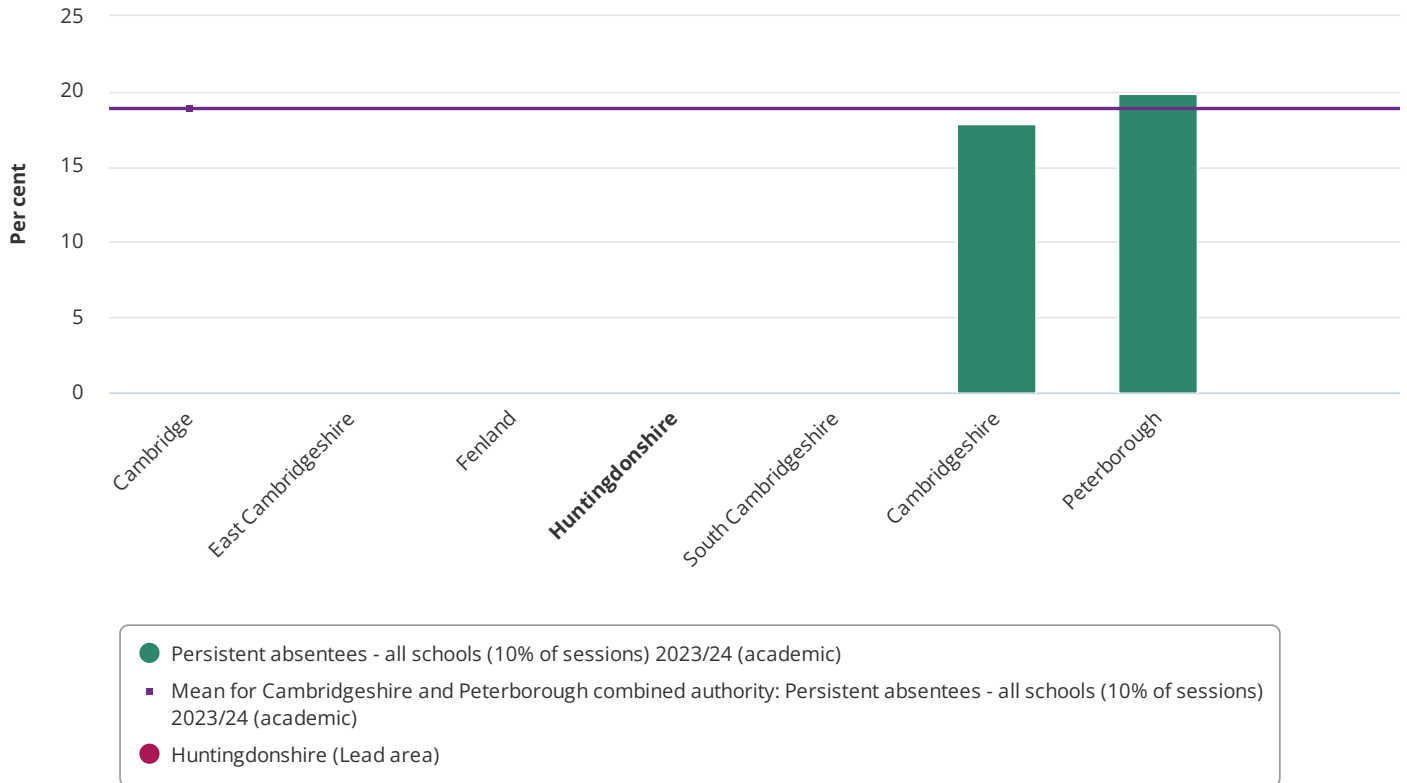
In no value, the percentage of persistent absentees in state schools (10% of more sessions missed) in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 18.9%.

This is the persistent absence rate in state-funded schools. A pupil is classified as a persistent absentee if they miss 10 per cent or more of their own possible sessions. Therefore if an enrolment's overall absence rate is 10 per cent or higher they will be classified as persistently absent.

Data is based on state-funded primary and secondary (including maintained primary and secondary schools, city technology colleges, and academies) and special schools.

This data is sourced from the Department for Education.

### Percentage of persistent absentees in state schools (10% or more sessions missed) (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Pupil Absence in Schools in England, [Percentage of persistent absentees in state schools \(10% or more sessions missed\)](#) ,

**Data updated:** 25 Jul 2025

## First time entrants to youth justice system

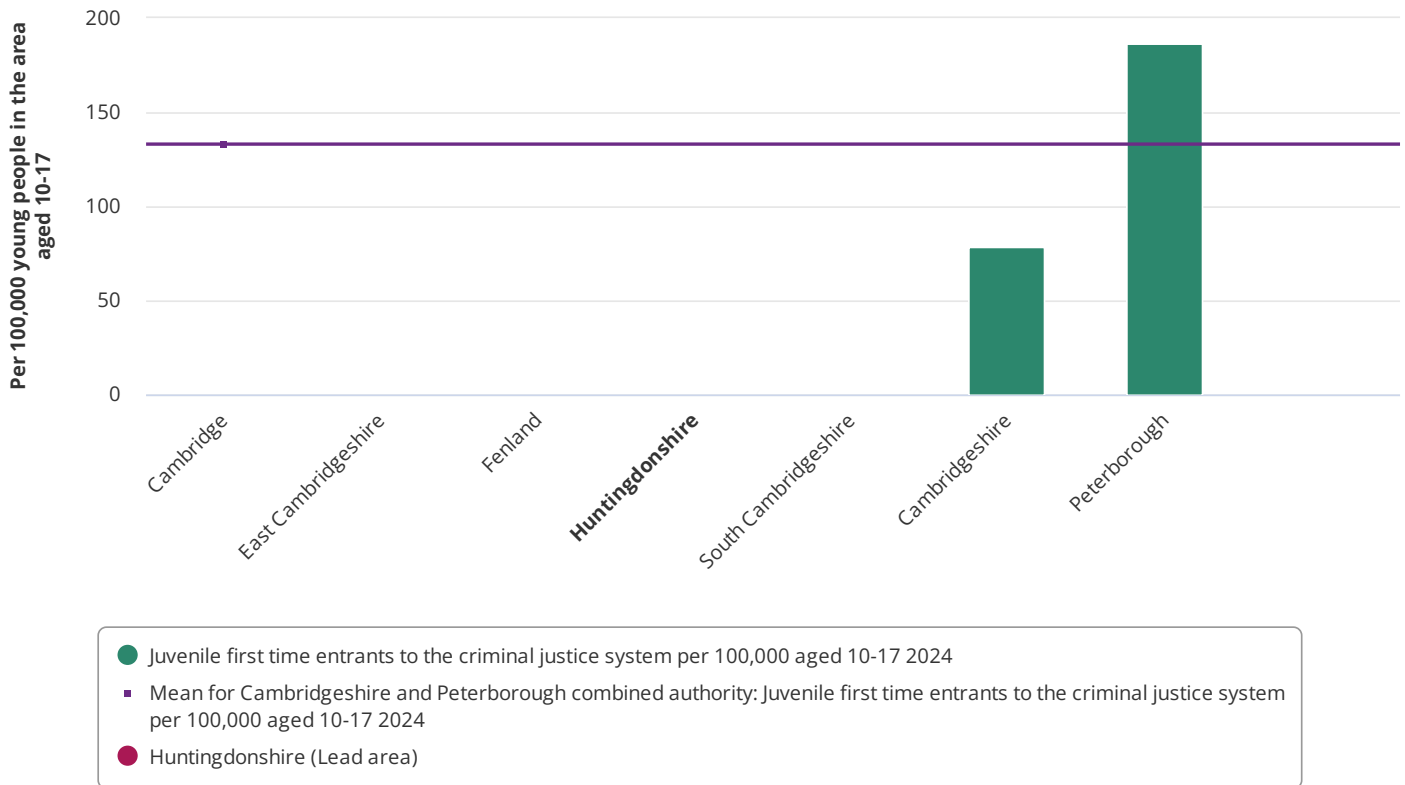
In no value, the number of juvenile first time entrants to the criminal justice system per 100,000 of 10-17 year olds in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean number of 133.

This is the rate of entrants to the criminal justice system of juveniles (10 to 17 year olds) receiving their first conviction or youth caution. Children and young people at risk of offending or within the youth justice system often have more unmet health needs than other children.

Figures are expressed as a rate per 100,000 young people in the area aged 10-17 based on mid-year population estimates for each age group supplied by the Office for National Statistics.

This data is sourced from the Ministry of Justice.

### Juvenile first time entrants to the criminal justice system per 100,000 of 10-17 year olds (2024) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Justice, First time entrants (FTE) into the Criminal Justice System, [Juvenile first time entrants to the criminal justice system per 100,000 of 10-17 year olds](#), **Data updated:** 19 May 2025

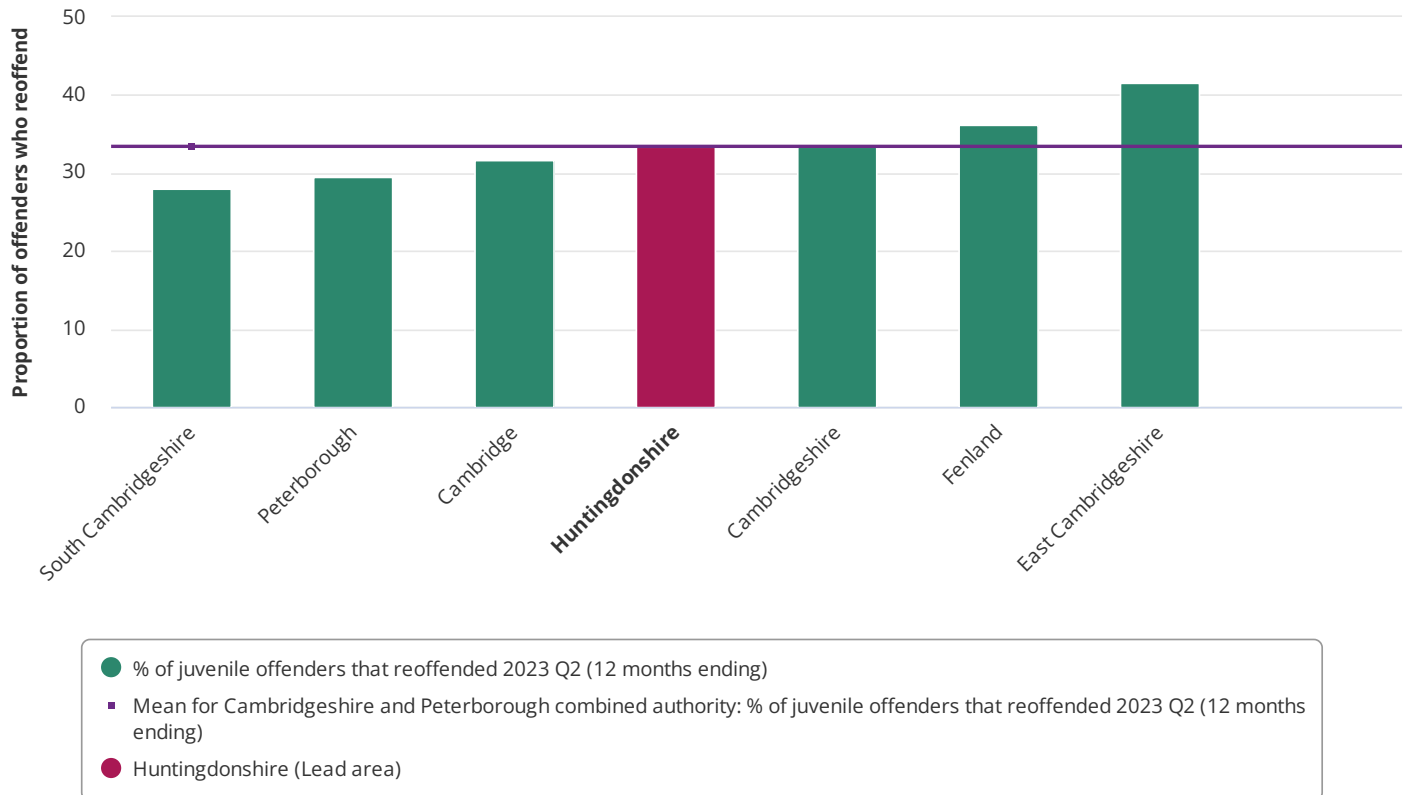
## Percentage of youth offenders reoffending

In 2023 Q2 (12 months ending), the proportion of proven juvenile offenders that reoffended in Huntingdonshire was 33.3%, which is below the Cambridgeshire and Peterborough combined authority mean proportion of 33.4%.

This is the proportion of proven offenders that reoffend from the four preceding three-month offender cohorts. This is calculated as the number of reoffenders divided by the number of offenders multiplied by 100. The number of reoffenders is any one that commits a proven re-offence: any offence committed in a one year follow-up period and receiving a court conviction, caution, reprimand or warning in the one year follow up or a further six months waiting period.

This data is sourced from the Ministry of Justice.

### Proportion of proven juvenile offenders that reoffended (2023 Q2 (12 months ending)) for Cambridgeshire and Peterborough combined authority



#### Source:

Ministry of Justice, Proven reoffending statistics, [Proportion of proven juvenile offenders that reoffended](#), Data updated: 25 Apr 2025

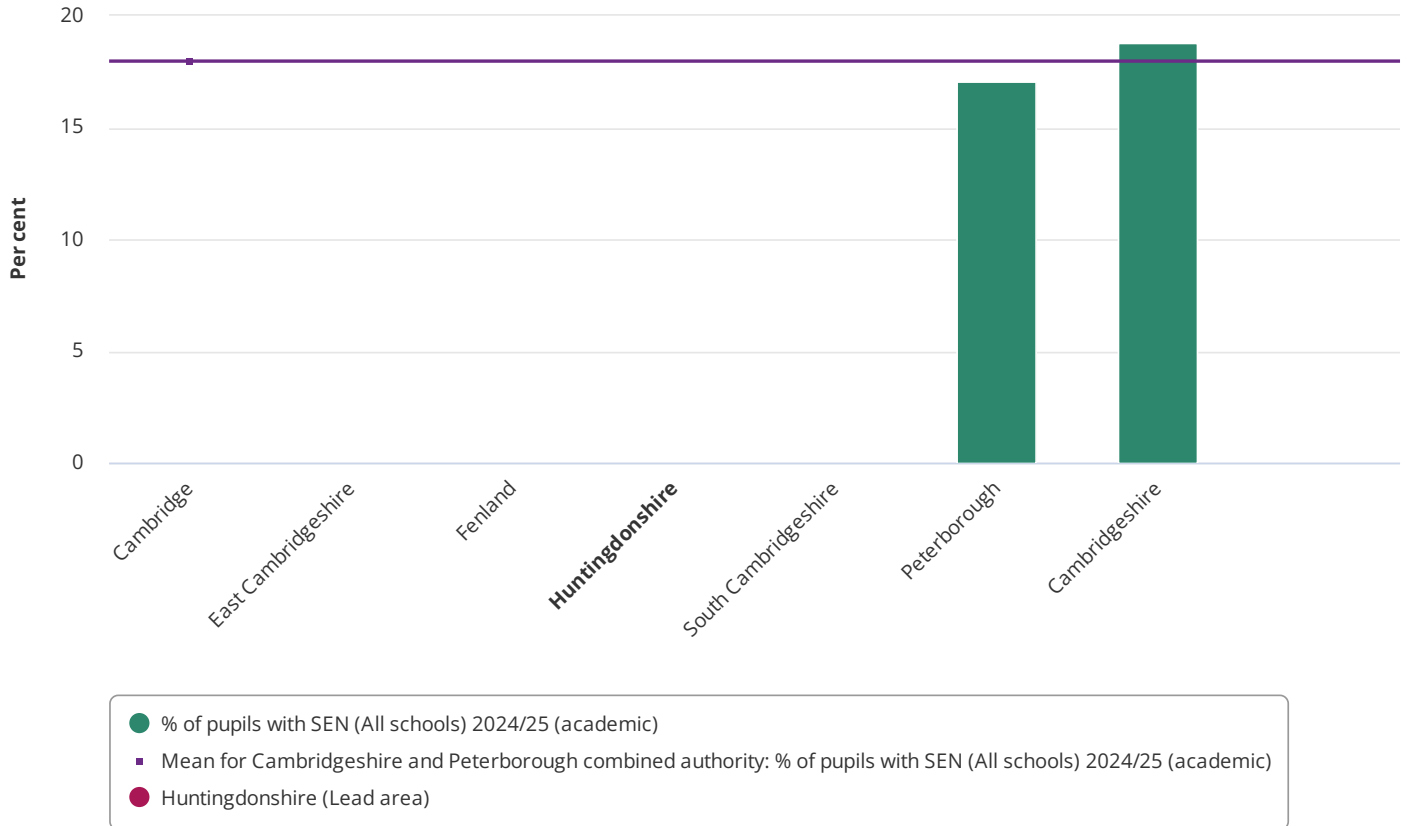
## Percentage of SEND children supported in mainstream schools

In no value, the percentage of SEND children supported in mainstream schools in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 18.0%.

This is the total percentage of pupils with Special Educational Needs (SEN) at all schools. Pupils have Special Educational Needs if they have learning difficulties that need special educational provision. They have learning difficulties if they find it much harder to learn than most pupils of the same age or they have disabilities that make it much more difficult for them in school.

This data is sourced from the Department for Education.

### Percentage of pupils with Special Educational Needs (SEN) (All schools) (2024/25 (academic)) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Education, Special Educational Needs in England, [Percentage of pupils with Special Educational Needs \(SEN\) \(All schools\)](#) , **Data updated:** 18 Jul 2025

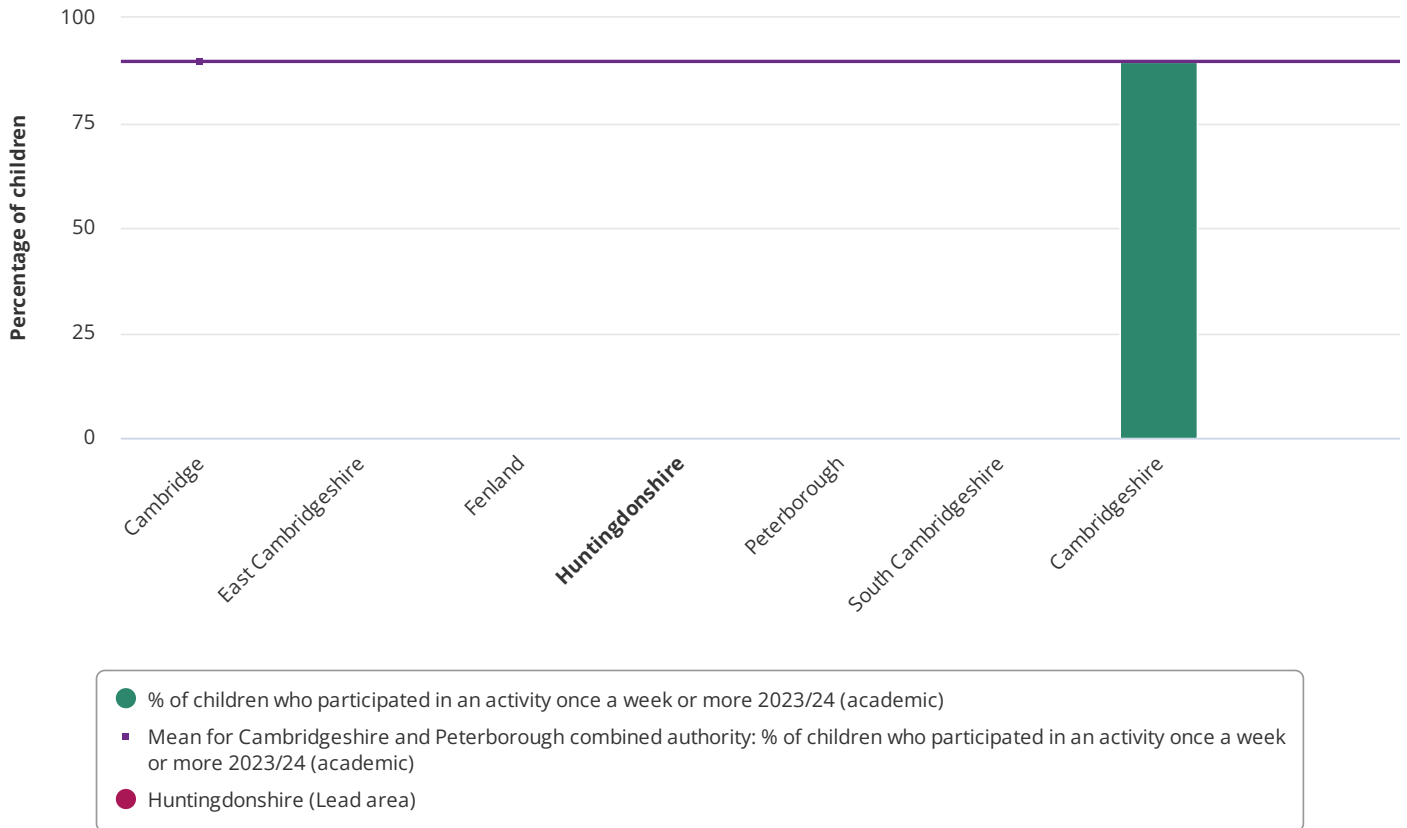
## Participation in sport and physical activity (age 5 - 16)

In 2023/24 (academic), the percentage of children who participated in an activity once a week or more in Huntingdonshire was **Suppressed%**, which is missing the Cambridgeshire and Peterborough combined authority mean percentage of 89.5%.

This is the estimated percentage of children aged 5 to 16 (Year 1 to 11 pupils) who participated in an activity once a week or more, in the last seven days when the survey was completed. Only activity of at least moderate intensity is included. This is taken from one or more broad activity categories of active travel, walking, cycling, riding a scooter, active play/informal activity, fitness, dance, and sporting activities.

This data is sourced from Sports England.

### Percentage of children who participated in an activity once a week or more (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority



#### Source:

Sport England, Active Lives Survey, [Percentage of children who participated in an activity once a week or more](#), **Data updated:** 26 Feb 2025

# Keeping children safe and family security (Children's Social Care)

Keep children safe in secure and loving homes and help more families to thrive together.

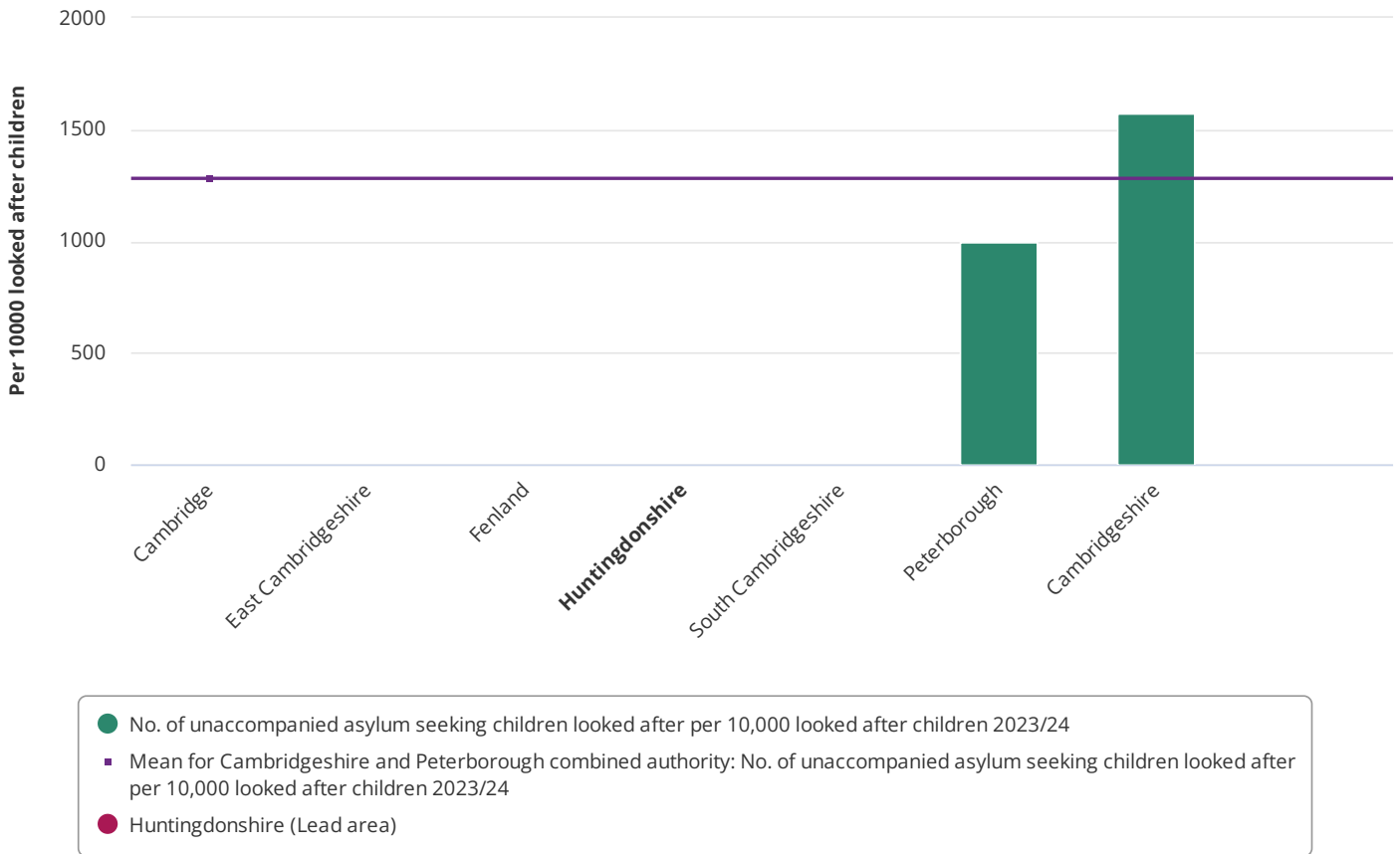
Rate of looked after children per 10,000 children (for unaccompanied asylum-seeking children and non-unaccompanied asylum-seeking children)

In no value, the number of unaccompanied asylum seeking children looked after per 10,000 looked after children in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean number of 1,283.

This is the number of unaccompanied asylum seeking children looked after per 10,000 looked after children at 31 March.

This data is sourced from the Department for Education.

## Number of unaccompanied asylum seeking children looked after per 10,000 looked after children (2023/24) for Cambridgeshire and Peterborough combined authority



### Source:

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Number of unaccompanied asylum seeking children looked after per 10,000 looked after children](#), **Data updated:** 25 Nov 2024

## Persistent absence for Children in Need Only (CINO), Child Protection Plans Only (CPPO) and Children Looked After (CLA)

In no value, the percentage of CINO's who were persistent absences in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 53.1%.

In no value, the percentage of CPPO's who were persistent absences in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 60.8%.

In no value, the percentage of CLA's who were persistent absences in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of no value%.

These metrics are a measure of absence from school for CIN, children with a CPPO, and CLA during Autumn, Spring and Summer terms. Persistent absentees are defined when a pupil misses (or is absent from) 10% or more possible school sessions.

This data is sourced from the Department for Education.

### Persistent absence for CINO, CPPO and CLA for Cambridgeshire and Peterborough combined authority

	Children in need: % persistent absentees	Children with child protection plan: % persistent absentees	Children looked after: % persistent absentees
Area	2023/24 (academic) %	2023/24 (academic) %	2023/24 (academic) %
Cambridge	no value	no value	no value
Cambridgeshire	Suppressed	Suppressed	Suppressed
East Cambridgeshire	no value	no value	no value
Fenland	no value	no value	no value
Huntingdonshire	no value	no value	no value
Peterborough	53.1	60.8	Suppressed
South Cambridgeshire	no value	no value	no value
Areas mean	53.1	60.8	no value

#### Source:

Department for Education, Outcomes for Children Looked After by Local Authorities in England, [Percentage of children in need \(CIN\) who are persistent absentees](#) , **Data updated:** 08 Jul 2025

Department for Education, Outcomes for Children Looked After by Local Authorities in England, [Percentage of children with child protection plans \(CPPO\) who are persistent absentees](#) , **Data updated:** 08 Jul 2025

Department for Education, Outcomes for Children Looked After by Local Authorities in England, [Percentage of children looked after \(CLA\) who are persistent absentees](#) , **Data updated:** 08 Jul 2025

Educational attainment at KS2 (expected standard in read / writing / maths) and KS4 (average attainment 8) for CINO, CPPO and CLA

This metric will be uploaded once engagement with local government has taken place.

## Percentage of children who cease being looked after due to moving into Special Guardianship Order (SGO) or Care Arrangement Order (CAO)

In no value, the percentage of children who ceased to be looked after who were subsequently not looked after due to a SGO in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 11%.

This is the proportion of children who ceased to be looked after who were subsequently not looked after due to a special guardianship order.

In no value, the percentage of children who ceased to be looked after due to a CAO in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 7%.

This is the percentage of children who ceased to be looked after due to residence order or child arrangement order granted.

This data is sourced from the Department for Education.

### Percentage of children who ceased to be looked after due to a special guardianship order () & Percentage of children who ceased to be looked after due to residence order or child arrangement order granted () for Cambridgeshire and Peterborough combined authority

	<b>% of children who ceased to be looked after due to a special guardianship order</b>	<b>% of children who ceased to be looked after due to residence order or child arrangement order granted</b>
	<b>2023/24</b>	<b>2023/24</b>
<b>Area</b>	<b>%</b>	<b>%</b>
Cambridgeshire	15	3
Peterborough	6	10
Cambridge	no value	no value
East Cambridgeshire	no value	no value
Fenland	no value	no value
Huntingdonshire	no value	no value
South Cambridgeshire	no value	no value
Areas mean	11	7

#### Source:

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Percentage of children who ceased to be looked after due to a special guardianship order](#) , **Data updated:** 25 Nov 2024

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Percentage of children who ceased to be looked after due to residence order or child arrangement order granted](#) , **Data updated:** 16 Jul 2025

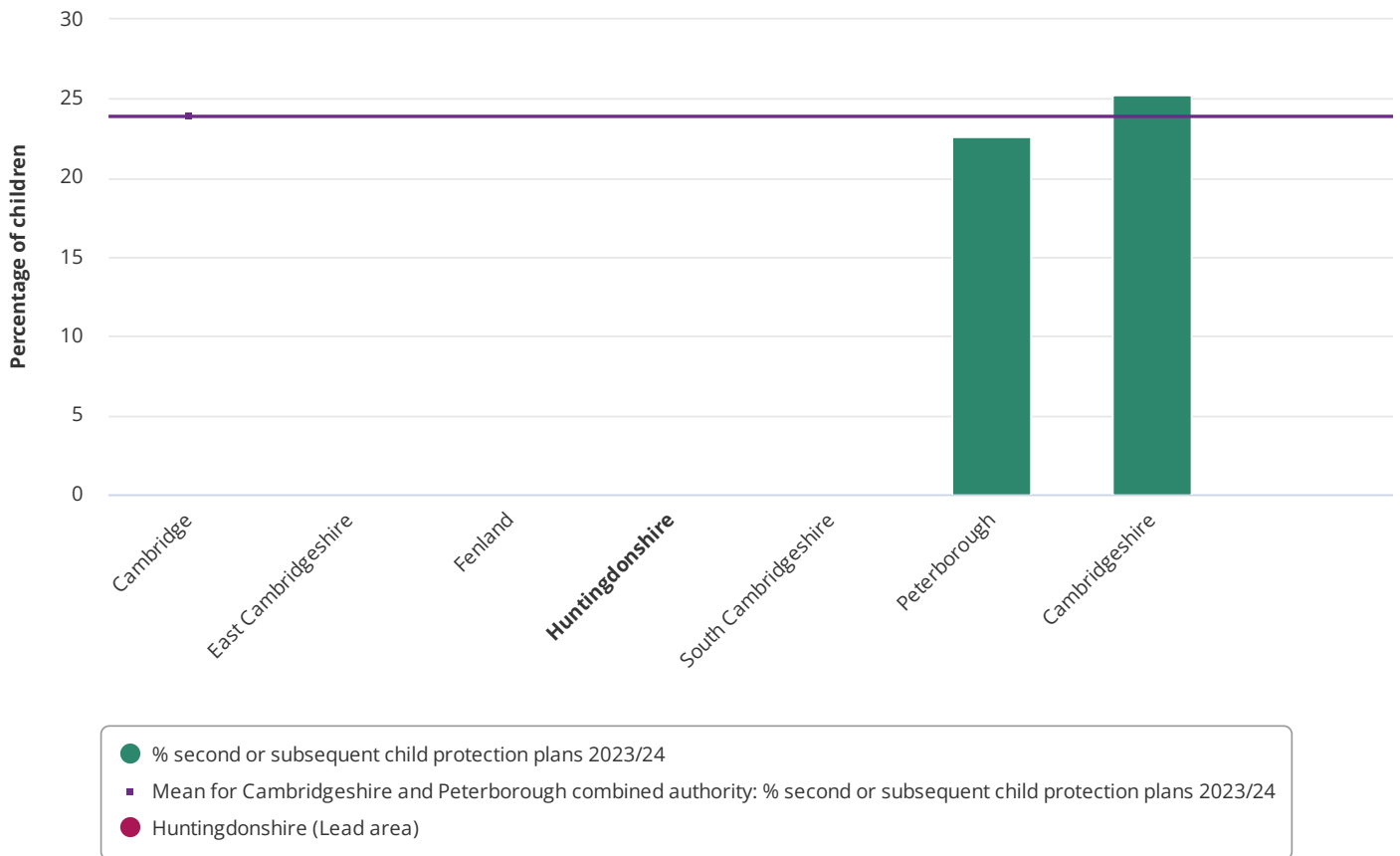
## Percentage of child protection plans which are a second or subsequent plan

In no value, the percentage of children who became the subject of a plan for a second or subsequent time in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 23.9%.

This is the percentage of children who became subject to a child protection plan (CPP) at any time during the year, who had previously been the subject of a child protection plan (CPP), or on the Child Protection Register of that council, regardless of how long ago that was.

This data is sourced from the Department for Education.

### Percentage of children who became the subject of a plan for a second or subsequent time (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Children in need and child protection, [Percentage of children who became the subject of a plan for a second or subsequent time](#), **Data updated:** 07 Nov 2024



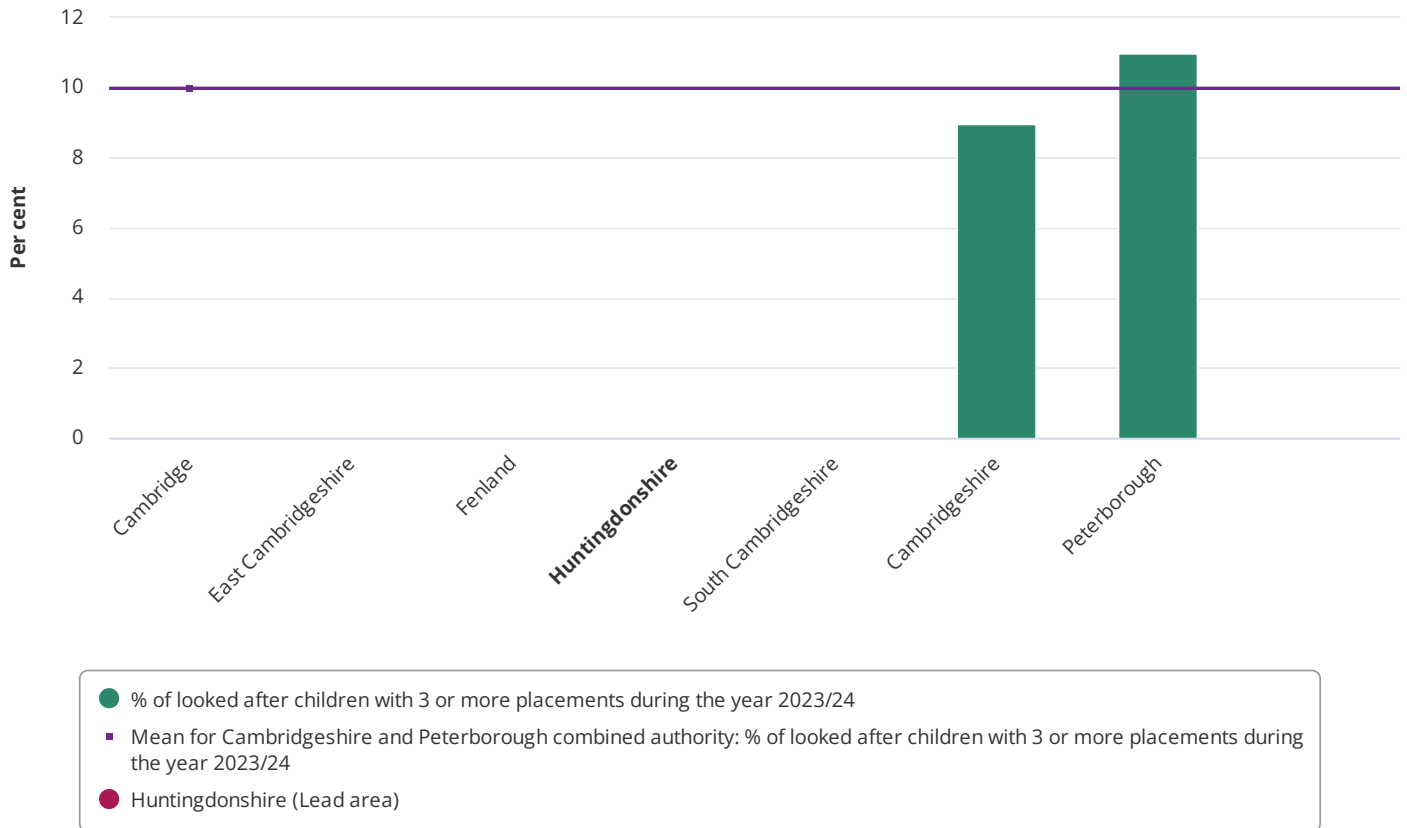
## Percentage of looked after children with 3 or more placements during the year

In no value, the percentage of looked after children with three or more placements during the year in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of looked after children with three or more placements during the year of 10%.

This is the percentage of looked after children with three or more placements during the year. It is calculated by dividing the number of children looked after at 31 March with three or more placements over the course of the year by the total number of children looked after at 31 March.

This data is sourced from the Department for Education.

### Percentage of looked after children with three or more placements during the year (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Percentage of looked after children with three or more placements during the year](#), **Data updated:** 25 Nov 2024

## Percentage of children living in foster, residential care, or secure children's homes

In no value, the percentage of looked after children in a foster placement in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 70%.

This is the number of children looked after at 31 March who are in foster placements as a percentage of the number of children looked after at the end of the period. If a child has had 2 foster placements and 1 placement in a residential care home, they will be counted once under foster care and once under residential care.

In no value, the percentage of looked after children with three or more placements during the year in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of looked after children with three or more placements during the year of no value%.

This is the percentage of children looked after on 31 March who are in other residential settings.

In no value, the percentage of looked after children with three or more placements during the year in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of looked after children with three or more placements during the year of 11%.

This is the percentage of children looked after on 31 March who are in secure homes and children's homes.

This data is sourced from the Department for Education.

### Placements - Percentage of looked after children in a foster placement (), Placements - Percentage of looked after children in other residential settings () & Placements - Percentage of looked after children in secure homes and children's homes () for Cambridgeshire and Peterborough combined authority

	<b>% of looked after children in a foster placement</b>	<b>% of looked after children in other residential settings</b>	<b>% of looked after children secure homes and children's homes</b>
	<b>2023/24</b>	<b>2023/24</b>	<b>2023/24</b>
<b>Area</b>	<b>%</b>	<b>%</b>	<b>%</b>
Peterborough	70	Suppressed	11
Cambridgeshire	69	Suppressed	10
Cambridge	no value	no value	no value
East Cambridgeshire	no value	no value	no value
Fenland	no value	no value	no value
Huntingdonshire	no value	no value	no value
South Cambridgeshire	no value	no value	no value
Areas mean	70	no value	11

**Source:**  
 Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Placements - Percentage of looked after children in a foster placement](#) , **Data updated:** 25 Nov 2024  
 Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Placements - Percentage of looked after children in other residential settings](#) , **Data updated:** 16 Jul 2025  
 Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Placements - Percentage of looked after children in secure homes and children's homes](#) , **Data updated:** 16 Jul 2025

## Percentage of care leavers in education, employment or training

In no value, the percentage of 19 to 21 year old care leavers in education, employment or training in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 67%.

This indicator is the percentage of 17 to 18 year old care leavers in education, employment or training. It covers young people whose 17th or 18th birthday falls between 1 April and 31 March (each given year) who were previously looked after for least 13 weeks after their 14th birthday, including some time after their 16th birthday, are considered.

In no value, the percentage of 19 to 21 year old care leavers in education, employment or training in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 49%.

This indicator is the percentage of 19 to 21 year old care leavers in education, employment or training. It covers young people whose 19th, 20th or 21st birthday falls between 1 April and 31 March (each given year) who were previously looked after for least 13 weeks after their 14th birthday, including some time after their 16th birthday, are considered.

This data is sourced from the Department for Education.

## Percentage of 17 to 18 year old care leavers in education, employment or training () & Percentage of 19 to 21 year old care leavers in education, employment or training () for Cambridgeshire and Peterborough combined authority

Area	% 17 to 18 year old care leavers in education, employment or training 2023/24	% 19 to 21 year old care leavers in education, employment or training 2023/24
	%	%
Peterborough	72	46
Cambridgeshire	62	51
Cambridge	no value	no value
East Cambridgeshire	no value	no value
Fenland	no value	no value
Huntingdonshire	no value	no value
South Cambridgeshire	no value	no value
Areas mean	67	49

### Source:

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Percentage of 17 to 18 year old care leavers in education, employment or training](#) , **Data updated:** 25 Nov 2024

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Percentage of 19 to 21 year old care leavers in education, employment or training](#) , **Data updated:** 25 Nov 2024

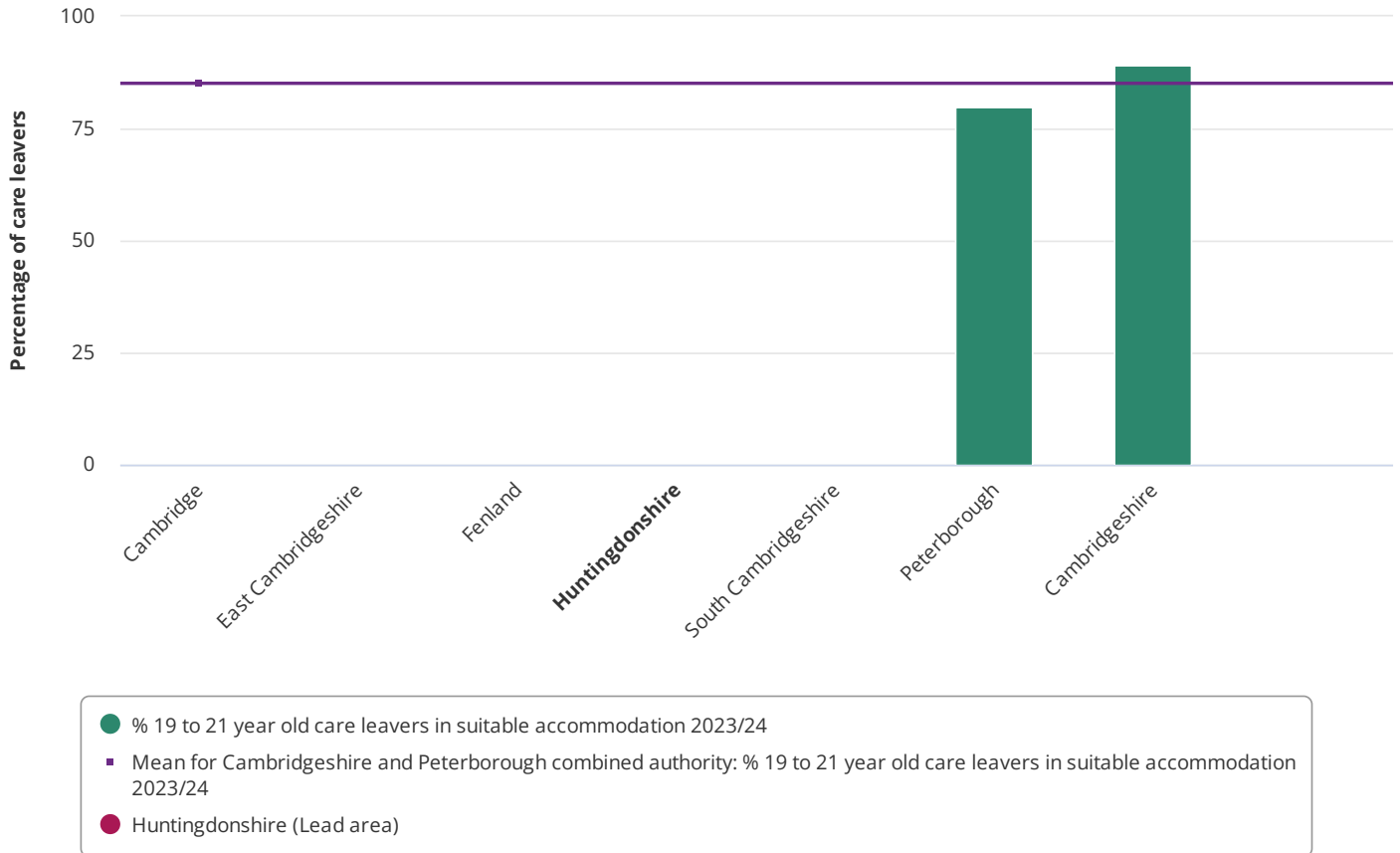
## Percentage of care leavers in suitable accommodation

In no value, the percentage of 19 to 21 year old care leavers in suitable accommodation in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 85%.

This indicator is the percentage of all former relevant young people whose 19th, 20th or 21st birthday falls between 1 April and 31 March (in the relevant year) who were previously looked after for at least 13 weeks after their 14th birthday, including some time after their 16th birthday, are considered.

This data is sourced from the Department for Education.

### Percentage of 19 to 21 year old care leavers in suitable accommodation (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Education, Children Looked After by Local Authorities in England (including adoption and care leavers), [Percentage of 19 to 21 year old care leavers in suitable accommodation](#) , **Data updated:** 25 Nov 2024

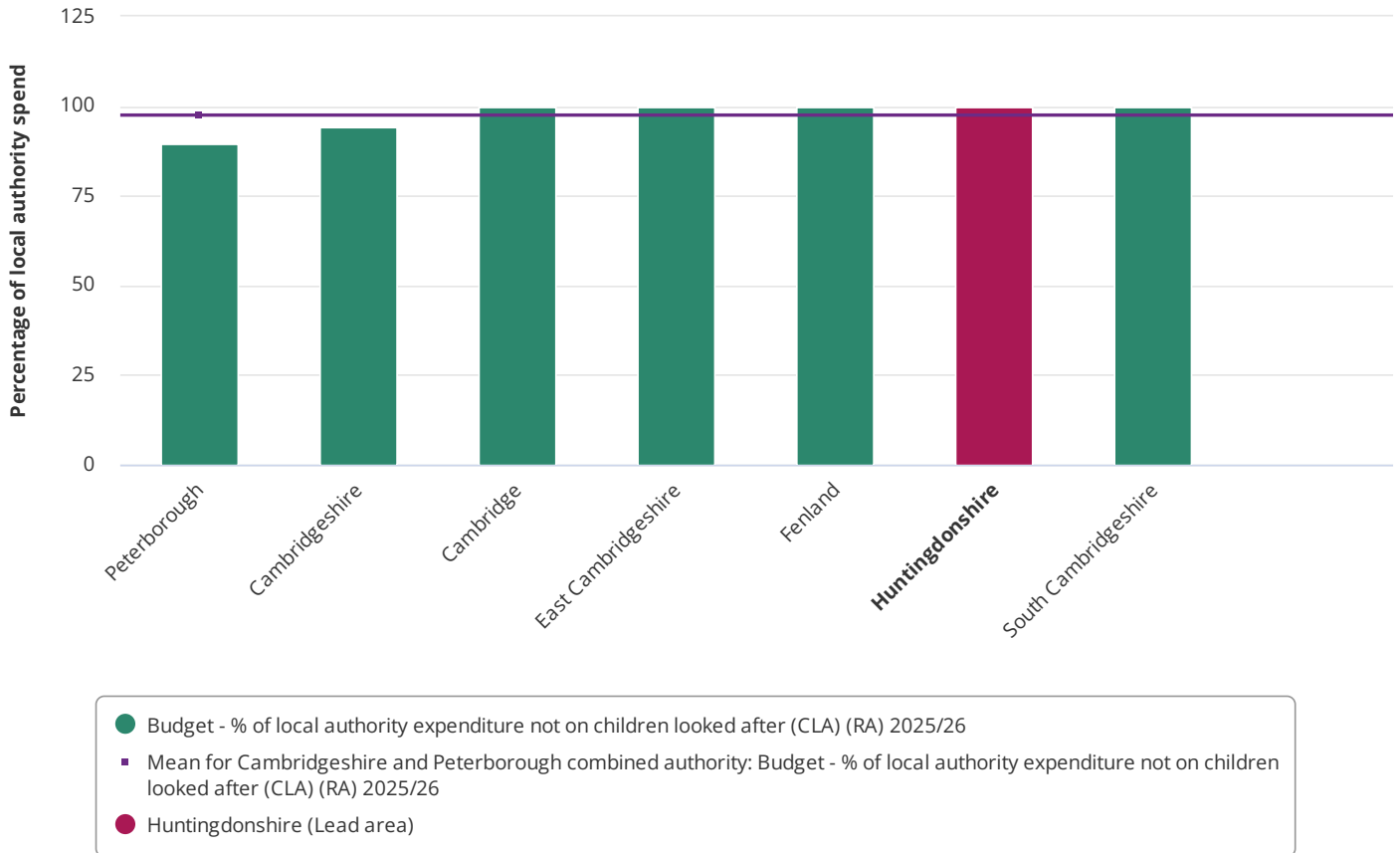
## Percentage of local authority spend not on children looked after (CLA)

In 2025/26, the percentage of local authority expenditure not on CLA in Huntingdonshire was 100.0%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of 97.7%.

This is the proportion of local authority expenditure not on children looked after (CLA) (RA). It is calculated as the proportion of net current expenditure (total service expenditure, housing benefits, precepts and levies, trading and capital items) (RA), and is taken from the Revenue Accounts Budget.

This data is sourced from the Ministry of Housing, Communities and Local Government.

### Budget - Proportion of local authority expenditure not on children looked after (CLA) (RA) (2025/26) for Cambridgeshire and Peterborough combined authority



#### Source:

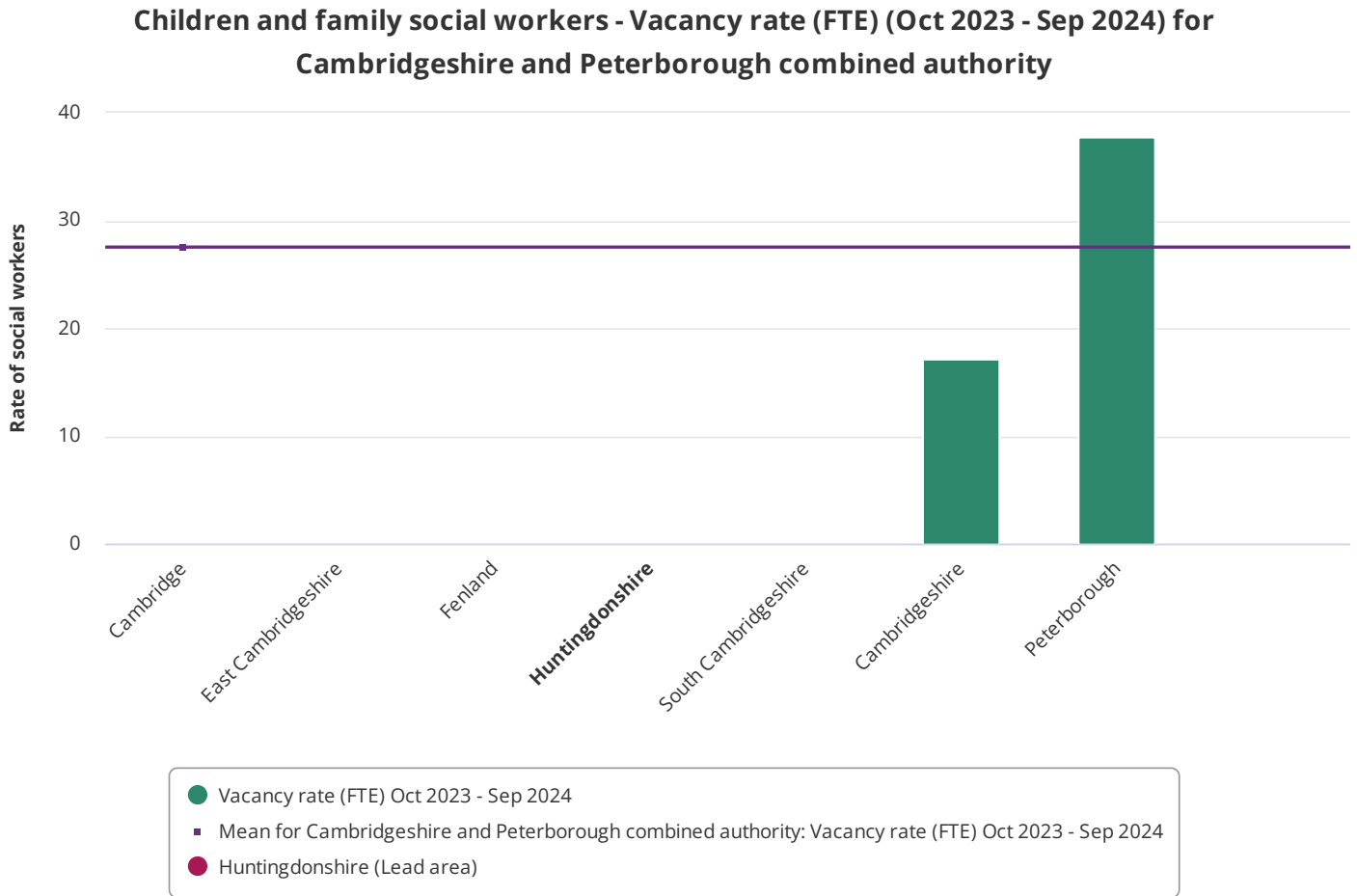
Ministry of Housing, Communities and Local Government, Budgeted Revenue Accounts, [Budget - Proportion of local authority expenditure not on children looked after \(CLA\) \(RA\)](#), **Data updated:** 19 Jun 2025

## Workforce vacancy rates

In no value, the vacancy rate (FTE) in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean vacancy rate (9FTE) of 27.5%.

For the purpose of this collection vacancies are defined as any FTE vacancy within a local authority's organisational structure, including vacancies that are not being actively recruited for, and those covered by agency workers. The vacancy rate is calculated as the number of FTE vacancies at 30 September divided by the sum of the number of FTE vacancies at 30 September and the number of FTE social workers at 30 September.

This data is sourced from the Department for Education.



**Source:** Department for Education, Children's social work workforce, [Children and family social workers - Vacancy rate \(FTE\)](#), **Data updated:** 03 Mar 2025

# Health and wellbeing

People live healthier lives for longer and health inequalities are reduced.

## Health life expectancy at birth

In no value, the healthy life expectancy at birth for males in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of looked after children with three or more placements during the year of 59.1. The healthy life expectancy at birth for females in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of looked after children with three or more placements during the year of 58.8.

Healthy life expectancy (HLE) is an estimate of expected years of life spent in self-reported good health. Figures are based on the number of deaths registered and mid-year population estimates, aggregated over three consecutive years. It is used as a high level outcome to contrast and monitor the health status of different populations at specific points in time, giving context to the impacts of policy changes and interventions at both national and local levels.

This data is sourced from the Office for National Statistics.

### Healthy life expectancy at birth - male () & Healthy life expectancy at birth - female () for Cambridgeshire and Peterborough combined authority

Area	Healthy life expectancy at birth - male	Healthy life expectancy at birth - female
	2021-23 Years	2021-23 Years
Cambridgeshire	62.6	62.4
Peterborough	55.6	55.2
Cambridge	no value	no value
East Cambridgeshire	no value	no value
Fenland	no value	no value
Huntingdonshire	no value	no value
South Cambridgeshire	no value	no value
Areas mean	59.1	58.8

#### Source:

Office for National Statistics, Health and life expectancies, [Healthy life expectancy at birth - male](#) , **Data updated:** 06 Jan 2025

Office for National Statistics, Health and life expectancies, [Healthy life expectancy at birth - female](#) , **Data updated:** 06 Jan 2025

## Inequality in life expectancy at birth

In 2021-23, the level of inequality in life expectancy at birth for males in Huntingdonshire was **6.4**, which is below the Cambridgeshire and Peterborough combined authority mean level of 6.7.

The level of inequality in life expectancy at birth for females in Huntingdonshire was **7.0**, which is above the Cambridgeshire and Peterborough combined authority mean level of 5.6.

This indicator measures inequalities in life expectancy at birth within England as a whole, each English region, and each local authority. Life expectancy at birth is calculated for each deprivation decile of lower super output areas within each area and then the slope index of inequality (SII) is calculated based on these figures. The SII is a measure of the social gradient in life expectancy, i.e. how much life expectancy varies with deprivation. It takes account of health inequalities across the whole range of deprivation within each area and summarises this in a single number.

This data is sourced from the Office for Health Improvement and Disparities.

### Inequality in life expectancy at birth (male) (2021-23) & Inequality in life expectancy at birth (female) (2021-23) for Cambridgeshire and Peterborough combined authority

	Inequality in life expectancy at birth - male	Inequality in life expectancy at birth - female
	2021-23	2021-23
Area	Years	Years
Cambridge	9.5	10.3
Peterborough	9.9	7.2
Cambridgeshire	7.5	6.2
Huntingdonshire	6.4	7.0
Fenland	6.9	5.8
East Cambridgeshire	4.1	2.4
South Cambridgeshire	2.6	0.3
Areas mean	6.7	5.6

#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Inequality in life expectancy at birth \(male\)](#) , **Data updated:** 07 May 2025

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Inequality in life expectancy at birth \(female\)](#) , **Data updated:** 07 May 2025

Smoking: Percentage of successful quitters

This metric will be uploaded once engagement with local government has taken place.

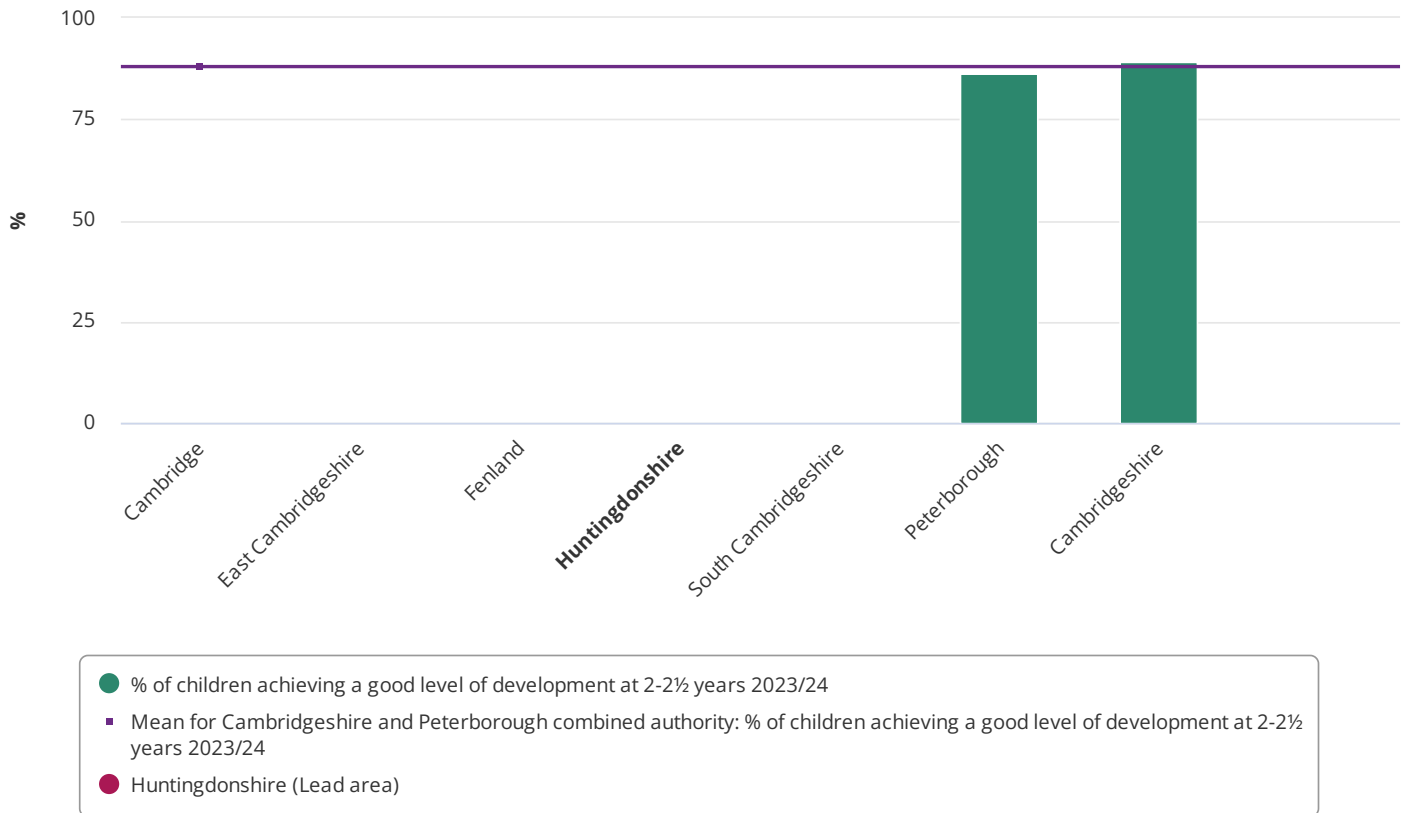
## Child health: Percentage achieving good level of development at 2-2.5 year review

In no value, the percentage of children who received a 2-2.5 year review in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 87.8%.

This is the percentage of children who received a 2-2½ year review who were at or above the expected level in the in all five Ages and Stages Questionnaire-3 (ASQ-3) domains.

This data is sourced from the Office for Health Improvement and Disparities.

### Percentage of children who received a 2-2.5 year review who were at or above the expected level in the in all five Ages and Stages Questionnaire-3 (ASQ-3) domains (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Percentage of children who received a 2-2.5 year review who were at or above the expected level in the in all five Ages and Stages Questionnaire-3 \(ASQ-3\) domains](#) , **Data updated:** 24 Jul 2025

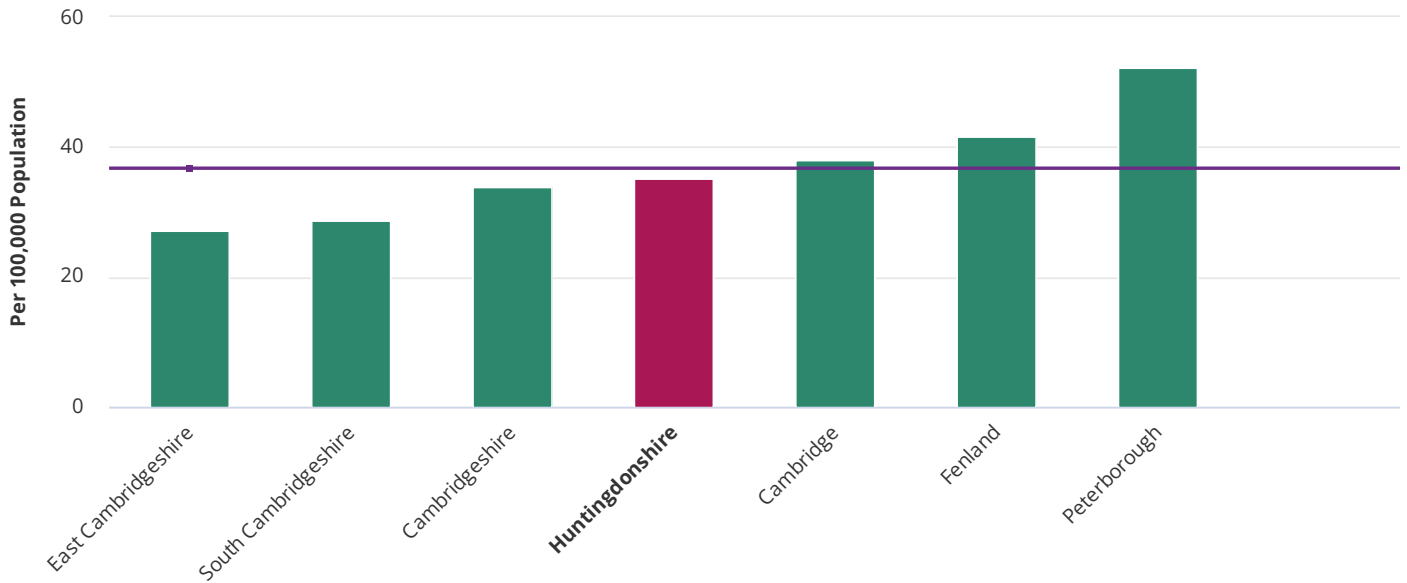
## Drugs and alcohol: Rate of alcohol specific mortality (directly standardised rate (dsr) per 100,000)

In 2023, the number of deaths from alcohol-related conditions (directly standardised rate per 100,000) in Huntingdonshire was 35.1, which is below the Cambridgeshire and Peterborough combined authority mean number of deaths from alcohol-related conditions (directly standardised rate per 100,000) of 36.7.

This is the number of deaths per 100,000 population from alcohol-related conditions based on underlying cause of death, registered in the calendar year for all ages. Each alcohol related death is assigned an alcohol attributable fraction based on underlying cause of death (and all cause of deaths fields for the conditions: ethanol poisoning, methanol poisoning, toxic effect of alcohol).

This data is sourced from the Office for Health Improvement and Disparities.

### Deaths from alcohol-related conditions, all ages, directly age-standardised rate per 100,000 population (2023) for Cambridgeshire and Peterborough combined authority



- Rate of deaths from alcohol-related conditions, all ages, per 100,000 population 2023
- Mean for Cambridgeshire and Peterborough combined authority: Rate of deaths from alcohol-related conditions, all ages, per 100,000 population 2023
- Huntingdonshire (Lead area)

**Source:** Office for Health Improvement and Disparities (OHID), Alcohol Profile, [Deaths from alcohol-related conditions, all ages, directly age-standardised rate per 100,000 population](#), **Data updated:** 11 Feb 2025

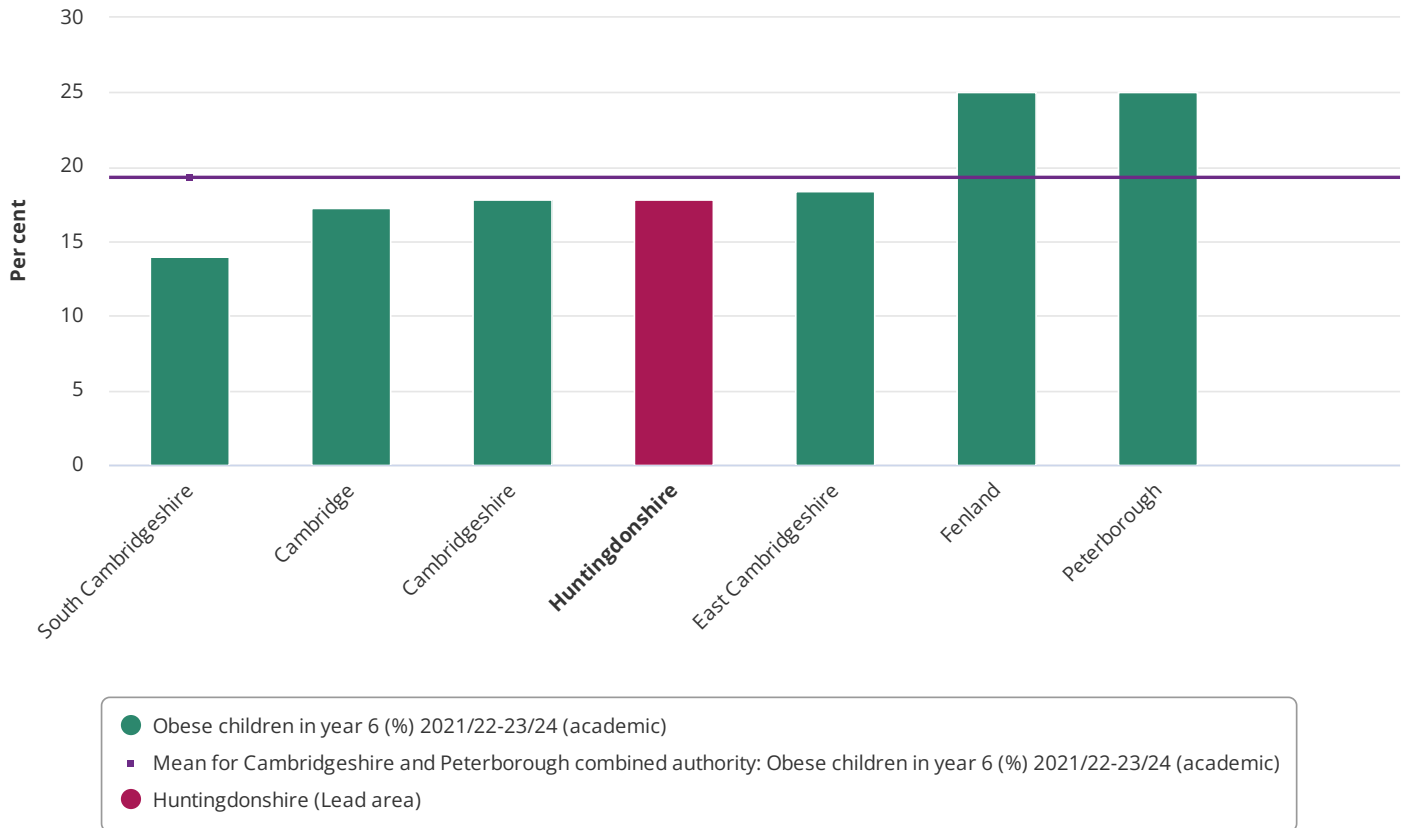
## Obesity: Year 6 obesity prevalence

In 2021/22-23/24 (academic), the percentage of children in year 6 classified as obese, including severe obesity in Huntingdonshire was 17.8%, which is below the Cambridgeshire and Peterborough combined authority mean percentage of children in year 6 classified as obese, including severe obesity of 19.3%.

This is the number of children in year 6 classified as obese, including severe obesity as a percentage of all children measured. This is based on 3 years of measurement, based on the child's area of residence.

This data is sourced from Office for Health Improvement and Disparities.

### Percentage of children in year 6 classified as obese, including severe obesity (2021/22-23/24 (academic)) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for Health Improvement and Disparities (OHID), Child obesity and excess weight: small area level data, [Percentage of children in year 6 classified as obese, including severe obesity](#), **Data updated:** 18 Dec 2024

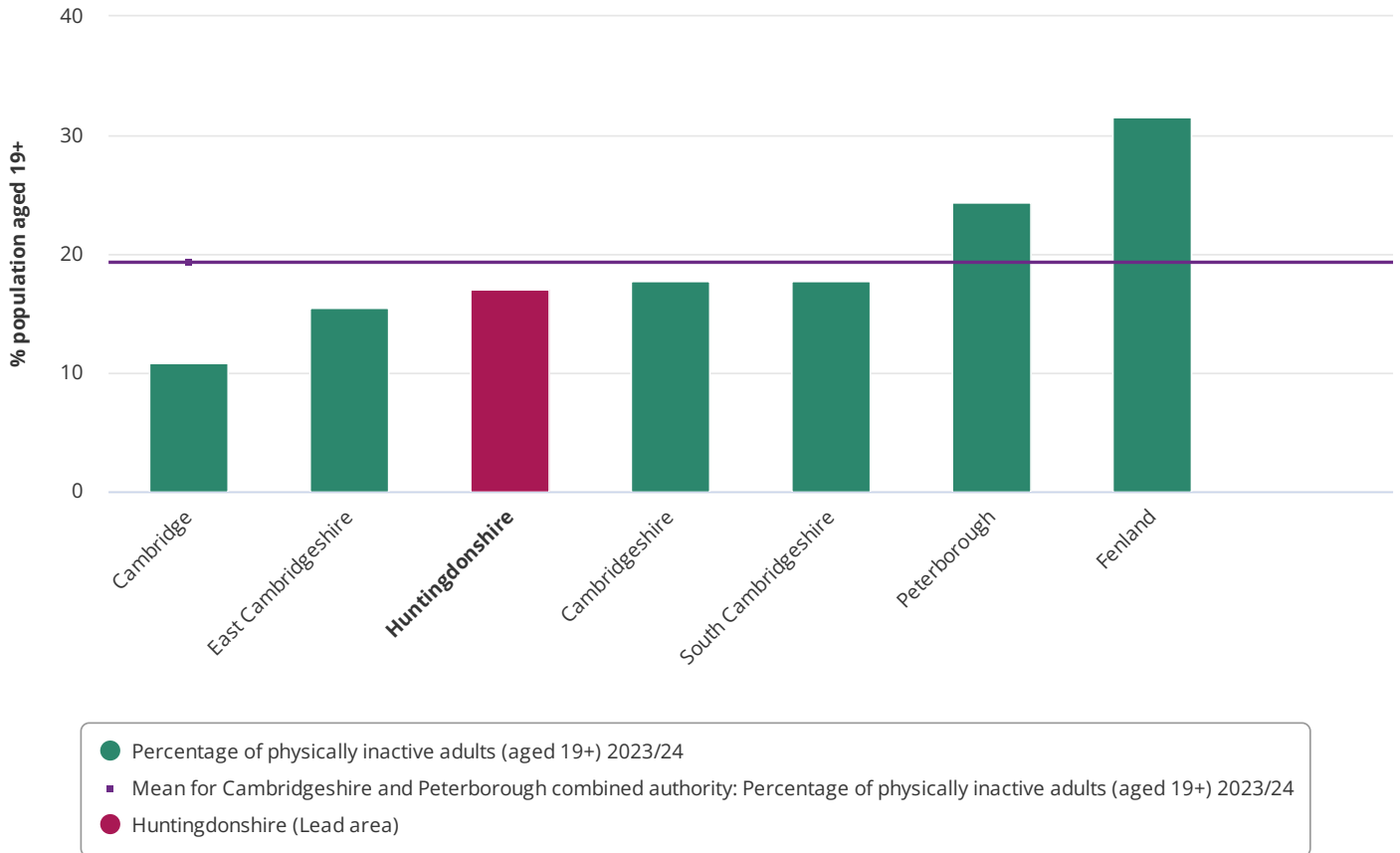
## Physical inactivity: Percentage of adults who are physically inactive

In 2023/24, the percentage of physically inactive adults in Huntingdonshire was 17.1%, which is below the Cambridgeshire and Peterborough combined authority mean percentage of physically inactive adults of 19.3%.

This is the percentage of respondents aged 19 and over, doing less than 30 moderate intensity equivalent (MIE) minutes physical activity per week in bouts of 10 minutes or more in the previous 28 days expressed as a percentage of the total number of respondents aged 19 and over.

This data is sourced from the Office for Health Improvement and Disparities.

### Percentage of physically inactive adults (aged 19+) (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Percentage of physically inactive adults \(aged 19+\)](#), Data updated: 07 May 2025

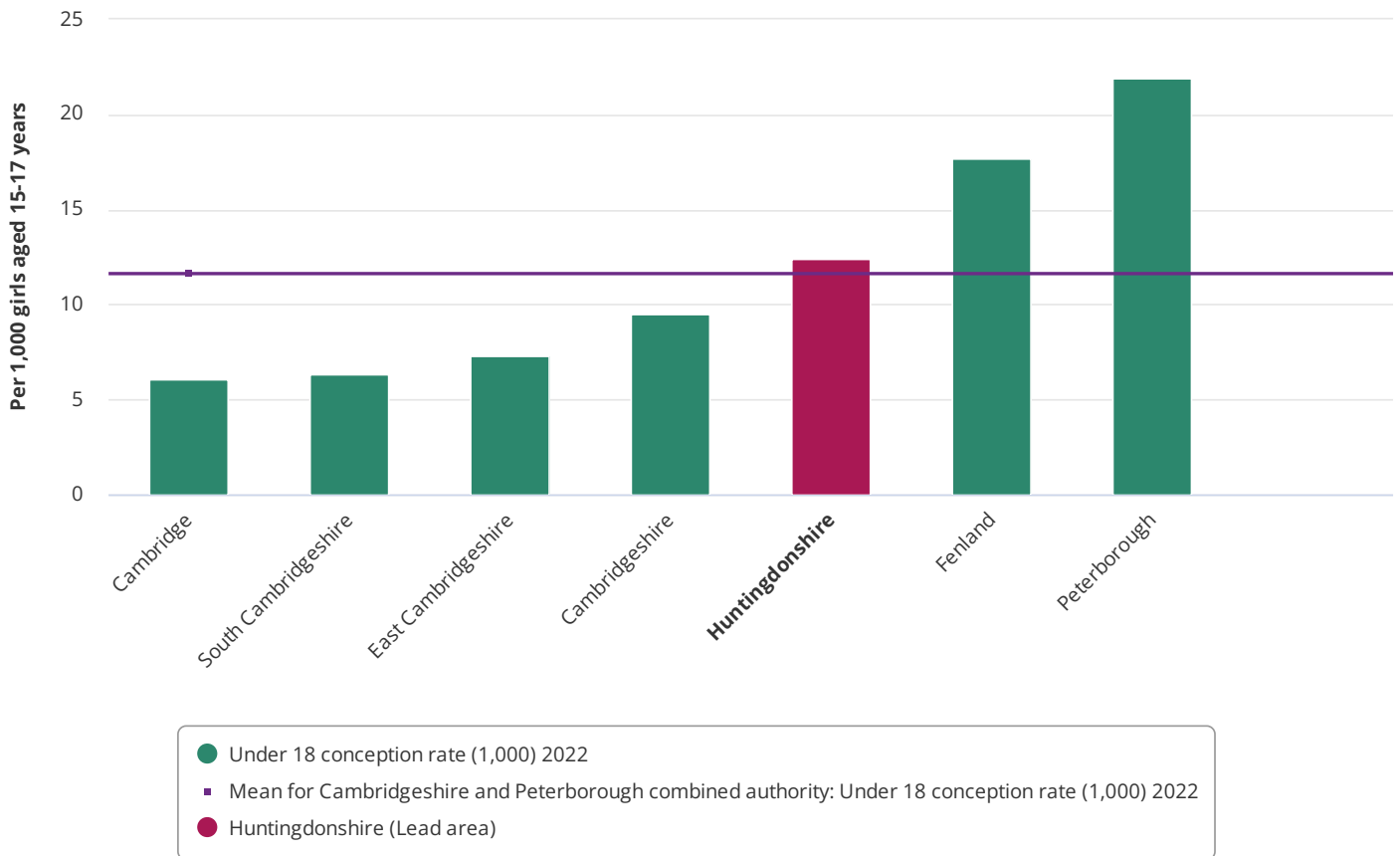
## Sexual health; Under 18 conception rate

In 2022, the conception rate per 1000 women at ages under 18 in Huntingdonshire was [12.4](#), which is above the Cambridgeshire and Peterborough combined authority mean conception rate per 1000 women at ages under 18 of 11.6.

Conception rate per 1,000 women at ages under 18 is taken from the ONS Conception Statistics Tables. A woman's age at conception is calculated as the number of complete years between her date of birth and the date she conceived.

This data is sourced from the Office for National Statistics.

### Conception rate per 1,000 women at ages under 18 (2022) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for National Statistics, Conception Statistics, England and Wales, [Conception rate per 1,000 women at ages under 18](#), **Data updated:** 17 Jul 2025

## Oral health: Percentage of 5 year olds with experience of visually obvious dental decay

In 2023/24 (academic), the proportion of five year old children with experience of visually obvious dental decay in Huntingdonshire was 11.4%, which is below the Cambridgeshire and Peterborough combined authority mean proportion of five year old children with experience of visually obvious dental decay of 15.9%.

This is the percentage of 5 year olds with dental decay extending to the dentine layer which can be detected by visual observation alone. It is calculated as the total number of 5 year olds with dental decay in an area divided by the number of examined five year old children in an area multiplied by 100.

This data is sourced from the Office for Health Improvement and Disparities.

### Proportion of five year old children with experience of visually obvious dental decay (2023/24 (academic)) for Cambridgeshire and Peterborough combined authority

% of five year old children with dental decay	
2023/24 (academic)	
Area	%
Peterborough	26.8
Fenland	20.9
Cambridge	15.0
Cambridgeshire	13.7
East Cambridgeshire	11.9
Huntingdonshire	11.4
South Cambridgeshire	11.3
Mean for Cambridgeshire and Peterborough combined authority	15.9

#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Proportion of five year old children with experience of visually obvious dental decay](#), **Data updated:** 07 May 2025

Drugs and alcohol: Proportion of the opiate and/or crack prevalent population (15-64) and the proportion of alcohol dependent population (18 and over) that are not in treatment (unmet need)

This metric will be uploaded once engagement with local government has taken place.

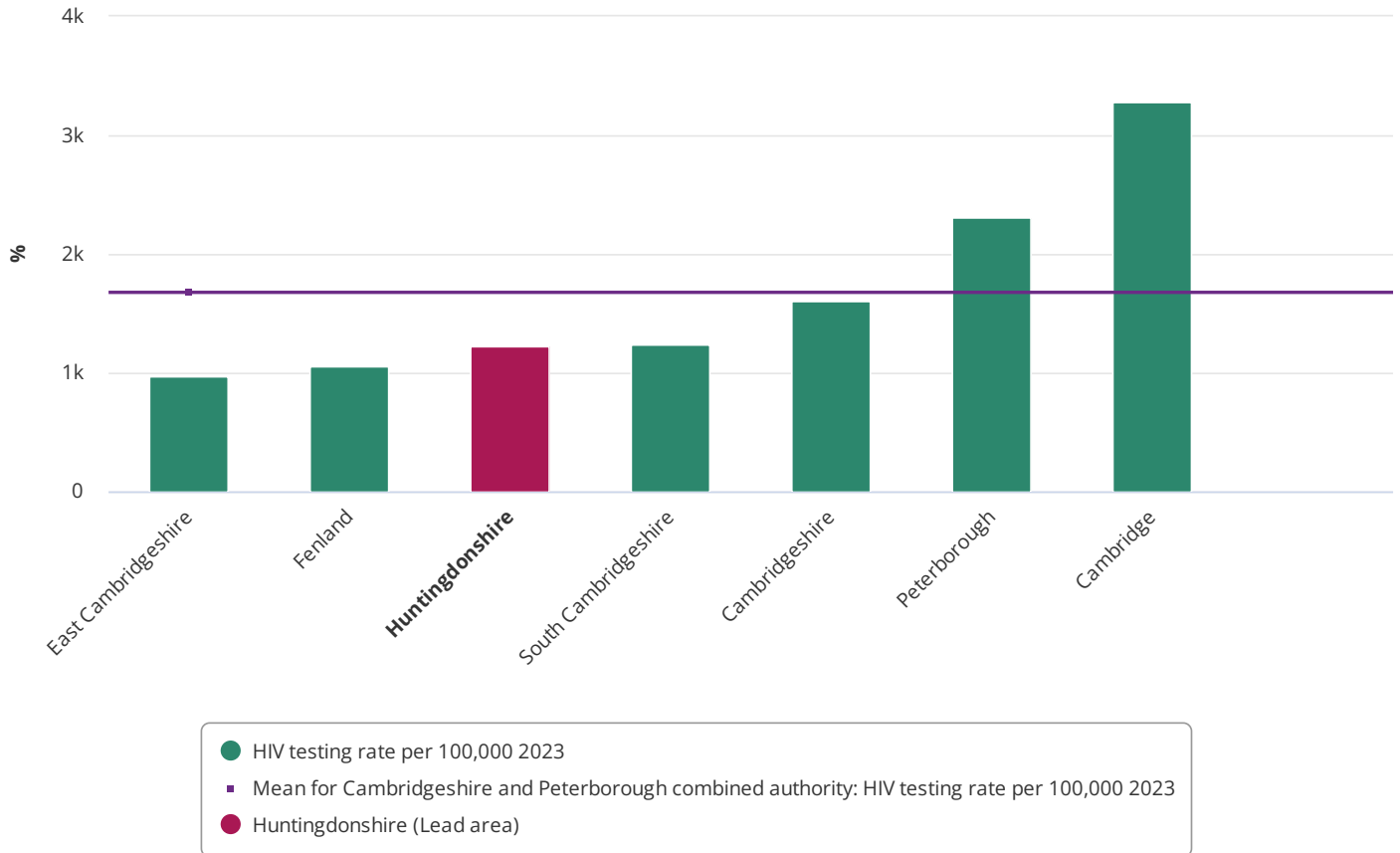
## Sexual health: HIV testing rate per 100,000

In 2023, the HIV testing rate among people who accessed sexual health services in England, in Huntingdonshire was 1,224.1 per 100,000 population, which is below the Cambridgeshire and Peterborough combined authority mean testing rate of 1,671.1 per 100,000 population.

Data is presented by patient residence, including residents in England and those with an unknown residence. Data for residents outside of England are excluded.

This data is sourced from the Office for Health Improvement and Disparities.

### HIV testing rate per 100,000 population (2023) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for Health Improvement and Disparities (OHID), Sexual and Reproductive Health Profiles, [Discontinued] [HIV testing rate per 100,000 population](#) ,

**Data updated:** 14 Jul 2025

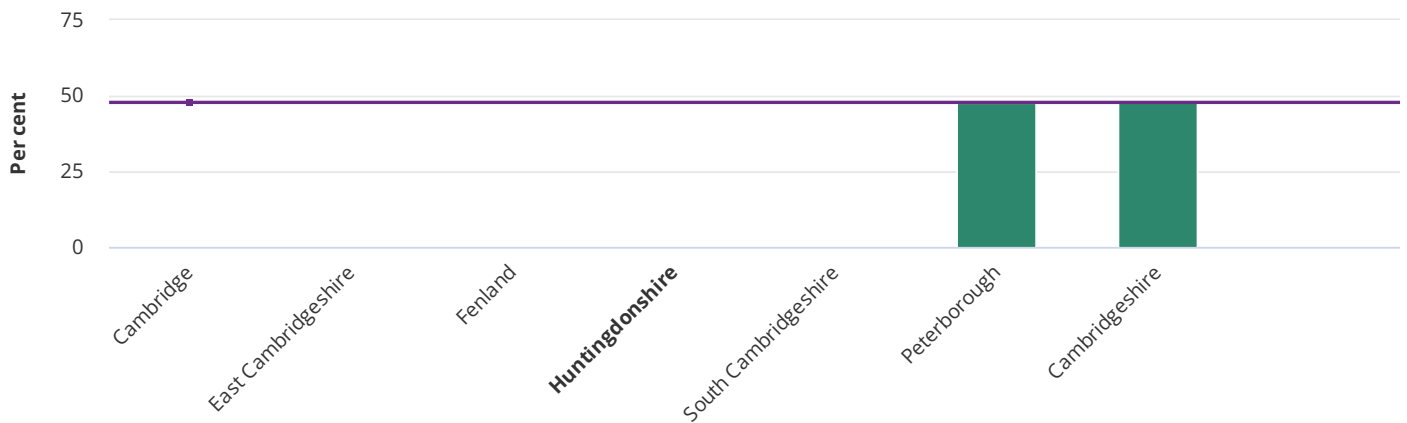
## CVD prevention: Proportion of NHS health checks completed across the eligible population

In 2015/16-2019/20, the cumulative percentage of the eligible population aged 40-74 offered an NHS Health Check who received an NHS Health Check in Huntingdonshire was **no data**%, which is missing the Cambridgeshire and Peterborough combined authority mean percentage of 47.95%.

This is the cumulative percentage of the eligible population offered an NHS Health Check who received an NHS Health Check during the five year period. The number of people aged 40-74 eligible for an NHS Health Check who received an NHS Health Check is divided by the number of people aged 40-74 eligible for an NHS Health Check who were offered an NHS Health Check during the five year period and multiplied by 100. The NHS Health Check programme aims to help prevent heart disease, stroke, diabetes and kidney disease. Everyone between the ages of 40 and 74, who has not already been diagnosed with one of these conditions, will be invited (once every five years) to have a check to assess, raise awareness and support them to manage their risk of cardiovascular disease. A high take up of NHS Health Check is important to identify early signs of poor health leading to opportunities for early interventions.

This data is sourced from the Office for Health Improvement and Disparities.

### Cumulative percentage of the eligible population aged 40-74 offered an NHS Health Check who received an NHS Health Check (2015/16-2019/20) for Cambridgeshire and Peterborough combined authority



- Cumulative percentage of the eligible population aged 40-74 offered an NHS Health Check who received an NHS Health Check 2015/16-2019/20
- Mean for Cambridgeshire and Peterborough combined authority: Cumulative percentage of the eligible population aged 40-74 offered an NHS Health Check who received an NHS Health Check 2015/16-2019/20
- Huntingdonshire (Lead area)

#### Source:

Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Cumulative percentage of the eligible population aged 40-74 offered an NHS Health Check who received an NHS Health Check](#), **Data updated:** 01 Jul 2025

# Adult Social Care - Quality

Care users and carers experience high quality adult social care that is provided by a skilled workforce.

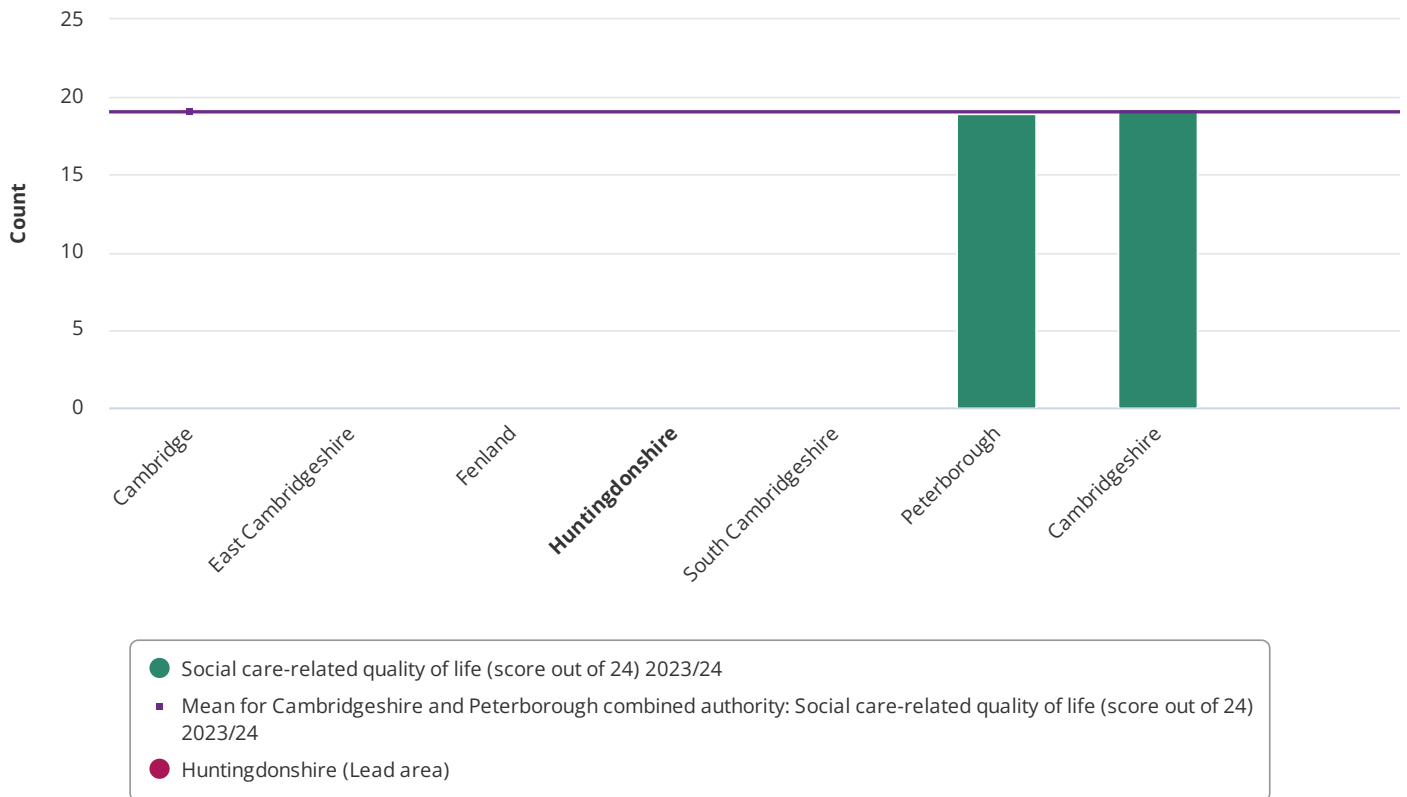
## Care recipient quality of life (adjusted to account for LA impact)

In no value, the social care-related quality of life score in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean social care-related quality of life score of 19.1.

This measure is an average quality of life score based on responses to the Adult Social Care Survey. It is a composite measure using responses to survey questions covering the eight domains identified in the ASCOT; control, dignity, personal care, food and nutrition, safety, occupation, social participation and accommodation. It is calculated as the number of respondents who answered all eight questions of the Adult Social Care Survey divided by the sum of their scores. and is presented as a score out of 24.

This data is sourced from NHS England.

### Social care-related quality of life (score out of 24) (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Social care-related quality of life \(score out of 24\)](#) , **Data updated:** 19 Dec 2024

## Carer quality of life

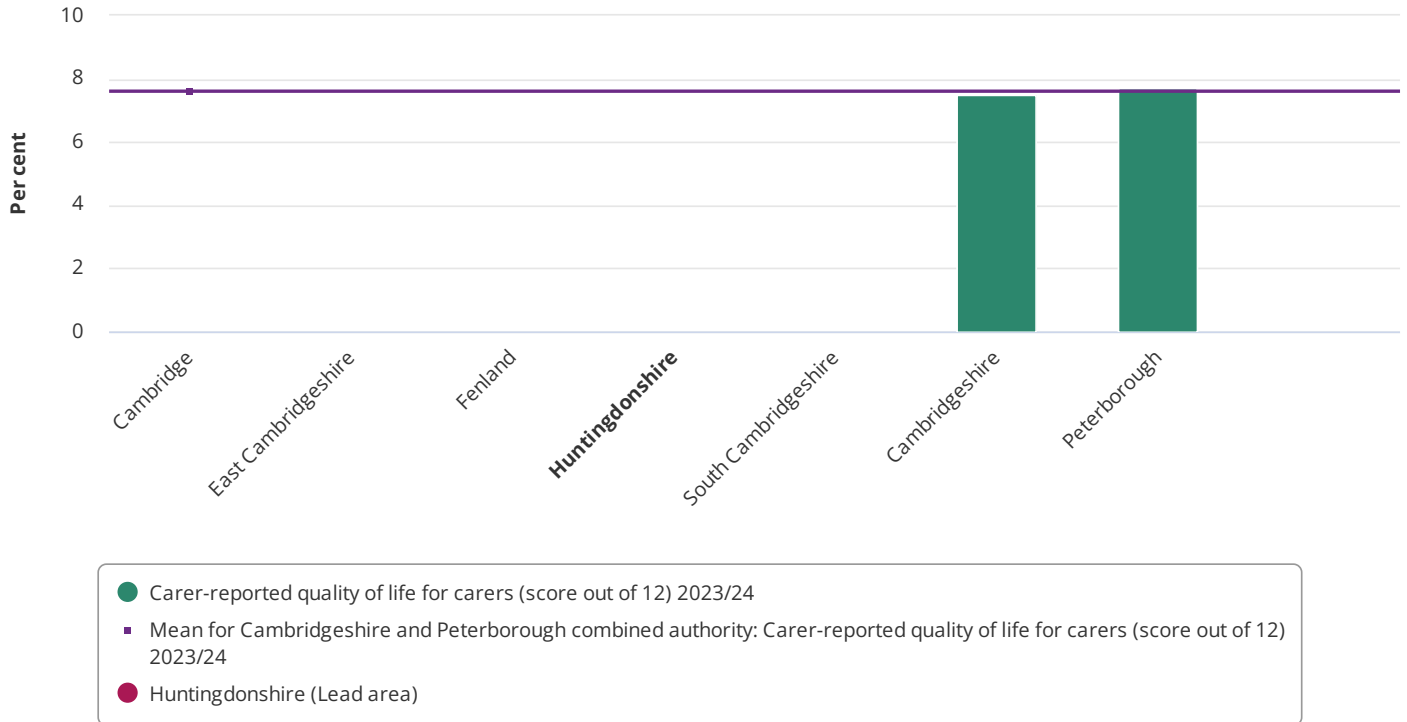
In no value, the carer-reported quality of life score in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean carer-reported quality of life score of 7.6.

This is a composite measure which combines individual responses to six questions measuring different outcomes related to overall quality of life. These outcomes are mapped to six domains; occupation, control, personal care, safety, social participation and encouragement and support. The measure gives an overall score based on respondents self-reported quality of life across the six questions. All six questions are given equal weight. It is calculated as the number of respondents who answered all six questions of the Adult Social Care Survey divided by the sum of their scores. and is presented as a score out of 12.

The data only covers people receiving partly or wholly supported care from their Local Authority and not wholly private, self-funded care.

This data is sourced from NHS England.

### Carer-reported quality of life for carers (score out of 12) (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Carer-reported quality of life for carers \(score out of 12\)](#) , **Data updated:** 19 Dec 2024

## Overall satisfaction of carers with social services (for them and the person they care for)

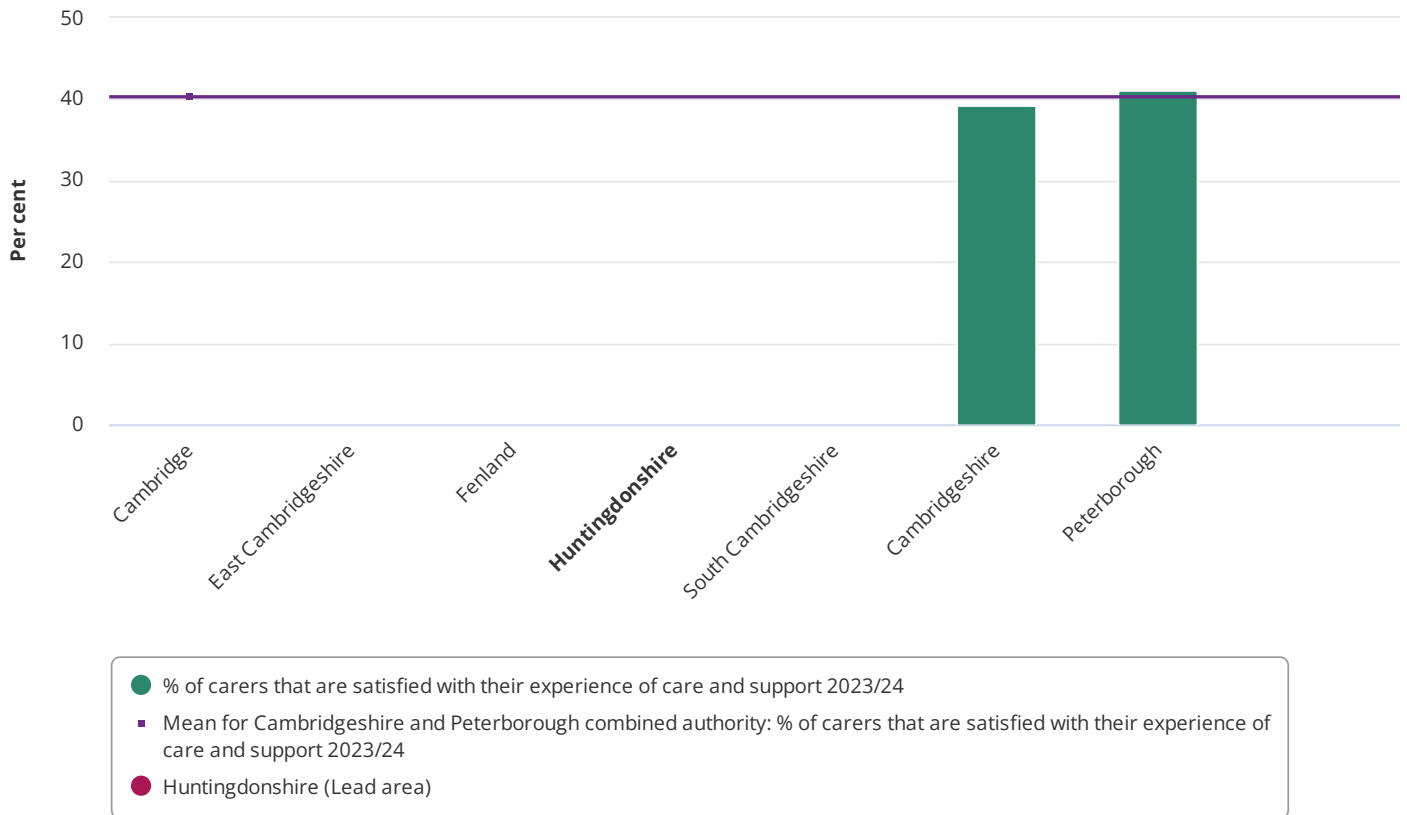
In no value, the proportion of carers that are satisfied with their experience of care and support in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 40.2%.

This measure is the percentage of all those responding 'I am extremely satisfied' or 'I am very satisfied', to the Carers Survey question 4: 'Overall, how satisfied or dissatisfied are you with the support or services you and the person you care for have received from Social Services in the last 12 months'.

The data only covers people receiving partly or wholly supported care from their Local Authority and not wholly private, self-funded care.

This data is sourced from NHS England.

### Proportion of carers that are satisfied with their experience of care and support (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of carers that are satisfied with their experience of care and support](#), **Data updated:** 19 Dec 2024

## Overall satisfaction of care recipients with their care and support

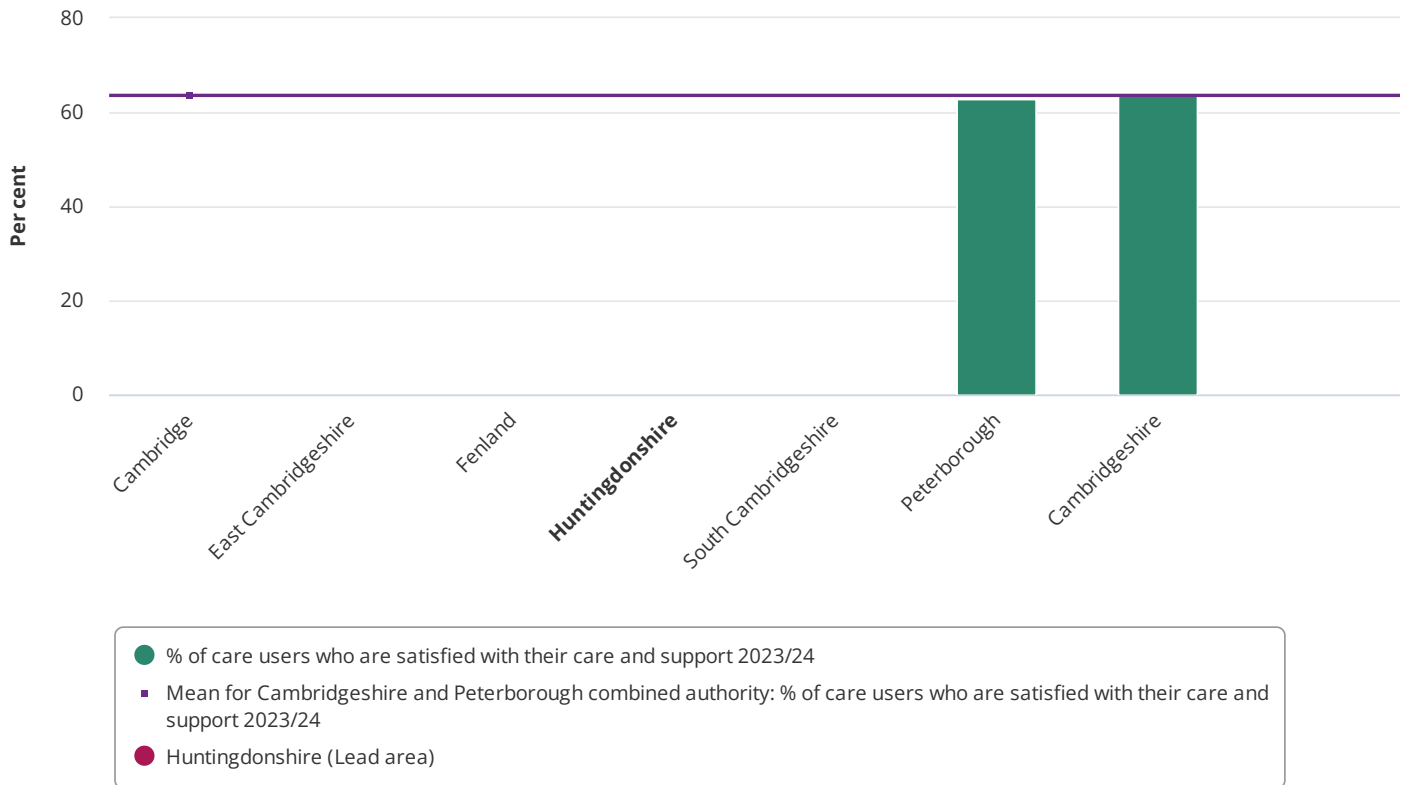
In no value, the proportion of Social Care Service users who are satisfied with their care and support in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 63.4%.

This measure is the percentage of all those responding 'I am extremely satisfied' or 'I am very satisfied', to the Adult Social Care Survey Question 1: 'Overall, how satisfied or dissatisfied are you with the care and support services you receive' and those responding I am very happy with the way staff help me, its really good' to the Adult Social Care questionnaire question 1: 'How happy are you with the way staff help you'.

This data only covers people receiving partly or wholly supported care from their Local Authority and not wholly private, self-funded care.

This data is sourced from NHS England.

### Proportion of Social Care Service users who are satisfied with their care and support (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of Social Care Service users who are satisfied with their care and support](#), **Data updated:** 19 Dec 2024

Proportion of section 42 safeguarding enquiries where a risk was identified, and the reported outcome was that the risk was reduced or removed

In no value, the percentage of concluded S42 enquiries with risk identified where risk reduced is the outcome in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 55.5%.

In no value, the percentage of concluded S42 enquiries with risk identified where risk removed is the outcome in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 35.8%.

These metrics are the proportions of concluded section 42 safeguarding enquiries where a risk was identified, and the outcome was that the risk was reduced or removed.

This data is sourced from NHS England.

**Proportion of concluded Section 42 enquiries where a risk was identified, where the outcome was that the risk was reduced () & Proportion of concluded Section 42 enquiries where a risk was identified, where the outcome was that the risk was removed () for Cambridgeshire and Peterborough combined authority**

	<b>% of concluded S42 enquiries with risk identified where risk reduced is the outcome</b>	<b>% of concluded S42 enquiries with risk identified where risk removed is the outcome</b>
	<b>2023/24</b>	<b>2023/24</b>
<b>Area</b>	<b>%</b>	<b>%</b>
Peterborough	52.9	41.2
Cambridgeshire	58.1	30.4
Cambridge	no value	no value
East Cambridgeshire	no value	no value
Fenland	no value	no value
Huntingdonshire	no value	no value
South Cambridgeshire	no value	no value
Areas mean	55.5	35.8

**Source:**

NHS England, Safeguarding Adults, England, [Proportion of concluded Section 42 enquiries where a risk was identified, where the outcome was that the risk was reduced](#) , **Data updated:** 30 Aug 2024

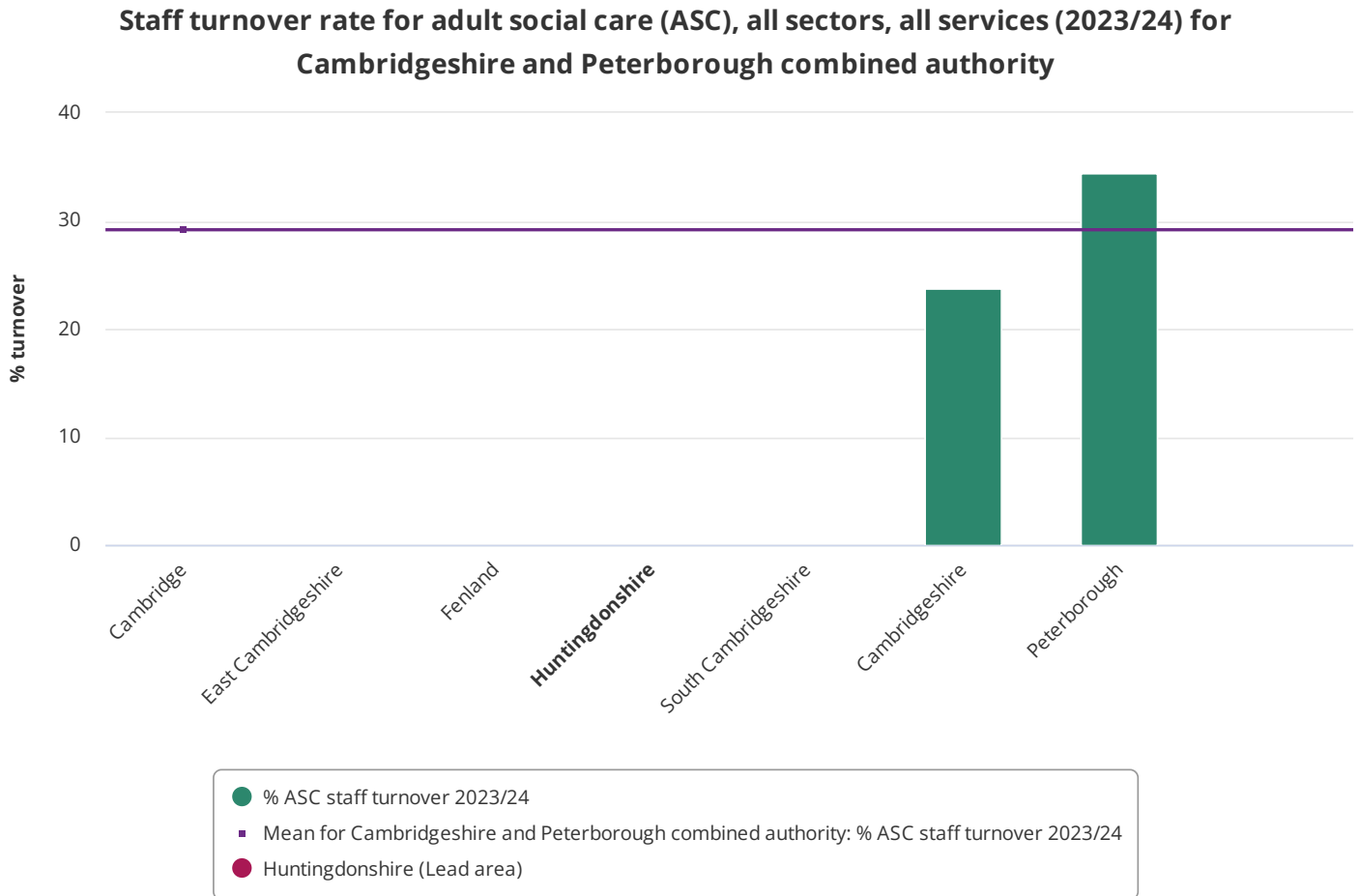
NHS England, Safeguarding Adults, England, [Proportion of concluded Section 42 enquiries where a risk was identified, where the outcome was that the risk was removed](#) , **Data updated:** 30 Aug 2024

## Workforce turnover: Proportion of staff in the formal care workforce leaving their role in the past 12 months

In no value, the staff turnover rate for adult social care in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean turnover rate of 29.1%.

This is the staff turnover rate for adult social care employees across both the independent and local authority sector and across all services (community care, day care, domiciliary care and residential care). It is calculated by expressing the number of leavers during the year as a percentage of employees. Employees and leavers refers to permanent and temporary staff only.

This data is sourced from Skills for care.



### Source:

Skills for care, Adult social care workforce estimates, [Staff turnover rate for adult social care \(ASC\), all sectors, all services](#), **Data updated:** 21 Jan 2025

# Adult Social Care - Independence

Care users are supported to stay independent in their homes where possible, and have choice and control over their support.

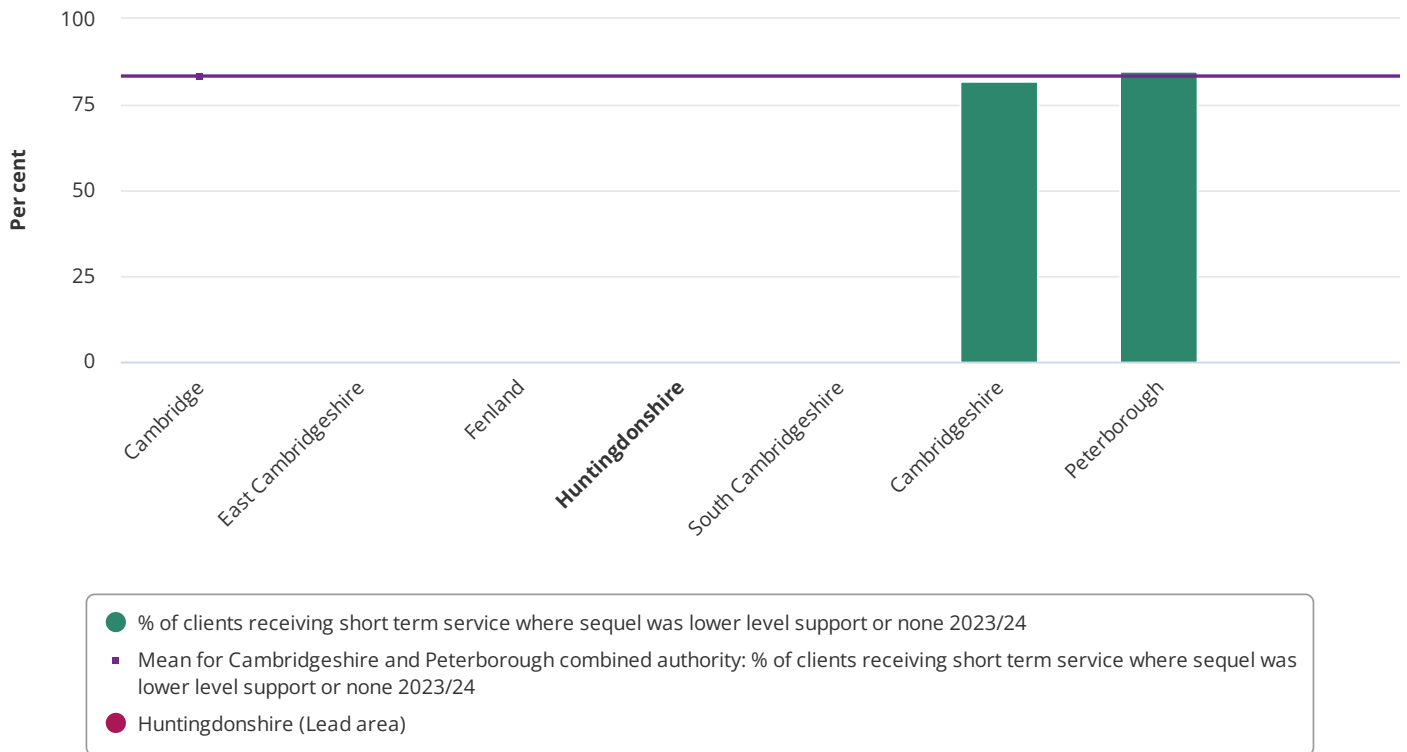
Proportion of people who received reablement during the year, who previously were not receiving services, where no further request was made for ongoing support

In no value, the percentage of clients receiving short term service where sequel was lower level support or none in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 83.3%.

This measure is the number of new clients where the sequel to Short Term Support to maximise independence was: 'Ongoing Low Level Support, Short Term Support (Other), No Services Provided - Universal Services/Signposted to Other Services, or No Services Provided - No identified needs' divided by number of new clients who had short-term support to maximise independence.

This data is sourced from NHS England.

## Proportion of those that received short-term service during the year where sequel was either no ongoing support or support of a lower level (2023/24) for Cambridgeshire and Peterborough combined authority



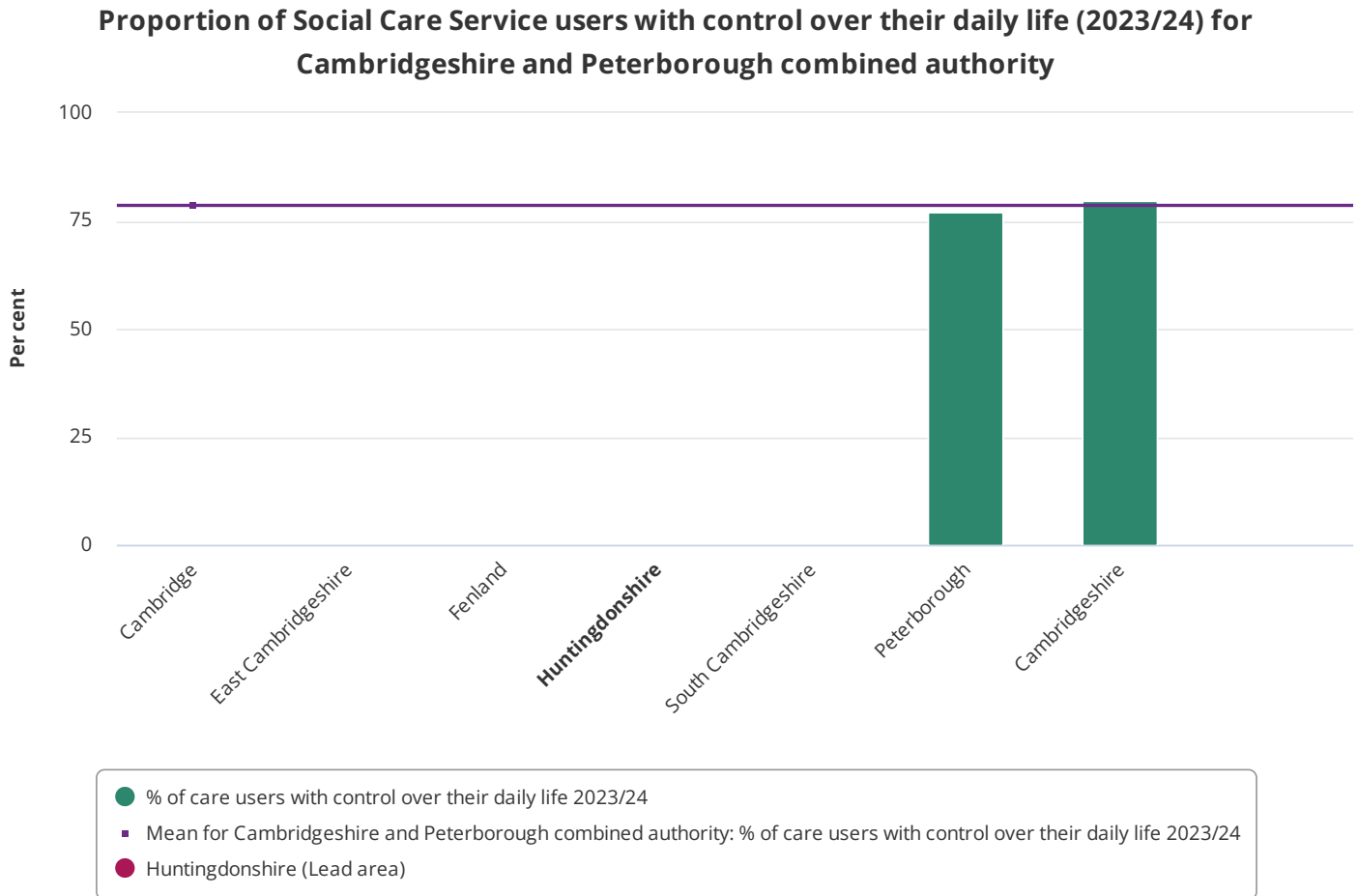
**Source:** NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of those that received short-term service during the year where sequel was either no ongoing support or support of a lower level](#), **Data updated:** 19 Dec 2024

## Proportion of people who use services who report having control over their daily life

In no value, the proportion of Social Care Service users with control over their daily life in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of Social Care Service users with control over their daily life of 78.4%.

This is the proportion of respondents to the Adult Social Care Survey who felt they had control over their daily life and responded either 'I have as much control over my daily life as I want' or "I have adequate control over my daily life" to the question: Which of the following statements best describes how much control you have over your daily life?.

This data is sourced from NHS England.



### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of Social Care Service users with control over their daily life](#), **Data updated:** 19 Dec 2024

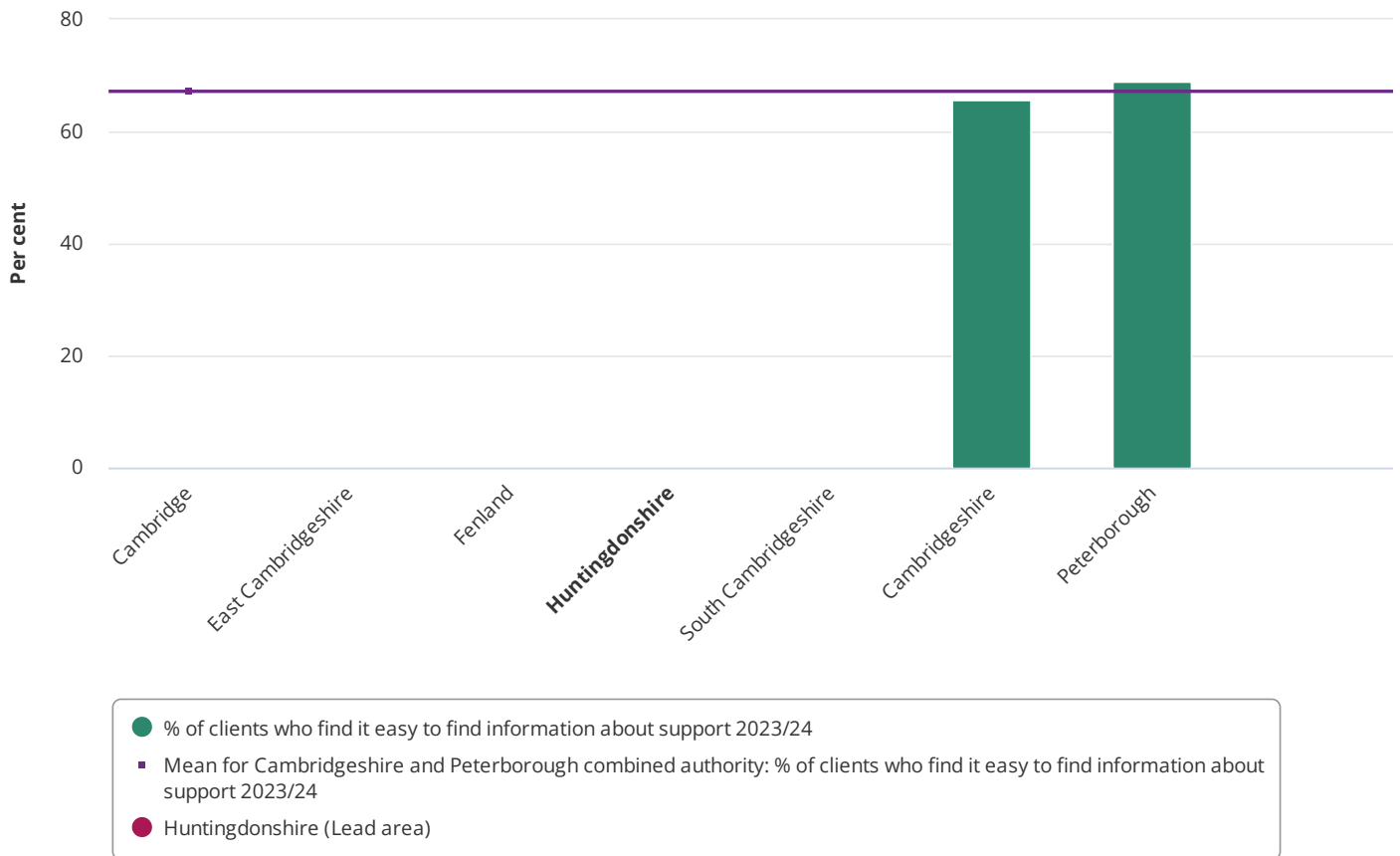
## Proportion of care users and carers who have found it easy to find information about services/support

In no value, the proportion of people who use care services who find it easy to find information about services in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 67.3%.

This measure is the percentage of users of services responding 'very easy to find' and 'fairly easy to find' to the Adult Social Care Survey Question 12: 'In the past year, have you generally found it easy or difficult to find information and advice about support, services or benefits?'

This data is sourced from NHS England.

### Proportion of people who use care services who find it easy to find information about services (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of people who use care services who find it easy to find information about services](#), **Data updated:** 19 Dec 2024

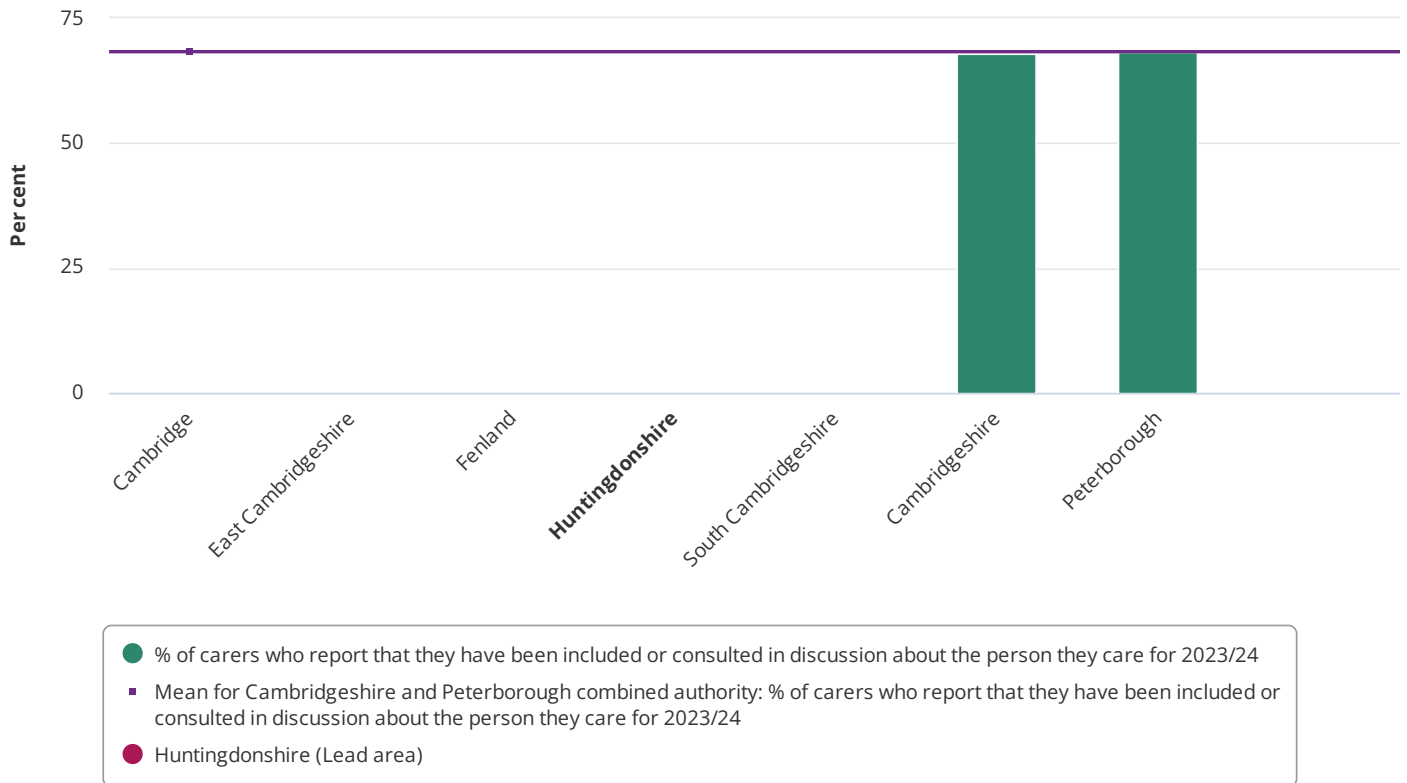
## Proportion of carers who report that they have been involved in discussions about the person they care for

In no value, the proportion of carers who report that they have been included or consulted in discussion about the person they care for in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 68.2%.

This measure is the percentage of all those responding 'I always felt involved or consulted' and 'I usually felt involved or consulted', to the Carers Survey question 15: 'In the last 12 months, do you feel you have been involved or consulted as much as you wanted to be, in discussions about the support or services provided to the person you care for?'

This data is sourced from NHS England.

### Proportion of carers who report that they have been included or consulted in discussion about the person they care for (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of carers who report that they have been included or consulted in discussion about the person they care for](#), **Data updated:** 19 Dec 2024

## Proportion of people using social care who receive direct payments

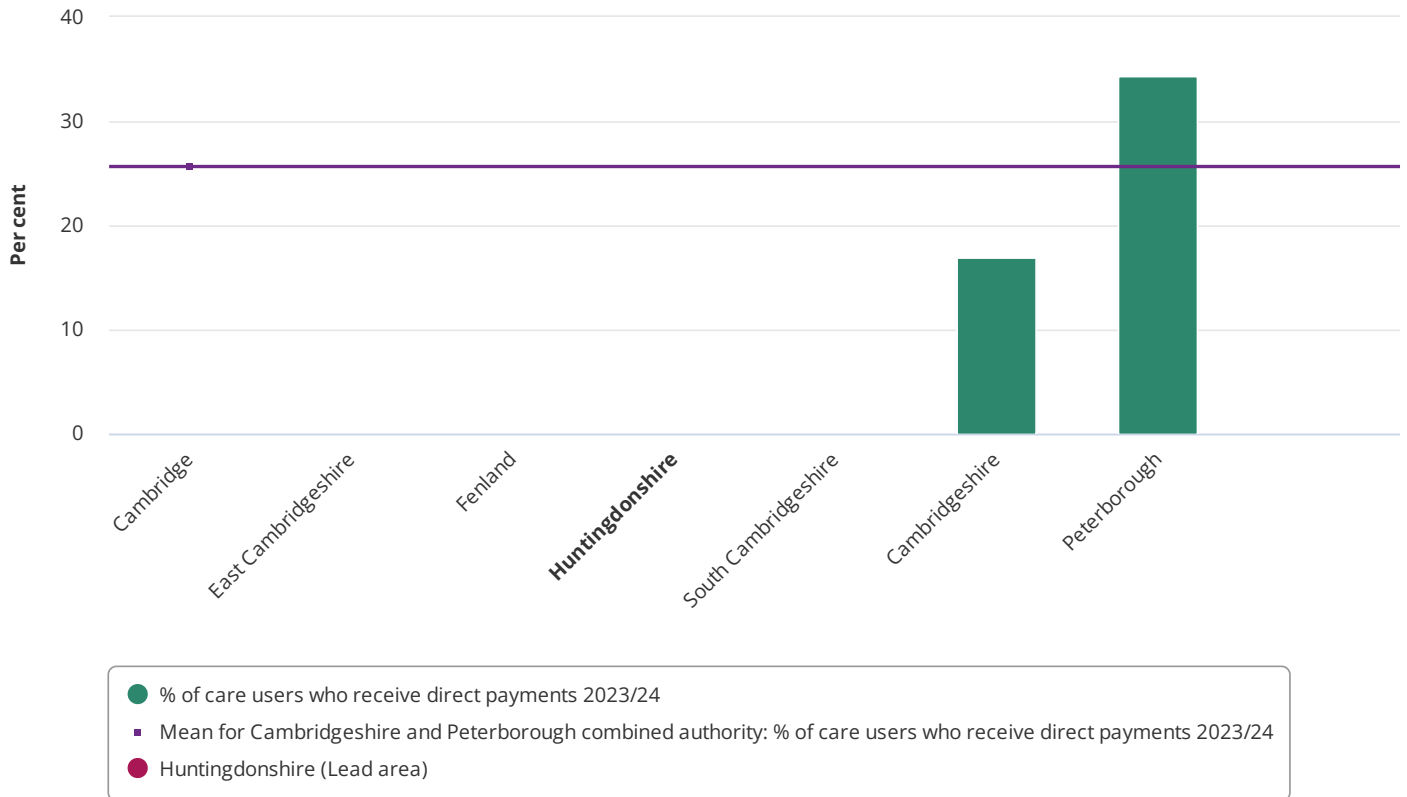
In no value, the proportion of Social Care Service users receiving direct payments in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of Social Care Service users receiving direct payments of 25.7%.

This measure is the number of users (aged 18 and over) receiving direct payments and part direct payments as at 31 March as a percentage of clients receiving community-based services.

The data only covers people receiving partly or wholly supported care from their Local Authority and not wholly private, self-funded care.

This data is sourced from NHS England.

### Proportion of Social Care Service users receiving direct payments (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of Social Care Service users receiving direct payments](#) ,

**Data updated:** 19 Dec 2024

# Adult Social Care - Neighbourhood health/integration

Care users are supported by joined up health and social care services at a neighbourhood level.

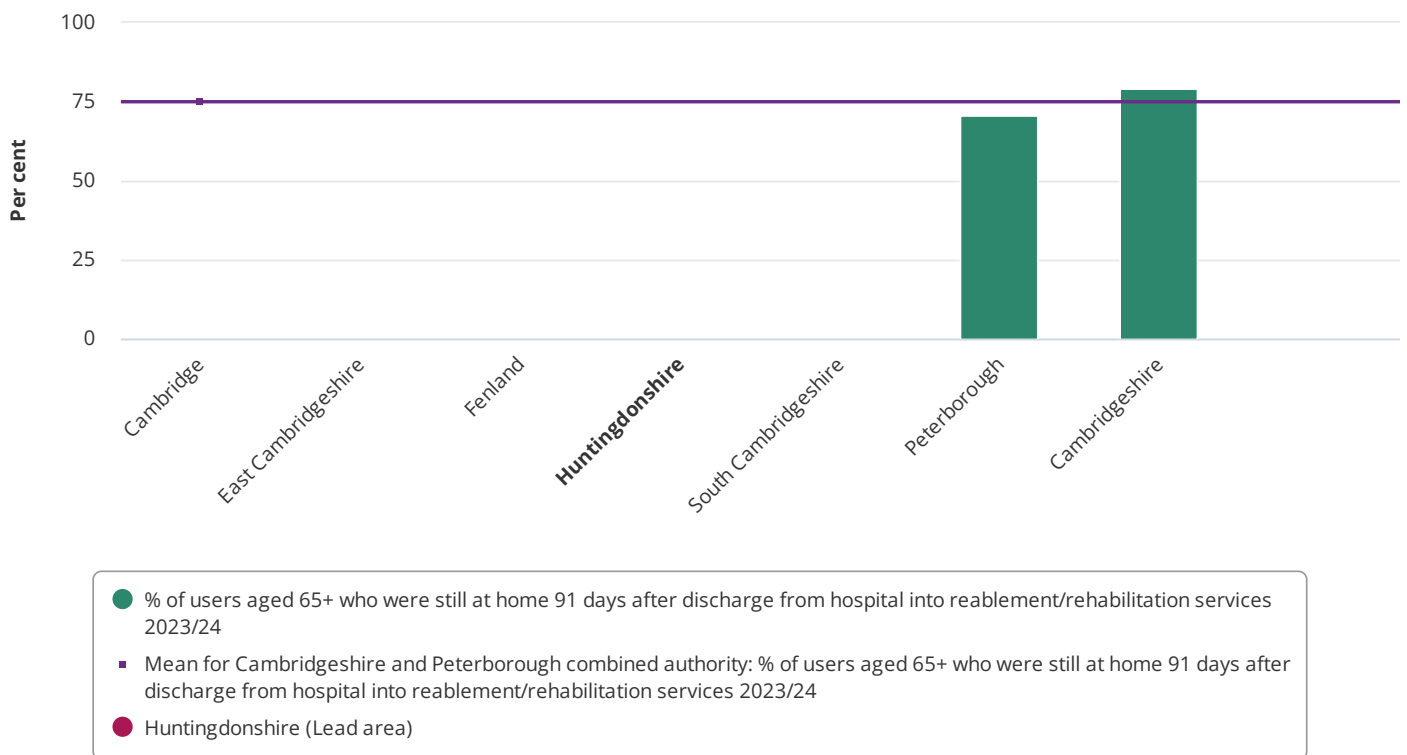
Proportion of people 65 and over discharged from hospital into reablement and who remained in the community within 12 weeks of discharge

In no value, the percentage of people aged 65 and over who were still at home after discharge from hospital into reablement/rehabilitation services in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 75.1%.

This is the proportion of older people aged 65 and over discharged from hospital to their own home or to a residential or nursing care home or extra care housing for rehabilitation, with a clear intention that they will move on/back to their own home, who are at home or in extra care housing or an adult placement scheme setting.

This data is sourced from NHS England.

## Proportion of people (65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services (effectiveness of the service) (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Proportion of people \(65 and over\) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services \(effectiveness of the service\)](#) , **Data updated:** 19 Dec 2024

Number of adults (18-64) whose long-term support needs are met by admission to residential and nursing care homes (per 100,000 population)

In no value, the long-term support needs of younger adults (aged 18-64) met by admission to residential and nursing care homes, per 100,000 population, in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean number of younger adults of 8.9 per 100,000 population.

This is the number of council-supported permanent admissions of younger adults (aged 18-64) to residential and nursing care divided by the size of the younger adult population (aged 18-64) in the area multiplied by 100,000.

People counted as a permanent admission include:

- Residents where the local authority makes any contribution to the costs of care, no matter how trivial the amount and irrespective of how the balance of these costs are met;
- Supported residents in: Local authority-staffed care homes for residential care; Independent sector care homes for residential care; Registered care homes for nursing care; and, Residential or nursing care which is of a permanent nature and where the intention is that the spell of care should not be ended by a set date.

This data is sourced from NHS England.

**Long-term support needs of younger adults (aged 18-64) met by admission to residential and nursing care homes, per 100,000 population (2023/24) for Cambridgeshire and Peterborough combined authority**

	<b>Long-term support needs of adults (18-64) met by admission to residential and nursing care homes per 100,000 population</b>
	<b>2023/24</b>
<b>Area</b>	<b>Ratio per 100,000</b>
Peterborough	11.4
Cambridgeshire	6.3
Cambridge	no value
East Cambridgeshire	no value
Fenland	no value
Huntingdonshire	no value
South Cambridgeshire	no value
Mean for Cambridgeshire and Peterborough combined authority	8.9

**Source:**

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Long-term support needs of younger adults \(aged 18-64\) met by admission to residential and nursing care homes, per 100,000 population](#) , **Data updated:** 19 Dec 2024

## Number of adults (65+) whose long-term support needs are met by admission to residential and nursing care homes (per 100,000 population)

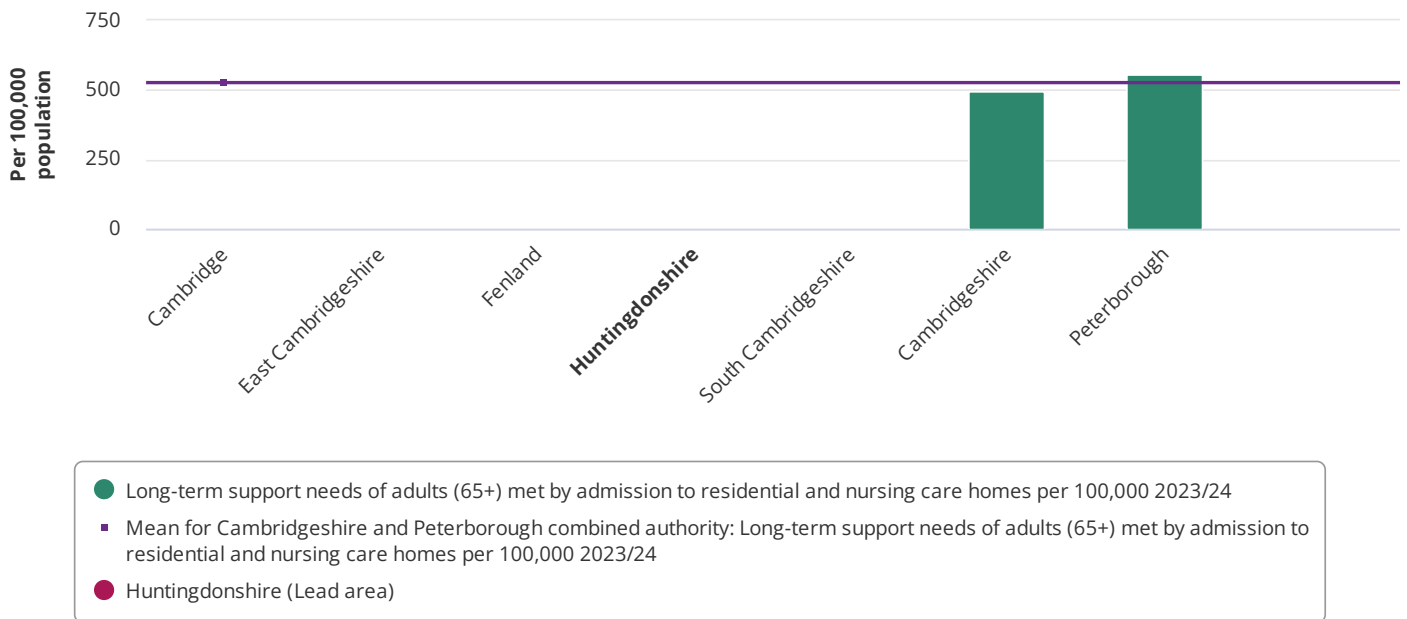
In no value, the number of admissions to permanent residential or nursing care during the year, for adults aged 65+ (per 100,000 population) in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean number of 525.4.

This is the number of council-supported permanent admissions of adults aged 65 and over to residential and nursing care divided by the size of the adult population (aged 65 and over) in the area multiplied by 100,000. People counted as a permanent admission include:

- Residents where the local authority makes any contribution to the costs of care, no matter how trivial the amount and irrespective of how the balance of these costs are met
- Supported residents in: Local authority-staffed care homes for residential care; Independent sector care homes for residential care; Registered care homes for nursing care; and, Residential or nursing care which is of a permanent nature and where the intention is that the spell of care should not be ended by a set date.

This data is sourced from NHS England.

### Long-term support needs of older adults (aged 65 and over) met by admission to residential and nursing care homes, per 100,000 population (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

NHS England, Measures from the Adult Social Care Outcomes Framework, England, [Long-term support needs of older adults \(aged 65 and over\) met by admission to residential and nursing care homes, per 100,000 population](#), **Data updated:** 19 Dec 2024

# Neighbourhoods

People feel safe and included in their local community and are satisfied with their local area as a place to live.

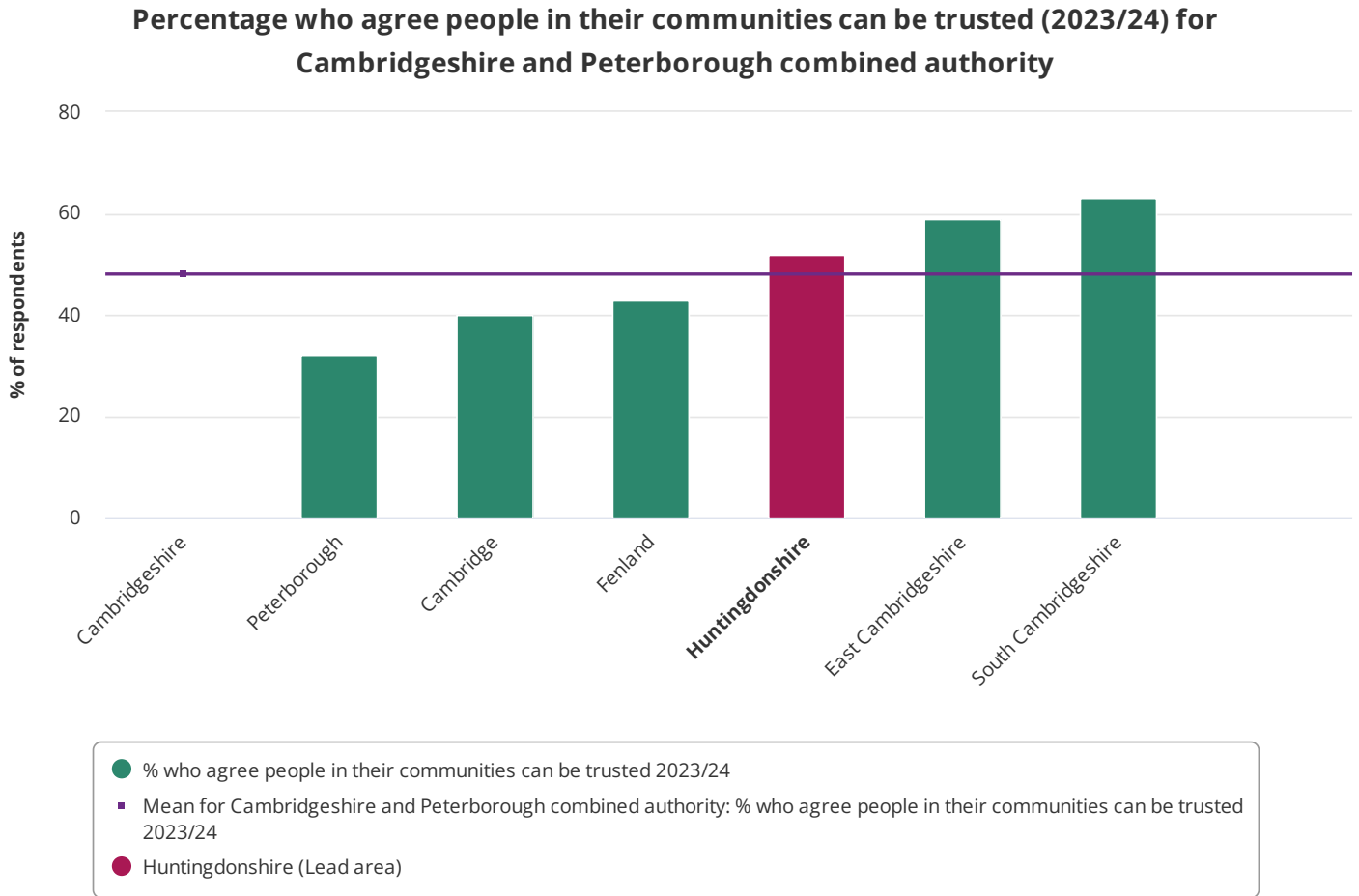
## Percentage that agree people in their communities can be trusted

In 2023/24, the percentage of adults who agree that people in their communities can be trusted in Huntingdonshire was 52%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of 48%.

This is the proportion of respondents, aged 16 and over, in agreement that people in the neighbourhood can be trusted.

Respondents who answered 'don't know' and/or those with missing answers are excluded. Respondents who answered "Just moved here" are excluded.

This data is sourced from the Department for Digital, Culture, Media & Sport.



**Source:** Department for Digital, Culture, Media & Sport, Community Life Survey, [Percentage who agree people in their communities can be trusted](#), **Data updated:** 11 Jul 2025

## People feel they can influence local decisions

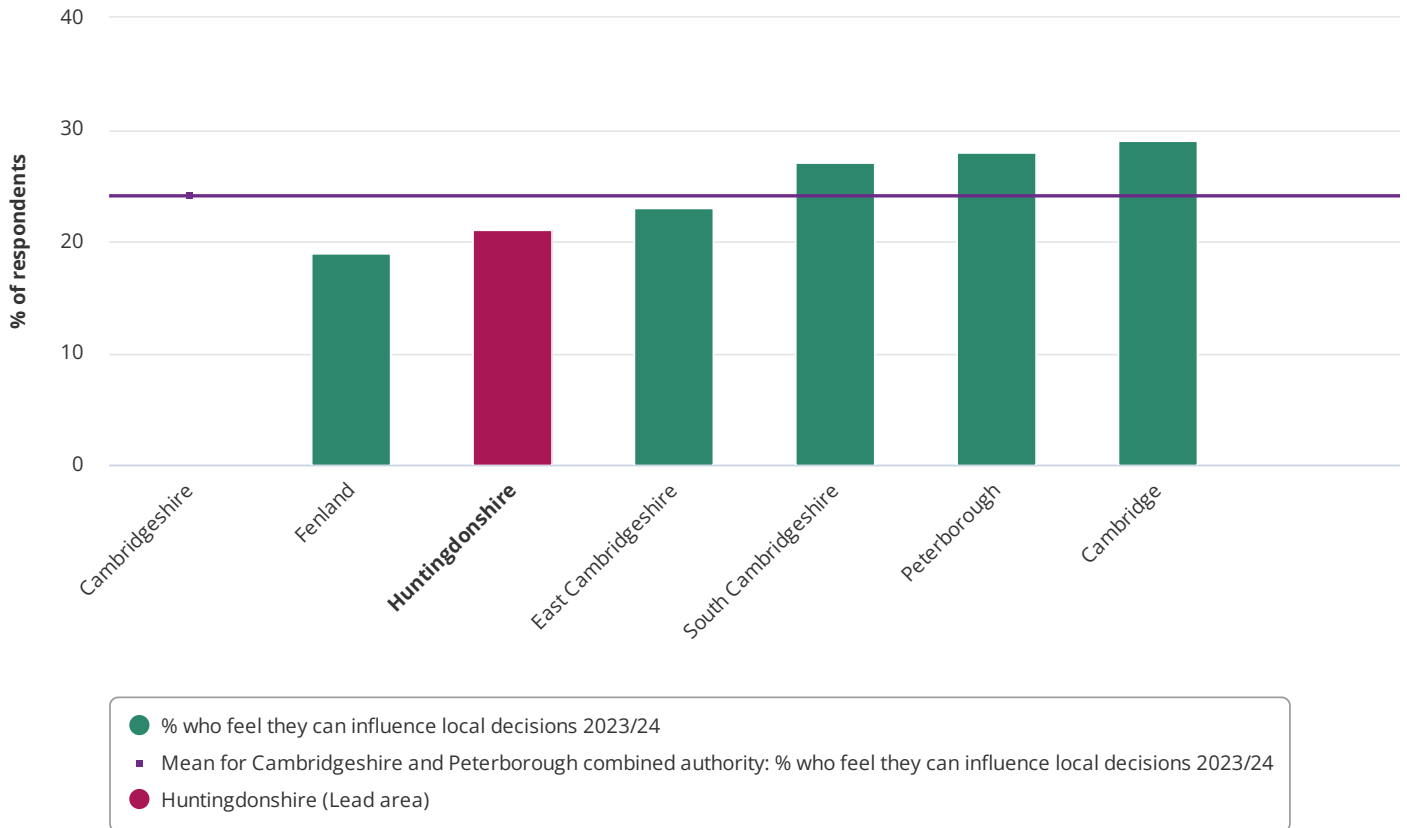
In 2023/24, the percentage of adults who feel they can influence decisions affecting the local area in Huntingdonshire was 21%, which is below the Cambridgeshire and Peterborough combined authority mean percentage of 24%.

This is the proportion of respondents, aged 16 and over, in agreement that you can personally influence decisions affecting the local area.

Respondents who answered 'don't know' and/or those with missing answers are excluded.

This data is sourced from the Department for Digital, Culture, Media & Sport.

### Percentage of people who feel they can influence local decisions (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Digital, Culture, Media & Sport, Community Life Survey, [Percentage of people who feel they can influence local decisions](#), **Data updated:** 11 Jul 2025

## People are satisfied with their local area as a place to live

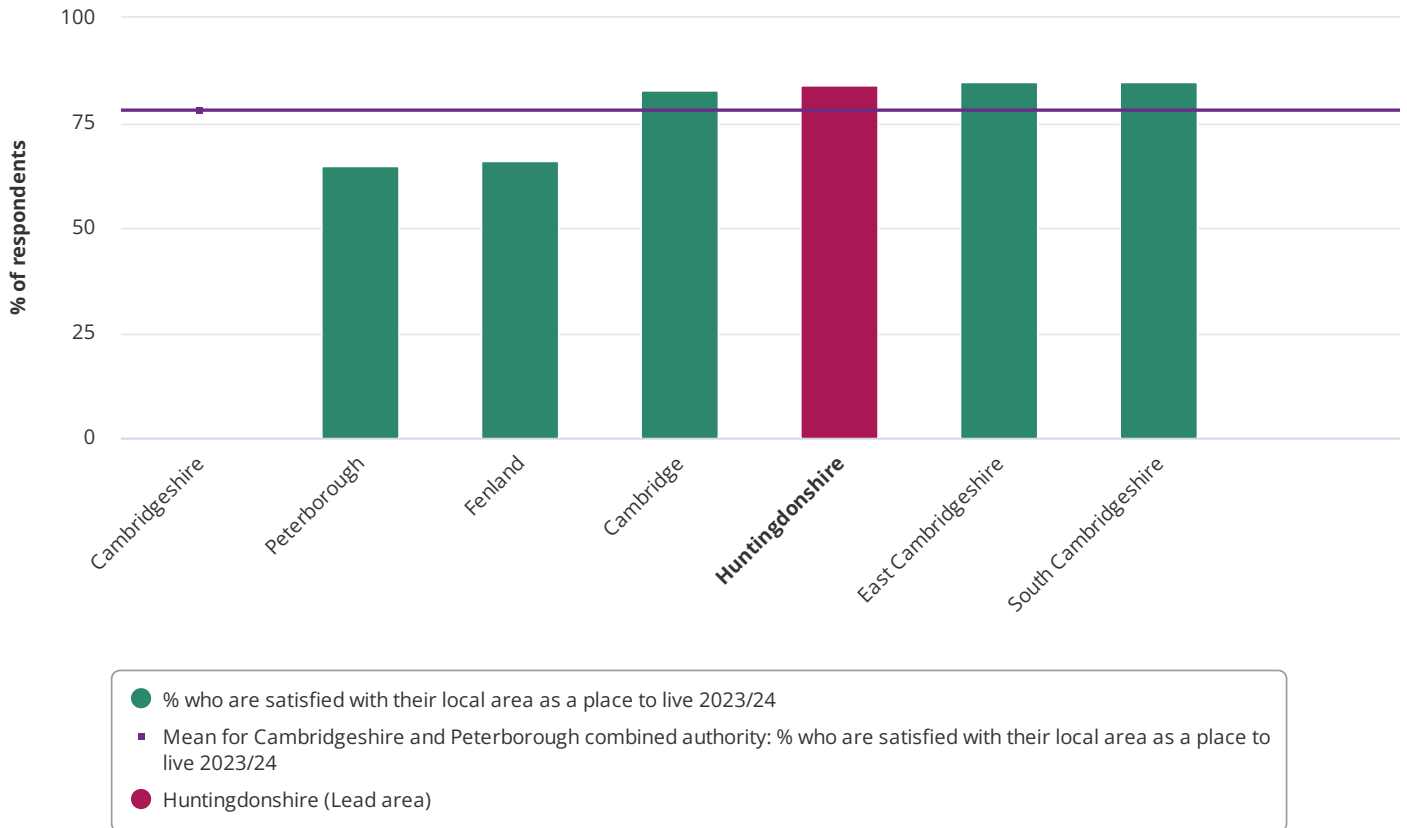
In 2023/24, the percentage of adults satisfied with their local area as a place to live in Huntingdonshire was 84%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of 78%.

This is proportion of respondents, aged 16 and over, satisfied with their local area as a place to live.

Respondents who answered 'don't know' and/or those with missing answers are excluded.

This data is sourced from the Department for Digital, Culture, Media & Sport.

### Percentage of people who are satisfied with their local area as a place to live (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Digital, Culture, Media & Sport, Community Life Survey, [Percentage of people who are satisfied with their local area as a place to live](#) ,

**Data updated:** 11 Jul 2025

## Fly tipping enforcement actions per incident

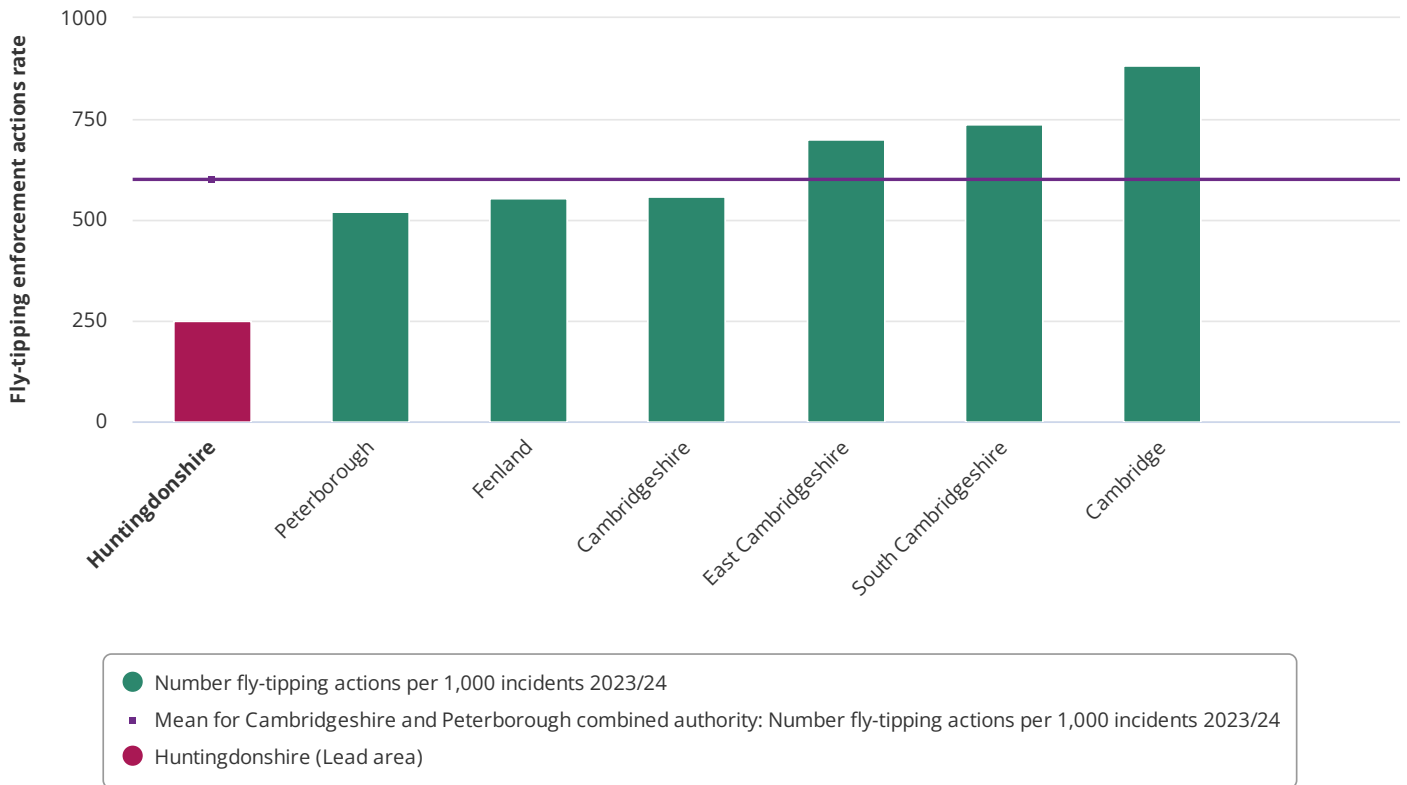
In 2023/24, the number of fly tipping enforcement actions in Huntingdonshire was [249.0](#) per 1000 incidents, which is below the Cambridgeshire and Peterborough combined authority mean number of fly tipping enforcement actions of 599.6 per 1000 incidents.

This is the total number of fly-tipping enforcement actions carried out by the local authority per thousand incidents.

Fly-tipping is the illegal deposit of waste on land, contrary to Section 33(1)(a) of the Environmental Protection Act 1990. Local authorities and the Environment Agency both have a responsibility in respect of illegally deposited waste. This includes local authorities and the Environment Agency collecting and reporting data on fly-tipping in their area, this dataset however, only includes LA collected data.

This data is sourced from the Department for Environment, Food and Rural Affairs.

### Number fly-tipping actions per 1,000 incidents (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Environment, Food and Rural Affairs, Fly-tipping incidents and actions taken, [Number fly-tipping actions per 1,000 incidents](#) , **Data updated:** 27 Feb 2025

# Environment, Circular Economy and Climate Change

Support a healthier, more resilient natural and built environment, including responding to the risks and impacts of climate change to the benefit of communities

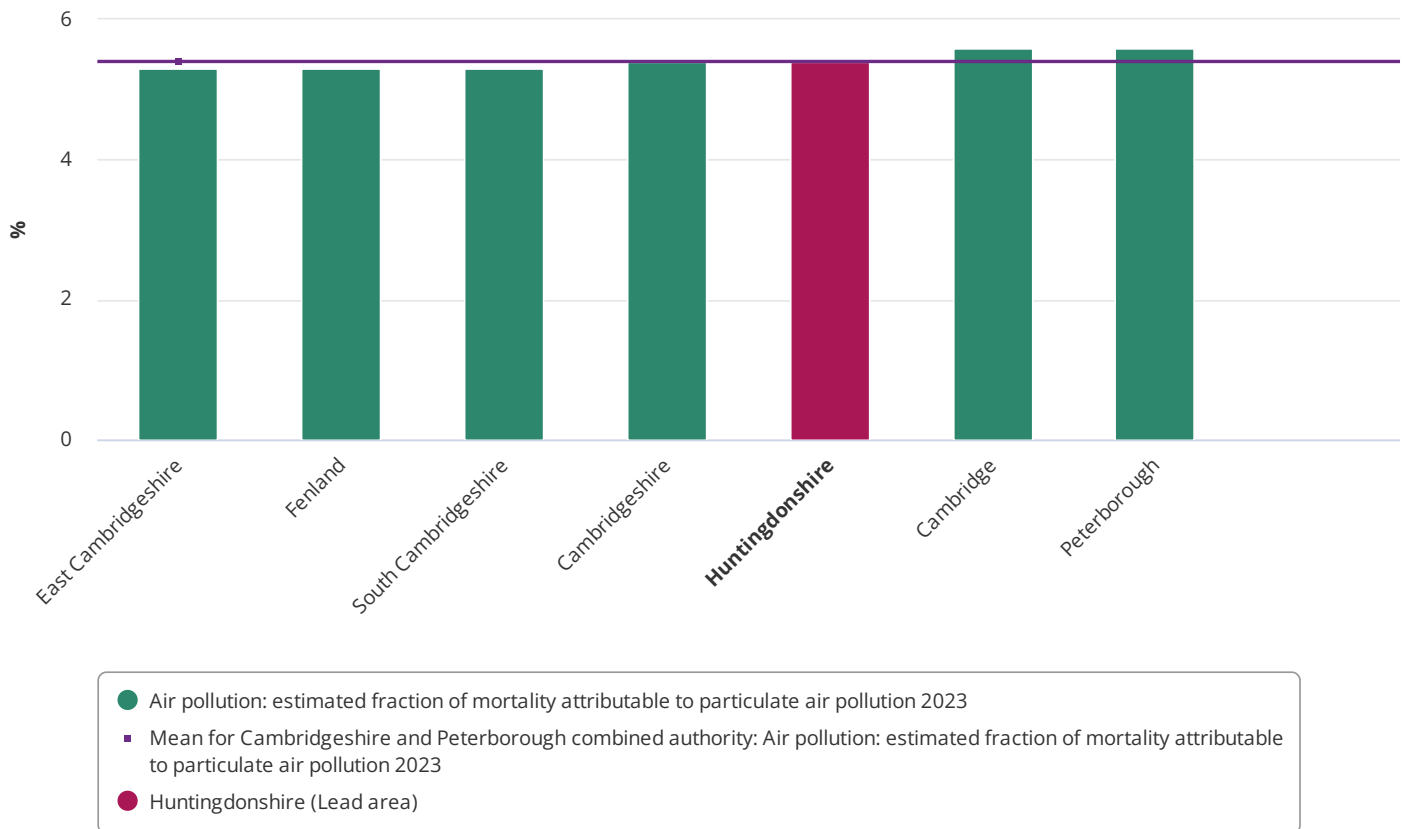
## Deaths attributable to particulate air pollution (particulate matter less than 2.5 micrometres in diameter)

In 2023, the estimated fraction of mortality attributable to particulate air pollution in Huntingdonshire was 5.4%, which is below the Cambridgeshire and Peterborough combined authority mean of 5.4%.

This is the fraction of the annual all-cause adult mortality attributable to anthropogenic (human-made) particulate air pollution (measured as fine particulate matter, PM2.5\*). It is calculated as the mortality burden associated with long-term exposure to anthropogenic particulate air pollution at current levels, expressed as the percentage of annual deaths from all causes in those aged 30+.

This data is sourced from the Office for Health Improvement and Disparities.

### Air pollution: estimated fraction of mortality attributable to particulate air pollution (2023) for Cambridgeshire and Peterborough combined authority



**Source:** Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Air pollution: estimated fraction of mortality attributable to particulate air pollution](#), **Data updated:** 11 Feb 2025

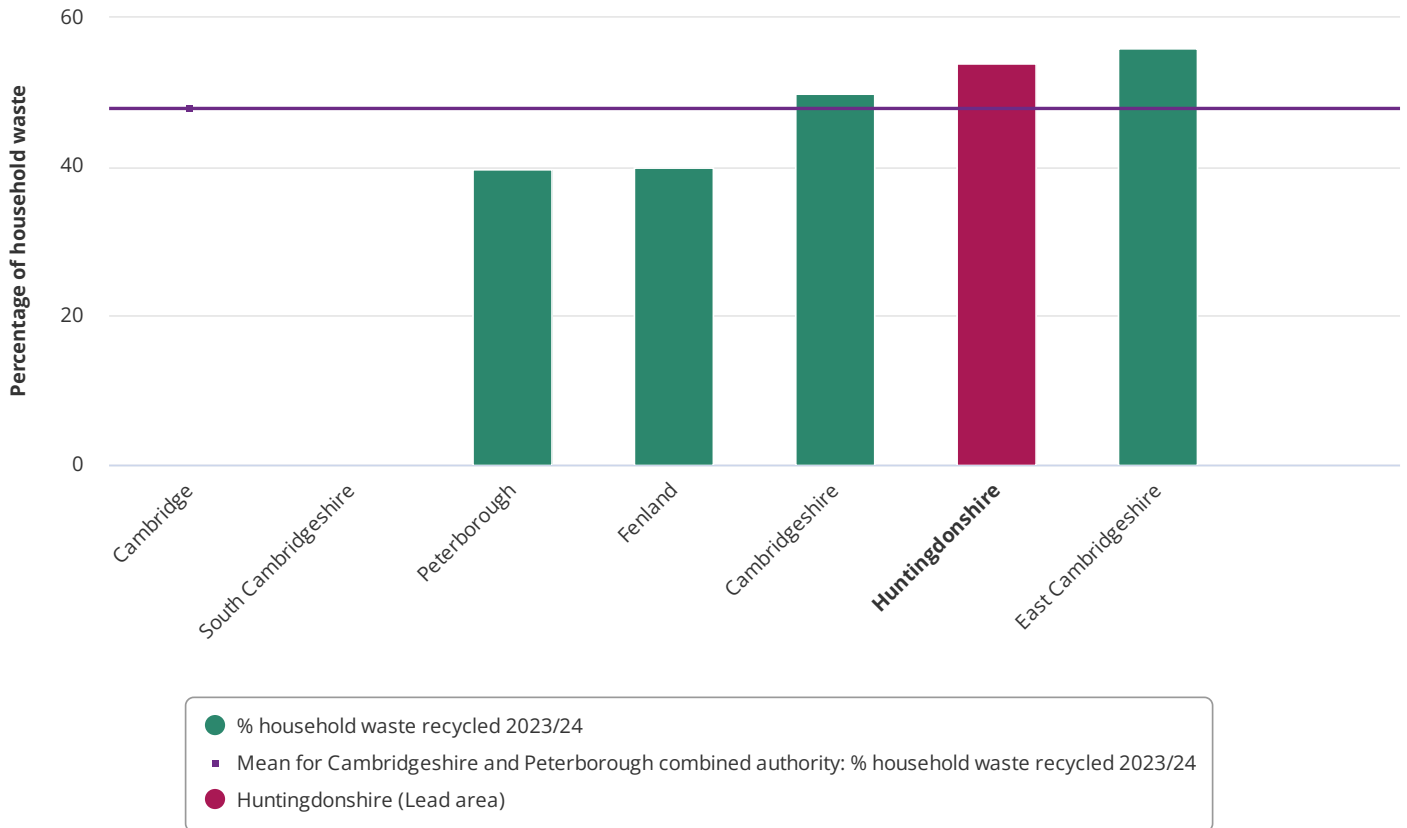
## Percentage of total household waste sent for recycling/compost/reuse

In 2023/24, the percentage of household waste sent for recycling/composting/reusing in Huntingdonshire was 53.90%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of 47.86%.

This is the percentage of household waste arisings which have been sent by the authority for reuse, recycling, composting or anaerobic digestion. This is calculated as the total tonnage of household waste collected which is sent for reuse, recycling, composting or anaerobic digestion, divided by the total tonnage of household waste collected.

This data is sourced from the Department for Environment, Food and Rural Affairs.

### Percentage of household waste sent for reuse, recycling and composting (annual) (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Environment, Food and Rural Affairs, Local authority collected waste management, [Percentage of household waste sent for reuse, recycling and composting \(annual\)](#) , **Data updated:** 30 May 2025

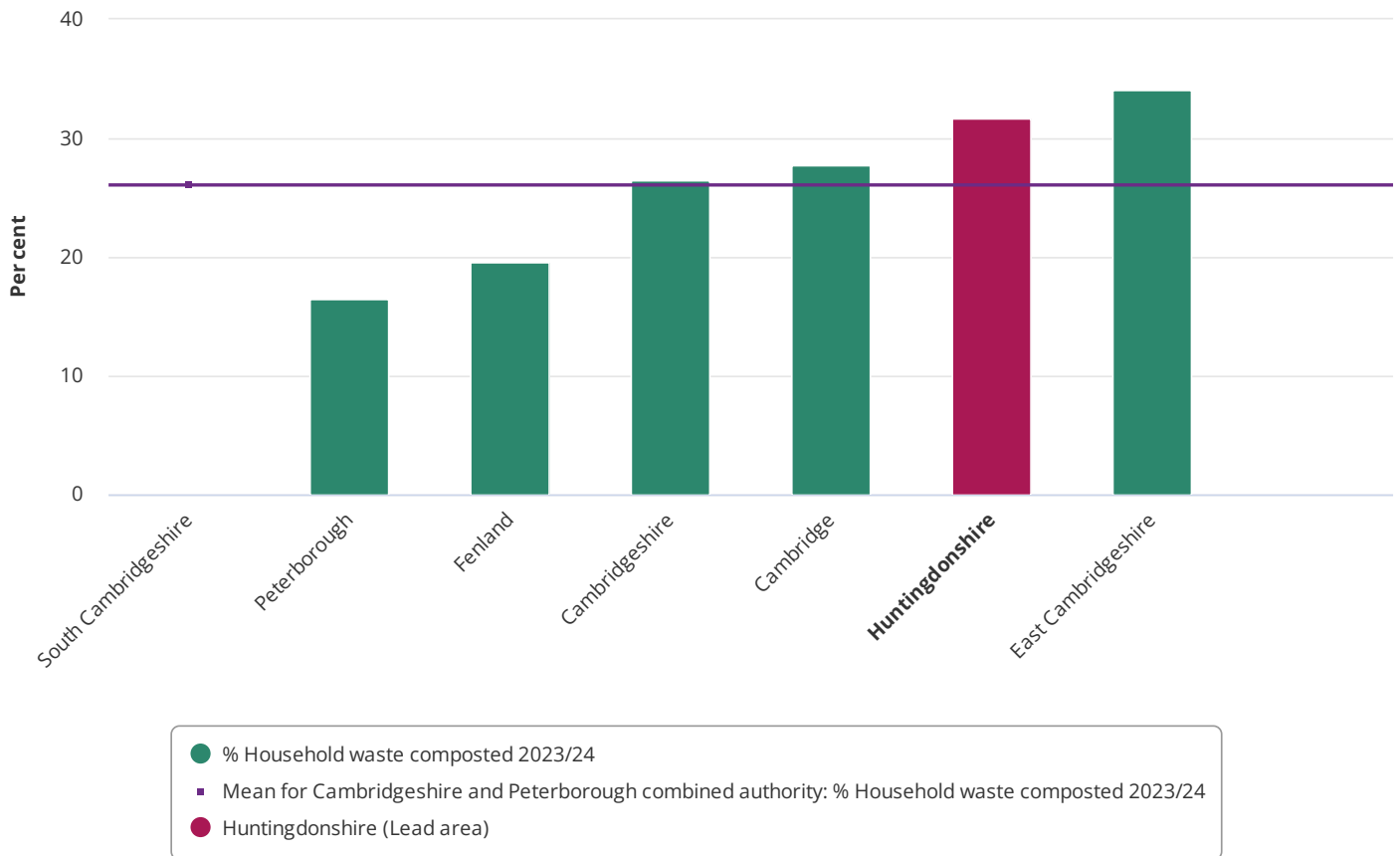
## Percentage of total household waste that is collected separately as food waste

In 2023/24, the percentage of household waste that has been sent by the authority for composting in Huntingdonshire was 31.72%, which is above the Cambridgeshire and Peterborough combined authority mean percentage of 26.02.

This is calculated as the total tonnage of household waste collected which is sent for composting or anaerobic digestion X 100, divided by the total tonnage of household waste arising.

This data is sourced from the Department for Environment, Food and Rural Affairs.

### Percentage of household waste sent for composting (annual) (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Environment, Food and Rural Affairs, WasteDataFlows, [Percentage of household waste sent for composting \(annual\)](#) , **Data updated:** 31 Mar 2025

# Transport and local infrastructure

Communities are connected with improved, healthier and greener public transport, enabled by well maintained, enhanced and delivered transport infrastructure.

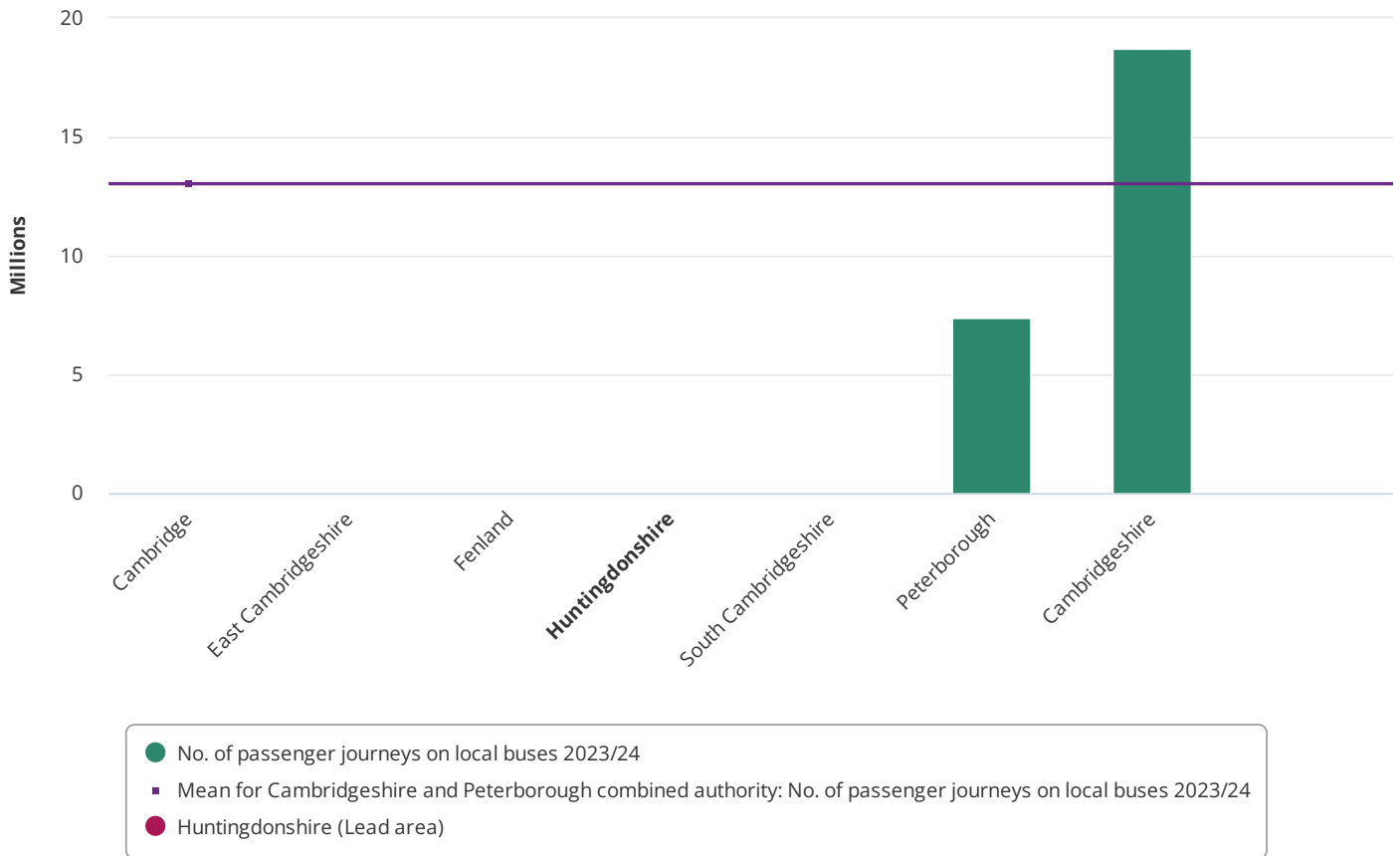
## Passenger journeys on buses

In no value, the number of passenger journeys on local buses in Huntingdonshire was no valuem, which is no value the Cambridgeshire and Peterborough combined authority mean number of passenger journeys on local buses of 13.0m.

This is the number of passenger journeys on local bus services by local authority in millions; each boarding of a bus is counted as one journey. Figures come from bus operators as part of the DfT's (Department for Transport) Public Service Vehicle Survey and are published annually.

This data is sourced from the Department for Transport.

### Number of passenger journeys on local bus services (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Transport, Bus Statistics, [Number of passenger journeys on local bus services](#), Data updated: 03 Dec 2024

Passenger journeys on light rail for LAs in scope

This data is currently only available at national level.

## Percentage of adults who walk or cycle for travel purposes at least once per week

In 2023, the proportion of adults who do any walking or cycling for travel purposes at least one per week in Huntingdonshire was 37.1%, which is below the Cambridgeshire and Peterborough combined authority mean proportion of 42.2%.

This is the proportion of adults who do any walking or cycling, for travel purposes at least once per week. Walking and cycling statistics come from two main sources, the National Travel Survey (NTS) and the Active Lives Survey (ALS).

Results are grouped according to the area where respondents live, which may not be the same as the area where they walk or cycle.

This data is sourced from the Department for Transport.

### Proportion of adults who do any walking or cycling, for travel purposes at least once per week (2023) for Cambridgeshire and Peterborough combined authority

#### Quartiles for Cambridgeshire and Peterborough combined authority



**Source:** Department for Transport, Walking and cycling statistics, [Proportion of adults who do any walking or cycling, for travel purposes at least once per week](#),  
**Data updated:** 30 Aug 2024

## Killed or seriously injured per billion vehicle miles

In no value, the number of killed or seriously injured casualties on roads per billion vehicle miles in Huntingdonshire was no value, which is no value the Cambridgeshire and Peterborough combined authority mean proportion of 70.0.

This is the average annual number of people reported killed or seriously injured (KSI) on the roads, all ages, per billion vehicle miles travelled adjusted. This is calculated as the number of events observed over in the year divided by the the vehicle miles travelled in the area, and the resulting rate multiplied by 1,000,000,000.

This data is sourced from the Office for Health Improvement and Disparities.

### Killed and seriously injured (KSI) casualties on England's roads per billion vehicle miles (2023) for Cambridgeshire and Peterborough combined authority

KSI casualties on England's roads per billion vehicle miles	
Area	2023 Ratio
Peterborough	73.2
Cambridgeshire	66.8
Cambridge	no value
East Cambridgeshire	no value
Fenland	no value
Huntingdonshire	no value
South Cambridgeshire	no value
Mean for Cambridgeshire and Peterborough combined authority	70.0

**Source:** Office for Health Improvement and Disparities (OHID), Public Health Outcomes Framework, [Killed and seriously injured \(KSI\) casualties on England's roads per billion vehicle miles](#), **Data updated:** 07 Nov 2024

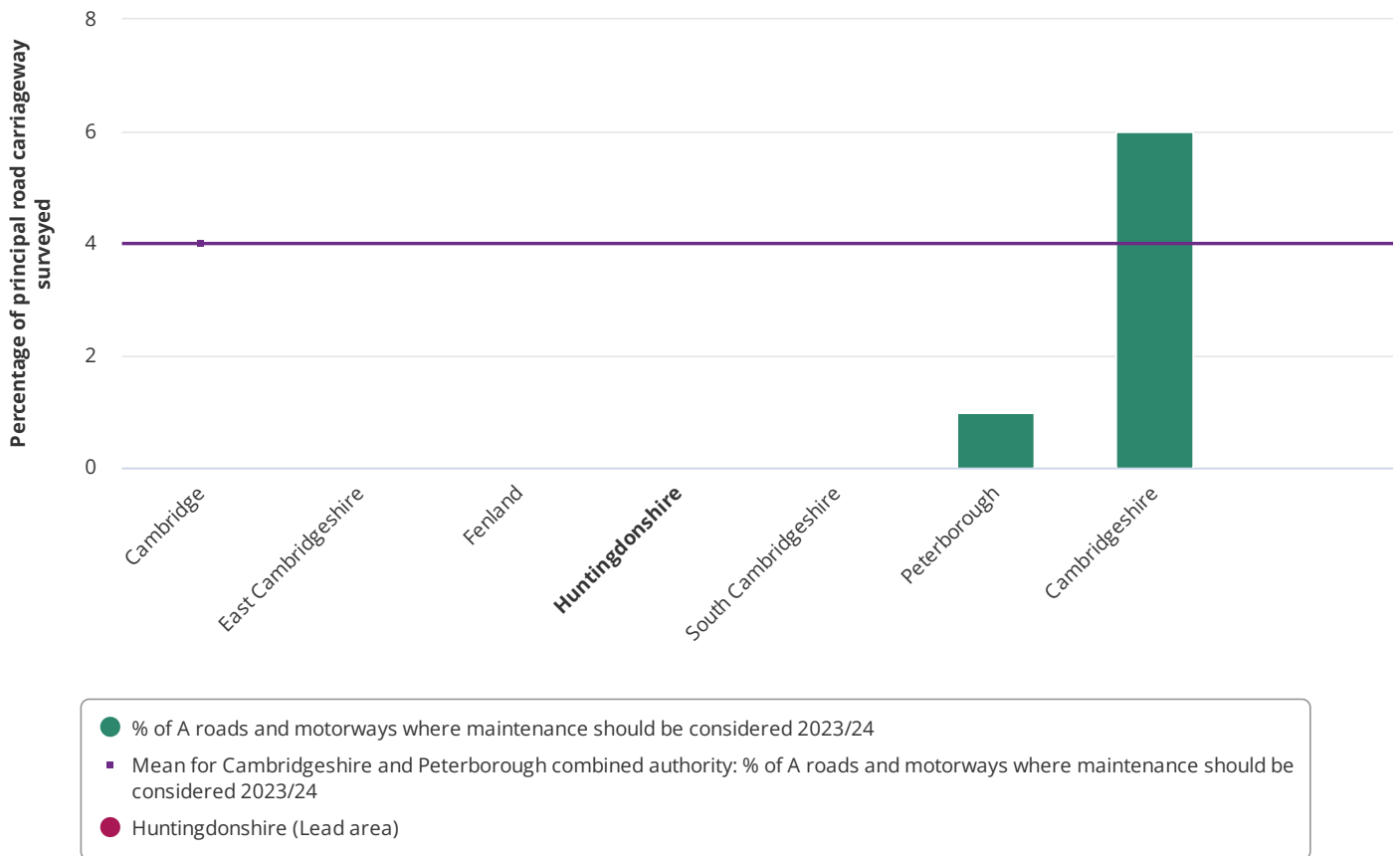
## Percentage of local authority motorways and A roads that should be considered for maintenance

In no value, the percentage of local A roads and motorways where maintenance should be considered in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 4%.

This is the percentage of the local authority's local A roads and motorways (that is, local authority owned principal roads) where maintenance should be considered. This represents the percentage of road that is in the worst condition, 'red', as the main indicator of the Road Condition Indicator (RCI).

This data is sourced from the Department for Transport.

### Percentage of local A roads and motorways where maintenance should be considered (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Transport, Road conditions statistics, [Percentage of local A roads and motorways where maintenance should be considered](#), **Data updated:** 20 Dec 2024

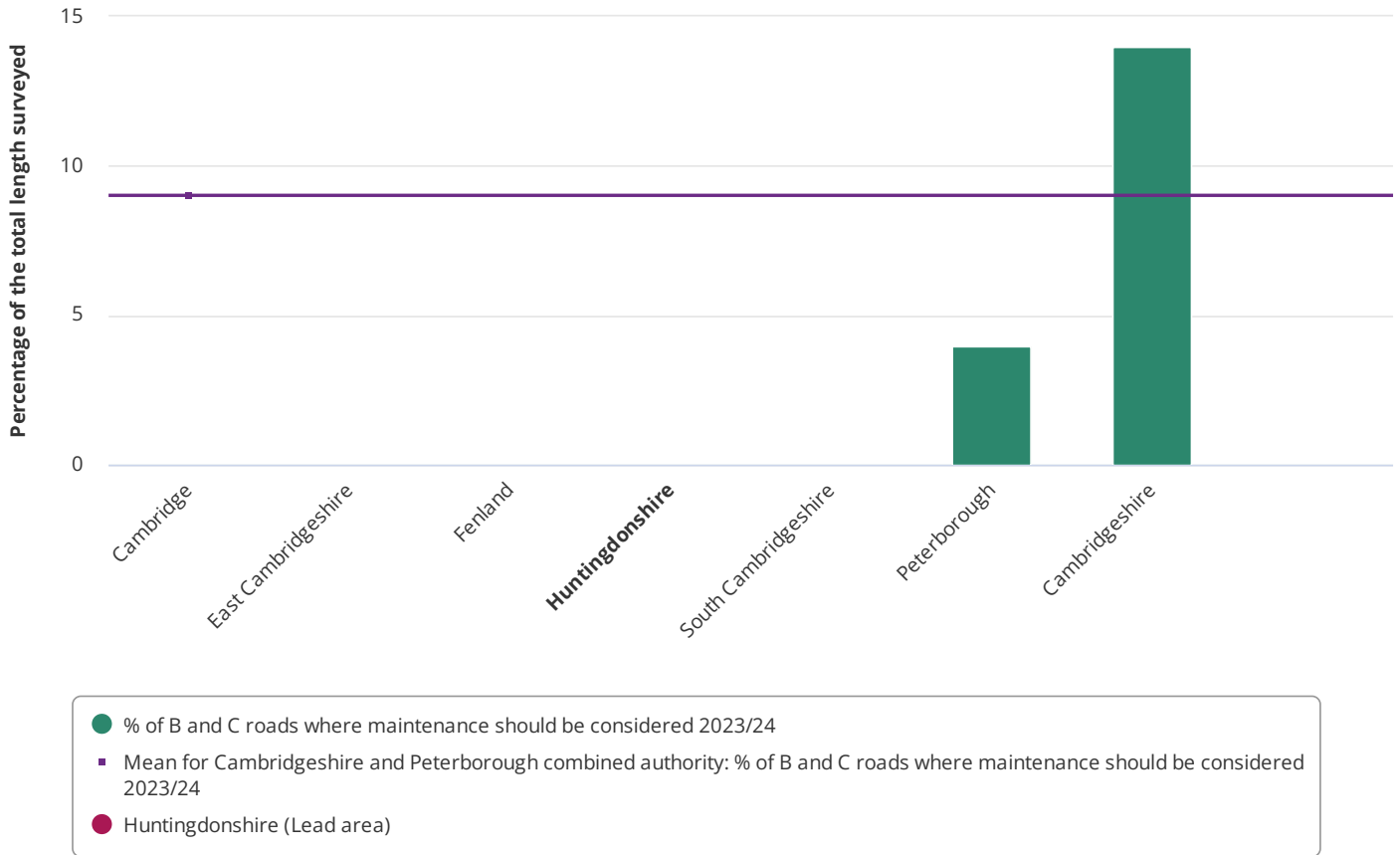
## Percentage of B and C roads that should be considered for maintenance

In no value, the percentage of B and C classified roads where maintenance should be considered in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 9%.

This is the percentage of the local authority's B road and C road carriageways (non-principal roads) where maintenance should be considered. This represents the percentage of road that is in the worst condition, 'red', as the main indicator of the Road Condition Indicator (RCI).

This data is sourced from the Department for Transport.

### Percentage of B and C classified roads where maintenance should be considered (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Transport, Road conditions statistics, [Percentage of B and C classified roads where maintenance should be considered](#) , **Data updated:** 20 Dec 2024

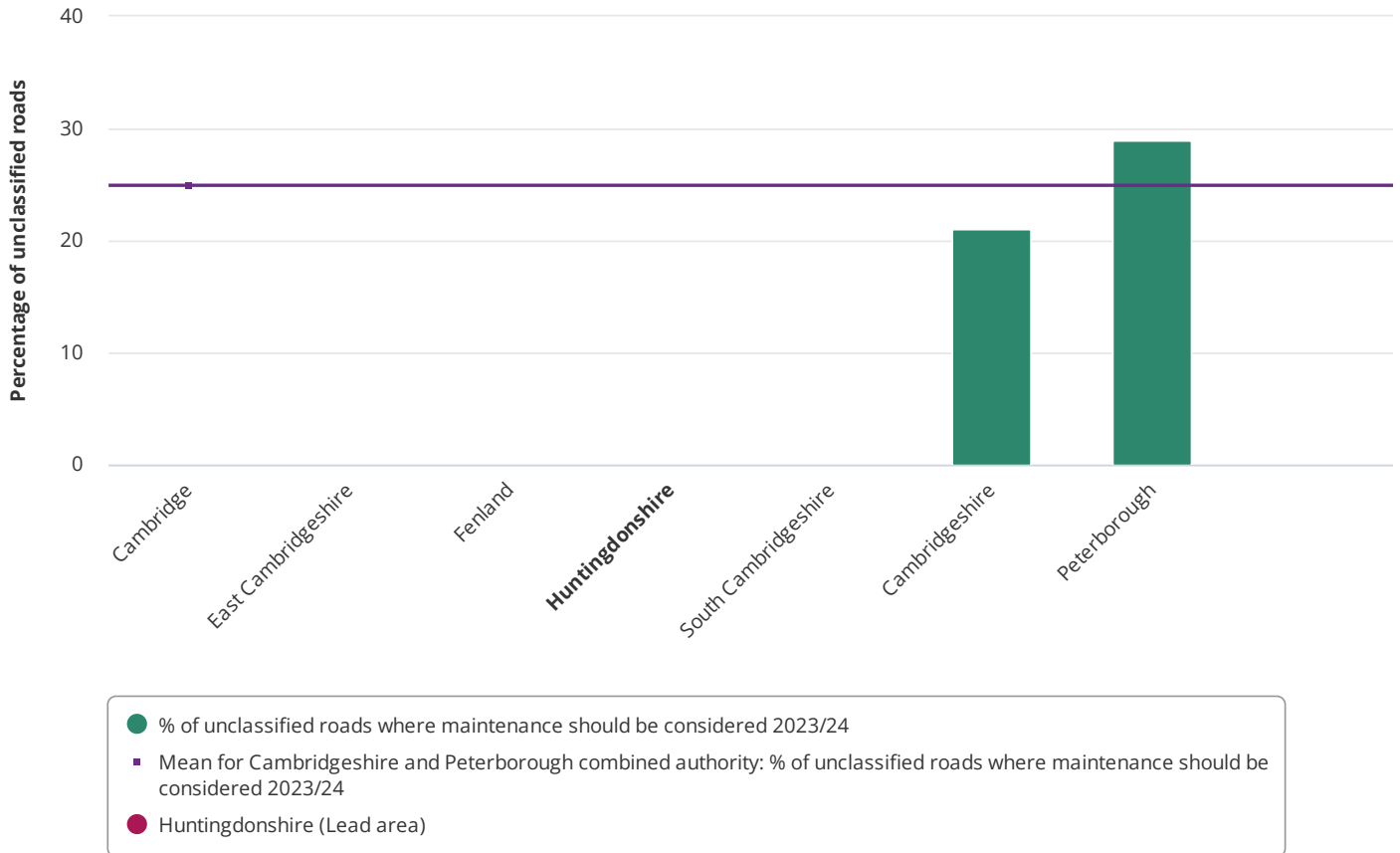
## Proportion of the local unclassified roads that should be considered for maintenance

In no value, the percentage of unclassified roads where maintenance should be considered in Huntingdonshire was no value%, which is no value the Cambridgeshire and Peterborough combined authority mean percentage of 25%.

This is the percentage of the local authority's unclassified roads (U roads) where maintenance should be considered. There is no mandated method for collection of U road condition, hence a variety of road condition monitoring techniques are used by Local Authorities.

This data is sourced from the Department for Transport.

### Percentage of unclassified roads where maintenance should be considered (2023/24) for Cambridgeshire and Peterborough combined authority



**Source:** Department for Transport, Road conditions statistics, [Percentage of unclassified roads where maintenance should be considered](#), **Data updated:** 20 Dec 2024

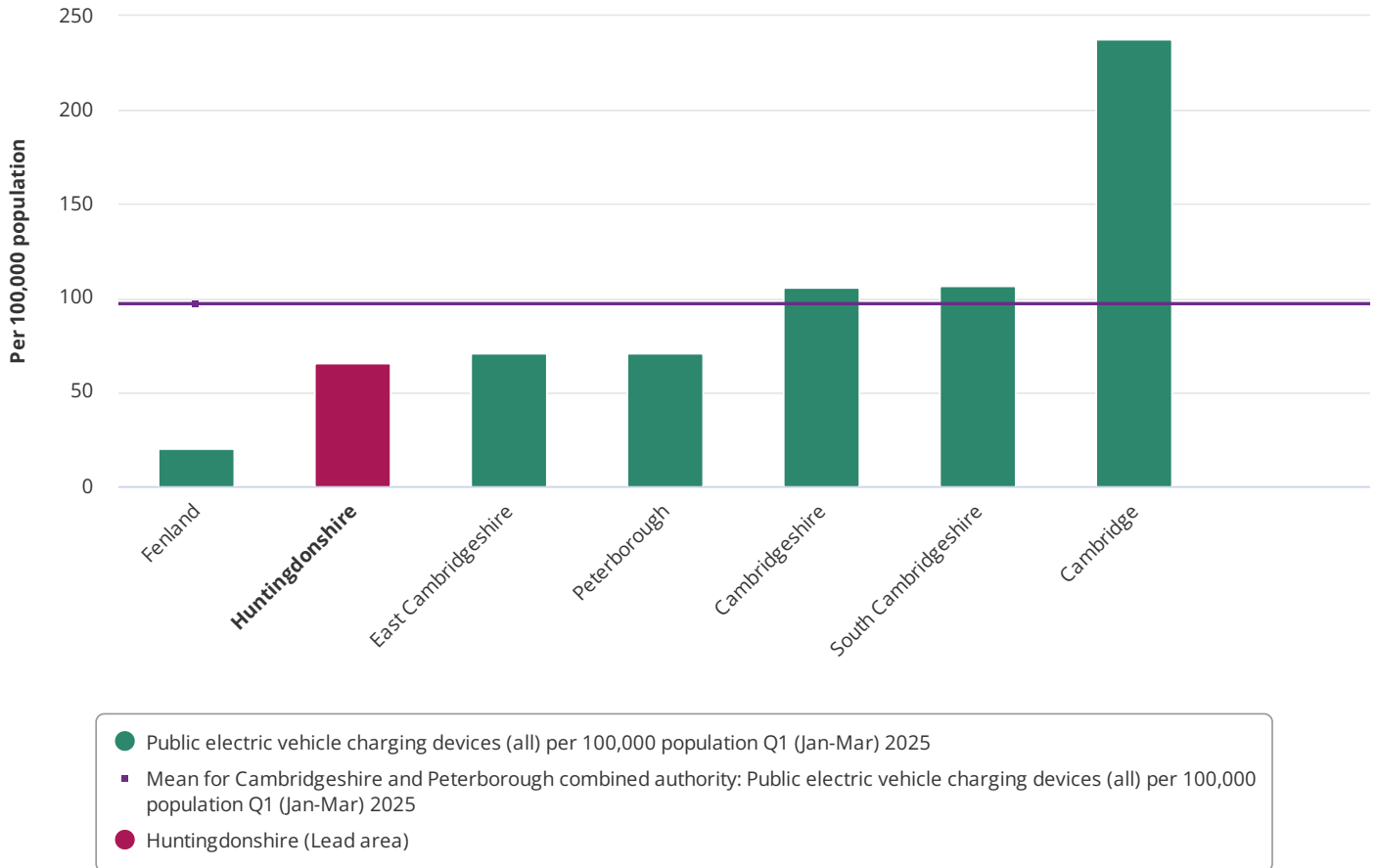
## Public EV charging devices per 100,000 population

In Q1 (Jan-Mar) 2025, the number of publicly available electric vehicle charging devices per 100,000 population in Huntingdonshire was 65.2, which is below the Cambridgeshire and Peterborough combined authority mean number of 96.7 per 100,000 population.

The data is based on charging devices at all speeds.

This data is sourced from the Department for Transport.

### Publicly available electric vehicle charging devices at all speeds per 100,000 population (Q1 (Jan-Mar) 2025) for Cambridgeshire and Peterborough combined authority



#### Source:

Department for Transport, Electric vehicle charging infrastructure statistics, [Publicly available electric vehicle charging devices at all speeds per 100,000 population](#), **Data updated:** 30 Apr 2025

## Vehicle kilometres on local bus services

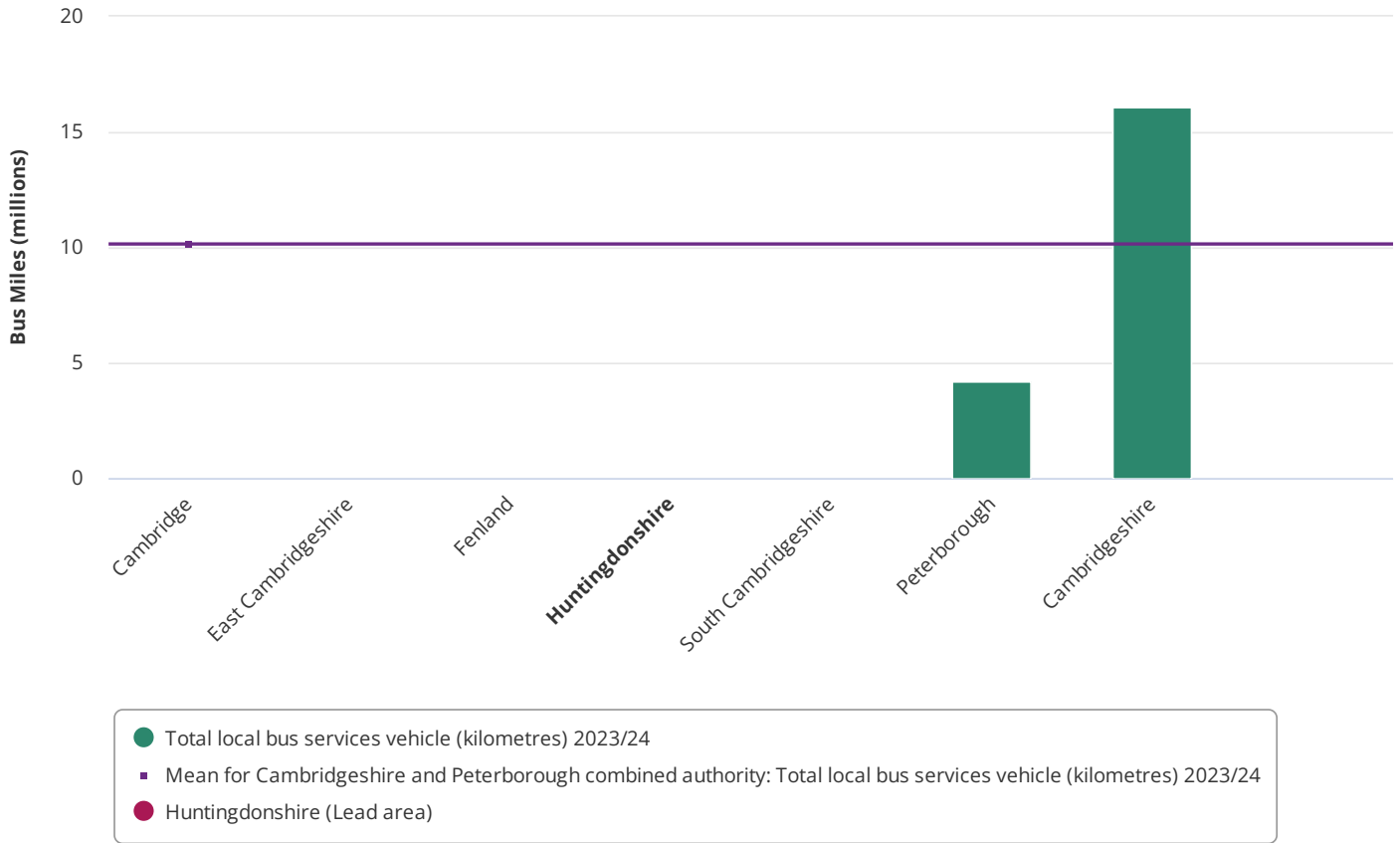
In Q1 (Jan-Mar) 2025, the number of vehicle kilometres on local bus services in Huntingdonshire was no valuem, which is no value the Cambridgeshire and Peterborough combined authority mean number of 10.14195m.

This is the annual total of both local authority supported and commercially operated buses, presented in kilometres.

Buses in London operate under a different regulatory model to the rest of the country.

This data is sourced from the Department for Transport.

### Total local bus services vehicle (kilometres) (2023/24) for Cambridgeshire and Peterborough combined authority



#### Source:

Calculated by LG Inform, N/A, [Total local bus services vehicle \(kilometres\)](#), **Data updated:** 04 Dec 2024

# Economic prosperity and regeneration

Foster local economic growth and prosperity.

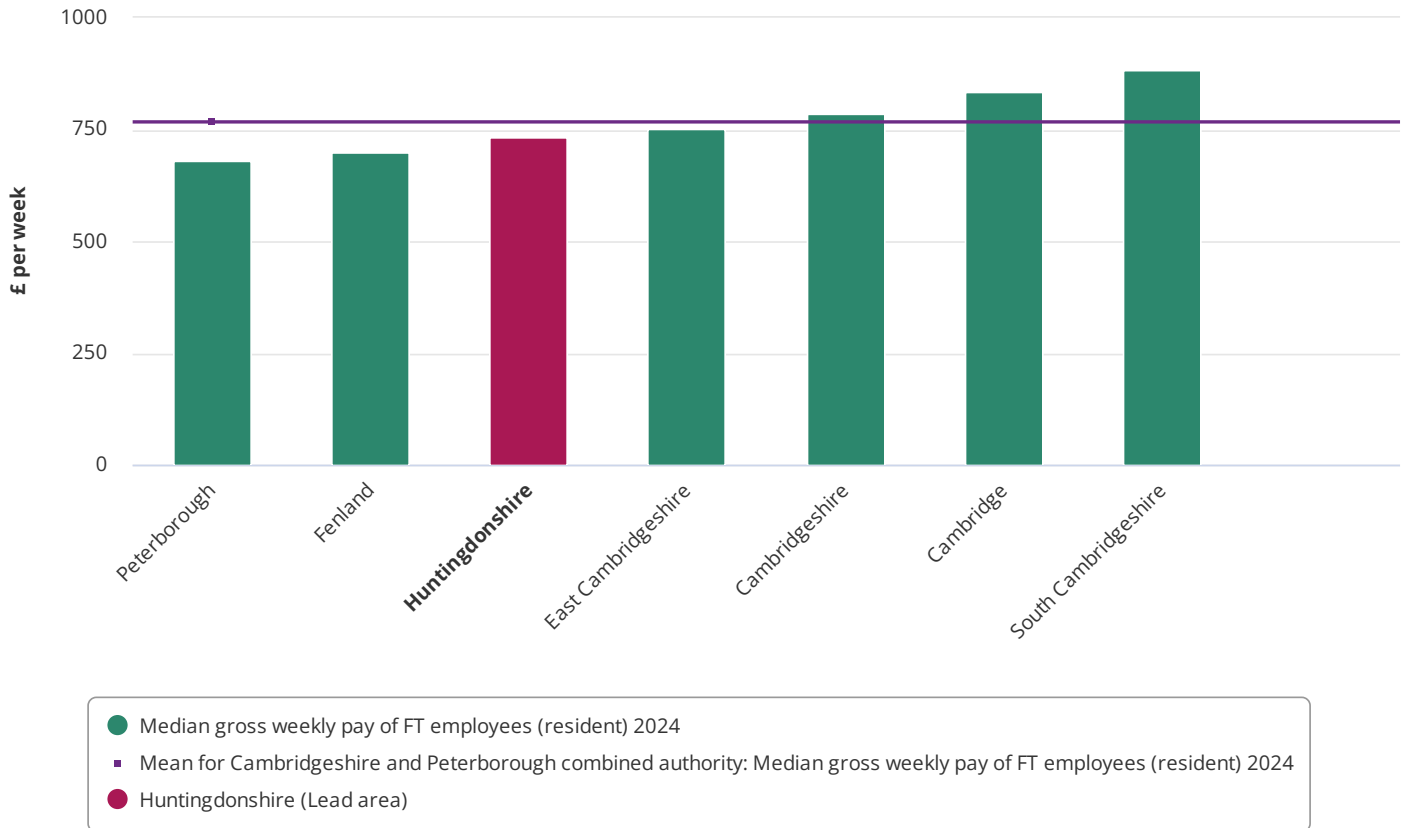
## Gross median weekly pay

In 2024, the median gross weekly pay of full-time employees in Huntingdonshire was £734.10, which is below the Cambridgeshire and Peterborough combined authority mean of £766.89.

These figures show the median gross weekly pay including overtime for full-time workers on a resident basis for the area, who are on adults rates of pay, and whose pay was not affected by absence. Figures are for GB pounds per week. Full-time workers are defined as those who work more than 30 paid hours per week or those in teaching professions working 25 paid hours or more per week.

This data is sourced from Nomis.

### Median gross weekly pay of full-time employees (resident based) (2024) for Cambridgeshire and Peterborough combined authority



#### Source:

Nomis, Annual Survey of Hours and Earnings, [Median gross weekly pay of full-time employees \(resident based\)](#), Data updated: 13 Nov 2024

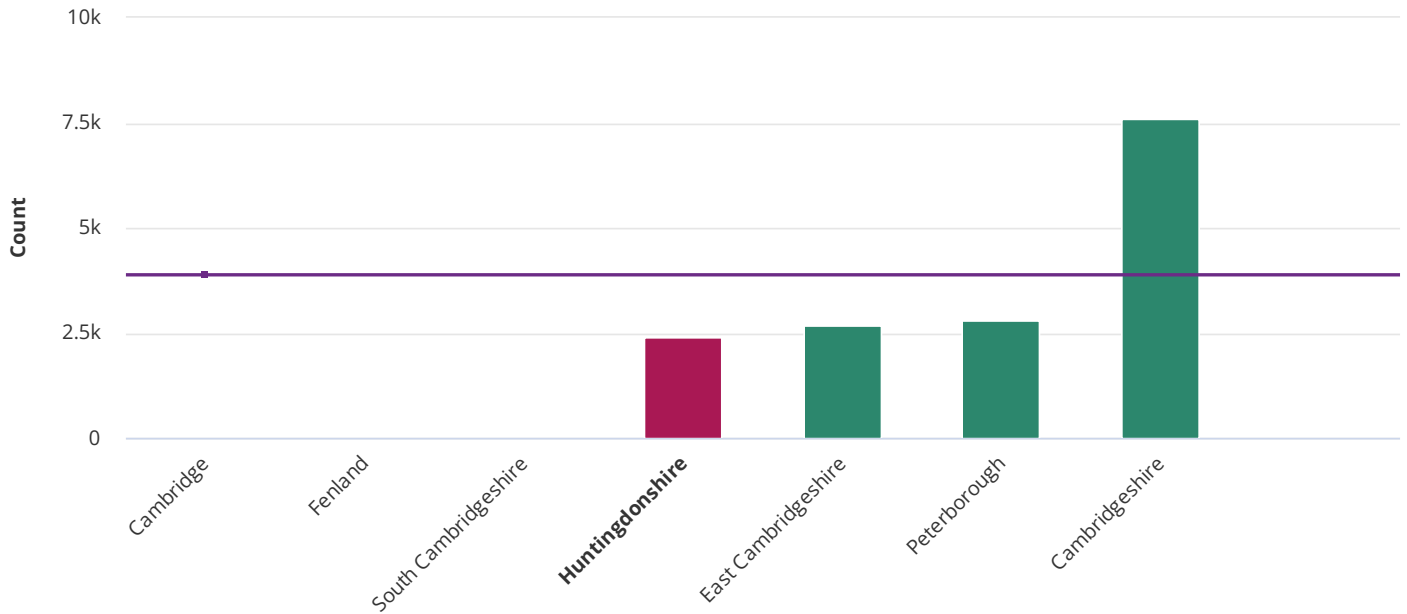
## Employment for 16-19 year olds

In 2025 Q1 (12 months ending), the number of people in employment aged 16-19 in Huntingdonshire was 2,400, which is below the Cambridgeshire and Peterborough combined authority mean of 3,875.

This is the total number of people aged 16 to 19 who are in employment according to the International Labour Organisation (ILO) definition. In employment are people who did some paid work in the reference week (whether as an employee or self-employed); those who had a job that they were temporarily away from (e.g. on holiday); those on government-supported training and employment programmes; and those doing unpaid family work.

This data is sourced from Nomis.

### Total population who are in employment (aged 16-19) (2025 Q1 (12 months ending)) for Cambridgeshire and Peterborough combined authority



- No. of people in employment (aged 16-19) 2025 Q1 (12 months ending)
- Mean for Cambridgeshire and Peterborough combined authority: No. of people in employment (aged 16-19) 2025 Q1 (12 months ending)
- Huntingdonshire (Lead area)

#### Source:

Nomis, Annual Population Survey, [Total population who are in employment \(aged 16-19\)](#), **Data updated:** 17 Jul 2025

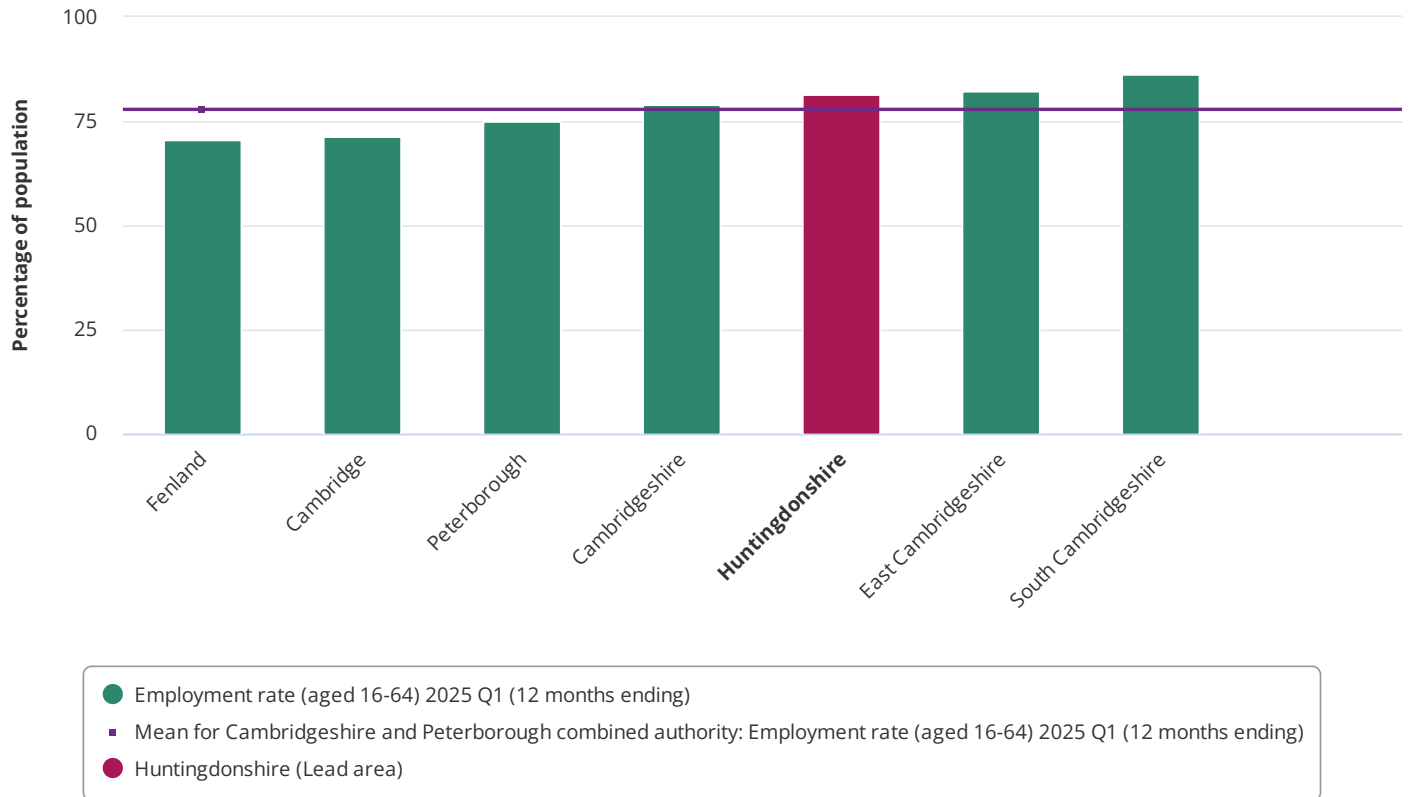
## Employment rate 16-64 year olds

In 2025 Q1 (12 months ending), the overall employment rate (aged 16-64) in Huntingdonshire was 81.6%, which is above the Cambridgeshire and Peterborough combined authority mean of 78.0%.

This is the proportion of the working age population (aged 16 to 64) who are in employment according to the International Labour Organisation (ILO) definition. In employment are people who did some paid work in the reference week (whether as an employee or self-employed); those who had a job that they were temporarily away from (e.g. on holiday); those on government-supported training and employment programmes; and those doing unpaid family work.

This data is sourced from Nomis.

### Overall employment rate (aged 16-64) (2025 Q1 (12 months ending)) for Cambridgeshire and Peterborough combined authority



#### Source:

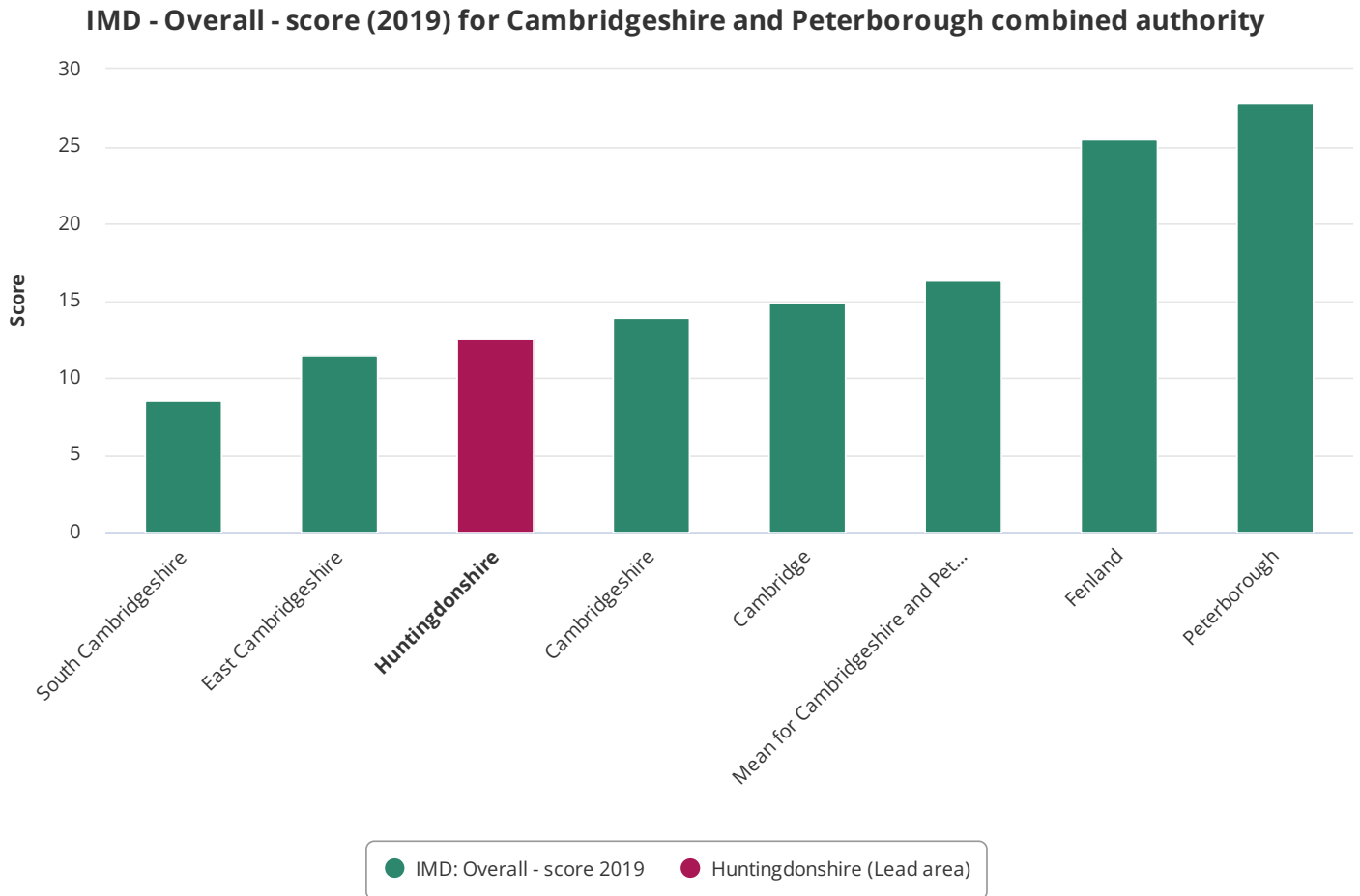
Nomis, Annual Population Survey, [Overall employment rate \(aged 16-64\)](#), **Data updated:** 17 Jul 2025

## Indices of Multiple Deprivation (IMD) average score

In 2019, the IMD overall score in Huntingdonshire was 12.550, which is below the Cambridgeshire and Peterborough combined authority mean IMD overall score of 16.359.

This is the weighted average of the seven IMD domains: Income Deprivation, Employment Deprivation, Health Deprivation and Disability, Education Skills and Training Deprivation, Barriers to Housing and Services, Living Environment Deprivation, and Crime. The more deprived is an area, the higher the IMD score.

This data is sourced from the Ministry of Housing, Communities and Local Government.



### Source:

Ministry of Housing, Communities and Local Government, English indices of deprivation, [IMD - Overall - score](#), **Data updated:** 26 Sep 2019

## Births of new enterprises and deaths of enterprises

In 2023, the count of births of new enterprises in Huntingdonshire was [735](#), which is below the Cambridgeshire and Peterborough combined authority mean count of births of new enterprises of 954.

In 2023, the count of deaths of enterprises in Huntingdonshire was [735](#), which is below the Cambridgeshire and Peterborough combined authority mean count of deaths of enterprises of 951.

Births of new enterprises are the number of new enterprises, also known as business births, in the area. A birth is identified as a business that was present in year t, but did not exist in year t-1 or t-2. Births are identified by making comparison of annual active business population files and identifying those present in the latest file, but not the two previous ones.

A death of an enterprise is one that was on the active file in year t, but was no longer present in the active file in t+1 and t+2. In order to provide an early estimate of deaths an adjustment has been made to the latest two years deaths to allow for reactivations.

This data is sourced from the Office for National Statistics.

### Count of births of new enterprises (2023), Count of deaths of enterprises (2023) & Net enterprise growth (2023) for Cambridgeshire and Peterborough combined authority

Area	No. of births of new enterprises 2023 Enterprises	No. of deaths of enterprises 2023 Enterprises	Net enterprise growth 2023 Enterprises
Cambridgeshire	<a href="#">2,760</a>	<a href="#">2,635</a>	<a href="#">125</a>
Peterborough	<a href="#">1,160</a>	<a href="#">1,390</a>	<a href="#">-230</a>
South Cambridgeshire	<a href="#">760</a>	<a href="#">720</a>	<a href="#">40</a>
Huntingdonshire	<a href="#">735</a>	<a href="#">735</a>	<a href="#">0</a>
Cambridge	<a href="#">540</a>	<a href="#">475</a>	<a href="#">65</a>
Fenland	<a href="#">380</a>	<a href="#">360</a>	<a href="#">20</a>
East Cambridgeshire	<a href="#">345</a>	<a href="#">345</a>	<a href="#">0</a>
Areas mean	<a href="#">954</a>	<a href="#">951</a>	<a href="#">3</a>

#### Source:

Office for National Statistics, Business Demography, [Count of births of new enterprises](#) , **Data updated:** 03 Jan 2025

Office for National Statistics, Business Demography, [Count of deaths of enterprises](#) , **Data updated:** 03 Jan 2025

Calculated by LG Inform, N/A, [Net enterprise growth](#) , **Data updated:** 03 Jan 2025

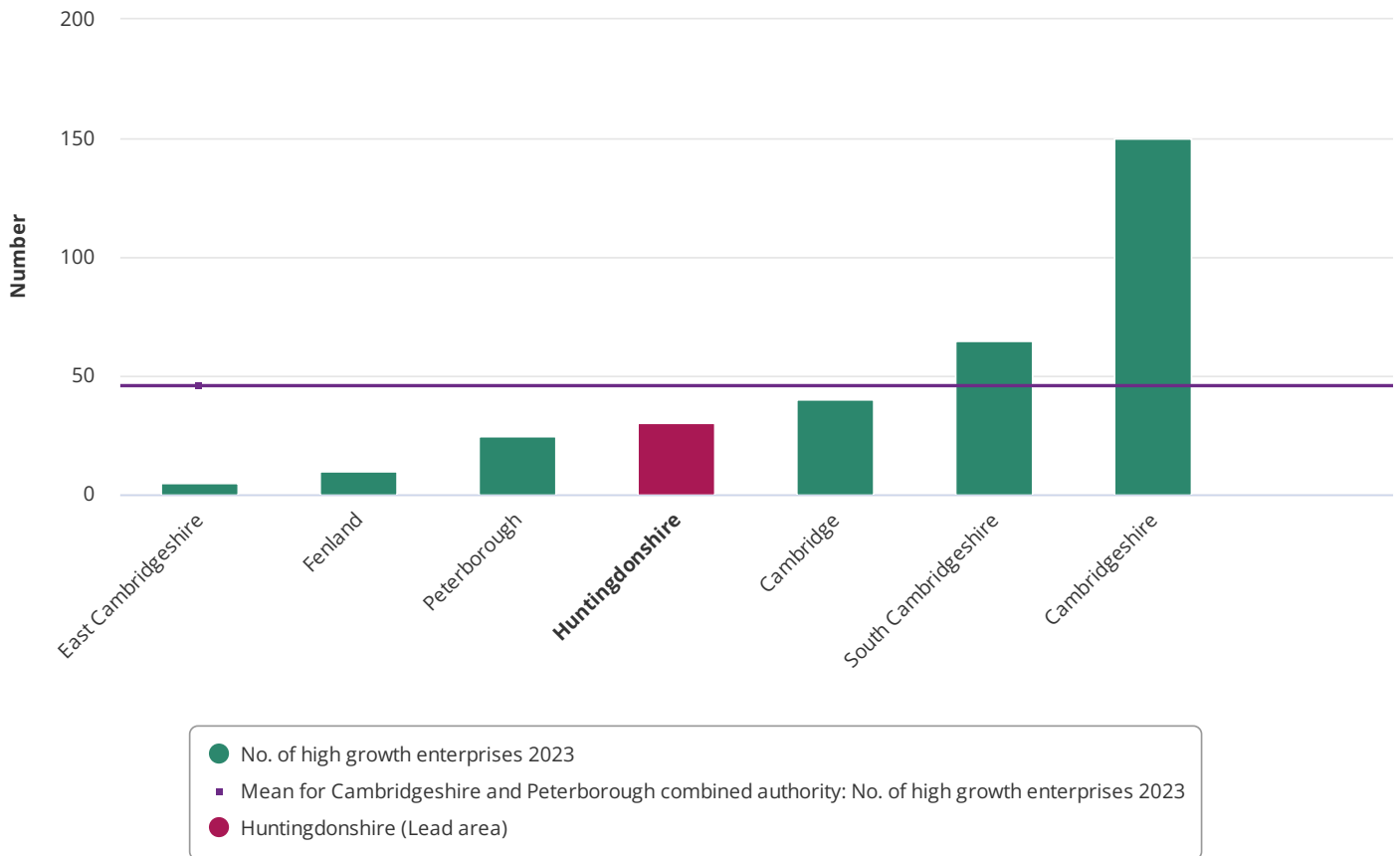
## Number of high growth enterprises

In 2023, the count of high growth enterprises in Huntingdonshire was 30, which is below the Cambridgeshire and Peterborough combined authority mean count of high growth enterprises of 46.

This is the number of high growth enterprises in the area. A high growth enterprise is defined as a business with ten or more employees which has seen at least 20% employee growth each year for the previous three-year period.

This data is sourced from the Office for National Statistics.

### Count of high growth enterprises (2023) for Cambridgeshire and Peterborough combined authority



#### Source:

Office for National Statistics, Business Demography, [Count of high growth enterprises](#), Data updated: 22 Nov 2024

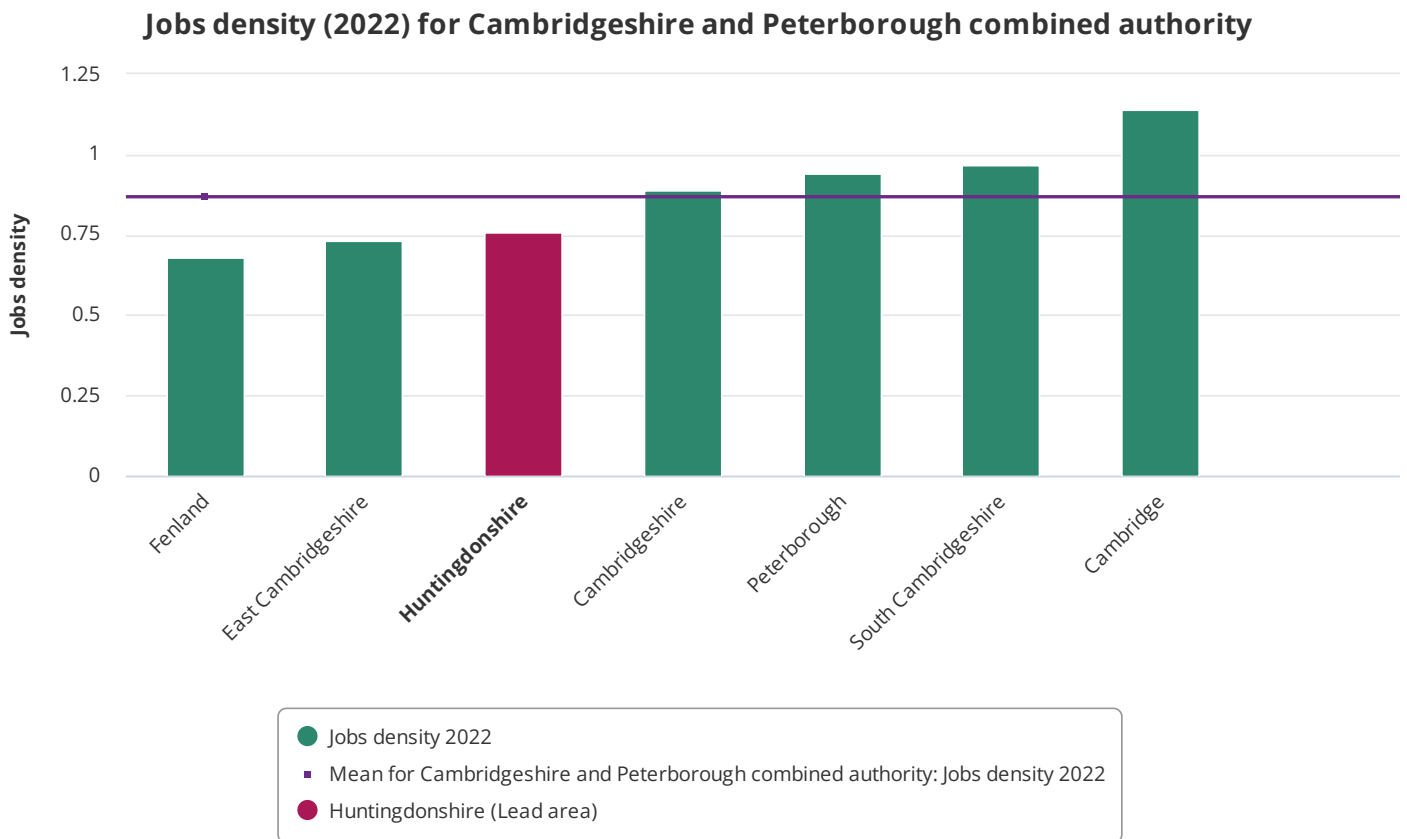
## Business density

In 2022, the business density in Huntingdonshire was **0.76**, which is below the Cambridgeshire and Peterborough combined authority mean business density of 0.87.

This is the number of jobs per resident aged 16-64 in that area. For example, a job density of 1.0 would mean that there is one job for every resident of working age.

The total number of jobs is a workplace-based measure of jobs and comprises employees, self-employment jobs, government-supported trainees and HM Forces. The number of jobs in an area is composed of jobs done by residents (of any age) and jobs done by workers (of any age) who commute into the area.

This data is sourced from Nomis.



### Source:

Nomis, Jobs density, [Jobs density](#), **Data updated:** 14 May 2025



# Child poverty

Reduce and alleviate child poverty to improve children's lives and life chances.

## Children in low-income families

In 2023/24, the number of children in low-income families under aged 16 in Huntingdonshire was 5,769, which is below the Cambridgeshire and Peterborough combined authority mean proportion of 8,968.

In 2023/24, the number of children in low-income families under aged 16 in Huntingdonshire was 4,927, which is below the Cambridgeshire and Peterborough combined authority mean proportion of 7,733.

Low income is a family whose equivalised income is below 60 per cent of median household incomes. A family must have claimed one or more of Universal Credit, Tax Credits or Housing Benefit at any point in the year to be classed as low income in these statistics.

This data is sourced from the Department for Work and Pensions.

### Number of children living in families in relative low income (2023/24) & Number of children living in families in absolute low income (2023/24) for Cambridgeshire and Peterborough combined authority

Area	No. of children living in relative low income	No. of children living in absolute low income
	2023/24	2023/24
Area	Children	Children
Cambridgeshire	21,590	18,437
Peterborough	19,594	17,256
Fenland	5,728	4,970
Huntingdonshire	5,769	4,927
South Cambridgeshire	3,899	3,295
Cambridge	3,656	3,084
East Cambridgeshire	2,538	2,161
Areas mean	8,968	7,733

#### Source:

Department for Work and Pensions, Stat-Xplore: Children in Low Income Families, [Number of children living in families in relative low income](#) , **Data updated:** 25 May 2025

Department for Work and Pensions, Stat-Xplore: Children in Low Income Families, [Number of children living in families in absolute low income](#) , **Data updated:** 25 May 2025

This report was generated using data from:

- Calculated by LGI - Calculated metric types
- Department for Digital, Culture, Media & Sport - Community Life Survey
- Department for Education - Children Looked After by Local Authorities in England (including adoption and care leavers)
- Department for Education - Children in need and child protection
- Department for Education - Children's social work workforce
- Department for Education - Destinations of key stage 4 and 16 to 18 (KS5) students
- Department for Education - Early years foundation stage profile results
- Department for Education - Education provision for children under 5 years of age in England
- Department for Education - Key stage 2 attainment
- Department for Education - Key stage 4 performance
- Department for Education - NEET and participation
- Department for Education - Outcomes for Children Looked After by Local Authorities in England
- Department for Education - Pupil Absence in Schools in England
- Department for Education - Special Educational Needs in England
- Department for Environment, Food and Rural Affairs - Fly-tipping incidents and actions taken
- Department for Environment, Food and Rural Affairs - Local authority collected waste management
- Department for Environment, Food and Rural Affairs - WasteDataFlows
- Department for Transport - Bus Statistics
- Department for Transport - Electric vehicle charging infrastructure statistics
- Department for Transport - Road conditions statistics
- Department for Transport - Walking and cycling statistics
- Department for Work and Pensions - Stat-Xplore: Children in Low Income Families
- Ministry of Housing, Communities and Local Government - Annual Rough Sleeping Snapshot in England: Autumn
- Ministry of Housing, Communities and Local Government - Budgeted Revenue Accounts
- Ministry of Housing, Communities and Local Government - Building Safety Remediation
- Ministry of Housing, Communities and Local Government - Development Control statistics
- Ministry of Housing, Communities and Local Government - Dwellings completed by tenure
- Ministry of Housing, Communities and Local Government - English Housing Survey: local authority stock condition modelling
- Ministry of Housing, Communities and Local Government - English indices of deprivation
- Ministry of Housing, Communities and Local Government - Housing supply: net additional dwellings
- Ministry of Housing, Communities and Local Government - Live tables on affordable housing supply
- Ministry of Housing, Communities and Local Government - Local Authority Housing Statistics (LAHS)
- Ministry of Housing, Communities and Local Government - Rough Sleeping Data Framework
- Ministry of Housing, Communities and Local Government - Statutory homelessness live tables
- Ministry of Housing, Communities and Local Government - Statutory homelessness live tables - Annual
- Ministry of Housing, Communities and Local Government - Support in domestic abuse safe accommodation
- Ministry of Justice - First time entrants (FTE) into the Criminal Justice System
- Ministry of Justice - Proven reoffending statistics
- NHS England - Adult Social Care Activity and Finance Report
- NHS England - Measures from the Adult Social Care Outcomes Framework, England
- NHS England - Safeguarding Adults, England
- Nomis - Annual Population Survey
- Nomis - Annual Survey of Hours and Earnings
- Nomis - Jobs density
- Office for Health Improvement and Disparities (OHID) - Alcohol Profile
- Office for Health Improvement and Disparities (OHID) - Child obesity and excess weight: small area level data
- Office for Health Improvement and Disparities (OHID) - Public Health Outcomes Framework
- Office for Health Improvement and Disparities (OHID) - Sexual and Reproductive Health Profiles
- Office for National Statistics - Business Demography
- Office for National Statistics - Conception Statistics, England and Wales
- Office for National Statistics - Energy Efficiency of Housing in England and Wales
- Office for National Statistics - Health and life expectancies
- Office for National Statistics - Housing affordability in England and Wales
- Office for National Statistics - Subregional productivity
- Skills for care - Adult social care workforce estimates
- Sport England - Active Lives Survey



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**Appendix x - LG OF Seminars**

<b>Webinar</b>	<b>Date</b>	<b>Time</b>	<b>Proposed Attendee(s)</b>
LGOF - Overview & Use	23-Jul	15:00	Transformation - Performance and Insight
Keeping Children Safe	25-Jul	14:00	Housing Needs and Resources
Adult Social Care	28-Jul	11:00	Transformation – Research & Policy
Housing	31-Jul	10:00	Housing Needs and Resources / Economy, Regeneration & Housing Delivery / Communities & Public Protection
Multiple Disadvantage	01-Aug	14:00	Housing Needs and Resources
Best Start in Life	06-Aug	15:00	Transformation – Research & Policy
Every Child Achieving + Thriving	08-Aug	11:30	Transformation – Research & Policy
Health + Wellbeing	11-Aug	11:30	Active Lifestyles Management
Homelessness + Rough Sleeping	14-Aug	10:00	Housing Needs and Resources
Transport + Local Infrastructure	20-Aug	15:00	Parking/Strategic Planning
Child Poverty	28-Aug	10:00	Revenues and Benefits
Neighbourhoods	05-Sep	10:00	Communities
Environment, Circular Economy + Climate Change	03-Sep	15:00	Climate, Environment
Economic Prosperity + Regeneration	08-Sep	14:00	Economy, Regeneration & Housing Delivery
LGOF - Overview & Use (Wrap-Up)	11-Sep	10:00	Transformation - Performance and Insight

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# Local Government Outcomes Framework

## Proposed Huntingdonshire District Council Feedback

- Responses to the general and specific consultation questions
- Examples and references from HDC's Corporate Plan 2023–2028
- Suggestions for additional metrics and contextual data
- Emphasis on local flexibility, innovation, and early intervention

**1) How would you like to see the framework used as a tool to support local authorities and local partners to deliver against key national outcomes? For example, undertaking quiet conversations with councils based on outcome trajectory, convening departments to coordinate support where there are concerns across multiple outcomes.**

a) As a tool to support Local Authorities:

Huntingdonshire District Council (HDC) welcomes the LGOF:

- to support outcome-based accountability
- to underpin strategic alignment across local and central government

We support its **use in enabling focused and prioritised action planning given finite resources** based on observed trajectory.

HDC will use the framework as part of our broader set of existing contextual measures to benchmark progress, identify areas for improvement, and support integrated planning with partners such as the Integrated Care System.

It will also inform our performance reporting and strategic planning aligned with our Corporate Plan 2023/2028.

We will revise and consolidate the contextual measures to incorporate the Outcomes Framework. These are published on our website and shared with public sector and voluntary partners through our place board and more broadly with those seeking to invest in growth to ensure we maximise the right positive outcomes for our community – as embodied in the Council's place strategy, Huntingdonshire Futures.

Recommended:

**A community of practice** that supports **peer learning regarding action planning and prioritisation** given trajectories across England would be useful supporting coordinated action and support where outcomes are off-track, **sharing challenges and innovation.**

b) As a tool with Local Partners:

Shared priorities for action will be established following our approach of Do, Enable and Influence. What we can do ourselves in the direct services we provide, what we can enable through our partnership and community advocacy and influence through shared awareness of the challenges and goals for the communities we represent.

The Council has already started this journey through a co-created place Strategy – **Huntingdonshire Futures** that set out a common set of goal for our communities that they, our partners and ourselves are working to achieve through the way we work.

The Council has an established set of contextual measures which have informed the Futures Strategy but also the priorities of ourselves and partners through our Corporate Plan and its Outcomes and the Place Board.

We would seek to continue to look at system based solutions that address prevention using the framework to identify key systemic barriers and support prioritised and focussed local innovation with partners.

Recommended:

It would be helpful for other public services in the locality to have **a duty to take account of** the identified trajectory and outcomes to establish **a common framework of outcomes** which is more likely to lead to the successful delivery of shared community outcomes.

## 2) How would your organisation use the Framework either in its own work or when working with partners?

### a) Strategic Planning and Prioritisation

- **Use case:** Aligning HDC's Corporate Plan priorities with national outcomes.
- **How:** The LGOF provides a consolidated view of key national outcomes and metrics. HDC can use this to benchmark its own priorities (e.g. improving quality of life, housing, climate action) and ensure local plans contribute to national missions.
- **Example:** HDC's focus on early intervention and prevention (e.g. financial vulnerability model) can be mapped to LGOF outcomes like homelessness, health and wellbeing, and multiple disadvantage.

#### b) Performance Monitoring and Reporting

- **Use case:** Enhancing transparency and accountability.
- **How:** The LGOF offers standardised metrics that HDC can integrate into its quarterly performance reports and dashboards.
- **Example:** HDC already tracks metrics like households in temporary accommodation and planning application timeliness—these align directly with LGOF indicators.

#### c) Partnership and System Integration

- **Use case:** Coordinating with ICS, CPCA, and other partners.
- **How:** The LGOF encourages joined-up working across public services. HDC can use it to facilitate shared planning and delivery with health, education, and voluntary sector partners.
- **Example:** HDC's role in the Cambridgeshire & Peterborough ICS can be strengthened by using LGOF health and social care metrics to guide joint priorities.

#### d) Innovation and Local Flexibility

- **Use case:** Supporting local initiatives and pilot programmes.
- **How:** The LGOF allows councils to supplement national metrics with local ones. HDC can showcase innovative models like Community Health & Wealth Building or Net Zero Villages.
- **Example:** HDC could propose additional metrics on local wealth retention, community engagement, or digital inclusion.

#### e) Self-Improvement and Peer Learning

- **Use case:** Identifying areas for improvement and learning from others.
- **How:** The LGOF's digital tool (from April 2026) will allow comparisons with similar councils. HDC can use this to identify best practices and areas needing support.
- **Example:** If HDC's performance on youth engagement or biodiversity is below average, it can explore successful approaches from peer authorities.

### 3) Do you have views on how the Framework can best support local innovation, partnership working and long-term planning?

#### a) Enabling Innovation

- **How:** By shifting from rigid, ringfenced funding and output-based reporting to outcome-focused accountability, the LGOF gives councils more freedom to design and test local solutions.
- **Supportive Features:**

- No new data collection burdens—metrics are drawn from existing sources.
- Flexibility to supplement national metrics with local indicators.
- **HDC Opportunity:** Use the LGOF to showcase innovative models like the Community Health & Wealth Building strategy or the Net Zero Villages pilot, which may not be captured by standard metrics but contribute meaningfully to outcomes, this follows the same approach as our Corporate Plan and actions to deliver the council’s outcomes and priorities.

#### b) Strengthening Partnership Working

- **How:** The LGOF encourages alignment across public services (e.g. health, education, housing) by providing a shared set of outcomes and metrics.
- **Supportive Features:**
  - Designed to support collaboration across tiers of government and with Integrated Care Systems (ICS).
  - Promotes shared understanding of delivery progress and barriers.
- **HDC Opportunity:** Use LGOF metrics to coordinate with partners in the Cambridgeshire & Peterborough ICS, CPCA, and voluntary sector to align priorities and co-deliver services, this follows the same approach as Huntingdonshire Futures with shared outcomes and priorities as a way of working.

#### c) Supporting Long-Term Planning

- **How:** The LGOF is intended to work alongside multi-year financial settlements, giving councils the certainty needed for strategic planning.
- **Supportive Features:**
  - Outcome metrics focus on long-term impact, not short-term outputs.
  - Encourages preventative approaches and early intervention.
- **HDC Opportunity:** Embed LGOF outcomes into the Corporate Plan refresh cycle and use them to track progress on long-term goals like reducing crisis demand, improving housing quality, and lowering carbon emissions. This also links directly to the overarching place strategy outcomes with its priority outcomes identified.

### General questions about the metrics

General Comments on Metrics:

*(Please see Appendix 10 for Service Comments which will be included here)*

1) To what extent do you agree that these are appropriate metrics to assess local progress against the priority outcome (given the standards set out in para 27)?

Strongly agree	Agree	Neutral	Disagree	Strongly Disagree
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2) If you disagreed with any of the metrics in question 1) above, please explain why.

3) Do you think any other metrics should be added to indicate progress towards the priority outcome?

*If you suggest alternative metrics please provide specific examples including links to data sources. They must meet our data standards as detailed above (para 27).*

We support most metrics but recommend additional indicators for:

- Community engagement and co-production (e.g. % of residents involved in service design)
- Cultural and leisure participation (e.g. One Leisure usage rates)
- Digital inclusion (e.g. % of residents accessing services online)
- Early intervention (e.g. % of households supported before crisis)

*Specific Comments:*

- **Neighbourhoods:** Add metrics on cultural participation and local influence (e.g. % of residents who feel they can influence decisions).
- **Economic Prosperity:** Add local wealth retention or social value procurement indicators.
- **Health and Wellbeing:** Include upstream indicators such as access to green space and community wellbeing.
- **Child Poverty:** Include local metrics on food insecurity or access to support services.

4) **Relevant contextual information will be presented alongside the metrics e.g. detail of influencing factors outside of local authority control such as population demographics or geography. Is there specific contextual information you think should be captured alongside any of the metrics?** Please be as specific as possible.

There are several dimensions that impact the deliverability of change by the local council and its partners to the outcome framework which should be considered as a context:

#### **a) Demographic and Socioeconomic Context**

- Population size and density
- Age profile (e.g. proportion of older residents)
- Ethnic diversity
- Levels of deprivation (e.g. Indices of Multiple Deprivation)
- Rurality or urbanity

These factors influence demand for services and the complexity of need. For example, HDC has a growing and ageing population, which affects housing, health, and social care outcomes.

#### **b) Local Governance and Service Delivery Models**

- Changing authority structures including Parish Councils
- Shared services or outsourcing arrangements
- ICS and Combined Authority boundaries

These affect who is responsible for delivering outcomes and how services are coordinated. For instance, HDC currently works within a two-tier system which will experience a period of change in the next 5 years on the journey to establishing and embedding new unitary authorities and is a partner in the Cambridgeshire & Peterborough ICS.

#### **c) Funding and Resource Constraints**

- Core spending power per capita
- Access to capital funding or grants
- Historic underinvestment or legacy costs
- The Fairer funding review and potential benefits/disbenefits

This helps explain variation in capacity to deliver outcomes, especially in areas like housing, infrastructure, and climate adaptation.

#### **d) Geographic and Environmental Factors**

- Flood risk zones
- Air quality baseline
- Transport connectivity
- Access to green space
- Carbon emissions

These influence outcomes in areas like environment, health, and infrastructure. For example, rural areas may face challenges in public transport provision or EV infrastructure rollout. Huntingdonshire is one of the wettest and driest districts in England significantly impacting resilience and adaptation.

### e) Policy and Regulatory Environment

- Planning policy constraints (e.g. Green Belt)
- National policy changes (e.g. welfare reform, housing standards)
- Statutory duties and inspection regimes

These can shape what is achievable locally and how quickly outcomes can be improved.

## Questions about metrics by priority outcome

*(Please see Appendix 10 for Service Comments which will be included here)*

40. This section details additional questions that relate to metrics under specific priority outcomes. If there are no additional questions alongside any priority outcome please still consider the general questions about each metric as at para 37 (questions 1 to 4) when providing feedback.

Priority outcome	Additional questions
Homelessness and rough sleeping	No additional questions
Housing	<ul style="list-style-type: none"> <li>• The metric 'Proportion of rental housing in local authority area deemed decent' uses modelled data given the lack of suitable alternatives. To what extent do you think the use of modelled data is suitable?</li> <li>• The metric 'Percentage of planning applications decided on time (dwellings)' combines both major and non-major planning decisions, which operate on different legal timeframes. To what extent do you think this combined metric is suitable?</li> </ul>

Multiple disadvantage (MD)	<ul style="list-style-type: none"> <li>• The approach to capture multiple disadvantage (MD) outcomes has been to look at data covering elements of MD and proxy the MD cohort by looking at the existing overlaps with other support needs captured in the data. To what extent do you agree with this approach? Please expand.</li> <li>• Are there any suitable data sources that could be used to capture outcomes around: <ul style="list-style-type: none"> <li>○ the role of local authorities in improving population mental health</li> <li>○ local efforts to support people leaving prison and/or serving sentences in the community to secure settled accommodation?</li> </ul> </li> <li>• How can we best capture the holistic efforts to coordinate services across delivery partners to improve the lives of those experiencing MD?</li> <li>• Would more flexibility be required in the definition of MD to accurately capture the MD population in your area? Are there suitable data sources that capture this?</li> <li>• There are data gaps that make measuring this cohort difficult. Putting those data gaps to one side, what would an ideal priority outcome area for MD measure?</li> <li>• Is there work ongoing in your area to improve data collection/linking around identifying individuals experiencing MD?</li> </ul>
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Priority outcome	Additional questions
Best start in life	<ul style="list-style-type: none"> <li>• The duty on local authorities to secure sufficient childcare is currently proposed to be measured through take-up rates for early years entitlements. Are there any available metrics that can be used to measure local government's duty to secure childcare sufficiency more broadly (including early years, school-aged childcare and childcare for children with SEND)?</li> <li>• We intend to include an outcome measure in the LGOF for the Family Hubs and Start for Life programme. Family Hubs and</li> </ul>
	<p>their services support a wide range of parental and child health and development outcomes. What do you think is most important and practical for the LGOF to include?</p>
Every child achieving and thriving	<ul style="list-style-type: none"> <li>• Are there any available metrics that can measure participation by young people in youth services in an local authority area, or reflect the quality of youth services delivered by LAs?</li> <li>• Are there any available metrics to capture local authorities' contribution to delivering the aims of the youth justice service?</li> </ul>
Keeping children safe and family security	No additional questions

Health and wellbeing	<ul style="list-style-type: none"> <li>• The <i>Slope Index of Inequality (SII) in life expectancy</i> has been proposed as a metric to track changes in health inequality within LAs. To what extent do you think this is a suitable indicator to measure changes in health inequality at local authority level?</li> <li>• Is there an alternative metric available to measure health inequality at local authority level, which is better aligned to local authority delivery?</li> <li>• Are there any available metrics that could be used to capture outcomes around the role of local authorities in improving population mental health?</li> </ul>
Adult social care	No additional questions
Neighbourhoods	<ul style="list-style-type: none"> <li>• Are there any available metrics to capture local authority responsibility for reducing Anti-Social Behaviour?</li> </ul>
Environment, circular economy and climate change	<ul style="list-style-type: none"> <li>• Are there any available metrics to measure local government's contribution to flood resilience?</li> <li>• Are there any available metrics to measure local government's contribution to biodiversity?</li> </ul>
Transport and local Infrastructure	<ul style="list-style-type: none"> <li>• Do you have views on how the transport responsibilities at different tiers of government could be clearly reflected in the presentation of the metrics?</li> </ul>
Economic prosperity and regeneration (contextual outcome)	<ul style="list-style-type: none"> <li>• Are there any available metrics to capture local authorities' responsibilities for reducing poverty and delivering employment support?</li> <li>• Are there specific local authority activities you think should be highlighted in the contextual narrative when presenting this priority outcome?</li> </ul>
Child poverty (contextual outcome)	<ul style="list-style-type: none"> <li>• Reducing and mitigating the impacts of poverty and deprivation, particularly in children, is a key priority for many local authorities. We have captured relevant metrics in housing, homelessness and rough sleeping and the wider children's focused outcomes. Are there any other available metrics that could help provide additional context on the role of local authorities in tackling child poverty?</li> </ul>

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ID	Priority	Action	Stakeholder	Comment
1	Homelessness & Rough Sleeping	No. of households with children in temporary accommodation	Jon Collen	This is a metric we currently collect and return to MHCLG in our HCLIC return. It is a good way of assessing Homelessness and Rough Sleeping.
2	Homelessness & Rough Sleeping	Number of families in B&B over 6 weeks	Jon Collen	This is a metric we currently collect and return to MHCLG in our HCLIC return. It is a good way of assessing Homelessness and Rough Sleeping.
3	Homelessness & Rough Sleeping	Percentage of duties owed where homelessness was prevented	Jon Collen	This is a metric we currently collect and return to MHCLG in our HCLIC return. This is not currently reported as a %, but this could be calculated, and is a good way of assessing homelessness interventions.
4	Homelessness & Rough Sleeping	Number of people sleeping rough on a single night	Jon Collen	We currently record this in our monthly Rough Sleeper Return to MHCLG. It is a good way of assessing Homelessness and Rough Sleeping.
5	Homelessness & Rough Sleeping	Number of people sleeping rough over a month who are long term	Jon Collen	We currently record this in our monthly Rough Sleeper Return to MHCLG. It is a good way of assessing Homelessness and Rough Sleeping.
6	Housing	Proportion of rental housing in LA area deemed decent	Claudia Deeth	This is a good metric to assess housing quality, however it will have to be clear what 'Decent' means and if this refers to private sector or housing association housing.
7	Housing	Net additional dwellings	Pam Scott	This is a good way of assessort via Planning.
8	Housing	House price to workplace-based earnings ratio	Pam Scott	Not recorded internally.
9	Housing	Proportion of homes rated EPC C and above	Pam Scott	Not recorded internally. Good metric for energy efficiency. Gives rationale for extrapolation.
10	Housing	Social Housing Demand	Jon Collen	This is currently recorded in our annual Housing Statistical return to MHCLG. It is a good way of assessing housing demand.
11	Housing	Enforcement action taken by local authorities against 11m+ buildings under the Housing Act 2004	Claudia Deeth	It is unclear if we store this internally, due to the misleading name, however this would also be a good way of assessing housing.
12	Housing	Completed remediation for unique buildings		
14	Housing	Total new homes delivered as a % of existing total area stock	Pam Scott	Extension of net additional dwellings. Potentially not very useful.
15	Housing	Percentage of planning applications decided on time (dwellings)	Shaun Robson	District Council has no control on when development is built after planning permission is granted. Not currently tracked but data could be pulled from current data being tracked.
16	Housing	Private rented sector enforcement <b>[Placeholder]</b>	Claudia Deeth	This is a good way of assessing our work to improve housing, however this is not something we are currently able to report. We are waiting on the release of new legislation and guidance from the government. Recruitment for a new FTE is also in progress.
17	Multiple Disadvantage	Proportion of people in substance abuse treatment also experiencing at least one other overlapping disadvantage, achieving significant progress in treatment <b>[Placeholder]</b>	Claudia Deeth	While this is a good way of reporting MD, we do not store or collect this data internally. We would need to request it from CGL (the treatment provider).
18	Multiple Disadvantage	Households with accommodation secured at end of prevention/relief duty for households also experiencing at least two areas of overlapping disadvantage <b>[Placeholder]</b>	Jon Collen	How do we define two areas of MD? We track the number of households with accommodation secured, but need more definition/guidance around areas of MD before this could be taken further.
19	Multiple Disadvantage	Proportion of prison leavers with a substance misuse need engaged in treatment within three weeks of release	Claudia Deeth	This would also be a good way of recording the number of people at risk of MD, however we do not collect or store this data internally. We would need to contact HMPPS or CLG for the data if updated regularly.
20	Multiple Disadvantage	Number of households unable to be supported at domestic abuse safe accommodations due to being unable to meet additional needs	Jon Collen	Duty falls on us as LA if someone is unable to stay in property - HCLIC data. Offered if duty is triggered so is a good way of assessing this. However, residents can refuse the offer of safe accommodation if they would like, which is recorded and would be worth specifying in the metric.
21	Best Start in Life	Percentage of children with a good level of development upto 5 years old		This is a County Council function.
22	Best Start in Life	Take-up rate of 2yo disadvantaged childcare offer		This is a County Council function.
23	Best Start in Life	Take-up rate of 3-4yo 15hrs childcare offer		This is a County Council function.

24	Every Child Achieving & Thriving	Percentage of pupils meeting expected standards of reading / writing / mths at KS2 for LA maintained schools	Claudia Deeth	This is a County Council function.
25	Every Child Achieving & Thriving	Key stage 4 attainment 8 data for LA maintained schools	Claudia Deeth	This is a County Council function.
26	Every Child Achieving & Thriving	Percentage of young people (16-17) not in education, employment or training - SEN post-16 destinations		This is a County Council function.
27	Every Child Achieving & Thriving	Absence rate for SEN pupils		This is a County Council function.
28	Every Child Achieving & Thriving	Absence rate - persistent and severe absence		This is a County Council function.
29	Every Child Achieving & Thriving	First time entrants to youth justice system	Claudia Deeth	This is a County Council function.
30	Every Child Achieving & Thriving	Percentage of youth offenders reoffending	Claudia Deeth	This is a County Council function.
31	Every Child Achieving & Thriving	Percentage of SEND children supported in mainstream schools		This is a County Council function.
32	Every Child Achieving & Thriving	Ofsted report outcome for LA maintained schools	Claudia Deeth	This is a County Council function.
33	Every Child Achieving & Thriving	Participation in sport and physical activity (age 5-16)	Jo Peadon	While this is a county council function, so reporting would not be a fair reflection on the district council, it is worth noting that it would be better to track hours of sport and physical activity participated in, rather than a yes/no minimum requirement.
34	Every Child Achieving & Thriving	Participation in youth services		This is a County Council function.
47	Health & Wellbeing	Healthy life expectancy at birth		This is a County Council function, however it is a good way of assessing the health service - particularly our maternity services.
48	Health & Wellbeing	Slope Index of Inequality in life expectancy at birth		This is a County Council function.
49	Health & Wellbeing	Smoking: Percentage of successful quitters		While this is also a County Council function, it is another good way of assessing the impact of our local NHS and inhouse initiatives.
50	Health & Wellbeing	Child health: Percentage achieving good level of development at 2-2.5 year review		This is a County Council function.
51	Health & Wellbeing	Drugs and alcohol: Rate of alcohol specific mortality		While this is also a County Council function, it is another good way of assessing the impact of our local NHS and inhouse initiatives.
52	Health & Wellbeing	Obesity: Year 6 obesity prevalence	Jo Peadon	Data is already available so easy to collect, and factual and indisputable with the majority of the year 6 population taking part. However one of the causes of obesity in children is school meals which the DC have no influence in, so could be a poor reflection.
53	Health & Wellbeing	Physical inactivity: Percentage of adults who are physically inactive	Jo Peadon	Data already available, but only 500 people are surveyed. For it to be a reliable source of data, number of adults surveyed needs to be increased.
54	Health & Wellbeing	Sexual health: Under 18 conception rate		This is a County Council Function
55	Health & Wellbeing	Oral health: Percentage of 5-year-olds with experience of visually obvious dental decay		This is a County Council Function
56	Health & Wellbeing	Smoking: Percentage of local population who smoke provided with support to quit		This is a County Council Function
57	Health & Wellbeing	Drugs and alcohol: Proportion of the opiate and/or crack prevalent population (15-64) and the proportion of alcohol dependent population (18 and over) that are not in treatment		This is a County Council Function
58	Health & Wellbeing	Sexual health: HIV testing rate per 100,000		This is a County Council Function
59	Health & Wellbeing	CVD prevention: Proportion of NHS health checks completed across the eligible population		This is a County Council Function
75	Neighbourhoods	Percentage agree adults in their communities can be trusted	Claudia Deeth	This is not something we currently collect, but it could be collected. This metric would be very subjective and dependent on various factors, such as time asked, individual circumstances and living place/conditions.

76	Neighbourhoods	Anti-social behaviour [placeholder]	Claudia Deeth	This would be an interesting metric to record and would be beneficial for showing opinions on our neighbourhoods. Currently, we record all sanctions against ASB that we give out, however registered providers and the police can also give sanctions for ASB - so a consolidation effort would be necessary.
77	Neighbourhoods	People are satisfied with community / cultural facilities [placeholder]	Pam Scott	This would be interesting to collect as it could be a good method of recording resident satisfaction. This could potentially be measured by number of cultural events with a questionnaire at the end?
78	Neighbourhoods	People are satisfied with their local area as a place to live	Pam Scott	This would be interesting to collect as it could be a good method of recording resident satisfaction. However, it is not something we currently collect internally.
79	Neighbourhoods	Fly tipping enforcement actions per incident		This is currently recorded and reported quarterly in our Performance Reporting. While it's a good way of assessing the cleanliness of the district, incidents tend to be in rural areas, not in our urban neighbourhoods.
80	Neighbourhoods	Access to green spaces [placeholder]	Helen Lack	This is not something that is currently tracked internally, however it is a good metric to track as access to green spaces has been directly linked to physical and mental health outcomes, and to reduced isolation in areas of deprivation.
81	Neighbourhoods	Physical visits of people into library premises per population [placeholder]		This is a County Council function.
82	Environment, Circular Economy & Climate Change	Deaths attributable to particulate air pollution (particulate matter less than 2.5 micrometres in diameter [PM2.5])	Helen Lack	This is a County Council function.
83	Environment, Circular Economy & Climate Change	Percentage of total household waste sent for recycling/ compost/ reuse	Heidi Field	This is something that we already track and report on. While it is a good way of assessing recycling, it is often limited and skewed by the way percentages are measured. Questions must also be asked how the footwaste model will fit into this.
84	Environment, Circular Economy & Climate Change	Percentage of total household waste that is collected separately as food waste	Heidi Field	Given the weight of food waste, this is a great way of assessing true recycling percentages, and will be available for reporting as of April 2026. However, there is still the risk that this could be confounded due to the way percentages are calculated.
85	Environment, Circular Economy & Climate Change	Flood protection [placeholder]	Neil Sloper	
86	Environment, Circular Economy & Climate Change	Biodiversity [placeholder]	Helen Lack	HDC has declared a climate and ecological emergency, corporate plan and climate strategy have actions within to support the improvement of biodiversity. HDC tracks biodiversity through a variety of ways to meet with the goals.
87	Transport & Local Infrastructure	Connectivity score for public transport to key services	Shaun Robson	Yes - Transport under CCC. A team is in place for SIL and S106 contributions which then goes to CCC. Would be difficult to measure. The identification of this score could show to developers how they can reclaim this money.
88	Transport & Local Infrastructure	Passenger journeys on buses		This would be a great way of assessing the impact of local schemes (such as the Tiger Buses) that HDC have helped influence. However, this is not something that we collect internally at HDC
90	Transport & Local Infrastructure	Percentage of adults who walk or cycle for travel purposes at least once per week	Pam Scott	This would be a great way of assessing active travel if we can find a way to record it, as it is not something we currently record internally.
91	Transport & Local Infrastructure	Killed or seriously injured per billion vehicle miles		This is a County Council function.
92	Transport & Local Infrastructure	Percentage of local authority motorways and A roads that should be considered for maintenance (		This is a County Council function.
93	Transport & Local Infrastructure	Percentage of B and C roads that should be considered for maintenance		This is a County Council function.
94	Transport & Local Infrastructure	Proportion of the local unclassified roads that should be considered for maintenance (% red)		This is a County Council function.
95	Transport & Local Infrastructure	Public EV charging devices per 100,000 population	Pam Scott	This is a great way of assessing the availability of EV infrastructure for residents use and could help inform future decisions on EV within the district.

96	Transport & Local Infrastructure	Vehicle kilometres on local bus services		This would be a great way of assessing the impact of local schemes (such as the Tiger Buses) that HDC have helped influence. However, this is not something that we collect internally at HDC
97	Economic Prosperity & Regeneration	Gross value added per hour worked	Rebecca Tomlin	This is not currently tracked internally by HDC but could be a good way of showing the health of the local economy overall.
98	Economic Prosperity & Regeneration	Gross median weekly pay	Rebecca Tomlin	This is not currently tracked internally by HDC but could be a good way of showing the health of the local economy overall.
99	Economic Prosperity & Regeneration	Employment for 16-19 year olds	Rebecca Tomlin	This is not currently tracked internally by HDC but could be a good way of showing the health of the local economy overall.
100	Economic Prosperity & Regeneration	Employment rate 16-64 year olds	Rebecca Tomlin	This is not currently tracked internally by HDC but could be a good way of showing the health of the local economy overall.
101	Economic Prosperity & Regeneration	Indices of Multiple Deprivation (IMD) average score	Steffen Gosling	IMD Score was last updated in 2019 and is not due for update until Nov 2025. We can use the existing rank for 2019 and compare to the new update when it comes in to play
102	Economic Prosperity & Regeneration	Births of new enterprises	Rebecca Tomlin	HDC does receive the statistics of new businesses in local area. Only shows businesses that are moving into a premises and paying business tax. This is a great way of tracking the health of local businesses, and is something we record the stats for internally. However, it often only shows businesses that are moving into a premises and paying business taxes - not small home businesses.
103	Economic Prosperity & Regeneration	Deaths of enterprises	Rebecca Tomlin	Hard to and not currently tracked. Could be good to track but could not be acquired by HDC. Would be good for a comparison against other market towns.
104	Economic Prosperity & Regeneration	Number of high growth enterprises	Rebecca Tomlin	Information could be provided if metric is required. Would be a good metric to track the health of priority industries in the district.
105	Economic Prosperity & Regeneration	Business density	Rebecca Tomlin	Business rates would have this metric but not gathered by HDC. Not as useful as other metrics (i.e. ID 105)
106	Economic Prosperity & Regeneration	Business survival rate	Rebecca Tomlin	Information could be provided if metric is required. Would be a good metric to track the priority
107	Economic Prosperity & Regeneration	Reducing poverty [placeholder]	Rebecca Tomlin	NEET into employment is way to reduce poverty. Therefore reducing number of NEET's would reduce poverty
108	Economic Prosperity & Regeneration	Employment support [placeholder]	Rebecca Tomlin	Supporting and tracking work experience placements as the middle-person.
109	Child Poverty	Children in low-income families		
C1	Housing	The metric 'Proportion of rental housing in local authority area deemed decent' uses modelled data given the lack of suitable alternatives. To what extent do you think the use of modelled data is suitable?	Performance & Insights Team	
C2	Housing	The metric 'Percentage of planning applications decided on time (dwellings)' combines both major and non-major planning decisions, which operate on different legal timeframes. To what extent do you think this combined metric is suitable?	Shaun Robson	Assuming data can be extrapolated from data system, metric would be suitable. Could lead to certain data being counted more than once, so a system to prevent double counting would need to be put in place.
C3	Multiple Disadvantage	The approach to capture multiple disadvantage (MD) outcomes has been to look at data covering elements of MD and proxy the MD cohort by looking at the existing overlaps with other support needs captured in the data. To what extent do you agree with this approach? Please expand.	Performance & Insights Team	
		Are there any suitable data sources that could be used to capture outcomes around:		~ ~
		. The role of local authorities in improving population mental health	Performance & Insights Team	

C4	Multiple Disadvantage	. Local efforts to support people leaving prison and/or serving sentences in the community to secure settled accommodation?	Jon Collen	Cambridgeshire and Peterborough prison leavers pathway is in place, with duty to refer from prison and probation where threat of homelessness exists at end of sentence - We can track the number of people that come to us via this pathway.
C5	Multiple Disadvantage	How can we best capture the holistic efforts to coordinate services across delivery partners to improve the lives of those experiencing MD?	Claudia Deeth	As a council, our residents advice team (RAIT) and the citizens advice bureau (CAB) work closely together to target and mitigate instances of MD. As such, specific performance measures are currently in place to track RAIT involvement in these cases - however we would need to collaborate with the CAB to create holistic targets. A marker or tracker would be necessary to prevent double counting, leading to GRDP considerations.
C6	Multiple Disadvantage	Would more flexibility be required in the definition of MD to accurately capture the MD population in your area? Are there suitable data sources that capture this?	Performance & Insights Team	
C7	Multiple Disadvantage	There are data gaps that make measuring this cohort difficult. Putting those data gaps to one side, what would an ideal priority outcome area for MD measure?	Performance & Insights Team	
C8	Multiple Disadvantage	Is there work ongoing in your area to improve data collection/linking around identifying individuals experiencing MD?	Claudia Deeth	Yes, residents that are currently in receipt of universal credit, council tax support and household support fund vouchers are currently being documented. However, there are specific data sets available that identify individuals of a higher need, such as the one that is used by South Cambs, that we could explore using.
C9	Best Start in Life	The duty on local authorities to secure sufficient childcare is currently proposed to be measured through take-up rates for early years entitlements. Are there any available metrics that can be used to measure local government's duty to secure childcare sufficiency more broadly (including early years, school-aged childcare and childcare for children with SEND)?		This is a County Council function.
C10	Best Start in Life	We intend to include an outcome measure in the LGOF for the Family hubs and Start for Life programme. Family Hubs and their services support a wide range of parental and child health and development outcomes. What do you think is most important and practical for the LGOF to include?		This is a County Council function.
C11	Every Child Achieving & Thriving	Are there any available metrics that can measure participation by young people in youth services in an local authority area, or reflect the quality of youth services delivered by LAs?	Performance & Insights Team	Attendance numbers can be taken in youth services to assess the participation. The quality of youth services can be tracked by looking at the mental health statistics of young people, as well as longer term goals such as the number of people in employment by 21.
C12	Every Child Achieving & Thriving	Are there any available metrics to capture local authorities' contribution to delivering the aims of the youth justice service?	Performance & Insights Team	Seeing if the aims of the YJS is being met in a LA, you could look at rates of reoffending for young offenders, or the amount of time it takes for young offenders to find employment, and compare the present day numbers to previous years
C13	Health & Wellbeing	The Slope Index of Inequality (SII) in life expectancy has been proposed as a metric to track changes in health inequality within LAs. To what extent do you think this is a suitable indicator to measure changes in health inequality at local authority level?	Performance & Insights Team	The change in inequality within a smaller area such as a LA is likely to slow change, especially for a metric like life expectancy which is a long-term metric that needs a larger time to track.
C14	Health & Wellbeing	Is there an alternative metric available to measure health inequality at local authority level, which is better aligned to local authority delivery?	Performance & Insights Team	A metric that can track the use and quality of health services in different areas of an LA could be used such as number of patients being offered additional services after an initial appointment.

C15	Health & Wellbeing	Are there any available metrics that could be used to capture outcomes around the role of local authorities in improving population mental health?	Performance & Insights Team	A basic metric that can be tracked is the number of people/adults that are suffering from mental health issues, but this only looks at the extreme negatives. Looking how the mental health of a population is changing amongst those without mental health issues is more difficult, but use of physical health services which correlates to mental health could be tracked, or the use of green spaces/other services along with public surveys.
C16	Neighbourhoods	Are there any available metrics to capture local authority responsibility for reducing Anti-Social Behaviour?	Claudia Deeth	Yes there is. We currently record the number of interventions and sanctions delivered and where they took place. A specific metric could be created and recorded off of the back of this.
C17	Environment, Circular Economy & Climate Change	Are there any available metrics to measure local government's contribution to flood resilience?	Neil Sloper	
C18	Environment, Circular Economy & Climate Change	Are there any available metrics to measure local government's contribution to biodiversity?	Helen Lack	The biodiversity net gain metric, as set out in the environment act, could be beneficial for this.
C19	Transport & Local Infrastructure	Do you have views on how the transport responsibilities at different tiers of government could be clearly reflected in the presentation of the metrics?		This is a County Council function.
C20	Economic Prosperity & Regeneration	Are there any available metrics to capture local authorities' responsibilities for reducing poverty and delivering employment support?	Rebecca Tomlin	
C21	Economic Prosperity & Regeneration	Are there specific local authority activities you think should be highlighted in the contextual narrative when presenting this priority outcome?	Rebecca Tomlin	
C22	Child Poverty	Reducing and mitigating the impacts of poverty and deprivation, particularly in children, is a key priority for many local authorities. We have captured relevant metrics in housing, homelessness and rough sleeping and the wider children's focused outcomes. Are there any other available metrics that could help provide additional context on the role of local authorities in tackling child poverty?	Performance & Insights Team	

**Open  
Key Decision**

## **HUNTINGDONSHIRE DISTRICT COUNCIL**

**Title/Subject Matter:** Revised Commercial Investment Strategy

**Meeting/Date:** Overview and Scrutiny Panel  
(Environment and Growth)  
3 September 2025

**Executive Portfolio:** Executive Councillor for Finance and Resources  
Cllr Brett Mickelburgh

**Report by:** Corporate Director – Finance and Resources

**Wards affected:** All

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### **Executive Summary:**

This report provides the opportunity to comment on the revised Commercial Investment Strategy which supports the Treasury Management Strategy in delivering income from investments to support the council's General Fund. Income from investment sources support the overall delivery of the Place Strategy and the Corporate Plan.

### **Recommendation:**

The Panel is

### **RECOMMENDED**

to comment on the revised strategy document appended to the report for consideration by Cabinet when approving the strategy.



**Open  
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## **1. PURPOSE OF THE REPORT**

- 1.1 This report gives the panel the opportunity to comment on the revised Commercial Investment Strategy

## **2. BACKGROUND**

- 1.1 The Commercial Investment Strategy was originally agreed in 2015 and whilst there have been some revisions, a full review had not been undertaken since its inception.
- 1.2 Following a tender exercise, CIPFA were engaged to carry out the review with engagement from officers and a member group. The Treasury and Capital Management Working group also reviewed the draft and the comments have been included in the draft document.
- 1.3 The revised draft strategy focuses on the principles and framework for investments; it does not aim to review the current investment holdings. That work will be carried out as part of the overall review of property holdings both for investment and as part of the general fund asset holdings. Any review and changes in property holdings will need to be considered against the strategy but also the context of Local Government Reorganisation.

## **3. LEGAL IMPLICATIONS**

- 3.1 None.

## **4. RESOURCE IMPLICATIONS**

- 4.1 No additional resource requirements arise from this report.

## **5. LIST OF APPENDICES INCLUDED**

Draft Commercial Investment Strategy.

## **CONTACT OFFICER**

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# Huntingdonshire District Council: Commercial Investment Strategy

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## 1. Introduction

This Commercial Investment Strategy outlines the framework the Council will use to govern its Commercial Investment Strategy in order to generate sustainable revenue income streams, support economic growth, and enhance public services.

This strategy is aligned to the Council's Corporate Plan objectives of Improving quality of life for local people, creating a better Huntingdonshire for future generations, and doing core work well.

It is also being written with the backdrop of Local Government Reorganisation and it is recognised that this may change the focus and purpose of the strategy.

## 2. Policy

The council's policy for investment is to create income from sources outside of the council's operations, in order to bolster reserves and generate additional revenue streams that can be used to support front line services.

This Strategy sits alongside the Authority's Treasury Management Strategy and is fully aligned with *CIPFA's Treasury Management Code of Practice and Prudential Code*, which together set the professional standards for prudent financial management and capital investment.

In accordance with these codes and regulations, the council does not enter into borrowing arrangements purely for yield generation. All commercial investments are assessed against the principles of affordability, sustainability, and proportionality, and are undertaken primarily to support service delivery, economic regeneration, or other strategic objectives, rather than for speculative financial return.

The council maintains a robust governance framework, with non-treasury investments subject to the same scrutiny and risk management arrangements as those applied to treasury investments.

By adhering to these codes, the council ensures that commercial investment activities remain transparent, accountable, and consistent with the overarching Capital Strategy, thereby safeguarding public funds and maintaining long-term financial resilience.

## 3. Financial Context

The Commercial Investment Strategy plays a key part of the council's budget strategy as a significant contributor of income to the budget. Whilst the Commercial Investment Strategy is one element of the overall financial strategy, it links with the Treasury Management Strategy, the use of reserves and Community Infrastructure Levy (CIL). These are all elements of the overall delivery of the Place Strategy and Corporate Plan.

Current income forecasts in the Medium Term Financial Strategy are detailed in the table below, based on an investment portfolio comprising 7 assets.

<b>Year</b>	<b>CIS Income £m</b>	<b>Net Revenue Budget (NRB) £m</b>	<b>Proportion of CIS income to NRB %</b>
2023/24 (Actual)	2.397	24.299	9.9
2024/25 (Actual)	3.068	26.058	11.8
2025/26 (Budget)	3.338	26.464	12.6
2026/27 (Budget)	3.416	25.165	13.6
2027/28 (Budget)	3.465	25.117	13.8
2028/29 (Budget)	3.507	25.875	13.6

## 4. Guiding Principles

The council's focus is to ensure we operate a mixed-risk portfolio that generates predictable revenue streams back to the council.

We are informed by the council's Treasury Management approach and compliant with local authority financial regulations that govern the council's activities.

We recognise that, in the main, investments will focus on the built environment and largely comprise:

- Property – land and buildings that return reasonably predictable yields
- JV Opportunities – options to generate additional revenue from partnerships that offer risk sharing development opportunities
- Regeneration – initiatives that generate stable long term revenue streams that promote or safeguard the environment.

It is possible that other investment opportunities may present themselves which the council may wish to consider. In doing so, it must comply with this strategy.

The council's underlying methodology is to ensure that any investment submitted for consideration must clearly demonstrate:

- **Commercial Viability:** Each investment must demonstrate strong financial returns or significant socio-economic benefits. It is recommended that investments profile a returning yield of 5-8% to be considered.
- **Local Impact:** Prioritise property investments that enhance Huntingdonshire's economic resilience and infrastructure.
- **Risk Management:** Conduct rigorous due diligence, diversification, and ongoing monitoring.
- **Sustainability:** Focus on environmentally responsible projects that contribute to the environmental sustainability in the context of the council's wider environmental responsibilities and ambitions.
- **Divestment:** Investments should be standalone and be divestable in a timely manner should the investment trajectory look unfavourable.
- **Timely Decision Making:** recognising that investment decisions often need to be taken in a fast-moving environment, such as Gilt markets, or property purchases, it important to have an agile but well governed decision-making process.

## 5. Strategy

The council's Commercial Investment Strategy will focus on achieving investment outcomes that promote:

- **Revenue Generation:** Establishing stable and diversified income streams to reduce reliance on government funding.
- **Economic Growth:** Investing in or creating opportunities for local businesses, infrastructure, and commercial opportunities to stimulate job creation, attract investment and promote regeneration.
- **Asset Optimisation:** Maximising the value and return of council-owned assets through active management and development.
- **Sustainability & Social Value (ESG):** Prioritising investments that contribute to environmental sustainability, social value and community well-being.
- **Risk Management:** Ensuring all investments align with risk appetite, governance frameworks, and long-term financial stability.

The council will achieve this by taking a commercial approach to Asset Management, seeking to identify opportunities that provide commercial benefit from the council's Estate.

The council will also work in partnership with other bodies to identify commercial opportunities that can be brought forward, both in the council's immediate locality and

beyond, and seek to maximise opportunities whilst managing the council's approach to risk.

## 6. Governance

The council will ensure that a Board is convened (currently the Treasury and Capital Management Group - TCMG) to support consistent decision making. This Board will comprise Officers and Members and will hold a Terms of Reference appropriate to its activities, and will follow the council's constitution.

The Board (TCMG) will be advised of key decisions and appraised with regular reports on the performance of the Investment portfolio.

The governance will from time to time need to be agile to respond to rapid market changes that impact acquisitions or disposals whilst complying with existing schemes of delegation.

Urgent decisions can be taken by exception with delegated authority to the Chief Executive Officer, Section 151 Officer, Leader of the Council, and Portfolio Holder, in line with the council's constitution.

## 7. Framework

Investments will need to pay careful consideration to:

- **Diversification of the investment portfolio:** It is intended that the investment is split between Assets that carry different risk ratings (appropriate to the investment type) and should encompass different types of asset investments across different sectors to mitigate risks and aligns with the Treasury Management strategy and Corporate Plan.
- **Due Diligence:** The S151 Officer will present financial appraisals, market analysis, and legal reviews to the Treasury and Capital Management Group (TCMG) for consideration before investments are actioned. This may result in convening a special meeting outside the normal committee timetable or ceding delegated powers to invest to the S151 Officer, in conjunction with the statutory officers and portfolio holder.
- **Ongoing Monitoring:** The S151 Officer will determine a performance index for assessment of investments which will be reported quarterly to the TCMG. This may include specialist advice/brokerage/investment services to ensure more accurate forecasting of investments can be made and risks considered.
- **Exit Strategies:** The S151 Officer will develop clear criteria and plans for determining when and how to divest of assets that are underperforming assets. Approval to divest of assets may need to be delegated to the S151 Officer, in conjunction with the statutory officers and the relevant portfolio holder.

The investment framework should ensure that any submission for consideration **must satisfy** Revenue Generation **plus at least one** other Investment Activity.

All Investment Principles categories need to be clearly defined and demonstrated within a business case that documents expected benefits and returns predicted against a realistic timeline that can be used in budget forecasting.

Investment Oversight will be conducted and appraised by the Governance Board. Quarterly Assessments reports will be coupled with quarterly performance reports and recommendations for any interventions at the earliest opportunity.

<b>Investment Activity</b>	<b>Investment Principles</b>	<b>Investment Oversight<sup>(1)</sup></b>
<b>Revenue Generation</b> (must be met)	Commercial Viability	Balanced Scorecard Assessment
Economic Growth	Local Impact	Quarterly Performance Reporting
Asset Optimisation	Risk Management	TCMG Analysis, Review, Recommendation
Sustainability and Social Value	Sustainable Revenue	Cabinet Recommendation/Approval
Risk Level	Divestment	Council Approval

<sup>(1)</sup> This process will follow the council's Constitution, based on the value/type/risk of the investment